

**AGENDA**  
**BOARD OF GOVERNORS**  
**February 24-February 25, 2009**  
**Colorado State University System**  
**Board of Governors Room**

**Monday, February 9, 2009**

Real Estate/Facilities Committee (Ed Haselden, Chair) was held 1:00-3:00 p.m.

**Tuesday, February 24, 2009**

Finance Committee (Joe Blake, Chair): 2:00-3:00 p.m.

Audit Committee (Patrick McConathy, Chair): 3:15-5:00 p.m.

Governors dinner honoring National Academy Members  
from the CSU-Ft. Collins faculty - Denver County Club: 5:45pm.

**Wednesday, February 25, 2009**

1. **EXECUTIVE SESSION** 8-9:00 a.m.

2. **PUBLIC COMMENT** 9-9:05 a.m.

3. **BOARD CHAIR'S AGENDA** 9:05-9:50 a.m.

- Discussion of matters relating to the Chancellor position

4. **CONSENT AGENDA** 9:50-10:00 a.m.

- A. Colorado State University System: MOTION/APPROVAL
- Approval of 12/3/08 Audit Committee Meeting Minutes
  - Approval of 12/3/08 Finance Committee Meeting Minutes
  - Approval of 12/3/08 Real Estate/Facilities Committee Meeting Minutes
  - Approval of 12/3/08 Board of Governors Meeting Minutes
  - Approval of 12/16/08 Working Session of the Board of Governors Minutes

- B. CSU-Fort Collins: MOTION/APPROVAL
- Sabbatical Summaries 2007-2008
  - Revisions to Sabbatical Leave for 2008-2009
  - Emeritus Rank Designations
  - Non-delegable Personnel Actions

- C. CSU-Pueblo: MOTION/APPROVAL
- Approval of Degree Candidates

- D. CSU – Global: MOTION/APPROVAL  
None

5. **STUDENT & FACULTY REPRESENTATIVES’ REPORTS** 10-10:15 a.m.

- A. Student Reports  
CSU – Fort Collins: Student Report  
CSU – Pueblo: Student Report

- B. Faculty Reports  
CSU – Fort Collins: Faculty Report  
CSU – Pueblo: Faculty Report

**BREAK** 10:15-10:30 a.m.

6. **PRESIDENTS’ REPORTS and CAMPUS UPDATES** 10:30- 11:05a.m.

- A. **CSU – Fort Collins:**
- President’s Report – Presented by Interim President Tony Frank
  - Campus Report On Outreach and Extension and Student Affairs
    - PPT Presentation

CSU- Ft. Collins Action Items: (Carry forward from Executive Session)

CSU-Ft. Collins Action Item:

- New Degree Program: Plan C Master of Applied Industrial/Organizational Degree Program

B. **CSU – Pueblo:** 11:05-11:36 a.m.

- President’s Report – Presented by President Joe Garcia
- Campus Report On Outreach and Extension and Student Affairs
  - PPT Presentation

CSU- Pueblo Action Item:

- New Degree Program: Master in History

- C. **CSU – Global:** **11:36-11:55 p.m.**
- CEO's Report

CSU – Global Action Items:

- CSU-Global Authorization to Seek Accreditation
- CSU-Global Campus Mission and Strategic Plan

7. **COMMITTEE REPORTS** **11:55-12:15 p.m.**

**Finance Committee** (Joe Blake, Chair):

Finance Committee Action Items:

- CSU System Revenue Bond Issuance Series 2009A
- CSU System Third Supplemental Resolution
- CSU Global Expenditure Authorization

**Real Estate/Facilities (REO) Committee** (Ed Haselden, Chair):

REO Action Items:

- CSU Ft. Collins Petition for Inclusion in Ft. Collins DDA

REO Action Items (Carry forward from Executive Session):

\*Please note: Construction Status Reports – Item II in Appendix

**Audit Committee** (Patrick McConathy, Chair): None

8. **SYSTEM REPORTS** **NONE**

9. **INSTITUTIONAL DISCUSSION ITEMS** **12:15-12:30**

**ADJOURN**

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PLEASE NOTE in the appendix you will find:

- I. CSU System Level Capitol Construction Priority List as approved by the BOG
  - A. CSU – Pueblo
  - B. CSU – Ft. Collins
- II. Construction Status Reports
  - A. CSU – Pueblo
  - B. CSU – Ft. Collins
- III. BOG standing committees and memberships

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM  
REAL ESTATE COMMITTEE MEETING AGENDA  
February 9, 2009 – 1 PM -3:00 PM**

**Colorado State University**

**Board Members: Ed Haselden, Chair; Joe Blake; Bonifacio Cosyleon**

**Staff: Victor Holtorf**

**OPEN SESSION**

- A. Action Item** Master Plan Update **ITEM PULLED**
- B. Action Item** Petition for Inclusion Ft. Collins DDA - 555 S. Howes Street
- C. Action Item** Board of Governors Real Estate Policy **ITEM PULLED**

**CONFIDENTIAL**

**(To be Discussed In Executive Session)**

- D. Action Item**
- E. Action Item**
- F. Action Item** **ITEM PULLED**
- G. Update**
- H. Update**
- I. Update**

Real Estate Committee Agenda

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The order and specific times of consideration of Agenda Items is subject to change. New items may be added in accordance with Board of Governor's Policy.

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM  
FINANCE COMMITTEE MEETING AGENDA  
February 24, 2009**

**Colorado State University System office**

**Board Members: Joe Blake, Chair; Tom Farley, Pat Grant, Pat McConathy**

**Staff: Rich Schweigert**

1. FY 2008-2009 and FY 2009-2010 Budget Discussion  
(Rich Schweigert) **20 minutes**

2. **Action Item** – CSU – Global Campus Approval of Expenditure Authorization  
(Rich Schweigert) **30 minutes**

**Action Item** - Approval Authorizing CSU-Global Campus to Seek Affiliation with the North Central Association and Pursue Independent Accreditation by The Higher Learning Commission

**Action Item** - Approval of the CSU-Global Campus Mission and Strategic Plan

3. **Action Item** – Approval of Issuance of Revenue Bonds: System Enterprise Series 2009A (Bob Osika) **10 minutes**

February 24, 2009 Finance Committee Agenda

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The order and specific times of consideration of Agenda Items is subject to change. New items may be added in accordance with Board of Governor's Policy.

Board of Governors of the  
Colorado State University System  
Audit Committee Meeting  
February 24, 2009 3:00 p.m.

1. Presentation by BKD Audit Manager, JoAnne Bennett (3:00- 3:30 p.m.)
2. Update on FY 08-09 Audit Plan (3:30-3:45 p.m.)
3. Update on follow-up of open audit recommendations (3:45-3:55 p.m.)
4. Update on department activities
  - a. NCAA financial statement audit
  - b. CSU Ventures financial statement audit

# Section

# 1

## Executive Session

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# Section

2

## Public Comment

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# Section

## 3

### Board Chair's Agenda

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Section

4

Consent Agenda

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM**

**AUDIT COMMITTEE MINUTES  
DECEMBER 2, 2008**

**CALL TO ORDER**

Diane Evans, Chair called the meeting to order.

Finance committee members attending: Diane Evans, Chair, Bonifacio Cosyleon and Marguerite Salazar.

Appointed Staff: Allison Horn

Board members attending were Doug Jones, Ed Haselden. Staff members attending were Interim President Tony Frank, Allison Horn, Michael D. Nosler, Russ Meyer, Joanne Ballard, President Joe Garcia, Taylor Smoot, David Fresquez, Tim Gallagher, Victor Holtorf, Scott Erikson, Kathleen Henry, Allison Dineen and Frank Pierz.

**External Audit Update**

Ft. Collins-NCAA has a projected delivery date of December 19, 2008

An outside audit has been done on the system by controllers, Allison Dineen and Auditors. This audit is necessary every year for financial statement reasons. Suggested invite auditor to present at the February 2009 BOG meeting. The 3 foundations analyzed.

**Audit Plan**

College-Applied Human Sciences internal controls worked with some of targets looked at:

- Purchases broken out to avoid over limit policy
- Faculty pay

**Grant Reviews**

- Internal controls working well
- Operating agreement needs to be in place

Recommend – policy, data security, training, periodic account validation, appropriate access review with a March 2009 follow-up.

**Existing Audit Status**

- Financial Aid audit-results due in a couple weeks
- Cost Share-CSU sponsored research policy and found compliance is in place
- President and Vice-President's Offices-will be completed by end of December 2008 and compile and results available by next board meeting

Goals-Investigation for policy element is needed for report distribution

**BOARD OF GOVERNORS OF THE  
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**AUDIT COMMITTEE MINUTES  
DECEMBER 2, 2008**

Discussion on sales tax and athletic items sold. Compliance was looked at.

OPEN RECOMMENDATIONS AS OF NOVEMBER 11, 2008  
20 open for CSU-Pueblo  
22 CSU-Ft. Collins

Progress is good, there are a few that are older but good recommendations. Resources are limiting completion of outstanding audits.

Diane Evans, Audit Committee Chair noted that it is recognized of the significant improvement and effort on Allison Horn and her staff's part.

**AUDIT OF THE AUDITORS**

A quality review function is needed for external assurance we are meeting the standards of the Institute of Internal Auditors. In order to do this a self assessment must be completed by the university along with a independent verification. The Institute of Internal Auditors has revised their standards making it possible to get periodic quality assessments possible and completed.

**ROLE OF THE AUDIT COMMITTEE**

A publication just completed by the Institute of Internal Auditors was distributed for review. This publication defined who and what audit committees do and role they play in institutions.

Bonifacio Cosyleon moved to adjourn which was seconded by Marguerite Salazar and unanimously approved.

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM**

**FINANCE COMMITTEE MINUTES  
DECEMBER 2, 2008**

**CALL TO ORDER**

Joe Blake, Chair called the meeting to order.

Finance committee members attending: Joe Blake, Chair, Tom Farley and Rich Schweigert.

Board members attending were Doug Jones, Diane Evans, Bonifacio Cosyleon, Ed Haselden and Marguerite Salazar. Staff members attending were Interim President Tony Frank, Allison Horn, Michael D. Nosler, Russ Meyer, Joanne Ballard, President Joe Garcia, Taylor Smoot, David Fresquez, Tim Gallagher, Victor Holtorf, Scott Erikson, Kathleen Henry, Allison Deneen, J.J. Amenta, Bill Farland, Bob Osika and Frank Pierz.

Plan of Financing and Reimbursement Resolution-CSU-Pueblo Housing and Colorado State University. College of Engineering, CIRA Expansion Project.

Reports/Presentations by: President, Joseph Garcia, Vice-President, Joanne Ballard, Treasurer, Bob Osika, Vice-President, Allison Dineen, Interim President, Tony Frank & CSU System CFO, Rich Schweigert

Review of bond financing-funding-research-construction-equipment for two projects (1) CSU-Pueblo Student Housing & (2) CSU CIRA (Cooperative Institute for Research in the Atmosphere) Expansion Project. Projects require issuing System Enterprise Revenue Bonds, a 3<sup>rd</sup> such issuance.

**CSU-Pueblo Student Housing project**

- Review of projects, status and comparisons for construction of 3 student residential buildings phased in over time.
- Status of building 1 which is currently underway-schedule/ target dates
- Phase II & III status/needs
- Comparison of college dorm rentals
- Investments/reimbursements

**CSU-CIRA Expansion Project**

- Funding to construct new 4,418 gross square foot addition for the Colorado State University, College of Engineering, located on the Foothills Campus, Fort Collins.
- Presentation of the Research Building Fund
- Funding/Research/Construction/Equipping
- Types of revenue funds

Action Item-Plan of Financing Revenue Bonds Series 2009A. Motion by Tom Farley to approve was seconded by Joe Blake and unanimously approved.

**BOARD OF GOVERNORS OF THE  
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**FINANCE COMMITTEE MINUTES  
DECEMBER 2, 2008**

State budget update- Bridget Mullen

- Review of budget
- Future increases
- Reserves
- Tuition changes.

FY09 Q1 CSU System/CSU- Fort Collins & CSU-Pueblo Financials review- Reports presented by Rich Schweigert, Joanne Ballard & Allison Dineen.

- Review of Quarter 1 budget estimates/expenditures.
- Academic Support activities
- Tuition and fees
- System growth

**BOARD OF GOVERNORS OF THE  
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**REAL ESTATE/FACILITIES COMMITTEE MINUTES  
DECEMBER 2, 2008**

**CALL TO ORDER**

Ed Haselden, Chair called the meeting to order.

Real Estate committee members attending: Joe Blake, Bonifacio A. Cosyleon  
Appointed Staff: Victor Holtorf

Board members attending were Doug Jones, Diane Evans and Marguerite Salazar.  
Staff members attending were Interim President Tony Frank, Allison Horn, Michael D. Nosler, Russ Meyer, Joanne Ballard, President Joe Garcia, Taylor Smoot, David Fresquez, Tim Gallagher, Scott Erikson, Kathleen Henry, Allison Deneen and Frank Pierz.

**EXECUTIVE SESSION**

A motion was made by Joe Blake and seconded by Bonifacio Cosyleon to go into Executive Session in accordance with: Conferences with the Board's attorney for the public purpose or sale of property at competitive bidding if premature disclosure of such transaction would give a competitive advantage to the other party. C.R.S. § 24-6-402 (3) (a) (I) (2008). The motion was unanimously approved.

The meeting reconvened in open session, and was adjourned.

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM**

**MINUTES OF THE BOARD MEETING  
DECEMBER 3, 2008**

**CALL TO ORDER**

Doug Jones, Chair called the meeting to order at 8:03 a.m.

Board members attending were Doug Jones, Chair; Joe Blake, Vice-Chair; Ed Haselden, Secretary; Diane Evans, Treasurer; Bonifacio Cosyleon and Marguerite Salazar. Staff members attending were Interim President Tony Frank, Allison Horn, Rich Schweigert, Michael D. Nosler, Russ Meyer, Joanne Ballard, President Joe Garcia, Taylor Smoot, David Fresquez, Tim Gallagher, Victor Holtorf, Karen Klimzak, Scott Erikson, Kathleen Henry, Allison Deneen, Bill Farland, Joyce Berry, Robert Jones and Frank Pierz.

**PUBLIC COMMENT**

No members of the public offered comment.

**EXECUTIVE SESSION**

A motion was made by Bonifacio A. Cosyleon and seconded by Marguerite Salazar to go into Executive Session in accordance with: Conferences with the Board's attorney for the purpose of getting legal advice concerning pending or imminent litigation, specific claims or grievances or legal advice on specific legal questions, confidential pursuant to C.R.S. § 24-6-402 (3)(a)(II)(2008); and determining positions relative to matters that may be subject to reports on the progress of such negotiations; C.R.S. § 24-6-402(3)(a)(IV) (2008); and to consider the appointment or employment of a public official or employee pursuant to C.R.S. § 24-6-402 (3)(b)(I) (2008). The motion was unanimously approved.

**BOARD CHAIR'S AGENDA**

Acceptance of Larry Penley's Resignation  
Appointment of Dr. Tony Frank as Interim President of CSU Ft. Collins.  
Appointment of Michael D. Nosler as General Counsel

A motion was made by Diane Evans and seconded by Joe Blake the Board of Governors approve the acceptance of Larry Penley's resignation and appoint Dr. Tony Frank as Interim President for CSU-Ft. Collins along with appointment of Michael D. Nosler as General Counsel. The motion was unanimously approved.

**CONSENT AGENDA**

- A. Colorado State University System:
  - June 3, 2008 Audit Committee Meeting Minutes
  - October 1, 2008 Board of Governors Meeting Minutes
  - November 3, 2008 Evaluation Committee Meeting Minutes
  - November 5, 2008 Executive Committee Meeting Minutes



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- B. CSU-Fort Collins:
  - Approval of Degree Candidates
  - Revisions to Sabbatical Leave for 2008-2009
  - Emeritus Rank Designations
  - Non-delegable Personnel Actions
  - Sabbatical Leave Recommendations for 2009-2010
  
- C. CSU-Pueblo:
  - Sabbatical Leave Requests 2009-2010
  - Sabbatical Summaries
  
- D. CSU-Global:
  - None

Diane Evans offered a motion, which was seconded by Bonifacio Cosyleon that the Board of Governors approve agenda items 7-B and 7C. The motion carried and was unanimously approved.

**The reports, additional graphs, charts or power point presentations for all of the CSU Student & Faculty Representative's are available in their entirety on the Colorado State University website [www.csu.edu](http://www.csu.edu) under the December 2008 meeting materials section for review.**

**STUDENT AND FACULTY REPORTS**

CSU-Ft. Collins Student Report

Taylor Smoot-President Associated Students of CSU presented the student report and noted the following topics:

- Diane Evans visit to CSU-Ft. Collins-Great visit with positive interaction
- Student Attitude's are good with open & honest dialog
- Recycle program going great!
- 2008 Student Election

CSU-Pueblo Student Report

David Fresquez-President for the Associated Students' Government presented the student report and noted the following topics:

- Recreation center CSU-Pueblo is in full use. 33% of the CSU-Pueblo population is using!
- Student Fee Governing Board-Meetings and goals
- Disability Resources-President Garcia is working with student government to ensure all students disabled or not needs are met.
- School of Business Accreditation-Currently undergoing the 5 year

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accreditation cycle.

- Athletics Noteworthy! Trevor Barnett achieved Academic All American status!

**\*\*Both Taylor Smoot and David Fresquez joined with Seth Walters-ASCSU Director of Legislative Affairs presenting a report on Legislative request for student voting rights and additional information was presented.**

**CSU-Ft. Collins Faculty Report**

Timothy J. Gallagher, PH.D. Presented the Faculty Representative Report for the period from September 30-October 1, 2008 meeting to current meeting date. Topics covered:

- Executive committee looking at new ways to locate new professionals/employees to better assist the institution

**CSU-Pueblo Faculty Report**

Scott D. Eriksen-CSU Faculty Representative presented the Faculty Representative Report for the period from the September 30-October 1, 2008 meeting to current meeting date. Topics Covered:

- Report on HSB accreditation, 6 year review in process and status.

**PRESIDENT'S REPORT AND CAMPUS UPDATES**

CSU-Ft. Collins President's Report-Presented by Tony Frank, Interim President. Topic Covered:

Stretch Goal/Tracking Report:.

- Review of performance by color code and progress made.
- Changes were minor-stayed same this year as previous years. Goals were aggressive – progress made on half of goals
- Research funding trend up with success of faculty a positive step
- Enrollment up-Freshman enrollment at all time high
- Invested assets-declined but plans in place to turn around
- Marketing Metric will be reviewed to ensure best practices
- Athletics is doing well
- Major improvements are showing and plans in place to make goals. CSU-Ft. Collins being prudent in obtaining.

Equipment Leasing-Colorado State University System/CSURF Line of Credit Program:

Marguerite Salazar moved to approve the Equipment Leasing-Colorado State University System/CSURF-Line of Credit Program resolution, Joe Blake seconded the motion which was unanimously approved.

**Campus Reports CSU-Fort Collins**

Dr. Bill Farland, presented by way of power point report on Research and Discovery and covered the following topics:

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**MINUTES OF THE BOARD MEETING  
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- Setting the Stage
- CSU Annual Expenditures
- Characteristics of a \$500M R&D Institution
- Approaches for the Future

Dr. Joyce Berry, presented by way of power point a report on Advancement and Strategic Initiatives and covered the following topics:

- ASI and Foundation Stretch Goal
- Endowment/Mission
- FY06 Challenges
- Organizational Structure/Major Enhancements
- Leadership
- Revenue and Expenditure Budget 08-09
- FY08 Highlights

CSU-Ft. Collins Action Items:

Namings:

College of Natural Sciences-Lobby/Atrium/Student Lounge

College of Business-Rockwell Hall

Department of Construction Management-Classroom

Department of Construction Management-Classroom/North Lobby

Department of Construction Management-Courtyard/Pre-construction Center

Department of Construction Management—Lecture Hall

Department of Construction Management-Pre-construction Lobby

Department of Construction Management-Student Lounge

Institute for Learning and Teaching-Great Hall

Marguerite Salazar moved to approve the above named action items. Diane Evans seconded and all were unanimously approved.

CSU-Pueblo President's Report

President Garcia's report included the following topics:

- AACSB Accreditation visit/Assistant Provost for Assessment and Learning, Erin Frew hired by system and will assist in meeting goals
- McNair scholarships awarded to 2 CSU-Pueblo students. Undergraduates to have research opportunities at Ft. Collins campus
- Football team finished with the 4<sup>th</sup> best season of any division of 2 starter football in NCAA history!!!
- RMAC Academic Player of the Year
- Women's BB earns votes in poll

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The Campus Report on research and Advancement was presented in power point format by Dr. Russ Meyer and covered the following topics:

- Mission
- Research
- Internal Funding/External Funding
- Funding Expenditures
- Student/Faculty Research Partnerships/Programs
- 5 Undergraduate Researchers
- Advancement/Organizational Structure/History/Endowments
- Assets/Foundation Assets/Market Volatility/Response
- Budget and Staffing/Challenges/FY2008 Highlights/FY2009 Goals

Campus Report: CSU-Global

Rich Schweigert-President presented the report that included the following topics:

- Academic Council formation is complete
- Accreditation status and update- projected completion is summer 2010  
Thank you to Joe Garcia and Joanne Ballard.
- Financial Aid status update. Reviewing with Ft. Collins and Pueblo.
- Process to set up an online university has blazed new ground!!
- In 2<sup>nd</sup> session of fall semester- review of highlights and growth
- Strategic Plan 2008-2013 included for Board of Governors review/consideration  
And review of summary page
- CSU-Global is in search of a mascot!! Great suggestions so far but no decision

CSU-Global Action Items

Chief Academic of CSU-Global Officer-Robert Jones presented a review of the following resolutions:

New Degree Program-Bachelor of Arts in Applied Sciences

New Degree Program-BS Business Management

New Degree Program-MS Management

Bonifacio Cosyleon moved to approve the New Degree Program-Bachelor of Arts in Applied Science, New Degree Program-BS Business Management and the New Degree Program-MS Teach Learn action items. Diane Evans seconded the motion which was unanimously approved.

Degree Program Name Change-BS Organizational Leadership

Degree Program Name Change-BS Public Administration

Degree Program Name Change-MS Organizational Leadership

Degree Program Name Change-MS Teach Learn

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Diane Evans moved to approve the Degree Program Name Change-BS Organizational Leadership, -BS Public Administration, -MS Organizational Leadership and –MS Teach Learn action items. Bonifacio Cosyleon seconded the motion which was unanimously approved.

**COMMITTEE REPORTS**

**FINANCE COMMITTEE**

CSU System-Plan of Financing Revenue Bonds Series 2009A. Bonifacio Cosyleon moved to approve the CSU System-Plan of Financing Revenue Bonds Series 2009A. Diane Evans 2<sup>nd</sup> the motion which was unanimously approved.

Declaration of Intent to Reimburse Expenditures with the Proceeds of Future Bonds. Bonifacio Cosyleon moved to approve the Declaration of Intent to Reimburse Expenditures with the Proceeds of Future Bonds item. Diane Evans seconded the motion which was unanimously approved.

CSU Global Expenditure Authorization-This item was pulled

**REAL ESTATE/FACILITIES COMMITTEE**

CSU Ft. Collins Noble Oil and Gas Lease. Bonifacio Cosyleon moved to approve the CSU Ft. Collins Noble Oil and Gas Lease item. Joe Blake seconded the motion which was unanimously approved.

CSU Ft. Collins Exchange of Multiple Parcels between BOG and CSURF-Bonifacio Cosyleon moved to approve the CSU Ft. Collins Exchange of Multiple Parcels between BOG and CSURF. Diane Evans seconded the motion and was unanimously approved.

**AUDIT COMMITTEE**

None

**CHANCELLOR'S AGENDA**

Karen Klimczak-Director of Marketing for the Colorado State University presented a marketing update by power point presentation that included a review of all advertising / recruitment items for CSU-Global, CSU-Ft. Collins and CSU-Pueblo. This included ads, billboards and television ads.

**INSTITUTIONAL DISCUSSION ITEMS**

None

**ADJOURN**

Bonifacio Cosyleon moved to adjourn and Diane Evans seconded the Motion which was unanimously approved. The meeting adjourned at 11:57 a.m.

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM  
MINUTES OF THE WORKING SESSION  
DECEMBER 16, 2008**

**CALL TO ORDER**

The Board Chair called the meeting to order at 8:04 am.

Board members attending were Board Chair Doug Jones, Vice-Chair Joe Blake, Secretary Ed Haselden, Treasurer Diane Evans, Bonifacio Cosyleon, Tom Farley, Pat Grant, Marguerite Salazar, Scott Eriksen, David Fresquez, Tim Gallagher, and Taylor Smoot. In addition, President Joseph Garcia, Interim President Tony Frank, Rich Schweigert, General Counsel Mike Nosler, Allison Horn, and Ted Willey were in attendance.

There were no public comments given in open session.

The Chair advised the board that this working session was a continuance of the September and October sessions, with the purpose of developing a strategic plan to answer the following:

- Who we are, and do we maintain
  - Chancellor/President position, or separate the two?
- Is there a need to develop a system?
- The need for a search committee

Chairman Jones clarified that this would not be used as a venue to discuss candidates or resumes, but to determine how to position the System to do the right thing as we move to the next level, and to define what the process will look like. The Chair reintroduced Dr. Stephen Portch, Chancellor Emeritus of Georgia University System, who served in the role of consultant for the prior two meetings.

**EXECUTIVE SESSION**

Chairman Jones then asked for consensus to move into Executive Session, which was motioned by Mr. Grant, and Ms. Salazar seconded the Motion which was unanimously approved.

The meeting reconvened in regular session at 11:27 am.

**OPEN MEETING**

Dr. Stephen Portch talked about three generic system models that are used on university campuses nationwide:

- A. The System Model under which CSUS operates, which could be left intact, with the position of Chancellor/President of Ft. Collins as one  
Or  
Separate the Chancellor position from the President position, at which time, after stakeholder input, specific definition could be provided.

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The pros and cons were discussed concerning both scenarios, with issues such as cost effectiveness, difficulty of balancing both job titles, and perception of favoritism of other system campuses not housing the dual position rising to the top of the list.

- B. The Flagship Model was presented next, which would change the current structure all together. Under this model there is a flagship campus, with all other campuses aligning underneath the flagship.
  
- C. The next model discussed was the Stand Alone Model, in which campuses would share some services. This is a less bureaucratic model but also a less strategic method of approaching our current issues.

Dr. Portch offered that a model should be decided on in order to move forward as a system. Chairman Jones referred back to the prior meetings in which the consensus was the board aligning with continuing to operate under the current system model was best. There is a desire to do so, and belief in the system model. Dr. Portch concurred with the Chairs recollection, and reaffirmed that the system model would allow CSUS to:

- Continue to meet the needs of Colorado around growth
- Provide a continuum of opportunity such as offering premier programs and expanding globally ie: Global Campus

From a service point of view, there is much more efficiency when operating under the correct model and to effectuate as a system.

Chairman Jones addressed the amount of time that the board had spent creating the Mission, Vision, and Values, explored business models to maximize revenues to catapult progress forward under the system model, and of the duty to the students and citizens of Colorado to move forward as a system.

Chairman Jones then asked the board members if this continued to be the general consensus, which was answered with a resounding “yes.” The Chair then suggested “X” out the other models, and moving forward under the premise of the system model. This was also met with a resounding “yes.”

Dr. Portch then offered that at this point in history, the board would need to decide if the Chancellor/President positions would stay intact or be split. Discussion over functionality would be necessary. Mr. Farley suggested presenting the option of remaining status quo and the alternative splitting of the position to our stakeholders. Mr. Grant proposed we split the positions. Dialogue over the benefits of splitting versus remaining intact was entertained, and the Board came to the consensus that it would be in the best interest of the Fort Collins, Pueblo and Global campuses to separate the position of chancellor from the president of CSU Fort Collins.

Dr. Portch then led discussions over the functions of the two roles, the current system functions, the growth of the system, strategic priorities for the system, and desired chancellor

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characteristics, experience and background. The search process and timetable was discussed, with the decision made to reach out to our stakeholders for essential and crucial input.

Details were then discussed and confirmed around the stakeholder meetings what needs to transpire to make the meetings successful. Agreement to have an update presented to the Board at the February 2009 board meeting regarding the stakeholder input, and at this time the Board can formally vote as to the next steps to be taken.

**ADJOURN**

The meeting adjourned at 12:19 pm.



Stretch Goal or Strategic Initiative: N/A. Board approval of this administrative action is required by statute, CCHE, Board, or university policy.

MATTERS FOR ACTION:

CSU: Sabbatical Summaries 2007-2008

RECOMMENDED ACTION:

MOVED, that the Board of Governors approve the sabbatical summaries for sabbaticals taken in 2007-2008 as submitted by Colorado State University.

EXPLANATION:

Presented by Tony Frank, Interim President

Summaries of sabbatical leaves taken are submitted annually to the Board of Governors for their review.

## **Sabbatical Leave Policy**

The sabbatical leave policy for Colorado State University faculty is addressed in Section F.3.4 in the Academic Faculty and Administrative Professional Manual. CSU offers academic faculty members the possibility of sabbatical leaves at any time after six years have elapsed since the faculty member's initial appointment or most recent sabbatical leave.

The faculty members seeking sabbatical leave shall follow the procedures established by his/her academic unit. College deans or the Dean of Libraries shall forward the names of faculty members recommended for sabbatical leave along with a detailed sabbatical plan to the Provost/Executive Vice President. The detailed plan shall specify how the sabbatical will result in the faculty member's professional growth, enhance the institution's reputation and the students' educational experience at the institution, and increase the overall level of knowledge in the faculty member's area of expertise. Faculty members cannot be absent for more than two academic semesters in cases of faculty on nine month appointments, and no more than one calendar year for faculty on 12 month appointments.

### **College of Agricultural Sciences**

#### **Raj Khosla, Soil and Crop Sciences**

Dr. Khosla visited the State Agricultural Universities (equivalent of land grant institutions) in several states in India. He interacted with faculty members at these institutions and learned about the diverse soil and crop management practices in different agro-climatic regions of India.

Dr. Khosla delivered several short courses on "Mapping and Managing Spatial Variability" (Precision Agriculture) in India. This is an emerging area for the Indians and created a great deal of interest. Dr. Khosla worked on several scientific proceedings and manuscripts and was successful in publishing them in international journals.

The last part of his sabbatical leave was devoted to chairing the 9<sup>th</sup> International Conference on Precision Agriculture (ICPA). This conference is the largest and most prestigious conference in the area of precision agriculture. Since the conference, Dr. Khosla has been invited by the Trade Commissioner of Canada to deliver a keynote address at the Agri-Tech Canada conference and by the head of the agricultural engineering program at Technologico de Monterrey University campus in Queretaro, Mexico for a visit for potential collaboration and scientific presentations.

Several Universities have shown interest in having Dr. Khosla return to teach courses in this area of science. Some Universities are interested in having a formal MOU signed with CSU. Dr. Khosla has brought back examples of agricultural practices used in India which are enriching the learning experience of his students.

**John Loomis, Agriculture and Resource Economics**

Dr. Loomis worked with faculty at collaborating institutions at Utah State University, University of Georgia, and University of Puerto Rico on the National Science Foundation (NSF) project to read and learn more about agent based modeling in order to facilitate interdisciplinary hydrology, biology, and social science integration on the project. As a result, Dr. Loomis has added several new readings and lectures about this new research technique to his graduate research methods course.

Dr. Loomis wrote and presented a paper that explores the applicability of agent based modeling to address adaptive management of natural resources. The manuscript was submitted to *Journal of Natural Resource Policy Research*. He worked with several NSF team members to develop a working prototype of an agent based model to apply to study sites in the Caribbean National Forest. A project report to NSF was prepared summarizing the overall research project findings.

Dr. Loomis visited the University of Puerto Rico and interacted with several Hispanic graduate students, helping them identify thesis topics and appropriate research methods for their topics. As a result, Dr. Loomis gained several examples of environment management challenges in Puerto Rico which will be useful in his lectures. He gave two seminars on his NSF project. Dr. Loomis worked with his Co-PI to finalize a proceedings paper and to finalize the logistics for the High School Teacher Training workshop on their NSF project. They also drafted another paper which will be finalized for journal submission.

**Keith Paustian, Soil and Crop Sciences**

Dr. Paustian spent his sabbatical at the Second University of Naples, Caserta, Italy. He worked with students and post docs in applying simulation models of carbon and nitrogen cycling to different ecosystems in Italy and with an international group of scientists to develop guidance for agricultural greenhouse gas offsets. He participated in a field study in a Mediterranean shrubland and attended several international conferences in Europe.

Dr. Paustian worked on revising his two current courses at CSU, developed a major international research proposal for submission to the UN Global Environmental Facility (with international colleagues in the UK, the Netherlands, and several developing countries) and managed his on-going research projects at CSU via email, telephone conferences and two 10-day return visits to CSU.

**Jorge Vivanco, Horticulture and Landscape Architecture**

Dr. Vivanco spent his six-month sabbatical leave at the Catholic University in Lima, Peru (PUCP) and at the Tambopata Chemical Ecology Institute (TCEI) in the Tambopata National Reserve in the Peruvian rainforest. Dr. Vivanco became a Visiting Professor in the Chemistry Department at PUCP.

In collaboration with PUCP, Dr. Vivanco developed and obtained funding for a Pan-American Advanced Studies Institute, "Interdisciplinary Studies in the Chemical Biology of the Tropics". This NSF-funded workshop brought together leading researchers in tropical chemical biology for a ten-day workshop in which the most promising Ph.D.s, post-docs, and young faculty from all over the Americas were exposed to cutting-edge developments in this field, and encouraged to form Pan-American collaborations. This

workshop will become the basis for an international training grant in Tropical Chemical Biology that will be submitted to NSF.

Dr. Vivanco hired three recent CSU graduates to work as Resident Naturalists at TCEI, hosted several faculty members from CSU and other universities in the U.S. to visit the research site in Tambopata, and developed other collaborative projects on soil microbial diversity. Using the CSU-TCEI collaboration as a base, applications for collaborative research were submitted to the MacArthur Foundation, the National Science Foundation, and the National Institute for Health (the latter in collaboration with several other universities, with the University of Florida as the primary institution).

Finally, Dr. Vivanco interacted with local conservation NGOs and Peruvian government authorities to stress the importance of scientific research to preserve the wonders of the rainforest for the world. An article on these ideas was written by a Peruvian popular press magazine that highlights conservation and biodiversity topics.

### **College of Applied Human Sciences**

#### **Rich Feller, School of Education**

During fall semester 2007, Dr. Feller co-authored one book, two book chapters, and one commercial DVD. Two articles were written that are now under review and two magazine articles were published. An Intergovernmental Personnel Agreement (IPA) with NASA was secured to serve as a consultant for the next 18 months with NASA's Education Headquarters in Washington, DC. He became co-editor of the on-line version of the Harrington-O'Shea Career Decision Making System. Dr. Feller completed practica in four certifiable career development assessments, updated his website, and consulted in school districts in Colorado and Delaware.

#### **Deborah Fidler, Human Development and Family Studies**

Dr. Fidler spent the year fully immersed in the study of therapeutic practice related to improving adaptations in occupational settings. She specifically benefitted from direct mentoring experiences, both by faculty members in the Department of Occupational Therapy and by educators and clinicians in her fieldwork placement. With this year of training, she has begun to build a foundation for translating her current research into practice. She has used this information to publish four scholarly articles and submit three proposals for funding from federal agencies and private foundations.

#### **Karen Hyllegard, Design and Merchandising**

Dr. Hyllegard completed a research study designed to explore consumer response to the self-promotion of socially responsible business practices, such as environmentally-friendly production methods, by firms in the apparel industry. The outcome of this study is a manuscript

which has been submitted to the *Clothing and Textiles Research Journal* for review and possible publication.

Dr. Hyllegard focused some of her efforts on meeting the objectives related to her role as a Co-PI on a UDSA funded project. She was involved in the development of materials and methods that will be used for instruction in this course as well as greater understanding of student perspectives related to successful on-line learning. She developed a research project on the topic of social cause/cause-related marketing (CRM). She served as the PI on a study of consumer response to the use of CRM by apparel brands with colleagues in the Department of Design and Merchandising. The development of a manuscript is underway for submission to the *Journal of Marketing Management*. This study will serve as a foundation for future studies of social cause/cause-related marketing, including an examination of industry stakeholders' perspectives on advertising policies and practices related to CRM.

A grant proposal was prepared for submittal to the National Institute of Child Health and Human Development's *Impact of Media on Adolescents' Sexual Behavior* program on the examination of adolescent females' media use and interpretations of sexual content in advertisements for apparel and other appearance-related products and brands. An application was prepared to participate in the Advertising Educational Foundations' Visiting Professor Program, which is a competitive, two-week fellowship for professors of advertising, marketing, communications, and related fields. The outcome of a successful application will be new knowledge of and insights into contemporary advertising policies and practices that will directly inform and strengthen her teaching activities.

### **Eulanda Sanders, Design and Merchandising**

Dr. Sanders balanced her time working on writing manuscripts and submitting other pieces of creative scholarship. The results of her time spent on sabbatical leave are two accepted manuscripts, one invited manuscript (to be refereed), six juried designs accepted to international exhibitions, three accepted refereed presentations to international conferences, and one press item all related to her program of scholarship and work with graduate students.

Dr. Sanders' sabbatical plan included the creation of six additional evening dresses and six couture level dresses. Time was spent creating patterns, understructures, and hand embellishing the garments with techniques such as hand beading and embroidery. Due to the labor intensiveness of the garments it took more time than anticipated to develop each garment to meet the goal of creating one-of-a kind couture garments for an African American target market.

## **College of Business**

### **Raymond Hogler, Management**

In the spring term of 2007, Dr. Hogler took an unpaid leave to teach at the University of Tuscia, Italy as a Fulbright Distinguished Chair in Labor Law. This sabbatical was used to follow up on research conducted in Italy and to complete some pending projects in labor law.

In Italy, Dr. Hogler focused on comparative pension systems. The Italian retirement program faces many of the problems that the U.S. system does, and he researched the Italian response to demographic and fiscal problems. This topic fit well with ongoing research at Tuscia, where the university had just launched a master's degree in pension finance. The research led to an article in the *Labor Law Journal* suggesting ways the U.S. could reform pensions to avoid a potential financial crisis because of structural fiscal shortfalls over the next three decades. This paper resulted in an invited presentation at the American Accounting Association in August 2008.

Dr. Hogler's other scholarly activity during this period dealt with specific labor law subjects, most notably labor-management relations. Dr. Hogler's expertise in this area led to a number of media references, including quotation in the *Wall Street Journal*, *the Las Vegas Sun*, *Denver Post*, *Rocky Mountain News*, *Fort Collins Coloradoan*, *Westword*, *5280 Magazine*, and other outlets.

In addition to the pension and labor law publications, Dr. Hogler has been working with other CSU faculty on subjects in organizational communication. A recent article in *Management Communication Quarterly* has been ranked in the top 10 most read articles in that journal since publication. Several articles are forthcoming and Cornell University Press is reviewing a book manuscript at the moment which brings together materials on right to work.

### **Kathleen Kelly, Marketing**

Dr. Kelly completed an immersion program in Barcelona, Spain and two short courses in Mexico. The goal was to advance her Spanish language skills and to enhance her cultural knowledge in an effort to gain credibility with the bilingual audiences with whom she works. These international experiences will benefit her and her future students by helping to enrich the courses she teaches with interesting examples of differences in strategy, segmentation, and advertising.

The sabbatical allowed Dr. Kelly to travel to meet with colleagues in Ohio and Arizona to explore new research streams and to discuss manuscripts in process. She was able to use this time to get two manuscripts under review and two manuscripts revised and resubmitted. She was able to make significant progress on the research and writing of several other manuscripts to be submitted for review.

### **Yolanda Sarason, Management**

Dr. Sarason's sabbatical was used to develop a research stream that focuses on global sustainable social entrepreneurship. She was able to further her research begun on theoretical perspectives in entrepreneurship and to develop relationships and expertise in teaching strategic management and social entrepreneurship in South America.

Dr. Sarason collected data that focuses on the key success factors of cooperatives in South America which was presented at the 2<sup>nd</sup> International Conference on Business and Sustainability. She collected data that looks at the relationship of competitive advantage through sustainable supply chain management in global social enterprises which was presented at the International Conference on Business and Sustainability. Dr. Sarason initiated research that focuses on social and sustainable entrepreneurship. The initial paper has been submitted to a major entrepreneurship conference to be held in June, 2009. She continued her research on theoretical perspectives in entrepreneurial research with one paper accepted for publication in *Journal of Business Venturing*, one presented at the Strategic Management Society, and one paper submitted to the Babson College Entrepreneurship Research Conference.

Dr. Sarason was able to teach at the Universidad Internacional de Ecuador in Quito, Ecuador. While there, recruited a student into our Global Social Sustainable Entrepreneurship program.

### **Charles Smith, Computer Information Systems**

Dr. Smith used his sabbatical year to identify new topics for research, to refresh his knowledge of current theories in his reference disciplines, and to complete some publications. He worked as a science advisor to IARPA which afforded many opportunities to identify new topics for research. In addition to the two new IARPA programs that he helped to create, he has formed alliances with SET Corp. in Washington, DC; 21<sup>st</sup> Century Systems International in Omaha, NE; and AlphaTRAC in Denver, CO with the goal of submitting new funded research proposals. The collaboration with AlphaTRAC has already resulted in a white paper submitted to the Office of Naval Research. Dr. Smith has two proposals under preparation with SET Corp.

Part of Dr. Smith's responsibilities to IARPA involved traveling to universities and private research labs around the U.S., and meeting with leading scientists to discuss their research. All of these interactions produced interesting and valuable insights about the state of the art in Computer Information Systems.

Dr. Smith finished his book project, Macro cognition in Teams, for which he was both an author and a co-editor. He submitted an article to the *International Journal of Human-Computer Studies* describing a study on which he has been working for several years. That article was reviewed, and is now under revision. He is more than half finished with another book project, Working Through Synthetic Worlds.

### **College of Engineering**

#### **Laurence Belfiore, Chemical and Biological Engineering**

The highlights from Dr. Belfiore's sabbatical were: 1) initiating and performing collaborative research on bone tissue engineering and bioreactor design at the University of Trento in northeast Italy, 2) essentially completing a second textbook project titled Physical Properties of Macromolecules that will be published shortly, and 3) planning for a winter/spring 2009 collaboration on thermoreversible gels at the Institut Charles Sadron in Strasbourg, France.

Dr. Belfiore had five manuscripts published, submitted, and in-preparation as a result of his sabbatical activities. A proposal to provide support for future research collaborations in Italy and France will be submitted to the National Science Foundation. Further collaboration at the Institut Charles Sadron to study thermoreversible gels and the University of Trento to complete the 2-year project on bone tissue engineering are being planned.

#### **Thomas Chen, Electrical and Computer Engineering**

Intel Corporation's Fort Collins Design Center in Fort Collins hosted Dr. Chen's sabbatical for one year. Dr. Chen was given the opportunity to participate in the development of their latest microprocessor design and was responsible for developing design strategies for reliability, availability, and serviceability of the microprocessor under development. These activities broadened his perspective about the silicon technology, the pressing issues for developing such technology, and how to effectively use such technology to create something as powerful as microprocessors. This will greatly enhance his academic research activities in the area of Very Large Scale Integration design and design methodology. The research and development work Dr. Chen performed in Intel resulted in the publication of a paper on reliability, availability, and serviceability design strategies at an Intel internal development conference.

During his sabbatical, Dr. Chen continued his work with two Ph.D. students in progress and one post-doctoral student working in his research lab. Dr. Chen worked with colleagues in the College of Natural Sciences and the Department of Biomedical Sciences to develop a major multi-disciplinary proposal of \$3M for the National Science Foundation. This proposal is currently under review.

#### **Susan James, Mechanical Engineering**

Dr. James' sabbatical was spent at the University of Canterbury, Christchurch, New Zealand. She conducted research on the use of hyaluronan-polyethylene copolymers for tissue engineering of cartilage on which the Colorado State University Research Foundation holds the patent applications. Four abstracts were submitted to international research conferences on the results



of a tissue engineering study. One journal paper was submitted with others in process. Four proposals have been submitted for funding on a new tissue-engineering project using polymeric biomaterials invented by her group. New tissue engineering knowledge will be incorporated into the content of two CSU courses.

Dr. James was able to build strong relationships with the University of Canterbury in Christchurch, New Zealand. She successfully recruited a CSU undergraduate to go to UC to perform his Ph.D. research with one of her colleagues. Another of her colleagues plans to come to CSU for his sabbatical next year. Dr. James has been offered an Adjunct Faculty appointment at the University of Canterbury in the Mechanical Engineering Department.

### **David Thompson, Atmospheric Science**

Dr. Thompson spent three months at the Bureau of Meteorology Research Center in Melbourne, Australia where he developed a joint research project on the use of stratospheric initial conditions in weather forecasts. He then spent a month at NIWA in Lauder, New Zealand where he worked on a joint project focused on understanding tropical ozone variability. Finally, he spent three and a half months based at the University of Reading in the UK. While in the UK, he collaborated with and visited colleagues at institutes throughout the UK.

The sabbatical provided time to develop existing research projects, explore new research ideas, learn new research tools, and share ideas with scientists throughout the world. During the course of the sabbatical, Dr. Thompson oversaw the submission of five papers lead either by himself or his students. He developed four papers which are in the advanced stages of preparation, gave talks at 3 conferences, and gave seminars at 13 institutes. He is currently completing the analyses for two additional papers stemming from collaborations developed during the sabbatical.

### **College of Liberal Arts**

#### **Katherine Browne, Anthropology**

Dr. Browne conceived, researched, and wrote a piece introducing the intersection of economics and morality (a new area of scholarship) to a large interdisciplinary audience. She and a colleague are creating an anthropological volume built around this concern. The 62-page introduction written by Dr. Browne presents a new theoretical approach to thinking about morality in different economic settings and has now been peer reviewed by five outside readers, all of whom were enthusiastic about the originality and theoretical value of the paper. She also worked with her co-editor to submit to the publisher the complete manuscript for their volume, Economics and Morality: Anthropological Approaches.

The other significant accomplishment of Dr. Browne's sabbatical was to manage the PBS release of her documentary film, *Still Waiting: Life after Katrina*. She was interviewed more than two dozen times and gave invited guest lectures and talks in various areas around the country. She conceived, wrote, and circulated an opinion piece related to the contradiction of American narratives of self-reliance and the way that people in New Orleans who had lived these values have been discarded by the American public.

### **Carl Burghardt, Speech Communication**

Dr. Burghardt focused his sabbatical research on two main questions regarding Franklin D. Roosevelt's foreign policy oratory during the five-year period leading up to the attack on Pearl Harbor. The first question was: "What was the precise process that moved FDR's rhetoric from a strong disavowal of military intervention to a justification for a preemptive strike against Nazi Germany?" The second question asks if Roosevelt's foreign-policy discourse from 1937 to 1941 was ethical. Dr. Burghardt performed a detailed analysis of the adaptations, arguments, emotional appeals, organization, and style Roosevelt used in his speeches and situated these documents in the historical context that Roosevelt faced from 1937 to 1941. He traced the evolution of persuasive premises, values, strategies, and techniques over time.

This sabbatical allowed Dr. Burghardt to read more deeply and stay current on important methodological and substantive issues in the field of Speech Communication which will be reflected in both his teaching and his M.A. thesis advising.

### **Charles Davis, Political Science**

The focus of Dr. Davis' sabbatical was a project titled "Energy Development at what Cost? The Politics of 'Mountaintop Mining' in Appalachia from the 1980s to the Present". He revised a paper on mountaintop mining written with a departmental colleague and submitted to *Administration and Society*, a major social science journal. He participated in writing a proposal on the politics of mountaintop mining from a policy change perspective for the 2008 Annual Meeting of the American Political Science Association. Feedback received will be used to revise the paper for submission to a public policy or political science journal.

In addition, Dr. Davis wrote an article that examined the implementation of the Surface Control and Mining Reclamation Act of 1977 in Kentucky and West Virginia, a policy that required coal firms to pay more attention to the conservation of land sites affected by mining operations. This article was submitted to *Politics and Policy Journal* for review and was recently accepted for publication.

### **Judy Doenges, English**

Dr. Doenges completed two thirds of a novel, wrote two short stories, and two personal essays. She did extensive creative research for these works. The protagonist of the novel works as a paralegal in Chicago so Dr. Doenges conducted several interviews with paralegals in Fort Collins and at one of the largest law firms in Chicago.

One of the short stories will be published in *The Kenyon Review*, a venerable literary journal. The other short story is under consideration at several literary journals and magazines. One of the personal essays will be published in an anthology, *Rescuing Fire From the Rain*, published by Rutgers University Press. Dr. Doenges continued to work with her literary agent on drafting and revising her novel and finding potential publishers for the completed manuscript. She spent one month in Saratoga Springs, NY where she was a resident writer at Yaddo, one of the oldest artist colonies in the country.

### **Michelle Glantz, Anthropology**

Dr. Glantz received a Fulbright lecture/research award that provided the funds for a full year sabbatical. During this time she taught three courses and conducted research at South Kazakhstan State University, Shymkent, Kazakhstan. She was one of the first American professors to be affiliated with the university and the only professor to teach college level evolutionary theory and human evolutionary studies. Dr. Glantz served in an advisory capacity in the development of a Ph.D. program in archaeology. She provided three formal lectures on the American system of higher education and proposed a new concentration of Quaternary Studies for the university.

In addition, Dr. Glantz conducted archaeological surveys for new Paleolithic archaeological sites in the Karatau Mountains near Shymkent. She conducted an extensive study of a Lower to Middle Paleolithic collection housed at Kazakhstan State University in Almaty, Kazakhstan. Her work succeeded in providing the foundation for future Quaternary research in Kazakhstan. She was able to make important contacts with local scholars and had time to conduct preliminary research with those individuals.

### **Gary Huibregtse, Art**

During his sabbatical leave, Dr. Huibregtse created two series of photographic images. The primary series involved images created during two speed trial events held on the Bonneville Salt Flats near Wendover, Utah. His goal was to make images that recorded aspects of the event while visually alluding to the fascination our culture has with the automobile and related issues. The second series of images addressed “New West” topographical concerns. These images reveal the impacts of human endeavor upon the land as our culture proceeds into the 21<sup>st</sup> century.

He printed twenty of the Bonneville images and fifteen New West images by traditional analogue projection methods, producing 20"x30" exhibition quality prints. An additional goal of the sabbatical project entailed acquiring new, emerging technology printing skills. He enlisted the services of Photo Craft Labs in Boulder, Colorado to learn new techniques involved with Light Jet laser printing systems. By working closely with Photo Craft technicians, he was able to incorporate high resolution drum scanning of large format negatives, digital file preparation (color management, tonal adjustment, and image retouching), and laser printing into his print production practice. The result has been the production of large scale 49" x 68" mounted and framed gallery ready work.

### **Joon Kim, Ethnic Studies**

During his sabbatical leave, Dr. Kim went to South Korea to continue his research on the migration-multiculturalism nexus. Dr. Kim's interest is in the prospect of social and cultural transformation of a country that has built itself around the myth of homogeneity of culture and race. With increasing numbers of diverse migrant populations, the Korean society is grappling with a string of issues associated with multiculturalism, including the interethnic marriages, the second generation of multicultural families, the labor and human rights of migrant workers, the social welfare and educational challenges, the structural dependence on migrant labor, etc. All of these are taken up by the civil society organizations that seek to expand the basic rights of migrants and to integrate migrants successfully into the social fabric of the Korean society. In this context, Dr. Kim's research focused on the role of South Korea's civil society in structuring migrant worker and family policies.

Dr. Kim established a visiting scholar status at the Institute for Modern Korean Studies, Graduate School of International Studies at Yonsei University in Seoul, Korea. Because multiculturalism is a fairly new concept in Korea, his expertise in this area helped to foster a dialogue among diverse constituents. He worked closely with Korean scholars, served as a resource person for Korean migrant organizations, participated in numerous seminars, conferences, and workshops, led discussions about Korea's migrant issues for migrant center personnel and other experts, and presented his findings at international forums and Korea-based universities in Korean and English. His residence in Korea also presented an opportunity for collaboration with universities in Korea and elsewhere to host an international conference on this research topic in 2009 at Colorado State University.

### **Ann Little, History**

Dr. Little made significant progress on her second book on the life of Esther Wheelwright (1696-1780) and her life lived across borders and cultures in early North America. She did a week of research in Ann Arbor, Michigan and two weeks of research in Quebec. She drafted two of the four planned chapters for the book. Dr. Little has been offered a book contract by the University of Pennsylvania Press and was put in touch with a literary agent in New York who is interested

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in shopping her manuscript to trade publishers. She will be submitting proposals for major grants to the Harvard Divinity School's Women in Religion visiting fellowship program, and the Howard Foundation Fellowship at Brown University.

Dr. Little completed her tenure as the Program Committee co-Chair for the Berkshire Conference on the History of Women, the premier conference in her field. She was also the chief planner and organizer for a regional conference, the Front Range Early American Consortium which is a one-day meeting with 15 early American historians at the Colorado History Museum in Denver. She received several invitations to speak at conferences and to contribute essays that testify to her growing prominence in her field.

She started an article prize in her field including defining the prize and its eligible recipients and raising more than triple her original goal for prize money in the first six weeks of fundraising.

### **Kelly Long, History**

The first project pursued by Dr. Long during her sabbatical was the Historical Literacy Partnership which pertains to her on-going research agenda and contributions to the emerging scholarship on teaching and learning. Dr. Long read extensively in fields of cognitive theory, historical education, historical literacy, and educational research, and shared gleanings of this research and selected teaching strategies with her project partners. All partners on this collaboration planned teaching units incorporating key strategies. This work evolved into a fully funded two-year project that will become a prototype for later, more extensive grant proposals. If research conclusions from this phase support it, this project lays groundwork for funding proposals to Spencer Foundation, NEH, or TAH.

Dr. Long was able to continue research and writing toward a publication focused on U.S.-China relations. Further research during the sabbatical, augmented by CSU supported opportunities to travel in South Asia and Bhutan in previous years and presentations at conferences has widened the scope of her interests and the overall project. Dr. Long directed her effort toward turning chapter research into articles in the aim of more timely publication. She presented a conference paper at the Asian Studies Development Program National Conference and submitted the article for review to *East-West Connections*.

### **Michael Losonsky, Philosophy**

Dr. Losonsky received a Fulbright Award to lecture and research in the Department of Philosophy of Masaryk University in Brno, Czech Republic. He taught a graduate seminar and an advanced undergraduate lecture course on topics in the philosophy of language. He cooperated with faculty members there on various projects, primarily ones that drew on his expertise in what they called "Anglo-American" philosophy.

During his sabbatical, Dr. Losonsky started work on a book on language, individuality, and community. He is projecting 8 chapters and has full drafts of 5 chapters and substantial portions of 2 chapters completed.

**Cindy O'Donnell-Allen, English**

Dr. O'Donnell-Allen's sabbatical allowed her to make significant progress on her book project and resulted in scholarly contributions to literacy education at the local and national levels. The book, tentatively titled Tough Texts, Tough Talk: Changing the World One Book Club at a Time is aimed at secondary language arts teachers and focuses on using book clubs to help student engage in civil discourse about culturally sensitive issues. Much of the sabbatical was spent in three schools in Poudre School District where she developed and piloted a substantial amount of curricular material for inclusion in the book. She completed two human research proposals which will allow her to analyze existing classroom materials, collect additional data, and conduct focus group interviews in three additional classrooms.

Dr. O'Donnell-Allen has begun sharing this work and has made progress toward publication. She and two of the classroom teachers with whom she has been working made two presentations, one at the National Council of Teachers of English Conference in New York City and the second at a Poudre School District meeting for secondary English teachers. In addition to completing a revised version of the book proposal, which is currently in review with Heinemann Publishers, she finished one chapter of the book, a second chapter is 75% complete, and she has drafted several sections of the remaining chapters. Finally, she submitted a proposal for the Fall 2008 NCTE conference in San Antonio.

**Laura Reynolds, Sociology**

Dr. Reynolds devoted her sabbatical leave to furthering her research and programmatic activities focusing on the rapidly expanding Fair Trade Market and Movement. She promoted her 2007 edited book, disseminated the findings of this and related research in an academic conference, an invited academic seminar, a CSU forum, a Carnegie Council policy website, and a policy brief for the World Bank. Dr. Reynolds published one new refereed journal article, finalized two forthcoming pieces, and submitted two new journal articles for review. She co-developed and submitted for initial consideration \$190K proposal for externally funded research. She undertook new research in Latin America laying the basis for developing two new areas for further publications and external proposals.

Dr. Reynolds undertook the arrangement of administrative activities to strengthen the Center for Fair and Alternative Trade that she co-directs at CSU, designing a new brochure, updating the website, promoting a Leadership Circle and Endowment Campaign, working with undergraduate and graduate students, and developing a range of new project ideas.

### **Prabha Unnithan, Sociology**

Dr. Unnithan used his sabbatical to begin work on a book on cultural factors connected to lethal violence. In addition, he used his sabbatical to complete most of his share of the work on a co-authored book on gun felons and criminal behavior in Colorado. The proposed co-authored book led to expression of interest from two publishers, one of whom has contracted to publish it later this year.

### **Douglas Yarrington, History**

During his sabbatical, Dr. Yarrington completed preliminary drafts of two chapters for his book manuscript. The entire manuscript, when complete, will be approximately 6 chapters and 300 pages in length, including footnotes, but excluding bibliography. In addition, he carried out research in Venezuela and Washington, DC that will support other chapters of the manuscript. Finally, he read extensively in the secondary literature on early 20<sup>th</sup> century Venezuelan history and on state formation in various regions of the world. Dr. Yarrington believes that this project, when complete, will establish his reputation as one of the leading U.S. scholars of early twentieth century Venezuelan history.

### **Donald Zimmerman, Journalism and Technical Communication**

During his year-long sabbatical, Dr. Zimmerman continued as Co-PI on three extramural funded research projects. CSU funded two of his projects and one of them was awarded four additional years as a Program of Research and Scholarly Excellence with funding. Dr. Zimmerman submitted two grant proposals and three more proposals to collaborate with the National Park Service.

Dr. Zimmerman conducted two usability pilot studies in collaboration with CSU offices which were: (a) redesign of the CSU Cooperative Extension Website and (b) citizen scientist invasive species website for the National Ecological Research Laboratory. Data from these pilot studies will be used in developing proposals seeking additional extramural funding. He collaborated on two journal articles which have been submitted for review and initiated a usability evaluation of Colorado State University's digital collections and the Western Waters Digital Depository websites.

### **College of Natural Sciences**

#### **Richard Finke, Chemistry**

One of Dr. Finke's goals during his sabbatical related to studies aimed at understanding Parkinson's and related diseases. His research plan was to write a review in order to learn more of the massive literature in this complex area. This review is very close to being finished and will be submitted for publication shortly. The insights from this review changed his perspective and hypothesis dramatically. One of the findings of his new research direction has already been accepted for publication. Dr. Finke established collaboration with Assistant Professor Eric Ross

in Biochemistry to explore experimental work in prion protein aggregation. His goal is to write a NIH grant now that he has an initial publication in the area.

Dr. Finke worked on seven papers from his research group. All of them are either published or in press at present. He presented invited seminars at a National American Chemical Society meeting in Boston and at the Universities of Wisconsin, Chicago, and the School of Mines.

Dr. Finke used part of his sabbatical time to construct Chemistry 793: A Short Course for Our Beginning Graduate Students on How to Critically and Efficiently Read the Literature. He also upgraded his three main computers and all of their associated software.

### **John Harton, Physics**

Dr. Harton worked at the Institut de Physique Nucleaire in Orsay, France. His work centered on the Auger Cosmic Ray Observatory which has been the main component of his research for the past several years. IPN-Orsay is a leading institution on the Auger project and home to one of four Auger groups in the Paris area. During his time at IPN-Orsay, Dr. Harton was able to concentrate on data analysis details and work out a couple of new ideas that will be important in the progress of his research group in the coming years. He had time to learn some computing tools that further enable him to personally work on details of Auger analysis. Being in the Paris area allowed Dr. Harton to gain insights into a broader range of physics topics and make contact with other physicists working in his field.

One of the important results of the sabbatical concerns Auger North, the observatory being planned in southeast Colorado. This new cosmic ray detector will be a \$120M project and will involve all 16 countries of the Auger collaboration. During his sabbatical, Dr. Harton and his host at IPN-Orsay organized a meeting in Paris that cemented the main outlines of the detector which they plan to propose this year. Under Dr. Harton's guidance, his group at CSU organized a meeting in Lamar, CO (the site of the planned new installation) at which he and his colleagues presented the ideas for Auger North and kept the momentum moving forward. Another important development for Auger North that would not be as far along without the sabbatical is the U.S. effort on R&D for the project. Last year Dr. Harton organized the U.S. groups and wrote a document describing plans for R & D on Auger North. Funding for the R&D is in sight, and plans are to start doing work on the ground early in 2009. As a result of his leadership on Auger North, Dr. Harton has been named Deputy Project Manager.

### **Robert Liebler, Mathematics**

Dr. Liebler visited Nanyang University in Singapore, the University of Western Australia, and the University of Oregon. During this time he worked on research projects with his hosts. He also attended the Australian Mathematical Society's annual meeting in Melbourne.



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Two of the papers Dr. Liebler worked on during his sabbatical have been accepted for publication and a third paper has been submitted but is still being refereed. He submitted research proposals to both the National Science Foundation and the National Security Agency.

### **Thomas Meersmann, Chemistry**

The research work during Dr. Meersmann's sabbatical leave took place in the laboratory of Professor Paul T. Callaghan at the School of Chemical and Physical Sciences, Victoria University of Wellington, Wellington, New Zealand. The research involved the construction of an optical pumping system that allows for the generation of hyperpolarized noble gasses. Substantial knowledge was gained in the design, construction, and usage of this pumping system. The expertise obtained in Professor Callaghan's lab and the resulting collaboration will allow for future exchange with the University of Wellington. In part, such exchanges will be funded through the MacDiarmid Institute and through applications to special NSF funds that support such efforts.

Dr. Meersmann is already invited to join the lab for a summer month, but future exchanges will also extend to students in his lab. Support by Professor Callaghan will be crucial for the beginning of the planned regional imaging center. Knowledge gained during this sabbatical will improve the NMR class taught by Dr. Meersman. The lectures can be supplemented with actual diffusion and imaging experiments.

### **Janice Moore, Biology**

As a 2005 Leopold Fellow, Dr. Moore prepared for and attended the Aldo Leopold Leadership Program's first All-Cohorts' Training Program held at Stanford University. While she was in the Stanford area, she met with a photographer whose work will be featured in her current textbook project.

Dr. Moore helped plan and attended a launch meeting of section editors for *The Encyclopedia of Animal Behaviour* to be published in 2010 by Elsevier/Academic Press. At this meeting, the bulk of the encyclopedia was outlined, its depth and scope determined, a complete list of section editors was generated, and a plan of action agreed upon. This will be an on-line major reference work with a broad audience.

Dr. Moore went to the University of Glasgow to collaborate on a behavioral project and initiated a novel area of research asking if the text(s) of pet obituaries can be used to reveal aspects of the human-animal bond. Finally, she went to San Diego to meet with production editors about her current textbook project.

**Bruce Parkinson, Chemistry**

Dr. Parkinson accepted a position at the University of Wyoming. No sabbatical report was prepared.

**Marinus Pilon, Biology**

Dr. Pilon spent his sabbatical leave in France, at two institutions: the University of Poitiers and the SupAgro research facility in Montpellier. He carried out collaborative research focusing on plant iron metabolism. Dr. Pilon gave several guest lectures and research presentations. During the year he traveled to Lithuania, Scotland, eastern France, Italy, and Germany to give invited seminars. He returned to CSU for a Ph.D. defense for one of his students. Throughout the sabbatical year, he submitted four proposals for federal funding, and wrote several research papers.

**Elizabeth Pilon-Smits, Biology**

During her one-year sabbatical leave, Dr. Pilon-Smits performed three months of research at the University of Poitiers (France), and 4.5 months of research at the University of Montpellier (France). In addition, she taught for one month at the University of Padova (Italy). In the remaining time, she gave oral presentations at three conferences in Lithuania, Scotland, and France and gave guest lectures at the Universities of Verona and Pisa (Italy) as well as the two host department in Poitiers and Montpellier. She wrote several papers which led to nine new publications. She submitted three proposals, one of which has been recommended for funding with the National Science Foundation while the other two are still pending.

**Tammi Vacha-Haase, Psychology**

Dr. Vacha-Haase retrained as a qualitative researcher during her sabbatical leave. She completed two CSU graduate courses and attended the “2008 Qualitative Research Summer Intensive Training” where she participated in a number of workshops taught by renowned qualitative scholars. She formed a collaborative relationship with Dr. Sue Morrow at the University of Utah, a leading qualitative researcher in the area of Counseling Psychology. Dr. Vacha-Haase obtained additional knowledge in conducting research and clinical work with older adults by completing a multi-week intensive training program. She also attended a Clinical Geropsychology Conference.

Dr. Vacha-Haase was able to continue to focus on her research and currently has five manuscripts under review. One manuscript was accepted for publication earlier this year. In addition to her own research, she continued to supervise doctoral students in the Counseling Psychology program. Her sabbatical allowed her to form a number of collaborative relationships at the University of Colorado at Colorado Springs and at Bonell Good Samaritan in Greeley, CO.

Through her collaborative work, she was asked to serve as the action editor for a special section on geropsychology in the journal of *Training and Education in Professional Psychology*.

### **College of Veterinary Medicine & Biomedical Sciences**

#### **William Dernel, Clinical Sciences**

Dr. Dernel attended two intensive cancer therapeutics meetings during his sabbatical. He attended weekly meetings with Dr. Dan Gustafson, director of the Pharmacology Core at the University of Colorado Cancer Center whose research focus is in the area of pharmacokinetics and pharmacodynamics. These meetings formed the basis of ongoing collaborative work and aided Dr. Dernel's understanding of a number of specific PK/PD issues. Dr. Dernel attended pharmacology related seminars both at CSU and UCHSC. He took part in an intensive three-day training session in mass spectroscopy which was conducted by the manufacturer of the Core Laboratory LC MS MS. The knowledge he gained from this leave will act to strengthen his research program and focus and assist in obtaining major grant funding.

Three presentations resulted from this sabbatical. These were made at the annual CVMBS Research Day, the Animal Cancer Center Seminar Series and the Department of Clinical Sciences Faculty Resident Seminar Series.

#### **M.D. Salman, Clinical Sciences**

Dr. Salman initiated and conducted field training in avian influenza in several countries where the disease was confirmed. More than 600 people from more than 40 countries were trained using seminars of concepts, table top exercises, and field collection of data. The training sessions have led to follow up field epidemiological projects that he is currently conducting in some of these countries. Dr. Salman continued his contribution as a scientific member in the Animal Health and Animal Welfare Panel of European Food Safety Authority. In this role, he contributed to the production of scientific opinions of nine major reports relating to the optimal system for an early warning system of infectious animal diseases. As an invited speaker he gave more than ten presentations which were related to the topic of an early warning system and its approaches. These presentations were given in Canada, Indonesia, Switzerland, the U.K., Armenia, Uruguay, and the U.S.

Dr. Salman secured and managed at least five grants during the year with the focus on establishing and enhancing animal health programs both domestically and internationally. His laboratory conducted several research projects that are linked to the diagnosis of animal diseases on population basis. In conjunction with a modeling team in APHI, two training sessions and an international workshop on the use of simulation modeling in infectious animal diseases were conducted. He maintained his active role as advisor to nine graduate students. Finally, Dr.

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Salman contributed to the publication of nineteen manuscripts and reviewed more than sixty manuscripts as associate editor for *Preventive Veterinary Medicine* and other scientific journals.

### **University Libraries**

#### **Allison Level**

Dr. Level's sabbatical provided her with an opportunity for research and data gathering on programs and topics of importance for college liaison librarians. She wrote or co-authored three journal articles which were accepted in three different refereed journals, made presentations at the United States Agriculture Information Network conference and the Timberline Acquisitions Institute. Dr. Level is working on two additional journal articles based on research conducted during the sabbatical.

### **Warner College of Natural Resources**

#### **Brett Johnson, Fish, Wildlife, and Conservation Biology**

Dr. Johnson spent the first 3.5 months of his leave at the Leibniz-Institute of Freshwater Ecology and Inland Fisheries, Department of Biology and Ecology of Fishes in Berlin, Germany. There he established a working relationship with Institute scientists, co-authored two peer-reviewed articles with them and initiated three others, and attended a United Nations sponsored working group developing a Code of Practice for recreational fisheries in the Netherlands attended by 17 nations. These connections are leading to new research opportunities and new knowledge which is being incorporated into the classes taught by Dr. Johnson.

Dr. Johnson completed an unfunded environmental impact assessment project for the Colorado Division of Wildlife that began as a class project in 2006 and is currently distilling this into a manuscript. He prepared an analysis of Wisconsin Department of Natural Resources' fishery monitoring and management program. He sought funding to study impacts of nonnative giant European catfish in Europe and North America with his colleagues in Germany, and continues to work in that area with a CSU senior undergraduate student doing an independent study project which will be submitted for publication. Finally, Dr. Johnson continues to work in the area of illegal fish stocking. He was active in the Colorado-Wyoming Chapter of the American Fisheries Society's Illegal Stocking Task Force, co-organized a symposium at the Chapter's annual meeting, co-authored a resolution on illegal stocking and worked with national Fisheries Society leadership to get the resolution considered for adoption at the national level, and developed a prototype illegal stocking website for a consortium of Fish and Wildlife agencies in North America.

### **William Romme, Forest, Rangeland, and Watershed Stewardship**

Dr. Romme spent the 2007-2008 academic year on sabbatical leave at L'Universite Laval in Quebec City, Canada. During this time, he attended Serge Payette's vegetation ecology field course, which consisted of two weeks of travel around the province of Quebec visiting different kinds of local ecosystems. He worked as a research assistant on a field study of the biogeography and fire history of white spruce forests near their northern limit of distribution in Quebec. This work entailed a visit to the Otish Mountains and Montagne Blanches, a remote area accessible only by helicopter. After the field season ended, he participated regularly in the journal club discussions of Serge's lab group. Dr. Romme visited two other universities in Quebec where he presented a seminar on the ecology of forests in the western U.S. and served on the graduate committees of two of Serge's students.

Two papers were completed and submitted for publication. Both are in review. Dr. Romme completed the analyses of the raw data and wrote a complete first draft of a third manuscript. Two research proposals have also been submitted. Dr. Romme completed a major report on the ecology of pinyon-juniper ecosystems throughout the West. This report was the product of a workshop sponsored by CSU's Colorado Forest Restoration Institute (CFRI) and the Nature Conservancy that brought together 15 pinyon-juniper experts from across the western U.S. to synthesize what they know and don't know about this vegetation type. In addition to completing this report, Dr. Romme met with Dan Binkley, CFRI director, to plan the institute's activities in 2008. He attended a planning meeting of the three institutes in Albuquerque and gave talks on forest management and restoration at manager-oriented workshops in Fort Collins, La Junta, and Durango.

Stretch Goal or Strategic Initiative: N/A Board approval of this administrative action is required by statute, CCHE, Board or University policy.

MATTERS FOR ACTION:

CSU: Revisions to Sabbatical Leave for 2008-2009

RECOMMENDED ACTION:

MOVED, that the Board of Governors approve revisions to the recommendations for sabbatical leave for 2008-2009 for the Colorado State University faculty members listed below.

EXPLANATION:

Presented by Tony Frank, Interim President

The recommendations for sabbatical leave are reviewed at the Department, College, and University levels and have received approval at each level. In this case, the proposal has been evaluated and judged appropriate with strict adherence to CCHE guidelines.

College of Veterinary Medicine and Biomedical Sciences

Gary Baxter

Clinical Sciences

Change from AY08-09 to  
SP09

Stretch Goal or Strategic Initiative: N/A. Board approval of this administrative action is required by statute, CCHE, Board, or university policy.

MATTERS FOR ACTION:

CSU: Emeritus Rank Designations

RECOMMENDED ACTION

MOVED, that the Board of Governors approve the conferral of the rank of Emeritus upon those faculty members listed below effective February 25, 2009:

College of Agricultural Sciences

David R. Ames, Professor – Animal Sciences

College of Liberal Arts

Dennis D. Phillips, Professor – Communication Studies

College of Veterinary Medicine and Biomedical Sciences

Sue C. Kinnamon, Professor – Biomedical Sciences

EXPLANATION:

Presented by Tony Frank, Interim President

The faculty members listed above have met the qualifications to be awarded the status of Emeritus as set forth in the CSU Academic Faculty and Administrative Professional Manual.

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Approved

Stretch Goal or Strategic Initiative: N/A. Board approval of this administrative action is required by statute, CCHE, Board, or university policy.

MATTERS FOR ACTION:

Nondelegable Personnel Actions

RECOMMENDED ACTION:

MOVED, that the Board of Governors of the Colorado State University System approve nondelegable personnel actions as submitted by Colorado State University – Fort Collins.

EXPLANATION:

Presented by Tony Frank, Interim President

At its May 3, 1995 meeting, the Board approved a policy delegating personnel power to the institutional presidents with the exception of specific personnel actions. This agenda item allows for action on such personnel decisions.



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**LEAVE OF ABSENCE**

NAME	DEPARTMENT	FROM	TO	TYPE	LEAVE TYPE
1 Barela-Bloom, Carla	CASA	10/24/2008	10/24/2008	12/Reg	LWOP/Personal
2 Becker, Jerry	Registrar	11/1/2008	11/8/2009	12/Reg	LWOP/Military
3 Bennett, Susan L	Clinical Sciences	10/22/2008	3/1/2009	12/Spec	LWOP/Maternity
4 Bontadelli, Johnna	Hartshorn Health Services	12/23/2008	12/30/2008	12/Reg	LWOP/Personal
5 Bontadelli, Johnna	Hartshorn Health Services	11/4/2008	11/19/2009	12/Reg	LWOP/Personal
6 Castle, Lisa M	CEMML	12/30/2008	1/8/2009	12/Spec	LWOP/Personal
7 Cheng, William Y	Atmospheric Science	12/1/2008	12/31/2008	12/Spec	LWOP/Departmental
8 Cheng, William Y	Atmospheric Science	11/1/2009	11/30/2009	12/Spec	LWOP/Departmental
9 Cowan, Deborah E	Pingree Park	12/16/2008	1/15/2009	12/Reg	LWOP/Departmental
10 Cowan, Deborah E	Pingree Park	11/17/2008	11/30/2008	12/Reg	LWOP/Departmental
11 Donavan, Janet L	Political Science	1/1/2009	5/15/2009	9/Spec	LWOP/Maternity
12 Dorhout, Peter K	Graduate School	12/23/2008	12/30/2008	12/Reg	LWOP/LWOP
13 Enns, Kellie J	Ag & Resource Economics	10/2/2008	10/28/2008	9/Reg	LWOP/Maternity
14 Gaines, Edmund P	CEMML	11/3/2008	1/2/2009	12/Spec	LWOP/Personal
15 Hannig, Jan	Statistics	8/16/2008	5/31/2009	9/Reg	LWOP/LWOP
16 Hoffmeyer, Ashley B	Presidents Office	11/10/2008	12/3/2008	12/Reg	LWOP/FMLA Leave
17 Hudson, Melissa R	Biomedical Sciences	11/26/2008	12/2/2008	12/Spec	LWOP/Personal
18 Hughes, Elaine M	FRWS	12/31/2008	2/16/2009	12/Spec	LWOP/Illness
19 Jameson, Vicki J	Fort Collins - Diag Lab	10/29/2008	11/11/2008	12/Spec	LWOP/Illness
20 Karr, Michael W	Clinical Sciences	12/29/2008	3/1/2009	12/Spec	LWOP/Illness
21 Kelly, Elizabeth A	Procurement & Contract Svcs	9/26/2008	10/5/2008	12/Reg	LWOP/Personal
22 Lackett, Jill M	NREL	10/13/2008	10/26/2008	12/Spec	LWOP/LWOP
23 Lassen, Kathleen P	MIP	10/2/2008	10/3/2008	12/Spec	LWOP/Personal
24 Lategan, Cynthia H	Residential Dining	11/26/2008	11/26/2008	12/Reg	LWOP/Personal
25 Lowrey, Robert C	Student Legal Services	12/22/2008	12/24/2008	12/Reg	LWOP/Departmental
26 Lowrey, Robert C	Student Legal Services	1/12/2009	1/23/2009	12/Reg	LWOP/Departmental
27 Mergen, Daryl	FRWS	12/1/2008	6/30/2009	12/Spec	LWOP/Personal
28 Messenheimer, David J	MIP	11/17/2008	11/21/2008	12/Spec	LWOP/Personal
29 Miller, Lawrence W	College of Business	11/4/2008	6/30/2009	12/Reg	LWOP/Disability
30 Mima, Naoko	MIP	11/17/2008	11/30/2008	12/Spec	LWOP/FMLA Leave
31 Moore, Cameron A	Elec & Comp Engineering	10/9/2008	10/31/2008	12/Temp	LWOP/Family Obligations
32 Musgrave, Christopher D	CIRA	10/24/2008	10/24/2008	12/Spec	LWOP/Personal
33 Newman, Noah D	CIRA	11/4/2008	11/4/2008	12/Spec	LWOP/Personal
34 Newman, Noah D	CIRA	11/24/2008	11/26/2008	12/Spec	LWOP/Illness
35 Peterson, Thomas C	NREL	1/1/2009	12/31/2009	12/Spec	LWOP/LWOP
36 Roseboom, Donald P	Civil & Env Engineering	11/12/2008	7/31/2009	12/Spec	LWOP/Departmental
37 Saldana, Margaret F	VPR	10/20/2008	10/24/2008	12/Reg	LWOP/Illness
38 Seidl, Andrew F	Ag & Resource Economics	1/21/2009	12/31/2009	9/Reg	LWOP/Voluntary Furlough
39 Smith, James T	Elec & Comp Engineering	11/7/2008	7/6/2009	9/Spec	LWOP/LWOP
40 Walker, Amy K	Student Legal Services	1/5/2009	1/16/2009	12/Reg	LWOP/Departmental
41 Wiczorek, Agatha E	MIP	10/7/2008	10/20/2008	12/Spec	LWOP/FMLA Leave
42 Winterbottom, Jeffrey J	Dvlpmnt & Advncmnt Info Svcs	12/8/2008	5/15/2009	12/Reg	LWOP/FMLA Leave

MATTERS FOR ACTION:

Approval of Degree Candidates

RECOMMENDED ACTION:

MOVED, that the Board of Governors approve the granting of specified degrees to those candidates fulfilling the requirement for their respective degrees at the end of the spring semester, 2009.

EXPLANATION:

Presented by Russell J. Meyer, Provost and Vice President for Academic Affairs.

The Faculty Senate of Colorado State University – Pueblo recommends the conferral of degrees on those candidates who satisfy their requirements at the end of spring semester, 2009.

Baccalaureate	457
Master's	57

Those individuals who have completed all requirements will receive their degree.

# Section

# 5

# Student and Faculty Representative Reports

Ft. Collins Student Board Report  
By: Taylor Smoot ASCSU President

**Cooperation between administration and Student Body:** In these tough economic times, we as students realize the burdens placed on the higher education system. President Tony Frank has, as expected, been very transparent and up-front in letting the student body know what is happening at all levels of the University. We understand that the major sources of revenue are drying up and the burden will soon lie primarily on students for new revenue for the system. Through meeting with President Frank, my administration has conveyed a willingness to be part of the conversation around how much tuition needs to go up to stay competitive with peer intuitions while staying fair to the Colorado State student. As students we ask the board to be sensitive to the increase in tuition by keeping the in-state tuition increase no larger than a single digit increase. We feel that with the ailing economy it will be harder for parents as well as students to pay for the already expensive tuition, being sensitive to this issue will help enrollment stay on target and enable Colorado State University to continue to be the number one school of choice for Colorado residents.

**Chancellor Position:** In response to rumors that there is strong consideration about keeping the President and Chancellor the same position, we as students strongly feel the Chancellor and president position should be separated. We think this will be a benefit to the system as well as the Ft. Collins campus. Having a full time on campus President increases access and transparency, and lowers the number of dollars that will have to be spent on extra administrators to carryout the the day to day operations on campus. Furthermore, the students feel that the chancellors position is a full time job in its self. We need a chancellor to be fundraising and promoting the system all over the country and down at the state capital.

**Exploring Solar and Garden rooftops:** At the next Board of Governors meeting we will be having students put on a presentation about the positive aspects of investing in solar and garden rooftops. Many students from a variety of colleges at the CSU campus have meet with me to highlight the positive aspects of investing in these new age possibilities. Look forward to this student presentation.

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CSU-Pueblo Student Report

## **Colorado State University – Pueblo Student Report**

### **House Bill 1177- Student Voting Privileges on the CSU System**

We are pleased to announce to the Board that House Bill 1177 has been introduced by Rep. Fischer of Fort Collins. House Bill 1177 changes the current statute which comprises the CSU system Board of Governors. The bill would make the student members of each school voting members. To help safeguard a non-informed student being in this position the student member must be officially appointed by the Governor out of three possible candidates. This bill will satisfy the student's argument that they are the main stakeholder in the system and yet have no official vote. As Abraham Lincoln said in his Gettysburg Address, the government should be of the people, by the people and for the people.

### **Chancellor Search Committee**

The Board has initially decided and taken the route that the new Chancellor position will be independent of any one school. This is very intuitive and I thank the Board for taking this path. I would ask the Board to consider putting student members on this search committee as ultimately the Chancellor is the one who must, in part, be able to meet the needs of the students throughout the CSU system.

### **New Pilot Email Testing**

After meeting with Chief Information Officer, David Niccoli, he recommended to the Associated Students' Government that we sponsor a new pilot email program. We are currently recruiting students to try out both programs, Microsoft. edu and Google apps. After this review process is complete we will be compiling their input and making a decision on which of the new email programs we will implement.

### **Library Move**

The Library has moved out of its own building into the basement of the Occhiato University Center. This move has gone considerably better than expected. Students have begun to utilize the facilities and realize that the existing library will be under renovation for the next four or so years.

**REPORT BY THE FACULTY REPRESENTATIVE TO THE BOG  
COLORADO STATE UNIVERSITY – FORT COLLINS**

Meeting of the Board of Governors of the Colorado State University System  
February 25, 2009  
Held in Denver

This report covers material that became available after my Report to the Board at its December 2 and 3, 2008 Board of Governors meetings in Denver.

I was unable to attend the Faculty Council meeting on December 2, 2008 due to the conflict with the Board of Governors Committee meetings that were held on that date. I chose to attend the Board committee meetings. The following information was obtained from the Faculty Council minutes from its December 2 meeting.

At the December 2 Faculty Council meeting a resolution was introduced calling for the university to seek input from various constituencies on campus toward the goal of designing a new policy on campus for the possession, carry, and/or use of weapons. The full resolution has been transmitted to the Interim Provost and to the Interim President.

Faculty Council voted to recommend to the Board approval of a Plan C Master's Program – Master of Applied Industrial/Organizational Psychology (M.A.I.O.P) in the College of Natural Sciences to be established effective Summer 2009.

Faculty Council members held a discussion on the School of Global Environmental Sustainability (SoGES). Sandra Woods, Dean of the College of Engineering, explained to Faculty Council members that the vision is to eventually have a School of the Environment that would focus on scholarship and that would be a development priority. Some faculty members were concerned whether SoGES was using up existing faculty resources. It was pointed out that SoGES does not have its own faculty but rather provides an opportunity for faculty in different disciplines to cooperate in this area.

At the beginning of the February 3, 2009 Faculty Council meeting, Interim Provost/Executive Vice President Rick Miranda gave a detailed description of the university's budget issues for Fiscal 2009 and 2010. He emphasized the importance of wide-spread participation in the process as cuts are made to the university's budget.

Also, at this February 3, 2009 meeting Faculty Council voted to recommend to the Board approval of a Plan C Master of Natural Science Education (M.N.S.E.) in the College of Natural Sciences to be established effective Summer 2009. Faculty Council also approved proposed Manual changes that will be presented to the Board regarding the location of the research misconduct policy, eligibility for sabbatical leave, and the extension of the timeline for appointing a Temporary Special University Grievance Officer.

Faculty Council voted to recommend changes to the wording of the Manual that were seen as tightening up existing wording ambiguities in the areas of academic appointments of faculty and of academic fresh start for students. Faculty Council also voted to tighten up language in the Graduate and Professional Bulletin regarding the Plan C master's degree option.

At the end of the meeting a discussion was held on the status of adjunct (not regular) faculty members. There was a consensus that a way be found to engage adjunct faculty, and to consider better issues of importance to them, within the framework of Faculty Council and its committees. This will be communicated to the Faculty Council Committee on Faculty Governance. A Faculty Council committee will be formed to examine ways that the interests of adjunct faculty members can be better addressed.

Professor Richard Eykholt, Chair of Faculty Council, asked me to include a copy of the op-ed piece he was asked to write for the website Colorado Higher Ed News. That document appears below.

Respectfully submitted,

Timothy J. Gallagher, Ph.D.  
Faculty Representative to the Board of Governors  
Colorado State University – Fort Collins

In the upcoming year, the faculty at Colorado State University and, in particular, its Faculty Council will be dealing with a number of important issues. Of course, an issue that will be requiring a great deal of attention is the current budget crisis and its affect on the operation of the university. However, the budget crisis affects all of you, and I will not use this article to discuss our particular forms of pain and suffering.

Of the issues I will discuss, the most important is bringing stability to the leadership of the university. Tony Frank is an excellent choice for Interim President, and it is widely hoped that he will become the permanent President. He brings a spirit of openness and cooperation that is greatly appreciated throughout the university. However, the Board of Governors of the Colorado State University System has decided to split the roles of Chancellor and President, and it is important to define the new roles of these two positions. One logical possibility is that the President will focus more on issues specific to the Fort Collins campus, while the Chancellor will focus more on issues related to the system as a whole, such as interacting with political, business, and community leaders. In this case, it is hoped that the Presidents of the independent campuses and the Chancellor will have similar levels of status, with each of them reporting directly to the Board, rather than having the Presidents report to the Chancellor. It is also hoped that the Chancellor will have some prior experience working with academic institutions. Faculty Council intends to work closely with the Board and Interim President Frank in defining the roles and structure of the academic leadership.

Another issue of major importance involves the role of special and temporary faculty (commonly referred to as “adjunct” faculty). A common misperception is that almost all faculty duties are handled

by regular (tenured and tenure-track) faculty, with a few adjunct faculty hired on a temporary basis to fill holes as needed. In fact, about one fourth of all faculty members are adjuncts, and many have been employed at CSU for over a decade. Since the structure of Faculty Council was created with the regular faculty in mind, there is a growing concern that adjunct faculty do not have adequate representation within this system. Exploring this issue will be one of the top priorities of Faculty Council this year.

Along similar lines, Faculty Council is making an attempt to reach out to the students and staff of the university so that they have more input into university decisions (a move that is strongly supported by Interim President Frank). Working with the students through their elected representatives is probably the most challenging, since those representatives change each year. Also, the student government has other direct channels for input. Nevertheless, I believe that there is a good cooperative relationship between Faculty Council and the student leadership (although we are still working to increase these interactions). The staff members are divided into two groups, the classified personnel and the administrative professionals (which are primarily staff, rather than administrators). Over the last year, we have had considerable success in improving communication and cooperation with the administrative professionals. To a large extent, this is due to the fact that we are governed by the same policy manual. The classified personnel are governed by a separate policy manual, so, in the past, we have had less overlap with them. However, over the coming year, I intend to begin a serious effort to open more communication with this important group of employees and work with them to increase their input into university decisions.

There are also many issues of a more technical nature that Faculty Council will be dealing with during the coming year, although I will not go into detail on these issues. The university's policies and procedures are under continual review and modification, and Faculty Council plays a central role in this process. This is the nature of the "shared" governance at CSU, where the administration and the faculty must work together, with neither group having ultimate control over the other. At the present, there is a good working relationship between these two groups, and, as mentioned above, a serious attempt is being made to provide more input into the process from the other constituencies at the university. This is part of the new philosophy of openness and cooperation being driven by Interim President Frank. One of the most important roles of Faculty Council during the coming year will be to nurture and strengthen this approach. If all groups at CSU feel that they have had an opportunity for input into the important decisions, there will be a strong sense of ownership in university policy, and that will result in a very positive morale among the students, faculty, staff, and administration. This is why there is such strong support for Tony Frank as the permanent President of CSU. We are looking forward to a new era in which everyone has a voice and all employees feel valued.

Richard Eykholt  
Faculty Council Chair  
Colorado State University



Board of Governors of the  
Colorado State University System  
Meeting Date: February 25, 2009  
Report Item

### **Colorado State University – Pueblo Faculty Representative Report**

This report covers the period since the December 3, 2008 Board of Governors meeting.

The faculty senate has met twice and received reports from the various committees.

The Faculty Policies and Procedures Committee (FPP) presented a summary report of the results of the Faculty Issues Survey conducted in spring 2008 with a first and second reading of a number of recommendations to the senate. The senate adopted these recommendations as long standing goals.

The Faculty Compensation Committee (FCC) has proposed updating the summer teaching stipends which have not been increased since 1987. A review of peer institutions concluded that the majority pay a stipend based on a percentage of the faculty member's annual salary for each course taught during the summer with the average being 9%. The Provost requested the FCC forward recommendations to the senate and the senate forward to him for modifications to the summer stipends policy.

The Faculty Handbook Committee (FHC) has embarked on a project to separate faculty handbook policies from procedures, with policies involving contractual issues and subject to BOG approval. The FHC has reviewed the faculty handbook and determined that all policies subject to BOG approval are contained in Chapter 2 and sections 1.6 and 1.7 of Chapter 1 which address faculty and university governance. The committee has opined that the remaining sections of the handbook contain procedures. The committee will be forthcoming with a communication to Provost Meyers and the senate president proposing to remove all sections pertaining to procedures into a document titled "Information Manual" which can be presented to the attorneys for proper vetting which will determine the subsequent course of action.

Motions to add SPCOM 116 and 216 (beginning and intermediate Sign Language) and SW 205 (Social Welfare in the U.S.) to the General Education offerings successfully passed.

Regarding graduate programs a History MA program was approved and will begin in Fall 2009. Additionally two MA programs have raised the issue of fractionated grading and asked that it be brought before the senate. The senate discussion on this issue was inconclusive.

Regarding the accreditation of CSU-Global, Provost Meyers informed the senate of the request to have CSU-Pueblo review and approve the undergraduate program at CSU-Global by March 2009. Many senators voiced concern at the request with the senate finally agreeing to ask the Curriculum and Programs Board (CAPB) to review and render a judgment regarding approval of the undergraduate program at CSU-Global. Prior to the CAPB review the courses will be reviewed by the appropriate departments.

The issue was raised regarding the length of the academic year at CSU-Pueblo which is currently 15 weeks including finals week, which is one week shorted than many institutions including CSU. This is a hotly contested issue and the executive committee will develop some alternatives which shall be presented to the senate.

On a more personal note, the 2007 CPA Exam results reported CSU-Pueblo having the 4<sup>th</sup> highest pass rate (51.5%) in the state, being exceeded by CU, CSU and Ft Lewis.

Respectfully submitted,

Scott D. Eriksen  
CSU-Pueblo Faculty Representative  
Board of Governors

Section

6

Presidents Reports and  
Campus Updates

# **COLORADO STATE UNIVERSITY PRESIDENT'S REPORT**

Board of Governors of the Colorado State University System  
February 25, 2009

## **I. DEMONSTRATION OF EXCELLENCE**

### **A. Colorado State Awards 200,000<sup>th</sup> Degree**

Colorado State University conferred its 150,000<sup>th</sup> bachelor's degree and 200,000<sup>th</sup> overall degree during fall 2008 commencement ceremonies Dec. 19 and 20. College ceremonies and two ROTC commissioning ceremonies recognized 1,483 undergraduates and 340 graduate students, of which 70 are doctoral students. Commencement speakers included Gov. Bill Ritter and Colorado Commissioner of Agriculture John R. Stulp.

### **B. Colorado State Named Carnegie Community Engagement University**

Colorado State University was named a Carnegie Community Engagement University, the Carnegie Foundation for the Advancement of Teaching announced Dec. 12. Such classification, offered every two years, is designed to assist universities in demonstrating and enhancing outreach and partnership efforts. In Colorado State's case, engagement includes curricular engagement as well as outreach and partnerships. Colorado State is one of eight land-grant universities to receive the distinction.

### **C. Colorado State Awarded \$12.5 Million NSF Grant for STEM Teacher Development**

In November, Colorado State University's Natural Resource Ecology Laboratory was named the lead institution of a \$12.5 million grant from the National Science Foundation's Mathematics and Science Partnership program to create a dynamic teacher development program targeted at middle school and high school teachers in the STEM disciplines - science, technology, engineering and mathematics. The program has the potential to reach 1,000 teachers and 500,000 students in the country. Colorado State is partnering with 11 other universities and K-12 school districts from across the nation on the grant. Three of those partners are from Colorado.

### **D. Groundbreaking for Research Innovation Center, Biotech Business Incubator**

Colorado State University celebrated the beginning of construction on the University's Research Innovation Center. The 72,000-square-foot, \$53 million facility will be the latest addition to Colorado State's Infectious Disease Research Center, to be located in the Judson Harper Research Complex on the University's Foothills Research Campus. The center will provide a hub for university scientists and students to partner with businesses to develop new products to treat and diagnose infectious diseases.

## **II. CONTRIBUTIONS TO ECONOMIC DEVELOPMENT**

### **A. AVA Solar Named a National Top Successful Start-up**

On Jan. 8, "Business Week" named Colorado State University spinoff AVA Solar one of the most successful startups in the nation for 2008 and one of 25 "hot" companies. The online magazine listed the company among an exclusive list of organizations nationally that had raised the most venture capital in the 2008 calendar year. AVA Solar raised \$104 million - the most venture capital for any Colorado firm for the year. AVA is expected to start production by the end of 2009 on pioneering, patented solar panel technology developed by mechanical engineering Professor W.S. Sampath.

### **B. CSU Division of Continuing Education Opens Loveland Location**

In response to the needs of local employers for workforce training, the Division of Continuing Education at Colorado State University opened a new location to offer professional development workshops and seminars in the Centerra area, located at Interstate 25 and U.S. Highway 34 in Loveland. Continuing Education will continue to have a central office on the CSU campus, but the move will open up space on the main CSU campus to better serve the needs of on-campus students.

### **C. Colorado State University Co-hosts Programs on Biofuels, Entrepreneurship in Alamosa**

Colorado State University joined State Sen. Gail Schwartz, San Luis Valley RC&D, and the Colorado Field Institute to co-host programs Dec. 10 in Alamosa on turning algae into biofuels and on entrepreneurship in rural communities. The event was co-sponsored by the San Luis Valley RC&D, Trinidad State Junior College Valley Campus and Colorado State University.

### **D. Colorado State Business Students Present Redevelopment Ideas for Fort Collins' Foothills Mall**

Ideas for future redevelopment options for the Foothills Mall in Fort Collins were presented by Colorado State University business students Dec. 10. Seven teams presented case studies on the redevelopment of the Foothills Mall in Professor Steve Laposa's Real Estate Market Analysis class. Teams were given a variety of redevelopment concepts ranging from full demolition and reconstruction to renovation and expansion of the mall. Student recommendations used new urbanism guidelines, smart growth principles, and leveraged the mall's location.

## **III. COMMITMENT TO INTERNATIONAL PARTNERSHIPS**

### **A. CSU Veterinarian Organizes Donation of Tetanus Vaccines to Ethiopia**

A gift of vaccines arranged by a Colorado State University veterinarian Dr. Paul Lunn to help prevent the death and suffering of thousands of working horses and donkeys arrived in Ethiopia







in December. The vaccines, donated by Fort Dodge Animal Health, a veterinary medicine supplier based in Kansas, will help prevent tetanus in 5,000 working horses and donkeys and will protect a lifeline of families who often depend on the animals for their livelihood.

**B. CSU Students Study Health Impacts of Cleaner-Burning Cookstoves in Nicaragua**

A group of undergraduate students at Colorado State University are researching the impact of cleaner-burning cookstoves on the health of those who have cooked over open fires and makeshift stoves in developing countries. Eight Colorado State University undergraduate students worked in Nicaragua this past summer on the cookstove project. Although new cookstoves have been installed in homes across Nicaragua and other countries by nonprofit groups, few long-term studies have been done to see how the stoves are used, if they are maintained and if health improves over time.

**IV. RESOURCE GENERATION TO SUPPORT KEY PRIORITIES**

**Report on Private Support**

	December 2008		FY09 (July - December)		FY08 (July - December)	
	Amount 	Count 	Amount 	Count 	Amount 	Count 
<b>Total Cash</b>	10,481,087	5,291	23,140,564	13,904	15,228,428	15,450
<b>Non-Cash</b>	158,874	35	1,085,587	242	287,248	110
<b>Total Contributions</b>	\$10,639,962	5,319	\$24,226,150	14,101	\$15,515,676	15,537
<b>Total Private Contracts and Grants</b>	\$2,118,707	36	\$16,090,286	131	\$15,106,364	126
<b>Total Pending Pledges</b>	\$166,720	364	\$2,203,851	1,330	\$9,947,260	1,841
<b>Wills and Bequests</b>	-	-	\$312,000	2	\$691,333	7
<b>Total Private Support</b>	\$12,925,388	5,630	\$42,832,287	15,274	\$41,260,633	17,229
<b>Prior Pledge Payments</b>	(7,732,242)	911	(13,190,313)	489	(2,772,640)	868
<b>Prior Wills and Bequests</b>	-	-	-	-	-	-
<b>Net Private Support</b>	\$5,193,147	4,792	\$29,641,974	14,904	\$38,487,992	16,556

**Major Gifts – (\$100,000 +) Not Previously Reported**

**Hewlett-Packard Company**

\$286,518 gift in kind to support the *CVMBBS Greatest Need (Shelter Medicine Program)*, College of Veterinary Medicine and Biomedical Sciences.

**Mary L. Dyar Trust Estate**

\$170,000 paid bequest to the *Elizabeth Dyar Gifford Scholarship*, Applied Human Sciences.

**Daniels Fund**

\$155,000 gift to support the *Daniels Opportunity Scholars*, Division of Student Affairs.

**Carl & Caroline Swanson Foundation Inc. (Mr. Rick Bucholz and Mrs. Lori Bucholz)**

\$150,000 gift to support *Equine Teaching Enhancement*, College of Agricultural Sciences.

**Gretchen Swanson Family Foundation (Kurt Bucholz, D.V.M. and Mrs. Laura L. Bucholz)**

\$150,000 gift to support the *Dr. Kurt S. Bucholz Endowment*, College of Agricultural Sciences.

**Rood and Riddle Foundation, Inc.**

\$140,000 gift to support *Cancer Comparative Medicine*, Veterinary Medicine and Biomedical Sciences.

**The Estate of Maria E. Bristol**

\$125,000 paid bequest to the *Animal Cancer Center*, Veterinary Medicine and Biomedical Sciences.

**Judson M. Harper, Ph.D. and Mrs. Patricia A. Harper**

\$100,043 qualified IRA distribution to support the *Judson M. and Patricia A. Harper Chair in Chemical and Biological Engineering*, College of Engineering.

**Mr. Arthur E. Nicholas and Mrs. Catherine C. Nicholas**

\$100,000 gift to support the *Arthur E. and Catherine C. Nicholas Scholarship*, College of Agricultural Sciences.

**Community Foundation Serving Boulder County**

\$100,000 gift to support the *Athletic Discretionary Fund*, Department of Athletics.

**Cowen Select Horses, Inc.**

\$100,000 gift in kind to support *Equine Teaching Enhancement*, College of Agricultural Sciences.

**Anonymous Donor**

Qualified IRA distribution to support the *Environmental Ethics and Philosophy Professorship*, College of Liberal Arts.

## **V. ADVANCES IN RESEARCH AND SCHOLARSHIP**

### **A. CSURF and NeoTrex Join California Institute in Canine Cancer Research**

Colorado State University Research Foundation and NeoTREX announced in December that they have entered into an exclusive license agreement with Veterinary Diagnostics Institute of Irvine, Calif., for development of a biomarker assay to detect canine hemangiosarcoma (a type of cancer that occurs in the lining of blood vessels and the spleen). The technology was co-invented by faculty at CSU's Animal Cancer Center, a member of CSU's Cancer Supercluster, and investigators at VDxI. It is anticipated that this method will be adopted by veterinary clinicians as an early detector of hemangiosarcoma.

### **B. CoCoRaHS Adds Idaho as 38<sup>th</sup> State to Network**

CoCoRaHS, the Community Collaborative Rain, Hail and Snow Network out of Colorado State University, celebrated the addition of Idaho, its 38th state, to the network Jan. 11. Through CoCoRaHS, now 11 years old, thousands of volunteers document the size, intensity, duration and patterns of precipitation by taking simple measurements in their own backyards. Anyone with an interest in weather and access to the Internet can sign up--the only equipment needed is a cylindrical rain gauge.

### **C. Colorado State Researchers Add to Collaboratory Research**

Four Colorado State University science projects are part of a broader effort to convert the sun's energy to clean, low-cost electricity and fuels. The Center for Revolutionary Solar Photoconversion--the newest research center of the Colorado Renewable Energy Collaboratory--awarded \$375,000 in grants for novel solar research projects to four Colorado State researchers in chemistry, chemical and biological engineering and physics.

## **VI. ADVANCES AND IMPROVEMENTS IN UNIVERSITY OPERATIONS**

### **A. Groundbreaking for New Parking Garage**

A groundbreaking ceremony was held Jan. 27 for a new \$18.1 million, 834-space parking garage at Colorado State University, on a location previously occupied by parking lots between Prospect Road and Lake Street on Centre Avenue. Upon completion, the four-story, 317,475-square-foot parking garage will have available spaces for 370 "Z" permits, 361 "A" permits and 103 short-term metered spaces as well as some office and retail space.

### **C. Graduate School, USDA and CSU College of Business Partner to Offer Distance MBA**

The College of Business at Colorado State University and Graduate School, USDA will offer CSU's distance MBA program to Graduate School, USDA students as part of an effort to develop the organizational, business, and leadership skills for public-sector employees, wherever



they are located. The Colorado State University MBA program is one of the oldest and most respected providers of MBA education within the distance learning market.

#### **D. Colorado State University Announces Results of Commuter Survey**

More than half of all Colorado State University faculty, staff, and students use alternative forms of transportation - carpooling, biking, walking or taking the bus - to get to campus, according to the University's first commuter survey. Of the more than 8,500 total survey participants, responses for fall 2008 indicate 56 percent commute by carpool, bicycle, foot or bus and 42 percent drive single-occupant vehicles. The results suggest members of the campus community are working hard at reducing their carbon footprint: Nationally, 76 percent of people commute by single-occupant vehicle compared with 74 percent in the Fort Collins/Loveland area, according to 2007 figures from the U.S. Census Bureau.

#### **E. New Online Agricultural Business Degree Completion Program**

CSU has launched a new online undergraduate degree-completion program in Agricultural Business from the Division of Continuing Education, designed for students who have completed an associate's degree with an emphasis in agriculture or have required transfer credits.

### **VII. ATHLETICS**

#### **A. CSU Wins New Mexico Bowl**

Colorado State University Rams won the New Mexico Bowl--their first football bowl win since 2001--on Dec. 20 after rallying from a halftime deficit to beat the Fresno State Bulldogs 40-35. The game was aired nationally on the ESPN network and viewed by an audience of more than 3 million. CSU distributed more than 5,100 tickets for the contest at Albuquerque's University Stadium. Included in that figure were more than 1,500 seats purchased by fans unable to make the game, who in turn asked that purchases be donated to charity, the CSU band, or military personnel, including 650 Air Force, Navy and Marine servicemen, servicewomen, and families stationed at Kirtland Air Force Base.

#### **B. CSU Volleyball Reaches NCAA Tournament, Ranked in Top 25 All Season**

The Colorado State University volleyball team completed another successful season, capped off by their 14th consecutive appearance in the NCAA tournament. The Rams finished the season with a 23-7 record, a second place finish in the Mountain West standings and a trip to the second round of the tournament. CSU was ranked in the AVCA Top 25 all season long including being ranked as high as No. 12 during September.

#### **C. CSU Men's Basketball Takes Second in Rainbow Classic**

CSU men's basketball team took second place in the 2008 Outrigger Hotels Rainbow Classic at the Stan Sheriff Center in Honolulu, ending on Dec. 31.

### **VIII. COMMUNITY CONNECTIONS AND CIVIC RESPONSIBILITY**

#### **A. CSU Regional Economist Releases Report on Poverty in Fort Collins, Larimer County**

A new study on poverty in Fort Collins and Larimer County, led by Martin Shields, an economics professor at Colorado State and regional economist for Northern Colorado, stresses the importance of securing full-time employment as the key to avoiding poverty. In 2006, only 2.4 percent of full time workers in Larimer County lived in poverty. According to the study, recent and dramatic losses of full-time employment opportunities played an important role in increased poverty. In 1999, 73 percent of all Fort Collins households had at least one full-time worker. This declined to 66 percent in 2006.

#### **B. Thousands Participate in Annual MLK Day Events**

Thousands of participants from the Fort Collins, Loveland, and CSU communities joined in annual Martin Luther King Jr. Day events co-hosted by the two cities and the University. This year, the march began in Old Town Fort Collins and ended at the Lory Student Center to help avoid problems associated with weather. This year also included a day of service on Jan. 24.

#### **C. CSU Researchers Blog from Antarctica to Share Experiences with Elementary Students**

Professor Diana Wall is now in Antarctica for her 19th season conducting soil ecosystem research in Antarctica's ice-free McMurdo Dry Valleys. She and her team will be sharing their experiences with elementary school students through a blog chronicling their two-month stay in the 24 hours of daylight at the bottom of the earth. Scientists will describe what it is like to live in Antarctica and give schoolchildren glimpses into the life of a field researcher in the lab's blog, The World of Nematodes, at <http://nemablog.wordpress.com/>. The blog was developed last year by Breana Simmons, a postdoctoral researcher in Wall's lab.

# CSU Outreach and Engagement

CSU's commitment to engagement is historic and is expanding

- Experiment Station (1877), Extension (1912), Colorado Forest Service (1955), Continuing Education (1967)
- ***Carnegie Foundation*** recognition of CSU as an engaged university, December, 2008
- All colleges and agencies are engaged

CSU's present engagement is based on our legacies as a:

- trustworthy and unbiased source of information (.edu)
- partner in preparing individuals, families, and communities for continuing challenges and opportunities of economic change
- service to community organization by students, staff and faculty

# CSU Engagement Agencies and Programs

## Office of Outreach and Strategic Partnerships

### VPOSP Engagement:



Colorado Water Institute



Economic Development



Division of Continuing Education



Bighorn Leadership Development Program



CSU Extension

### CSU Engagement Agencies:



Agricultural Experiment Station



Colorado Forest Service



## Colorado Water Institute

- ✓ CWI is CSU's and the State's premiere water policy and education agency
- ✓ Providing leadership in the re-engagement of CSU's international preeminence on water issues

## Economic Development Programs

- ✓ Evolution of economic development at CSU:
  - Technology transfer located in the Office of the Vice President for Research and CSURF
  - Workforce and community development located in the Office of Outreach and Strategic Partnerships

## Division of Continuing Education

- ✓ Self-funded educational outreach enterprise
  - BA, BS, and Masters degree completion programs
  - Expansion of workforce development in collaboration with the private and public sectors



## Bighorn Leadership Development Program

- ✓ Self-funded leadership development program
  - Created by the Bighorn Center and transferred to CSU in 2007
  - Nonpartisan policy leadership training since 2001

# Extension CSU Extension

- ✓ Four sources of funding: State (33%), Counties (40%), USDA (15%), Grants and Cash Operations (12%)
- ✓ Historic partnerships with Colorado's counties (serving 59 counties)
- ✓ Challenges for Extension in a changing economy and funding environment
  - providing counties a broader array of programs from the entire university
  - increasing regional collaboration among counties to more efficiently provide programs
  - expanding 4-H's historic youth education mission via greater emphasis on science, technology, engineering and math.



# Colorado State Forest Service

- ✓ CSFS is an outreach agency of CSU housed in the Warner College of Natural Resources
- ✓ 144 employees in the state office and 17 district offices provide leadership in forestry programs throughout the state
- ✓ Approximately 75 percent of CSFS funding comes from non-general fund sources
- ✓ Challenges
  - fire preparedness and response
  - healthy, diverse and sustainable forest conditions
  - community protection
  - woody biomass marketing and utilization
- ✓ Opportunities
  - recognized as a forestry leader in Colorado
  - educational role / connection to CSU
  - strong working relationship with diverse stakeholders



# Agricultural Experiment Station

- ✓ Accomplishments for the Agricultural Industry
  - Wheat improvement
  - Potato improvement
  - Pinto bean improvement
  - New dryland cropping system
  
- ✓ Opportunities
  - Evaluating crops for biofuels
  - Interactions of diet and human health
  - Development of the Institute for Livestock and the Environment
  
- ✓ Challenges
  - Significant deferred maintenance for both campus and off-campus research stations
  - Federal agencies emphasis on basic versus applied research
  - Lack of state funding for increases in fixed operating costs

# Promoting Undergraduate Student Success: An Update

- Today's Students and the Division of Student Affairs
- Student and Academic Affairs Collaboration: The Student Success Initiatives

# Central Messages:

- Students today bring a distinctive set of characteristics to campus.
- Given those characteristics, it has become more important than ever before:
  - that the Division of Student Affairs provides structure and support that positions these “emerging adults” for success
  - that Student and Academic Affairs work closely together to enhance the learning opportunities on campus and to strengthen community-wide expectation for student involvement and success
- We have a Student Success Plan that is integrated with the Stretch Goals. We’ve taken all of the initial steps and laid the groundwork for making substantial progress. How quickly we see that progress depends upon how we answer the challenges created by the resource constraints we face together.

# Today's Students: Diverse in Many Respects

- “Millennial” students
- Connection to parents and family
- Structure and accountability needs
- Preparation: Variations in prior experience
- Health issues
- Civic engagement
- Comfort with diversity



Given what we know, how can we best support student learning and success?



**Essential: A Close Collaboration between  
Student Affairs and Academic Affairs...**

...to prepare students to go to class ready to learn;

...to share with faculty what we know about today's students so they will be better able to help them learn;

...to create opportunities for students to apply what they've learned in their courses outside the classroom – even before they graduate.

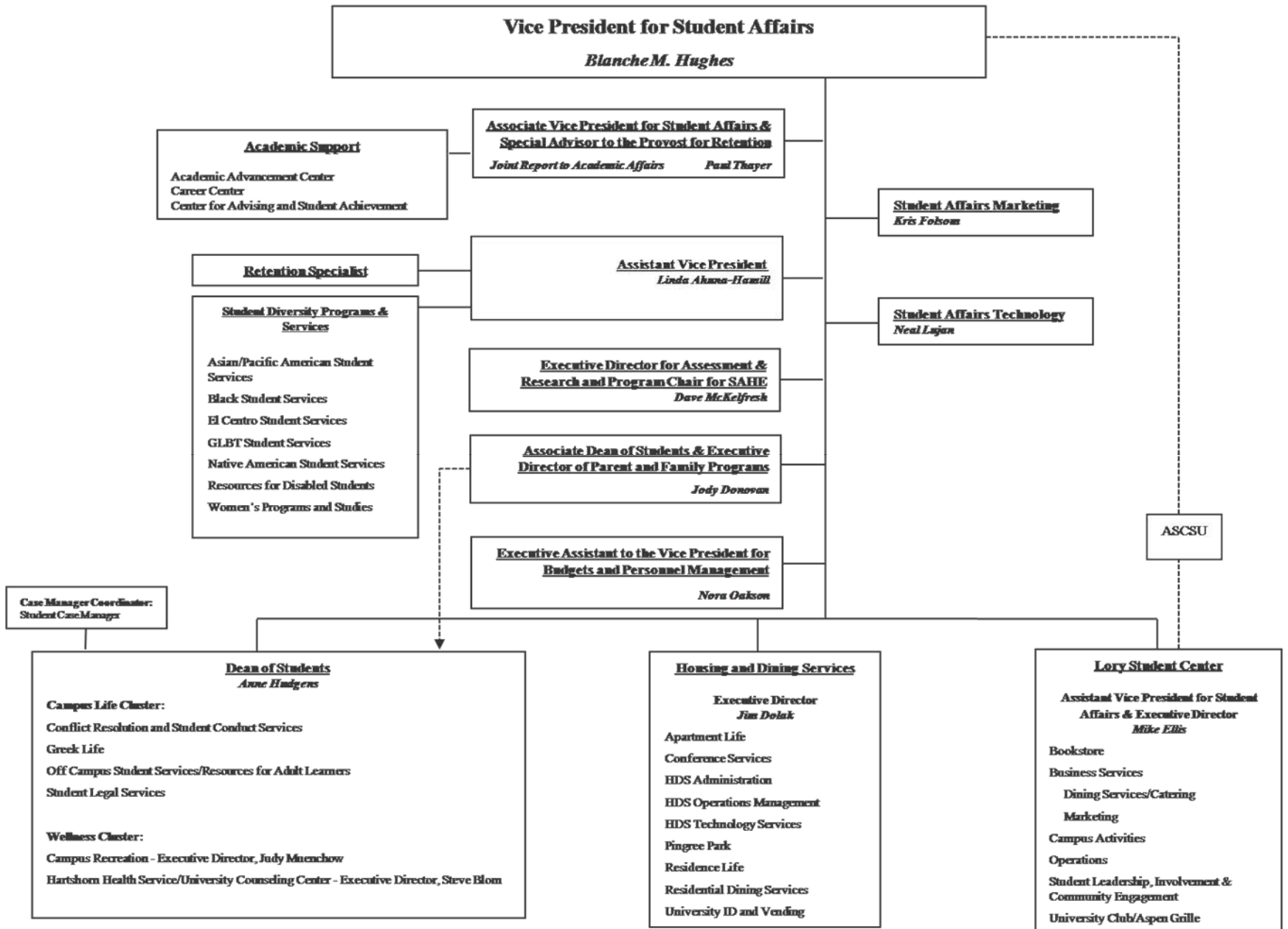
# A Quick Look at the Division of Student Affairs

*"Students don't want us (as administrators) to be their parents, but they do want us to provide them structure.*

*Students don't want us to be involved IN their lives, but they do want someone to care ABOUT their lives."*

*-- Ernest Boyer, College: The Undergraduate Experience*





House and Feed; Promote  
Environment for Learning  
(Housing and Dining Services)

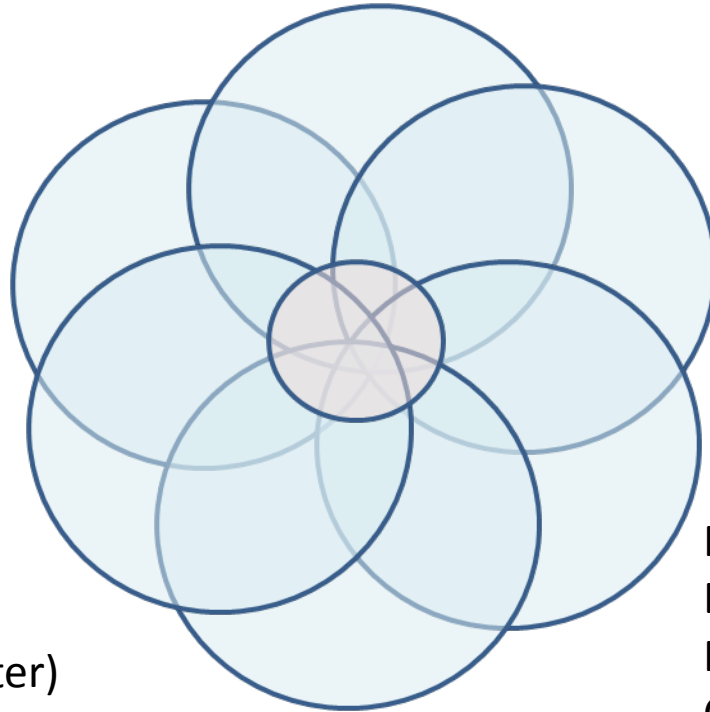
Support Learning  
and Success  
(Academic Support  
Cluster)

Keep Well and  
Safe (Wellness  
Cluster)

Address Student  
Crises, Behaviors  
(Campus Life Cluster)

Provide Support for Campus  
Diversity (Student Diversity  
Programs & Services  
Cluster)

Promote Campus Community;  
Support Leadership Development,  
Student Government (Lory  
Student Center)



# Division of Student Affairs

- Focus on **EXCELLENCE**

Examples:

- Veterans Programs & Support
- Diversity Programs
- Leadership
- Health & Wellness Integration
- DAY (Drugs, Alcohol and You) Programs
- Parent Support & Coaching
- Residential Learning Communities

- Focus on **PARTNERSHIPS**

Examples:

- Academic Village (Engineering College, Honors Program, Housing and Dining)
- Ram Welcome (All University)
- Aspen Grille (Dept. Restaurant & Resort Management, Lory Student Center)
- Global Cultural Training (Engineering College, Student Diversity Programs & Services)
- Community Liaison Program (City of Fort Collins, Off-Campus Student Services)
- UNIVERCITY Connections (City of Fort Collins, University faculty and staff)



- Focus on **STUDENT LEARNING**

Example:

- Student Success Initiatives

- Taking into account the characteristics of students coming into the University...
- Taking into account the findings from the national literature on best practices for promoting student success....



## The Student Success Plan

# Stretch Goals to be achieved through the Student Success Plan

*At the point when the entire array of Student Success Initiatives is in place:*

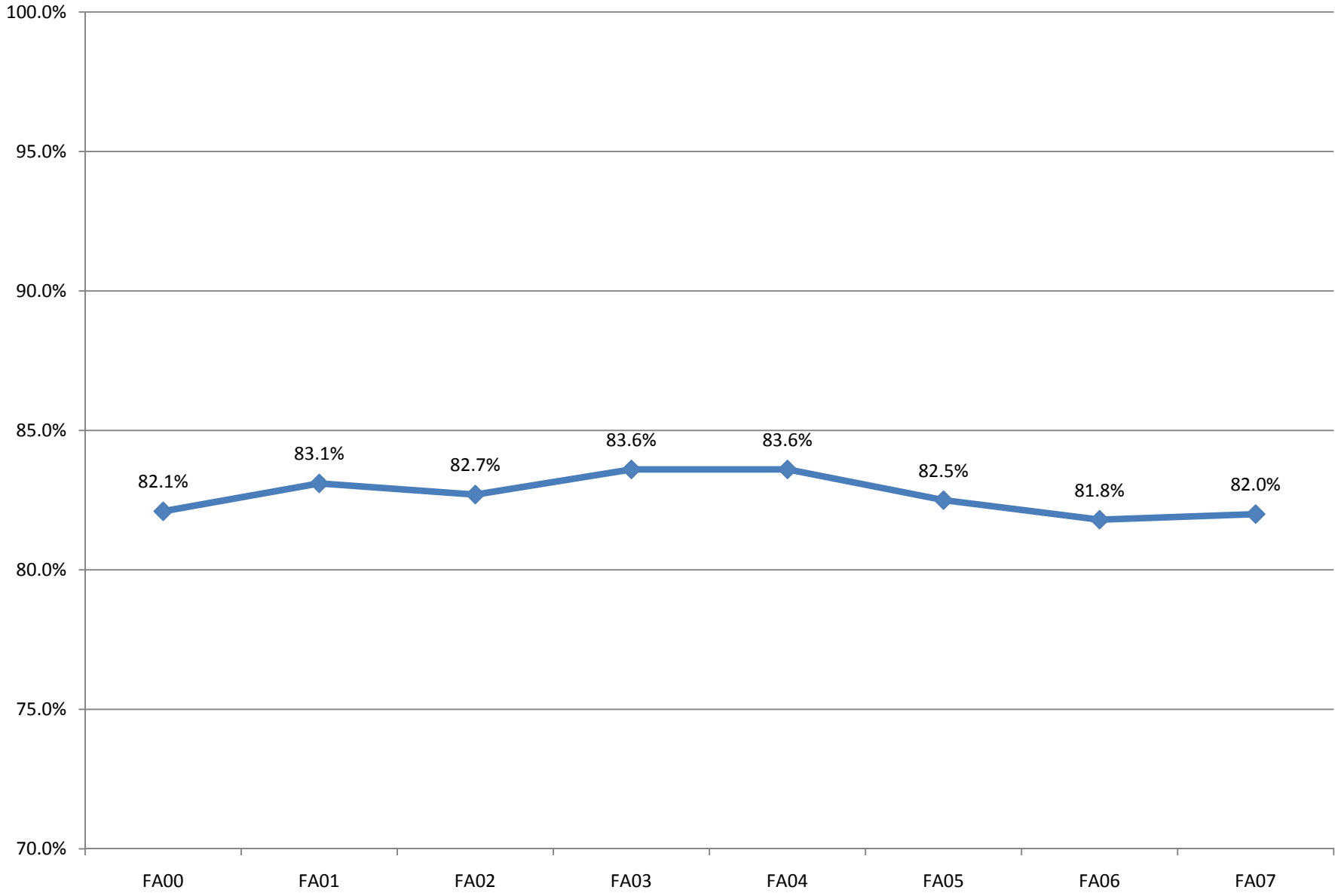
- Achieve a 70% or greater 6-year graduation rate for that cohort
- Eliminate the gap between 6-year graduation rates of minority and non-minority students, adjusted for entering background characteristics



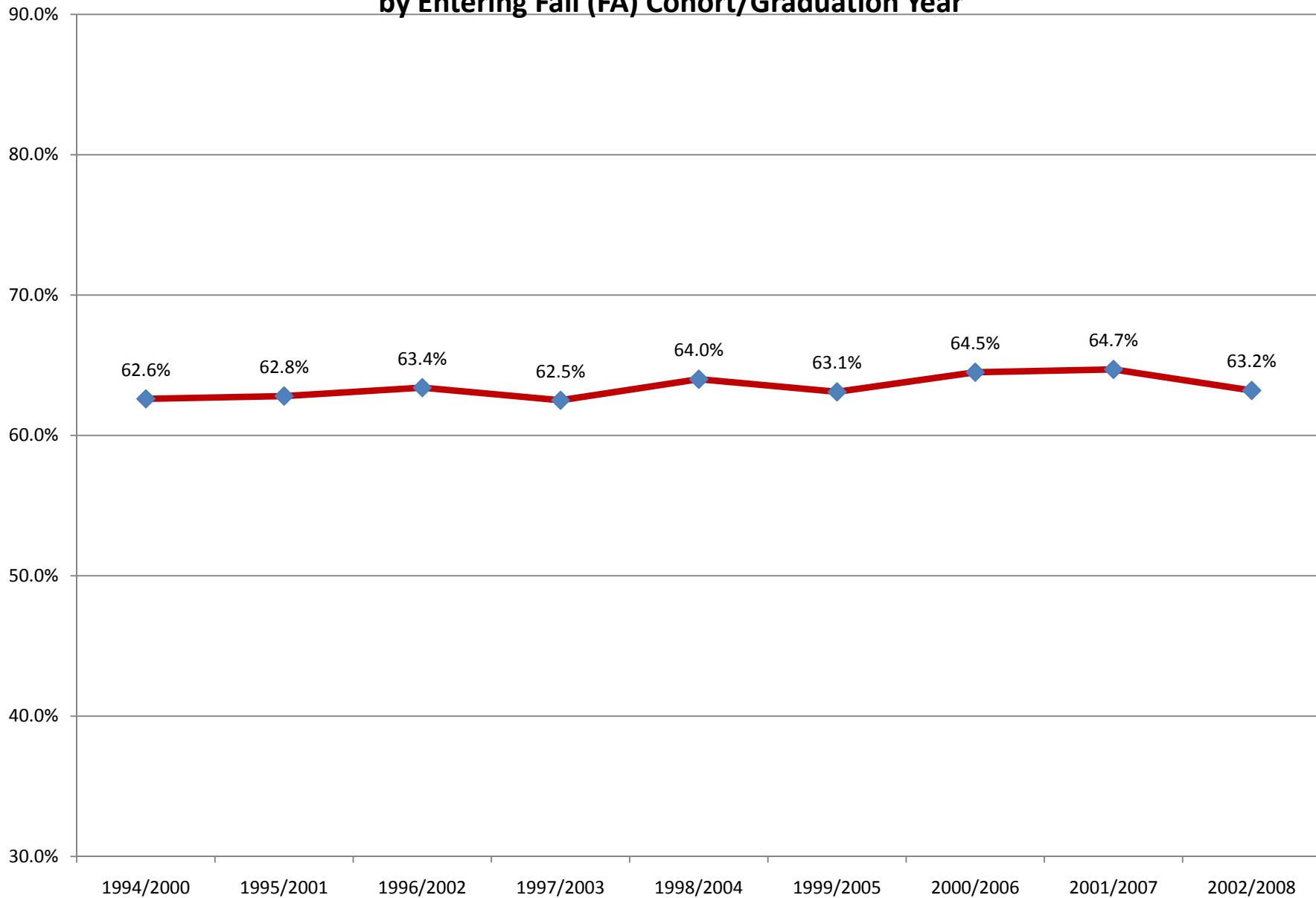
## Background

**Retention and Graduation Rates:  
Stubbornly Stable**

# FIRST YEAR RETENTION RATE for Full-time Students by Entering Fall (FA) Cohort



## SIX-YEAR GRADUATION RATE for All Full-Time Students, by Entering Fall (FA) Cohort/Graduation Year



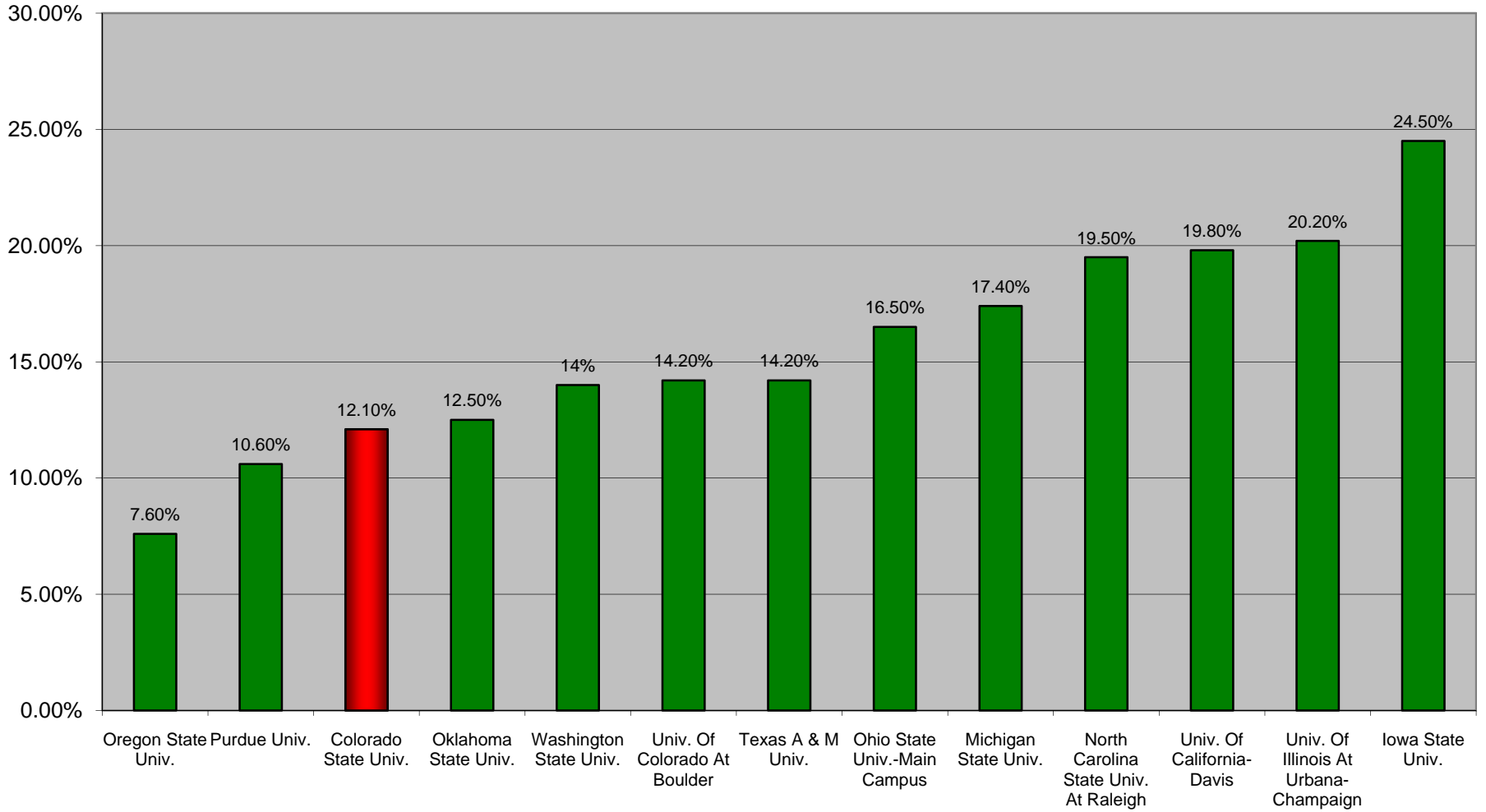


# SIX-YEAR GRADUATION GAP: Difference between Graduation rate of Non-Minority Students and Minority Students



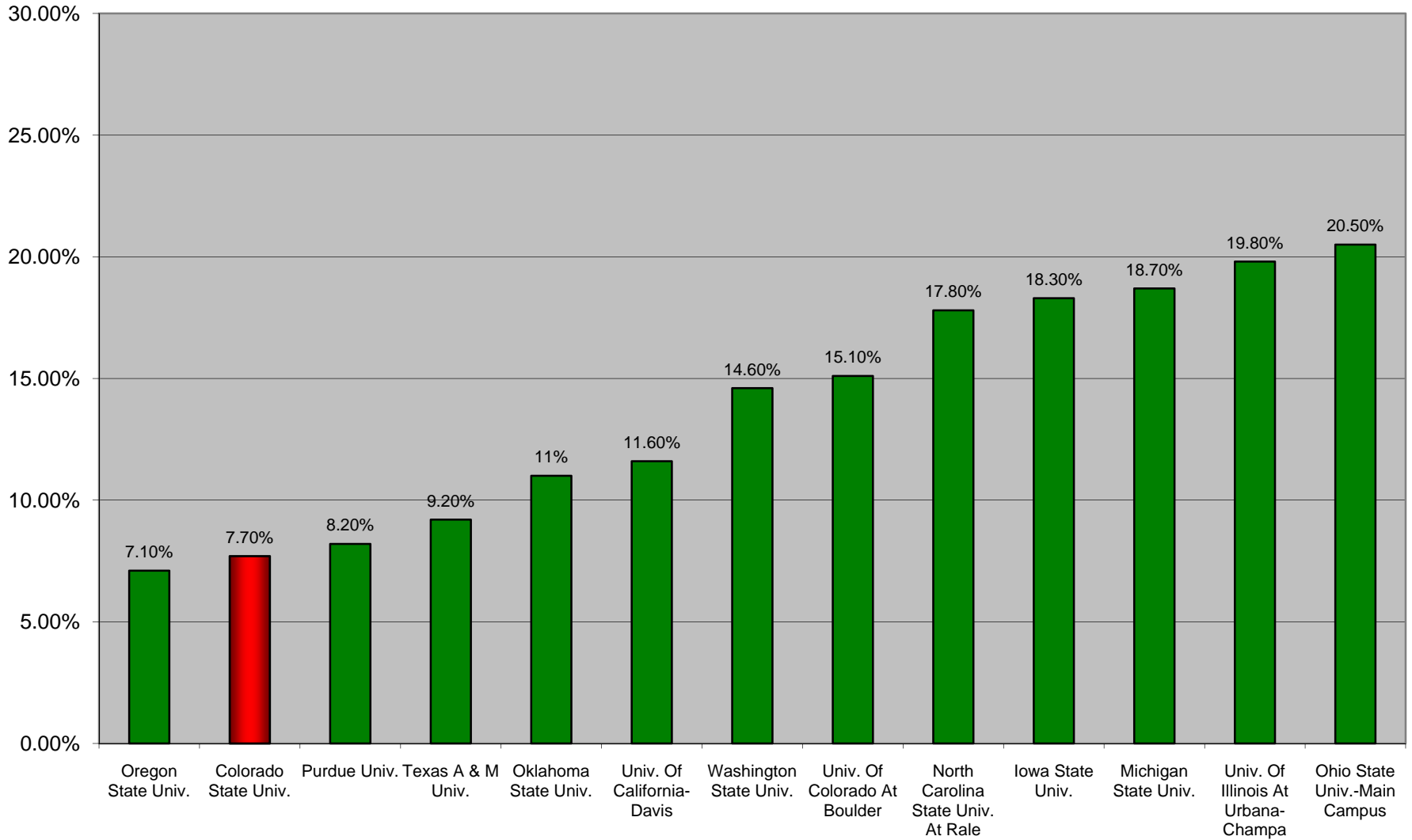
*Data Source: CSU Office of Institutional Research*

Minority Grad Gap, CSU Peers, 2002 (1996 Cohort)



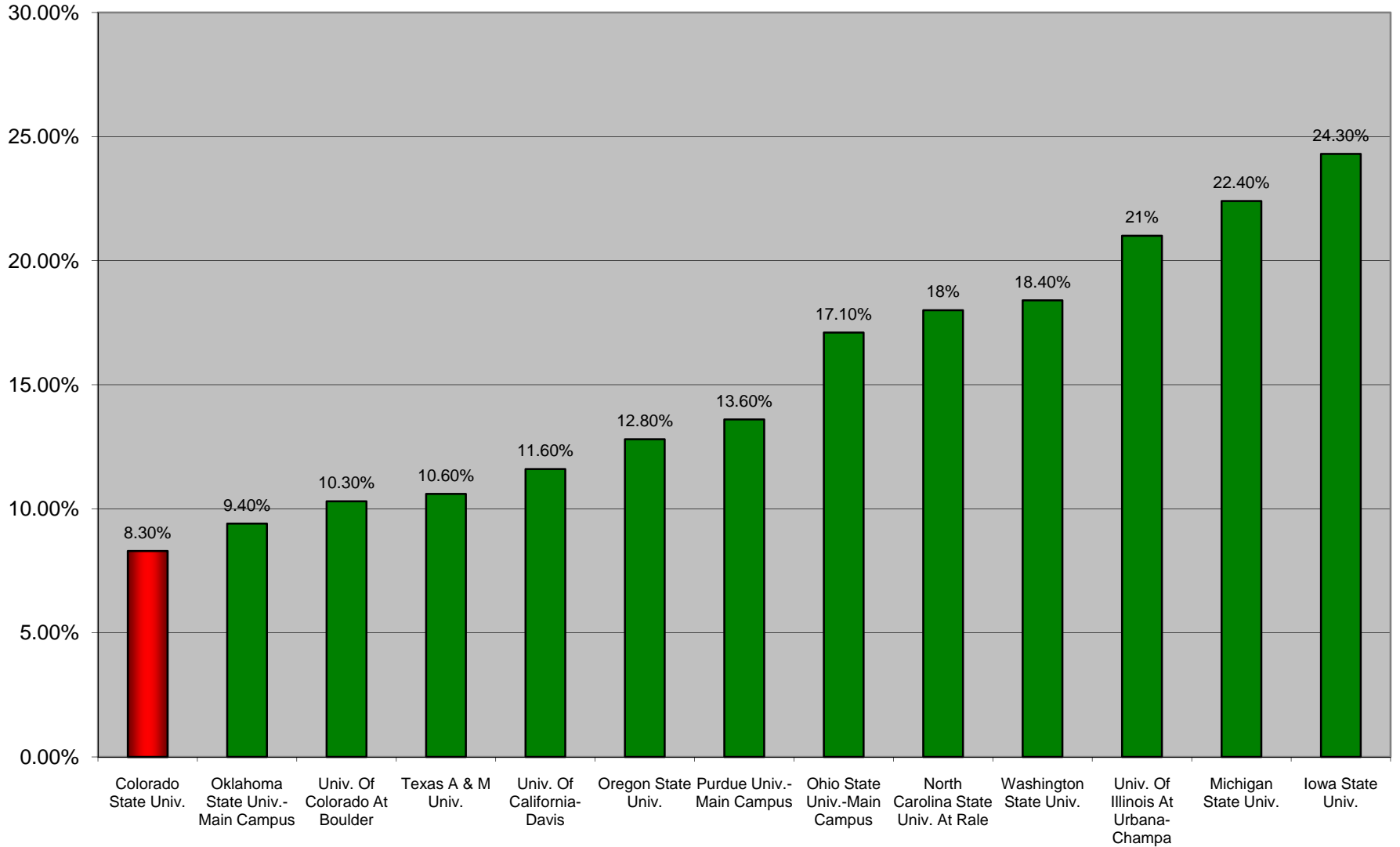
Data Source: Education Trust

Minority Grad Gap, CSU Peers, 2003 (1997 Cohort)



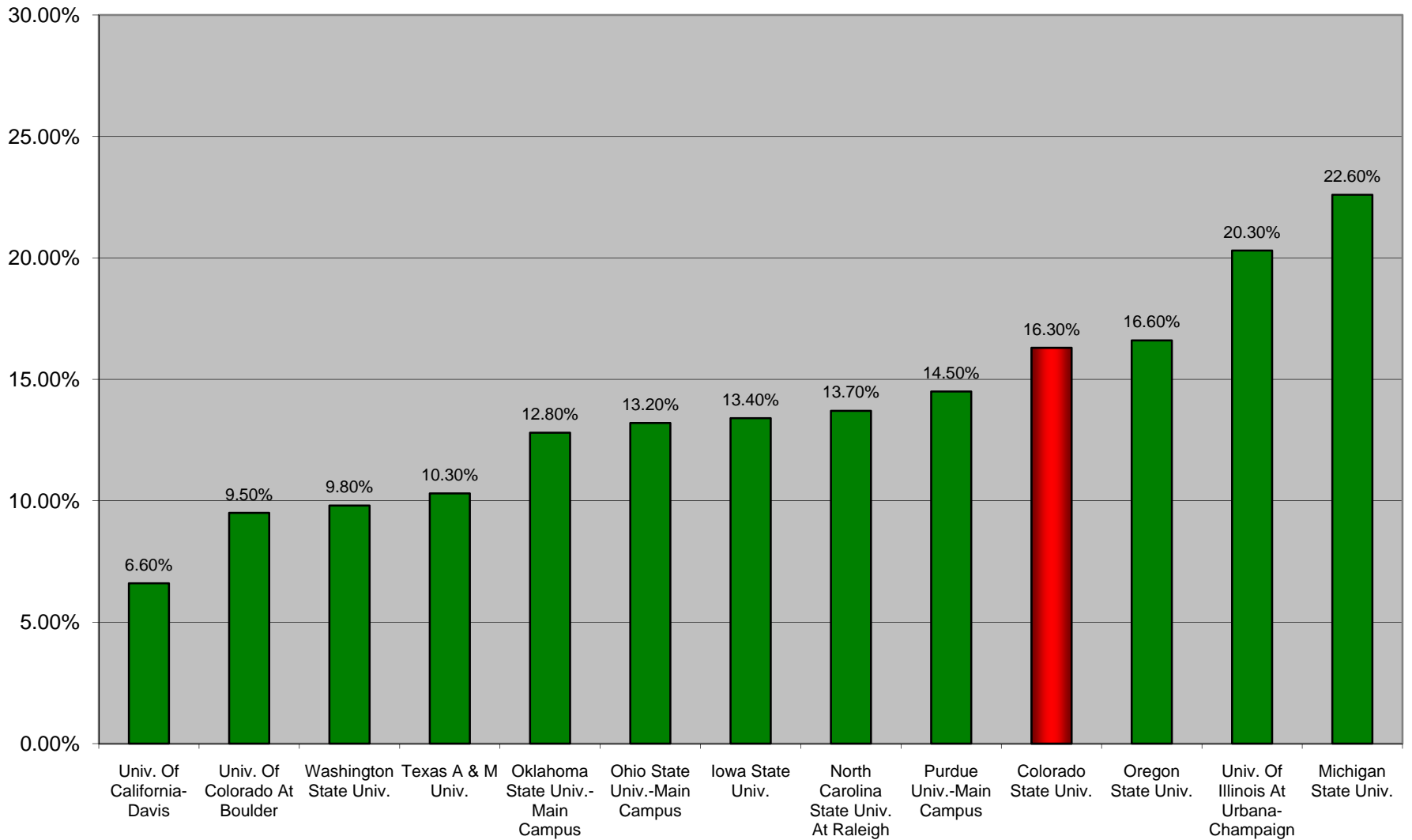
*Data Source: Education Trust*

Minority Grad Gap, CSU Peers, 2004 (1998 Cohort)



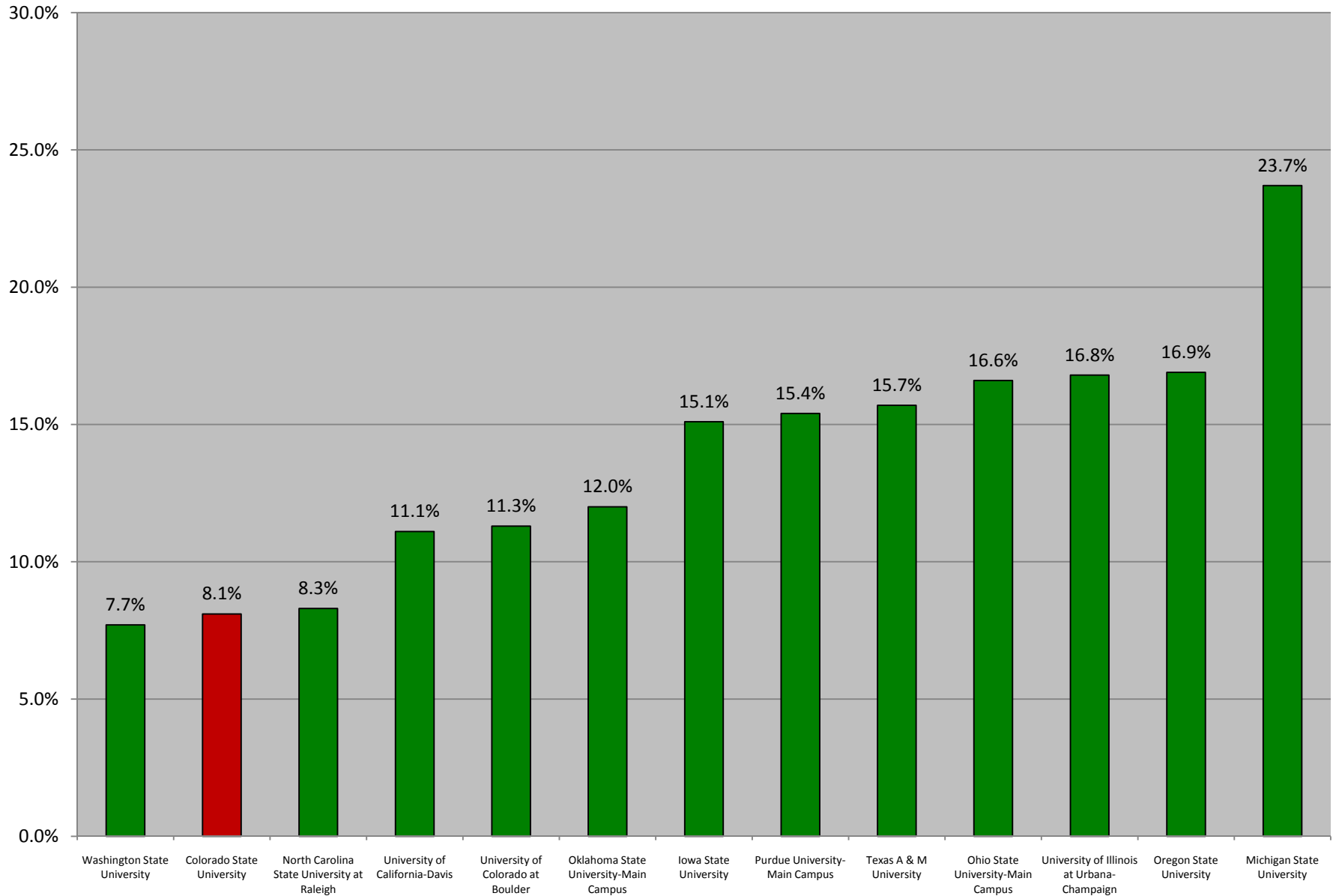
Data Source: Education Trust

Minority Graduation Gap, CSU Peers, 2005 (1999 Cohort)



Data Source: Education Trust

### Minority Graduation Gap, CSU Peers, 2006 (2000 Cohort)



Given how hard it is  
to move these trend  
lines...

***How does an  
institution move  
success rates for  
retention and  
graduation?***

A PLAN FOR EXCELLENCE:  
ENHANCING UNDERGRADUATE EDUCATION AND  
STUDENT SUCCESS

Retention Working Group  
Colorado State University

April, 2006

# “Pillars” of the Plan

Create **opportunities for exceptional educational experiences** across the breadth of the curriculum

Create a community-wide **culture of high expectations** for student involvement and success

Plan and implement activities through **close collaboration** between Academic and Student Affairs

Require **data-driven planning** and administration



# Student Success Initiatives

Preparing the Pipeline and Assuring Access

Promoting Successful Transitions:

- Student Engagement Outside the Classroom
- Student Engagement Inside the Classroom

Academic Initiatives

- Enhancing Curriculum
- Enhancing Academic Support

Overall: 26%  
Funded

## Student Success Initiatives

28%  
Funded

Preparing the Pipeline and Assuring Access

54%  
Funded

Promoting Successful Transitions:

49%

- Student Engagement Outside the Classroom

67%

- Student Engagement Inside the Classroom

24%  
Funded

Academic Initiatives

31%

- Enhancing Curriculum

21%

- Enhancing Academic Support

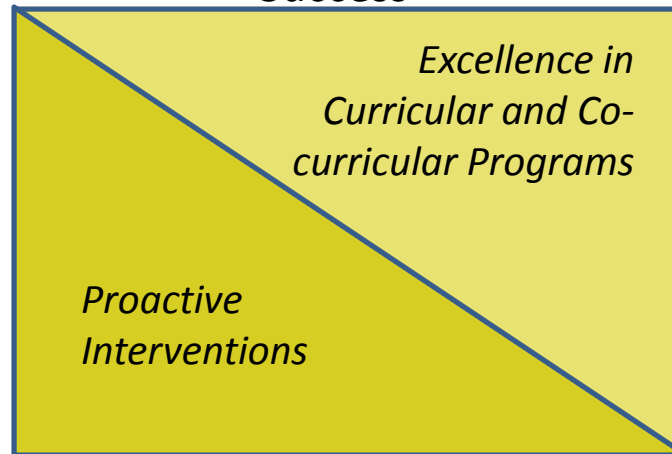
## INPUTS: Student Background and Attributes

- Preparedness
- Motivation
- SES
- Maturity
- etc.

## External Factors:

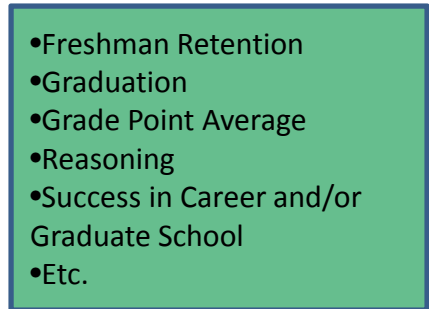
- Economy
- Public Perceptions of higher education cost and quality
- Etc.

## Institutional Structures and Strategies to Promote Student Success



## Internal Factors:

- Budget
- Tuition Rates
- Policy Changes
- Etc.



## OUTPUTS: Student Learning and Completion

# Central Messages:

- Students today bring a distinctive set of characteristics to campus.
- Given those characteristics, it has become more important than ever before:
  - that the Division of Student Affairs provides structure and support that positions these “emerging adults” for success
  - that Student and Academic Affairs work closely together to enhance the learning opportunities on campus and to strengthen community-wide expectation for student involvement and success
- We have a Student Success Plan that is integrated with the Stretch Goals. We’ve taken all of the initial steps and laid the groundwork for making substantial progress. How quickly we see that progress depends upon how we answer the challenges created by the resource constraints we face together.

## Appendix:

- Additional Background on the Division of Student Affairs
- Progress in Funding Elements of the Student Success Plan

# Division of Student Affairs

- Employees:
  - 771 Career Employees
  - 54 Graduate Assistants
  - (498) Non-Student Hourly Employees
  - (4,441) Student Hourly Employees
- 30 Departments

## VICE PRESIDENT FOR STUDENT AFFAIRS

```
graph TD; VP[VICE PRESIDENT FOR STUDENT AFFAIRS] --- AS[Academic Support]; VP --- DP[Diversity Programs & Services]; VP --- CL[Campus Life]; VP --- HD[Housing and Dining]; VP --- LSC[Lory Student Center]; VP --- W[Wellness];
```

### Academic Support:

- Academic Advancement Center
- Career Center
- Center for Advising & Student Achievement (CASA)

### Diversity Programs & Services:

- Asian/Pacific American Cultural Center
- Black /African American Cultural Center
- Center for Women and Gender Equity
- GLBT Resource Center
- El Centro
- Native American Cultural Center
- Resources for Disabled Students

### Campus Life:

- Conflict Resolution and Student Conduct Services
- Greek Life
- Off Campus Student Services/Resources for Adult Learners
- Student Legal Services
- Student Case Management

### Housing and Dining:

- Apartment Life
- Conference Services
- HDS Administration
- HDS Operations Management
- HDS Technology Services
- Pingree Park
- Residence Life
- Residential Dining Services
- University ID and Vending

### Lory Student Center:

- ASCSU
- Bookstore
- Business Services
- Campus Activities
- Operations
- Student Leadership, Involvement & Engagement (SLiCE)
- University /Aspen Grille

### Wellness:

- Campus Recreation
- Hartshorn Health Service/University Counseling Center

## Preparing the Pipeline and Assuring Access

- In Progress* • Reconfiguring financial aid and workstudy programs
- In Progress* • Changing admissions process to focus on rigor of courses and use holistic file review to identify non-curricular predictors of success
- 18% Funded* • Expanding the scope of partnerships with targeted schools and communities
- 50% Funded* • Expanding the Bridge Scholars Program



## Promoting Successful Transitions In and Out of the Classroom

- Enhancement of first-year course offerings
- Expansion of residential learning communities
- Increasing peer mentoring and retention programming in the Advocacy Offices (Student Diversity Programs and Services)
- Development of improved feedback, early warning, and intervention capacity

20% Funded

29% Funded

67% Funded

## Enhancing Learning through Increased Academic Support and Curriculum Development

100% Funded

- Enhancement of the course designs of core, foundational, and gateway courses

100% Funded

- Promotion of experiential learning strategies

9% Funded

- Development of a more proactive system for providing support for academic advising during students' first two years

50% Funded

- Outreach and intervention with students who experience academic difficulty

100% Funded

- Support and development of outstanding student scholars

## Providing Coordinated Learning Support in a Highly Visible Learning Center

*In Progress*

Highly visible facility in the academic heart of campus

*35% Funded*

Enhanced programming in experiential learning and preparation for post-graduate success (undergraduate research, service learning, nationally-competitive scholarships), supplemental instruction, and tutoring

*In Progress*

House academic advising, support, and enrichment services that help students:

- Transition to university life
- Promote active learning in and outside the classroom
- Take personal responsibility for their success at CSU and after they graduate

## Sustaining and Evaluating the Access and Student Success Initiatives

*Complete*

- Assign accountability to the Vice Provost for Student Affairs, Vice President for Student Affairs, Vice President for Enrollment and Access, and Office of Institutional Research (VPIT)

*On-going*

- Monitor and report progress

*On-going*

- Evaluate and amend strategies in response to assessment

Board of Governors of the  
Colorado State University System  
Meeting Date: February 25, 2009  
Report Item

## **PRESIDENT'S REPORT**

### **CAMPUS NEWS**

#### *Solar Array Dedicated*

Governor Bill Ritter, then U.S. Senate appointee Michael Bennett, and representatives from BP Solar, Black Hills Energy, and Smart Growth Initiatives joined President Joseph Garcia on January 14 to dedicate a 1.2 megawatt solar array located on 4.3 acres of the CSU-Pueblo campus. The system will provide more than 10 percent of the university's future power needs. It is the largest solar array system on a university campus in the state and among the largest in the nation.

#### *President Garcia Elected to HLC Board of Trustees*

President Joseph Garcia was recently elected to serve on the Board of Trustees of the Higher Learning Commission (HLC). The HLC is an independent corporation and one of two Commission members of the North Central Association of Colleges and Schools (NCA), which was founded in 1895 as one of six regional institutional accreditors in the United States. The HLC accredits, and thereby grants membership in the Commission and in the North Central Association, to degree-granting educational institutions in the North Central region: Arkansas, Arizona, Colorado, Iowa, Illinois, Indiana, Kansas, Michigan, Minnesota, Missouri, North Dakota, Nebraska, Ohio, Oklahoma, New Mexico, South Dakota, Wisconsin, West Virginia, and Wyoming. As such, the HLC is the accrediting body for CSU Fort Collins and CSU-Pueblo. The Board of Trustees is the policy-making body of the Commission. Member organizations elect between fifteen and twenty-one Board members. One-seventh are representatives of the public; the rest are from affiliated organizations.

#### *Former Provost to Lead Action 22 Board*

Former Provost and current Speech Communication Professor Dr. Barbara Montgomery will take over the reins on Jan. 1 as chairman of the board of Action 22, a coalition of individuals, cities, communities, counties, associations, businesses and organizations in a 22-county region in southern Colorado.

#### *President Garcia Featured in National Publication*

An article authored by President Joseph Garcia, "The Nation's Future Depends on an Educated Hispanic Workforce," was published in the Nov/Dec/Jan issue of the American Association of State Colleges and Universities (AASCU) magazine, *Public Purpose*. The article emphasized that the focus needs to move from telling Hispanic students and families why higher education is important to explaining how to access it and working to increase and improve access. The

University's 75<sup>th</sup> anniversary also was showcased on AASCU's web site, <http://www.aascu.org/anniversary/CSUPueblo>.

## **ACADEMIC AFFAIRS**

### **Teaching**

#### **Math Student Wins Second Place in National Paper Competition**

Cole McGee (Math student) won second place in a national paper competition sponsored by the History of Mathematics Special Interest Group of the Mathematical Association of America. The purpose of this contest is to increase awareness and interest in the history of mathematics among undergraduates, and to encourage students to learn more about an area in the history of mathematics of their choosing. Cole's winning paper, entitled *Jean le Rond D'Alembert: Mathematician, Philosopher, and Man of Letters*, was based on research conducted as part the History of Mathematics course (Math 463) at CSU-Pueblo in fall 2007. It is posted at <http://www.homsigmaa.org/> along with 3 winning papers; an article about the competition is on page 3 of <http://www.homsigmaa.org/news08.pdf>. Papers were judged by a panel of specialists for content, presentation and grammar. As a second place winner, Cole received a one year student membership to the MAA and the Canadian Society for the History and Philosophy of Mathematics. The MAA membership includes a one year subscription to *Math Horizons Magazine* and *Math Magazine*.

#### **Biology Students Complete Group Projects**

Freshman students in the fall Biology 171 courses in Career Planning completed group projects about freshman challenges at CSU-Pueblo. These projects were in several formats including movies, brochures, handouts and PowerPoint presentations. Students chose their topic, researched the necessary information and determined the creative format of the end product. Some students interviewed other freshman students, high school students thinking about college and upperclassmen or graduate students to gather information related to their project. Titles submitted included "CSU-Pueblo the Obvious Choice," "Biology Dateline," "7 Deadly Sins of Freshman Year," "Surviving Freshman Year in Biology," "How to Study for Midterms," etc. Some of these projects will be used for students in next year's freshman course; others are under consideration for posting to the Biology website or using in recruitment activities for the Biology program. This course was part of a learning community, in combination with the College Biology I course with laboratory taken simultaneously by most freshman. This learning community experience allows students to develop interactions with fellow biology students in their freshman year, and is partially supported by the Title V grant to improve the First Year Experience.

#### **CSU-Pueblo Builds New Mathematical Knowledge**

Intriguing word problems are helping prospective elementary school teachers at CSU-Pueblo to build new mathematical knowledge through problem solving experiences in the recently developed Math 362, *Problem Solving for Elementary School Teachers*. Throughout the

semester, problem sets related to each of National Council of Teachers of Mathematics (NCTM) content standards are assigned from a specially developed Course Problem Solving Booklet (available at the CSU-Pueblo Bookstore). Class time is spent discussing strategies, investigating problems in small groups, and presenting problem solutions both individually and as groups. Because there are many ways to solve a problem, students are encouraged to present different solutions to a given problem, as well as to analyze and evaluate approaches used by other students in the course. Students also complete formal write-ups of designated problems on a regular basis. In addition to building their own problem-solving and communication abilities in mathematics, students enrolled in the course gain important experience in analyzing and evaluating the mathematical thinking and strategies of others. The course also provides prospective teachers with a model of problem-solving instruction appropriate for the elementary school classroom. The group work and class discussions are always animated, and the problems themselves are so enticing that students often don't notice when the end of the hour comes.

### **Scholarly Activity**

#### *Dr. Dan Caprioglio Takes Part in Speaker Series*

As part of HSB's Distinguished Speakers Series, Dr. Dan Caprioglio, professor of biology and microbial physiologist/geneticist at CSU-Pueblo, presented a lecture titled "Blowing in the Wind: The Truth about Alternative Energy." It's a timely topic, as was made clear by the large number of community members in attendance.

#### *Dr. Janna McLean Publishes Paper*

Dr. Janna McLean (Biology, Interim Dean) had her paper entitled "Defects in nuclear transport enhance Segregation Distortion," published in the Nov-Dec, 2008, issue of *Fly* (Vol 2, issue 6), a peer-reviewed journal committed to *Drosophila* research.

#### *Art Professor Hansen Featured in Public Art Compilation*

*Edge Elements*, a landscape art series by Art Professor Richard Hansen on the edge of Lake Michigan near Bay View, Wisconsin, was selected and recognized in the recent *Americans for the Arts Public Art Network 2008 Year in Review*. The project was selected by curators Jody Pinto and Ted Landsmark and presented at their recent convention American Evolution: Arts in the New Civic Life, in Philadelphia. These *Edge Elements*, a series of sculptural places/moments, are made of granite taken from the same quarry as the ancient breakwater. Like pieces of till left parallel to the ancient glacial movement, they align with the water's edge at strategic points within South Shore Park.

#### *Institutional Researcher Collaborates on National Study*

Dr. Lin Chang, director of institutional research, played a part in a recent study that garnered national media attention. Chang provided statistical analysis for *Reduced Hospitalizations for Acute Myocardial Infarction After Implementation of a Smoke-Free Ordinance – City of Pueblo, Colorado, 2002-2006*, which appeared in the January issue of *Morbidity and Mortality Weekly Report*, a publication of the Department of Health and Human Services Centers for Disease

Control and Prevention. The study highlighted the rate of hospitalizations for acute myocardial infarction before and after a smoke-free ordinance was enacted in Pueblo.

## Service

### Math and Physics Department Hosts Three Presentations

The Department of Mathematics and Physics has hosted three special presentations for teachers and future teachers of mathematics during the Fall 2008 semester: *Using Writing to Teach Mathematics*, by Michelle Gray, Pueblo City Schools Math Specialist; *Tapping into Student Misconceptions*, by Amy Winegardner & Michelle Gray, Pueblo City Schools Math Specialists; and *TI-Nspire in the Secondary Classroom*, by Pat Mara, Pueblo South High School. The presentation series took place as part of the course Math 477/577, *Materials and Techniques of Teaching Secondary School Mathematics*, which is designed for prospective and beginning mathematics teachers at the middle-school and high-school levels. The course addresses key issues related to mathematics curriculum and instruction with the overall goal of helping course participants become effective, knowledgeable, and reflective teachers of mathematics. With support from the Department of Mathematics and Physics and the Teacher Education Program, students enrolled in the course also attended the Colorado Council of Teachers of Mathematics Meeting in Denver on September 26. A panel discussion entitled *Advice to New & Beginning Secondary Mathematics Teachers* took place on Wednesday, December 10, as part of the course.

### Professors Meet with Southeastern Colorado Government

On Nov. 6 Dr. Dan Caprioglio (Biology), Dr. Dave Dillon (Chemistry) and Dr. Jane Fraser (Engineering) met with a group of southeastern Colorado government and private company representatives to discuss the major obstacles for using feedlot manure as a feedstock for anaerobic digesters to produce methane. This meeting was to define parameters that need to be analyzed to generate the best system financially for the feedlots. This included harvest mechanisms, pretreatment of the feedstock, actual digestion, and waste-to-value-added products.

### Dr. Sandra Bonetti Organized Conference at UCCS

Dr. Sandra Bonetti organized a conference for Student Affiliates Chapters of the American Chemical Society at UCCS in November. Students from chemistry clubs throughout the state and even as far as Wyoming gathered to discuss how to build effective clubs. Activities were student-centered and discussions occurred on recruitment and retention, activities and fundraising. It was decided the various clubs are going to attempt to coordinate a number of activities for Earth Day in the April, 2009.

### CSU-Pueblo Faculty and Students Hosts Science Day

Dr. David Dillon, Mr. John Hatfield and chemistry student David Bemis hosted a group of about 60 sixth graders from the Pueblo School for the Arts and Sciences for a Science Day in late November. The students were entertained by a chemistry magic show, received tours of the chemistry building, and small groups were all given a chance to see the Scanning Electron



Microscope (SEM) at work. The SEM really impressed the students and the thank you notes that were received made the time spent well worth it.

### Music Faculty Conduct Outreach

Members of the music department faculty have been busy this fall with a variety of outreach activities. Dr. Dana Ihm conducted the Southeast Wyoming Choral Festival in Cheyenne, WY on November 24-25. The mixed honor choir was made up of 75 students auditioning from the high schools in the southeastern district of Wyoming and was held at East High School in Cheyenne, Wyoming. From January 16-18, the International Conducting Workshop and Festival held a workshop in Ciudad Chihuahua, Mexico hosted by the Orquestra da Camera Chihuahua, led by Gustav Meier (Peabody Institute) and assisted by Benjamin Loeb (El Paso Symphony) and Dr. Jacob Chi. Dr. Jennifer Shadle-Peters directed the Pueblo All-City Honor Choir this fall, while Alan Mills conducted the All-City Concert Band. Faculty member Mike De Luca directed the audition process involved with acceptance into the programs.

### **Grants Received**

#### Athletics

Sponsor:	NCAA
Principal Investigator:	Ms. Niki Whitaker
Project Title:	NCAA Speaker Program
Award Dates:	April 1, 2009 – April 30, 2009
Amount:	\$500

#### College of Education, Engineering and Professional Studies

##### Teacher Education

Sponsor:	Colorado Commission on Higher Education (CCHE)
Principal Investigator:	Dr. Victoria Marquesen
Project Title:	Southern Colorado Teacher Recruitment Initiative
Award Dates:	10/30/08 – 8/31/09
Amount:	\$99,999

#### College of Humanities and Social Sciences

##### English

Sponsor:	Classical Academy
Principal Investigator:	Dr. Katherine Frank
Project Title:	Southern Colorado Writing Project - Writing Workshop for the Classical Academy
Award Dates:	11/24/08 – 11/24/08

Amount: \$200 (contract)

Sponsor: Centennial High School  
Principal Investigator: Dr. Katherine Frank  
Project Title: Southern Colorado Writing Project - Writing Workshop for Professional Development Program for Centennial High School

Award Dates: 11/7/08 – 6/10/09  
Amount: \$1,500 (contract)

**University Total Received**                      **\$ 102,199**

## **SPORTS NEWS**

### **Inaugural ThunderBowl Flag Football**

Twelve teams raised more than \$3,000 for the local chapter of Young Life as part of a 22-game flag football tournament held in the Neta and Eddie DeRose ThunderBowl on the CSU-Pueblo campus in early December. In the championship game, the Denver Gamblers lost to the local Pueblo Gators. The tournament brought a number of big name athletes to town, including Big 12 QB and Heisman nominee from Oklahoma State University Tony Lindsay (Gamblers) and former Green Bay Packer and CU Buff Bobby Purify (Gators).

### **Vaughn Earns All-Region Honors**

CSU-Pueblo junior defensive lineman, Chase Vaughn, was honored with a second team selection to the [Don Hansen's Football Gazette](#) all-Super Region Three Team. Vaughn's second team honors places him among six defensive ends in the region to be named to the three-team squad, a region that includes Division II National Champion, Minnesota-Duluth. Vaughn was the defensive lynchpin for the ThunderWolves, recording 10.5 sacks, putting him in the top10 nationally, and 18.5 tackles for loss, a top 25 mark in the nation. He was previously named a first-team all-RMAC selection.

### **Women's Soccer Earns National Classroom Award**

The women's soccer team was earned the National Soccer Coaches Association 2008 College Team Academic Award. The ThunderWolves, who placed four student-athletes on the RMAC Soccer Scholar-Athlete team this fall and had another four earn honorable mention, carried a composite GPA over 3.2 and were one of only two RMAC schools academically recognized by the NSCAA this year. This was the second consecutive year the Pack earned NSCAA recognition in the classroom. The National Soccer Coaches Association is the largest single sport coaches association in the world. The team academic award is announced in conjunction with its annual convention, and is given to college teams that earn a composite grade point average of 3.0 or better during the academic year.



# Colorado State University- Pueblo

## Campus Report

**BOARD OF GOVERNORS** *of the*  
**COLORADO STATE UNIVERSITY SYSTEM**



# Stretch Goals

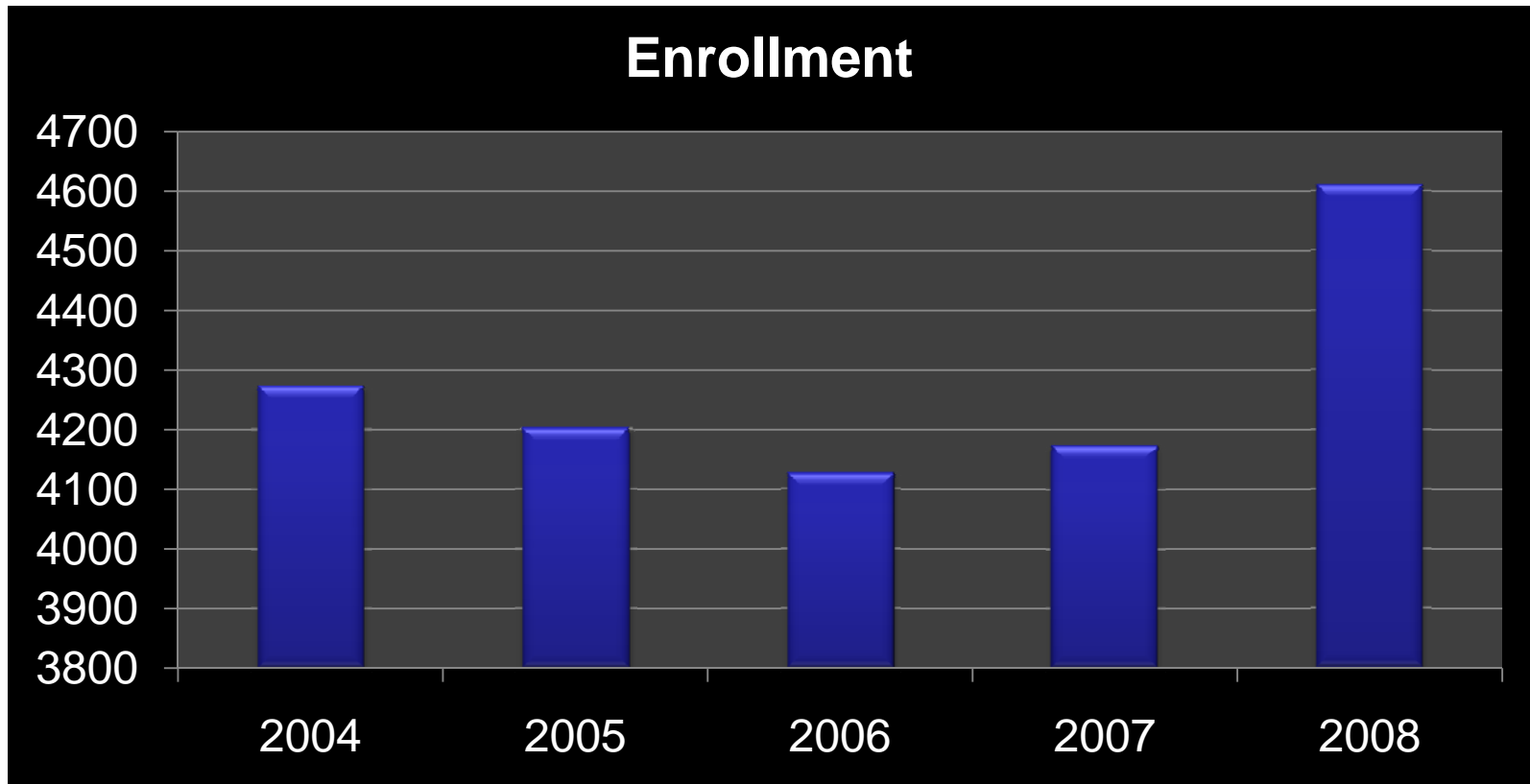
## CSU-Pueblo

Goal	Final Goal	Fall 2006	Fall 2007	Fall 2007	Fall 2008	Fall 2008	Fall 2009	Fall 2009	Fall 2010	Fall 2010	Fall 2011	Fall 2011
		Start	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Headcount Enrollment	5200	4096	4200	4142	4400	4610	4600		4900		5200	
FTE Enrollment	4420	3227	3570	3365.2	3740	3763	3910		4165		4420	
HSI Status	32.0%	25.0%	26.0%	25.4%	27.0%	25%	28.0%		30.0%		32.0%	
Graduation Rate												
4-Year	23%	17.60%	18.00%	15.80%	19.0%	12.50%	20.00%		22.00%		23.00%	
5-Year	30%	25.70%	26.00%	28.80%	27.0%	28.20%	28.0%		29.0%		30.0%	
6-Year	38%	33.90%	34.00%	31.00%	35.0%	35.60%	36.0%		37.0%		38.0%	
Retention	68%*	61.50%	62.00%	62.80%	65.00%	64.00%	66.00%		67.00%		68.00%	
Housing	400 new beds						200				200	

# General Presentation Items

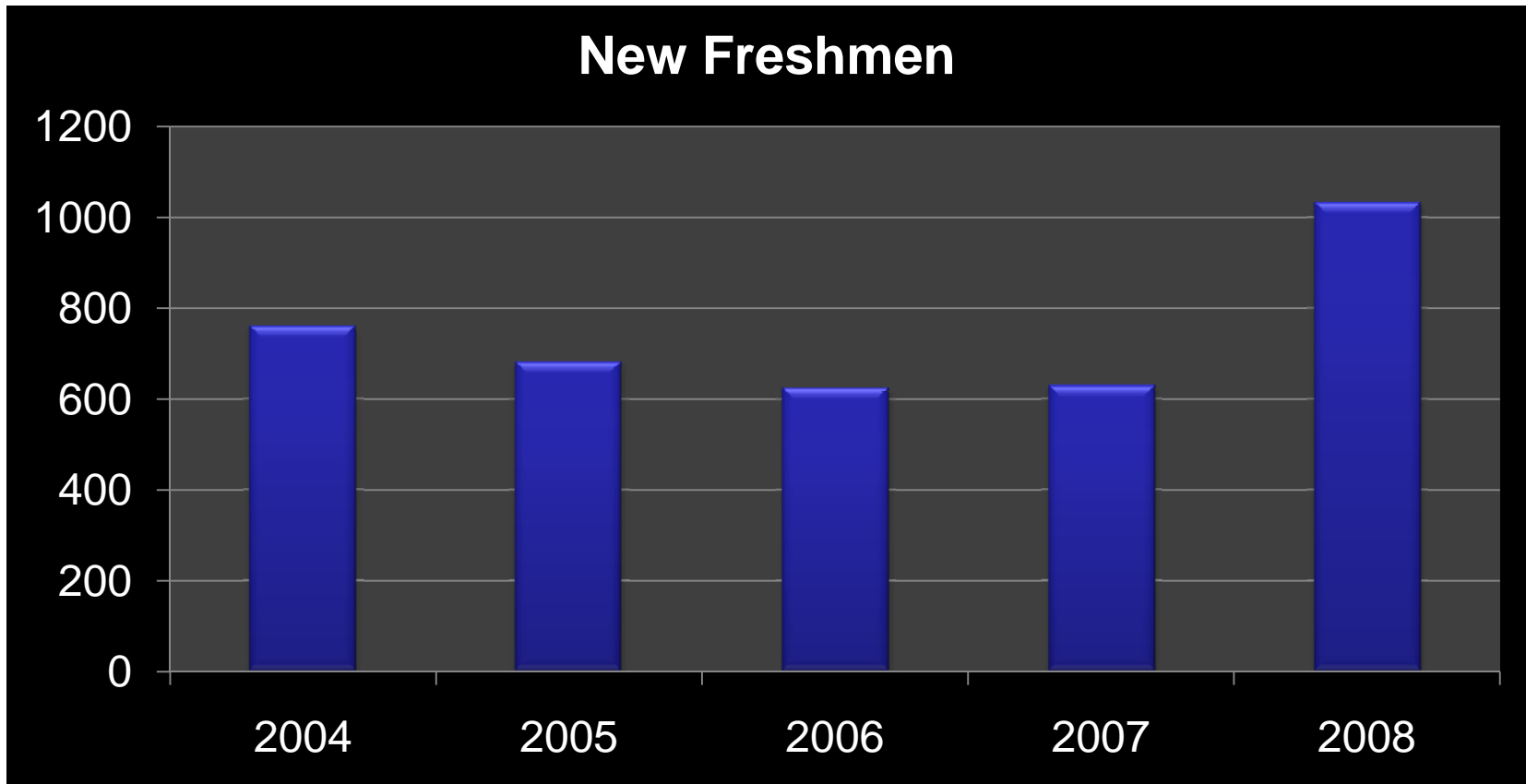
## CSU-Pueblo

### Fall Semester Enrollments



# General Presentation Items CSU-Pueblo

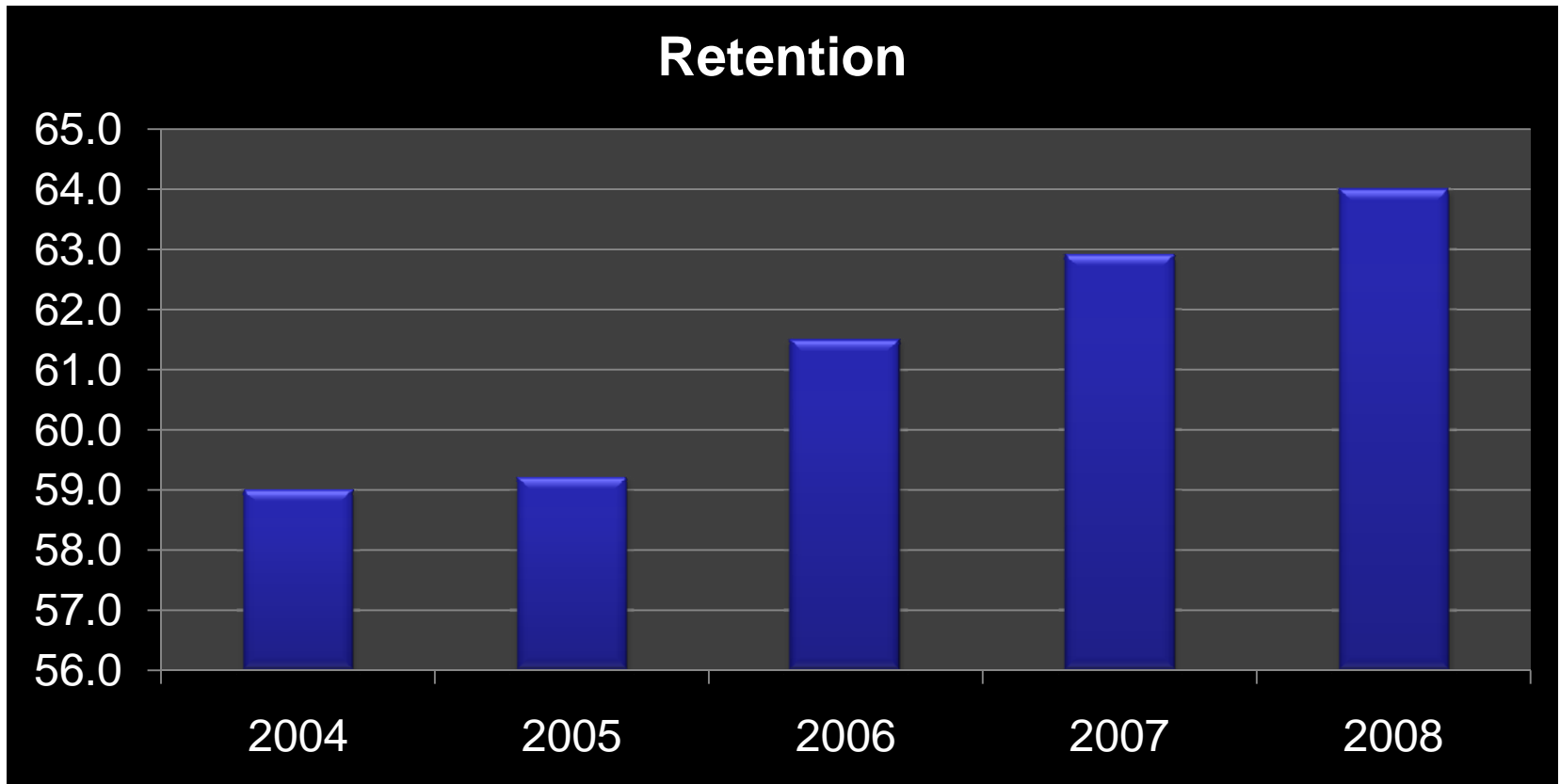
## Fall Semester New Freshmen



# General Presentation Items

## CSU-Pueblo

### First-Time Freshmen Retention

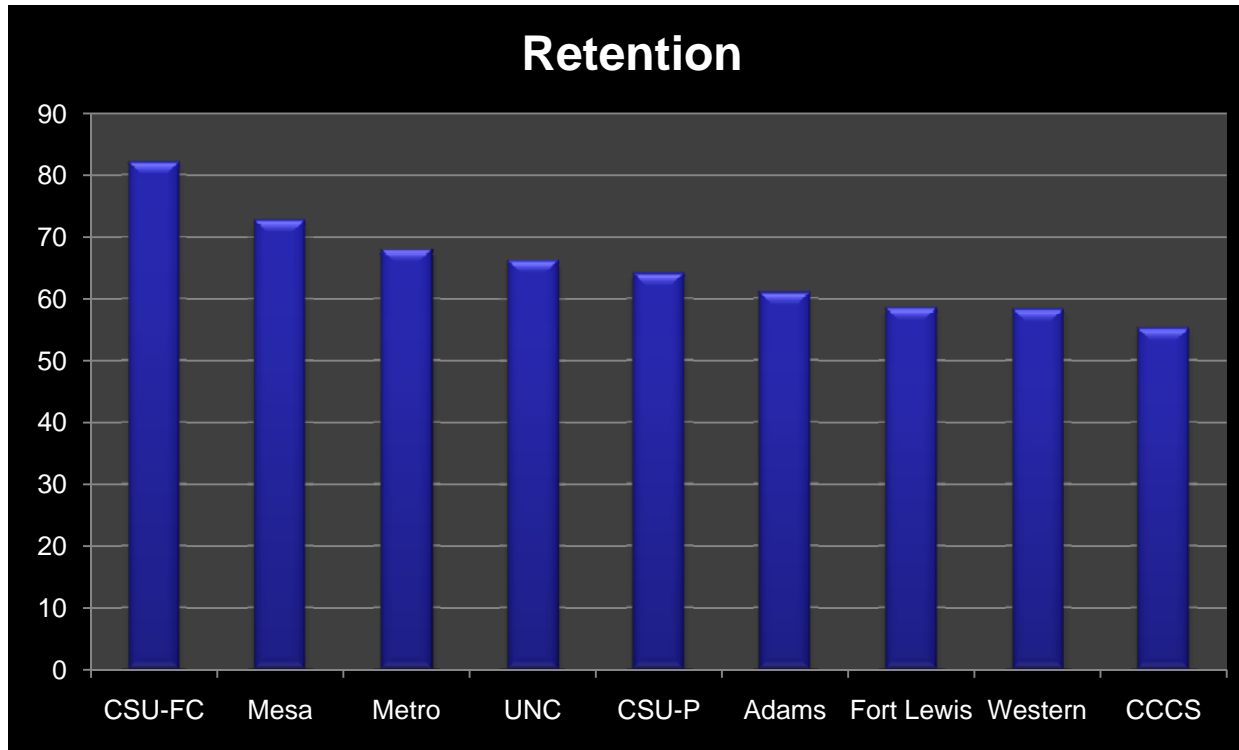




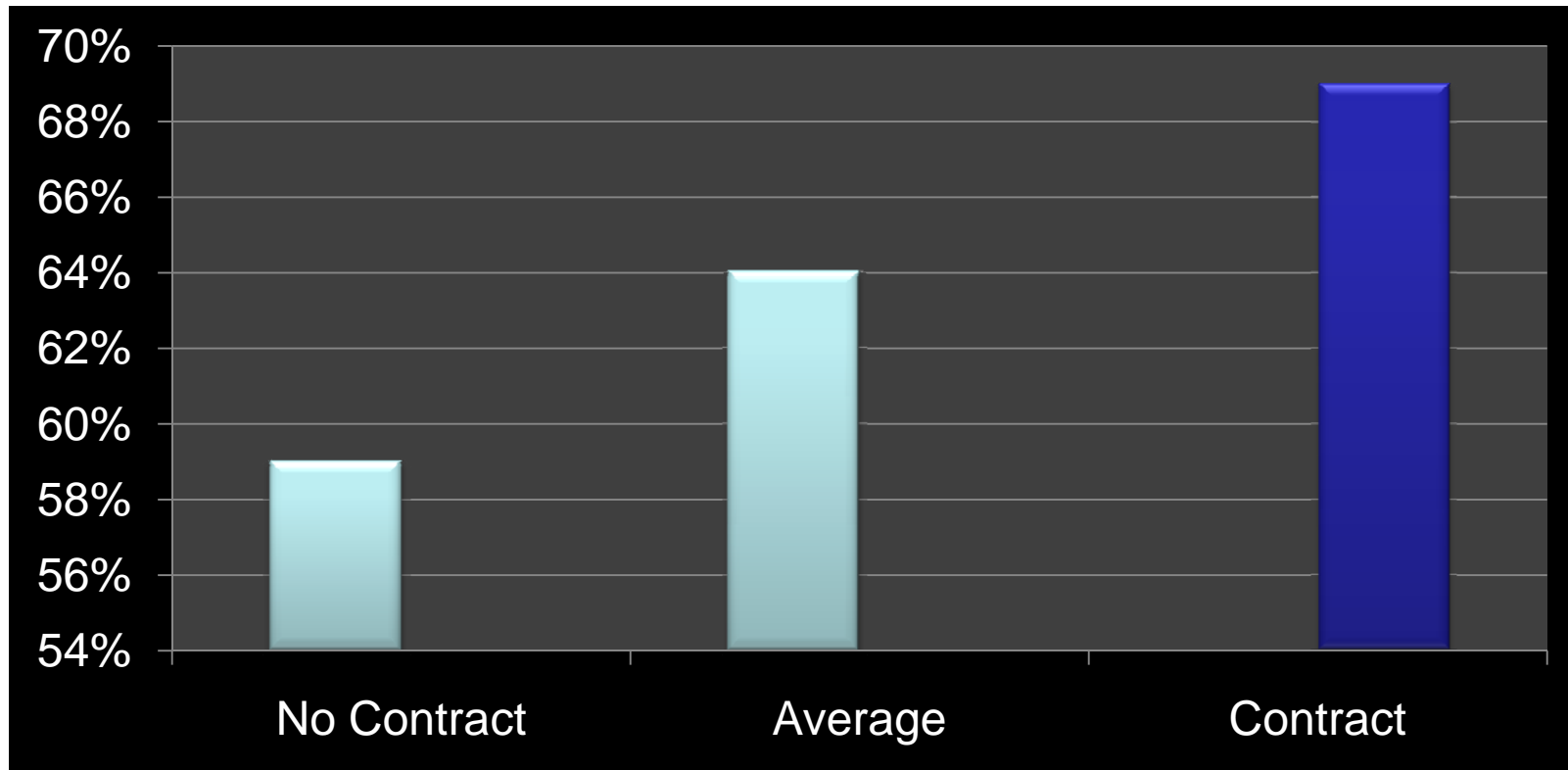
# General Presentation Items

## CSU-Pueblo

### Retention State-Wide



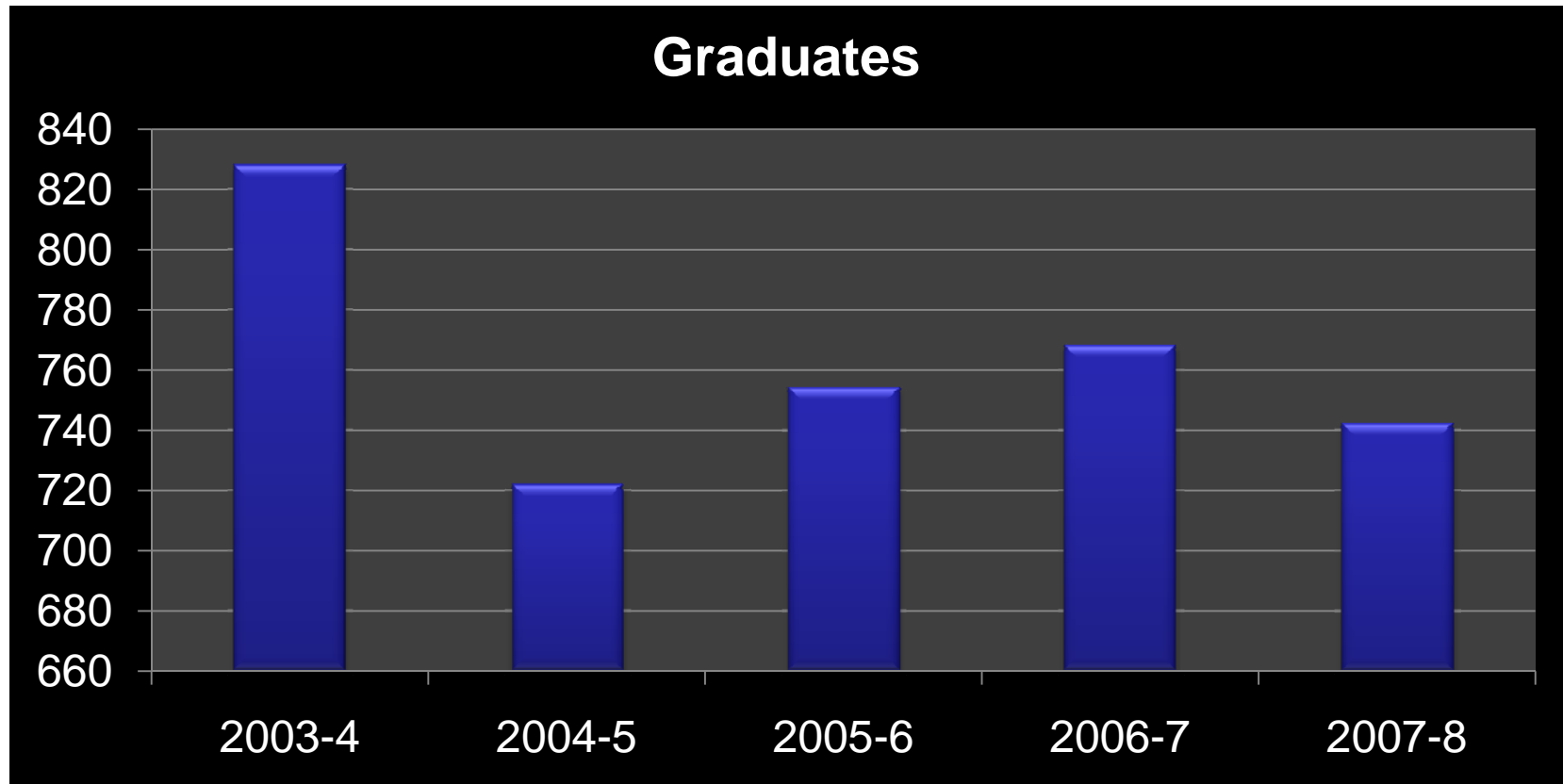
# General Presentation Items CSU-Pueblo 4-Year Contract Retention



# General Presentation Items

## CSU-Pueblo

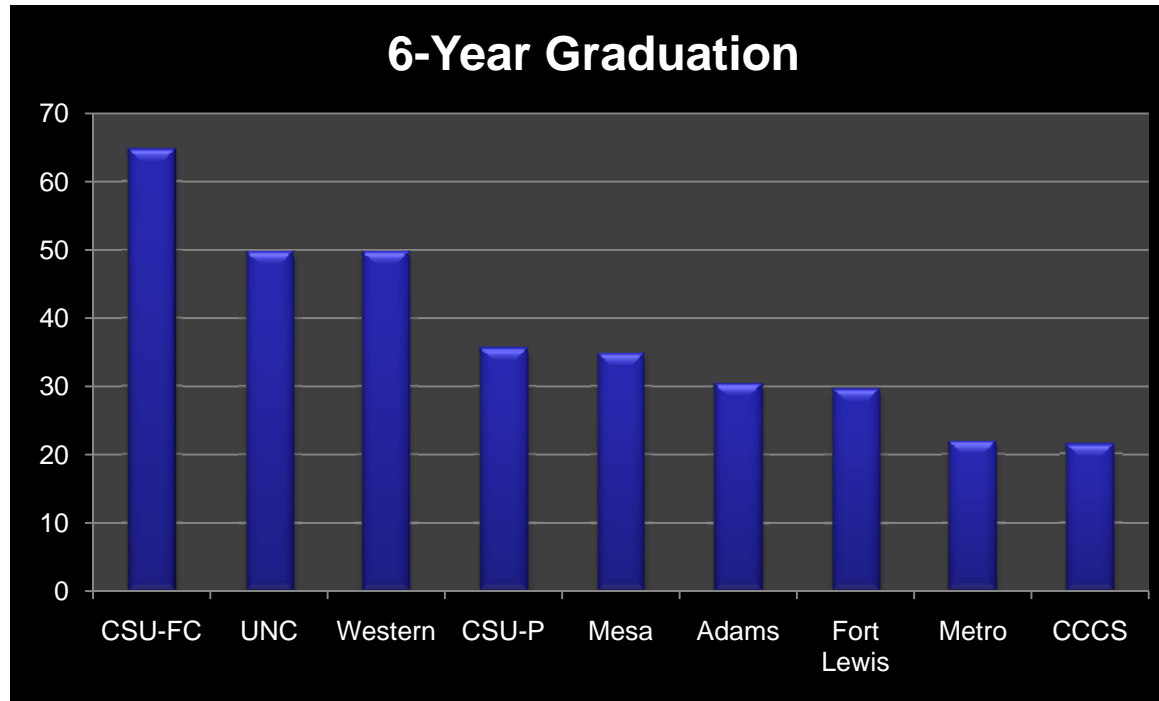
### Number of Graduates



# General Presentation Items

## CSU-Pueblo

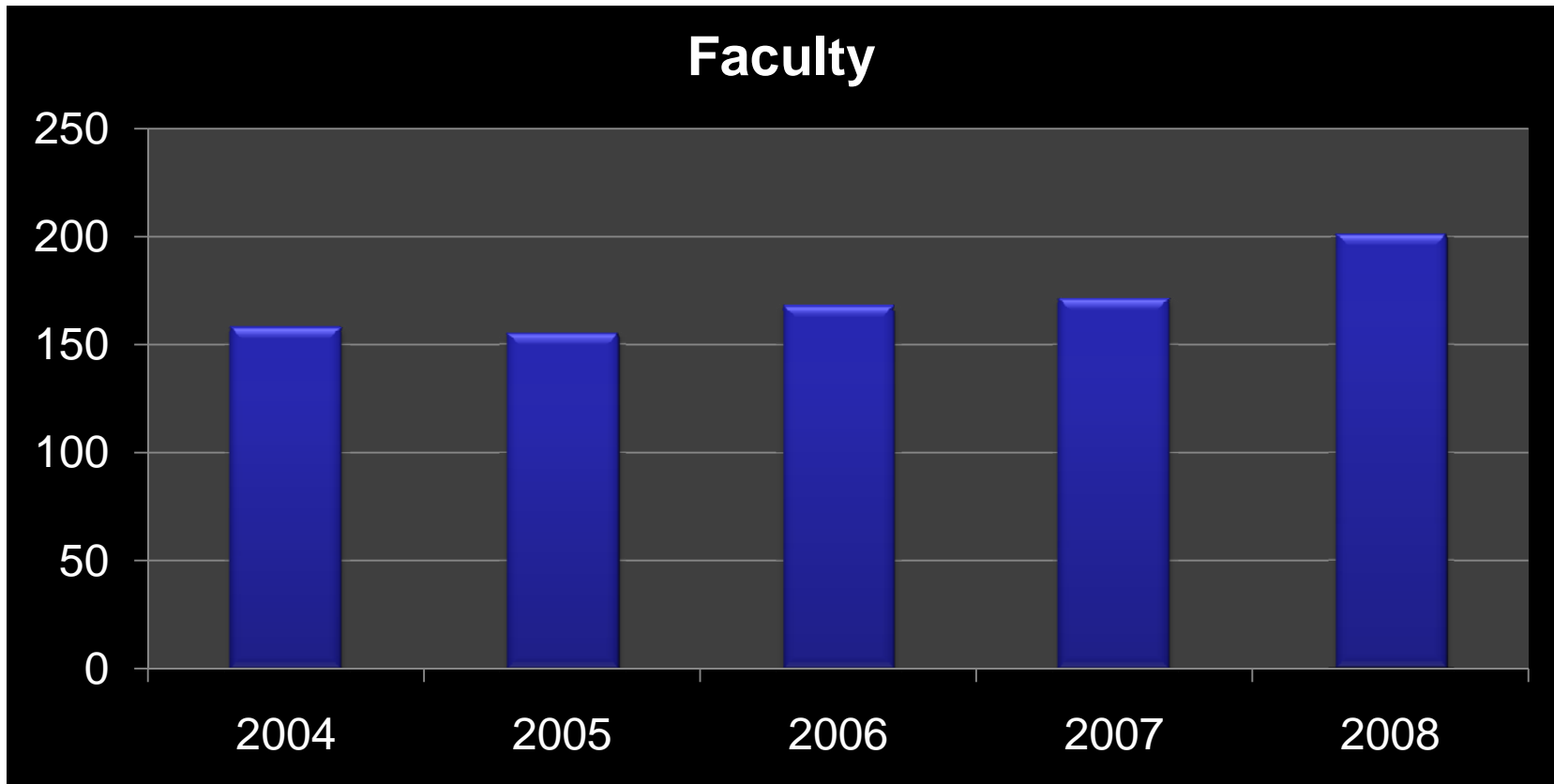
### Graduation Rate State Wide



# General Presentation Items

## CSU-Pueblo

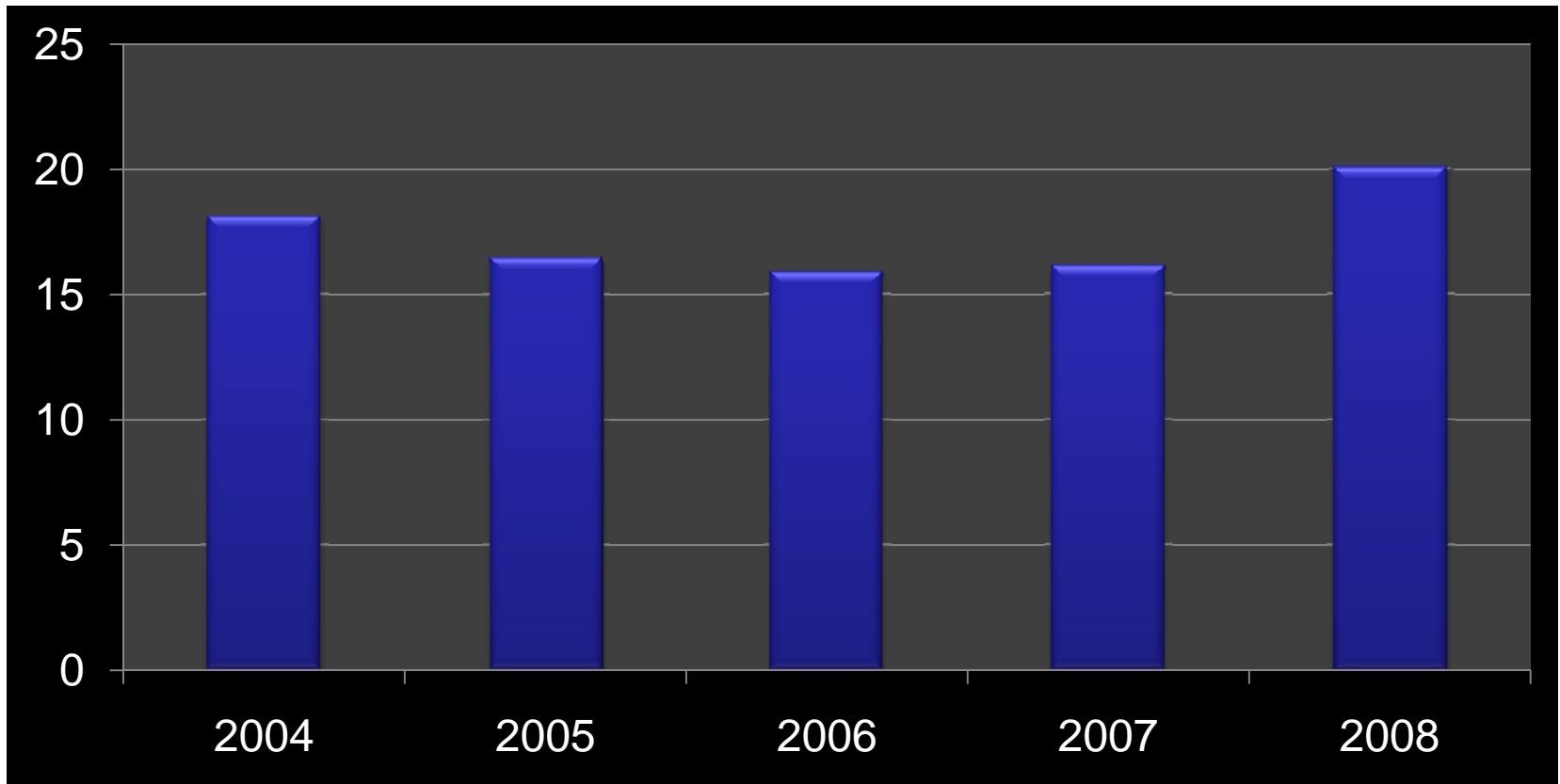
### Number of Faculty



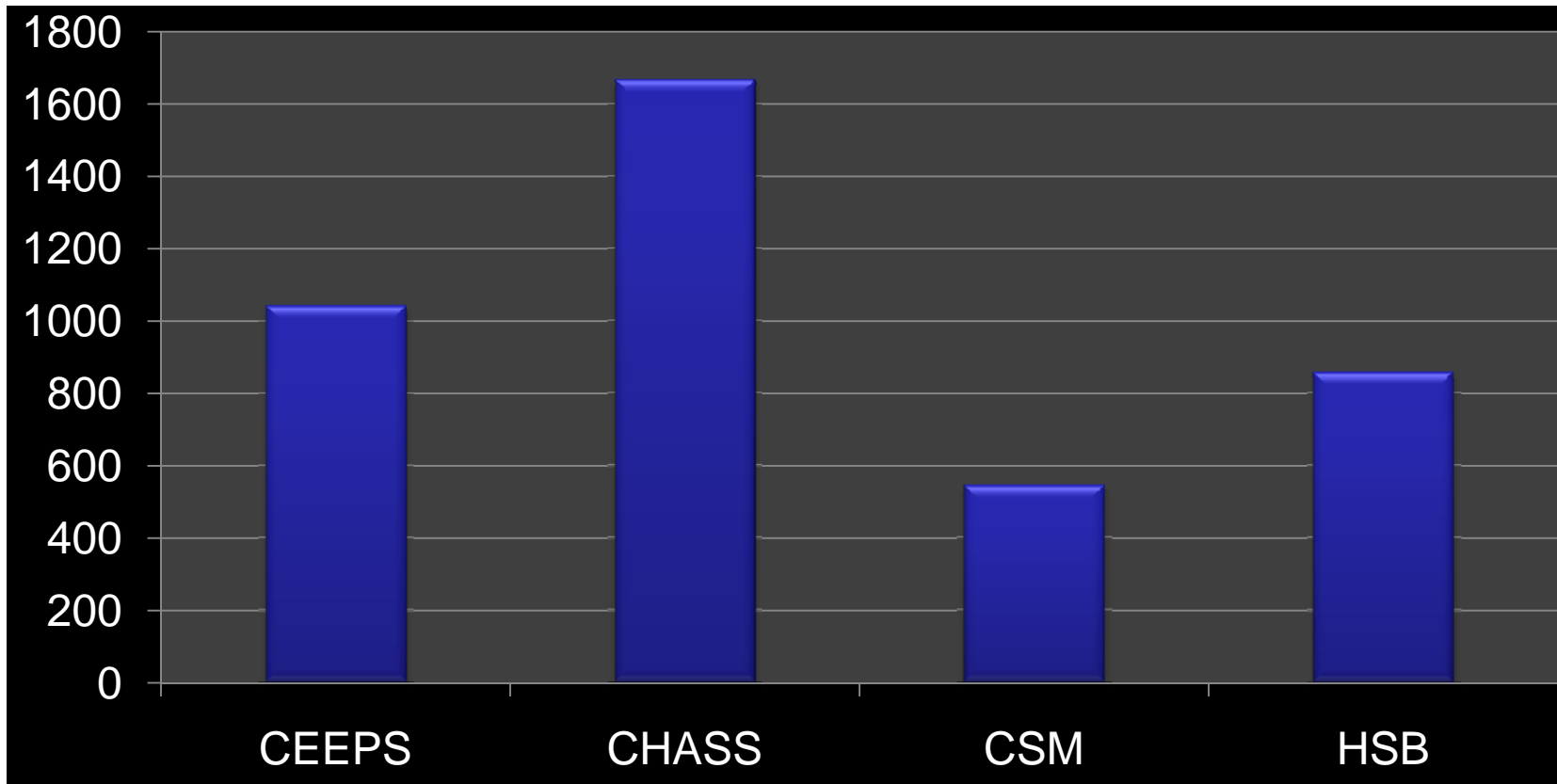
# General Presentation Items

## CSU-Pueblo

### Student/Faculty Ratio

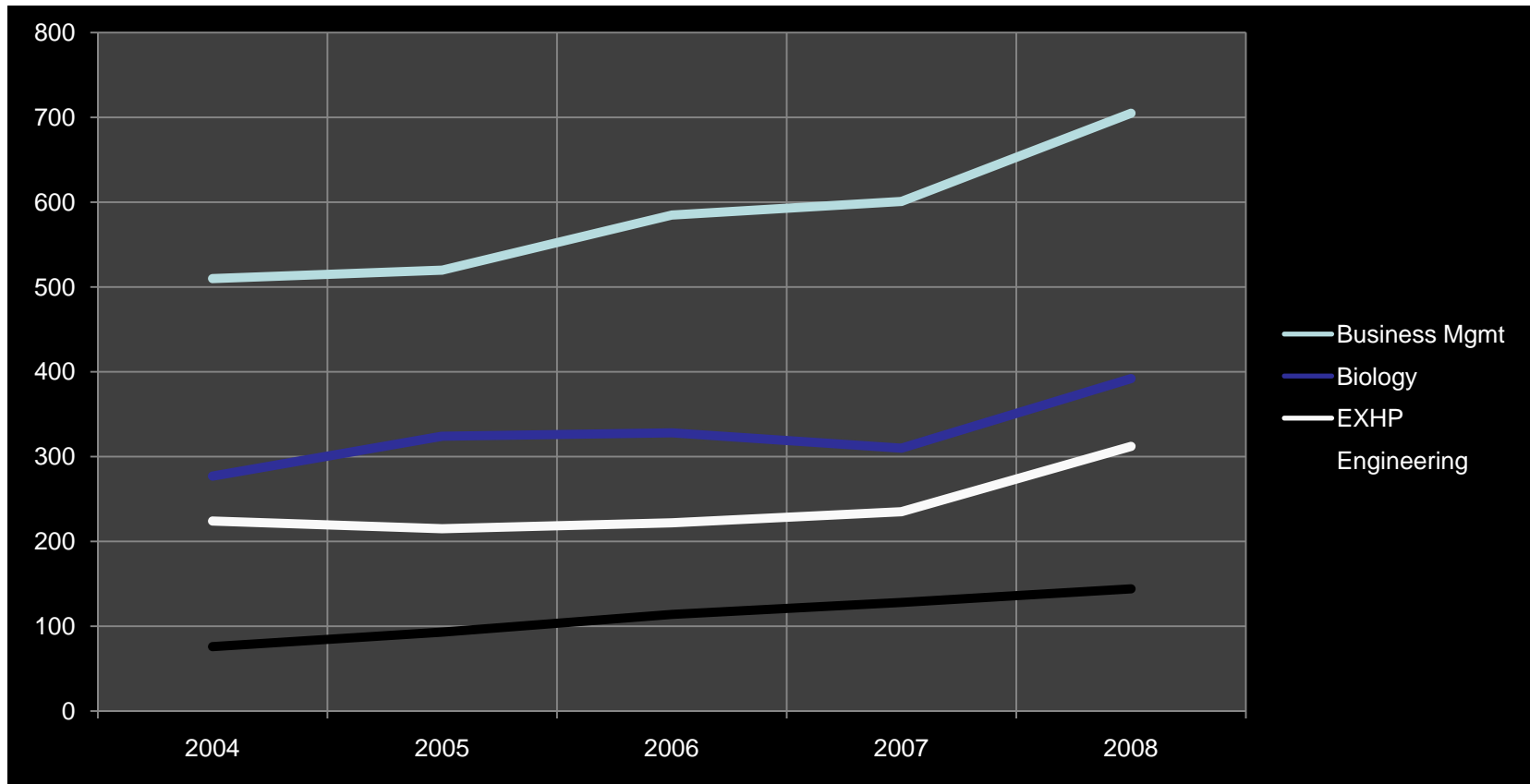


# General Presentation Items CSU-Pueblo Majors by College, 2007-08



# General Presentation Items CSU-Pueblo

## Fastest Growing Programs





# General Presentation Items CSU-Pueblo

## Program Faculty/Enrollment

Department	Fall 2008			2007-08
	Tenure-Line Faculty	Majors	Student Enrollments	Graduates
Accounting	3	40	346	31
AIM	3	78	219	16
Art	6	115	704	25
Biology	9	413	1891	32
Bus. Mgmt.	9	716	1694	74
CET	3	74	213	5
Chemistry	6	86	770	11
CIS	6	101	769	17
Econ	3	16	358	16
Ed/Liberal Studies	10	346	895	66
Engineering	7	217	287	8
English	7	145	1903	20
EXHP	7	314	1676	38
Foreign Language	4	48	574	8
History	5	155	1171	18
Mass Comm	6	210	560	47
Mathematics	8	56	1451	6
Music	5	115	1085	9
Nursing	12	362	790	89
Physics	2	19	367	0
Political Science	3	67	250	8
Psychology	5	153	1141	33
Social Work	4	110	311	34
Sociology	6	338	1002	108

# Student Life

Colorado State University-Pueblo

# Critical Outcomes

- Support
- Community
- Student success
- Learning
- Advocacy
- Diversity

# Aspiration Statement

Student Life will be

a driving force that **integrates student learning and student development** to create an engaged and caring community of learners and contributing citizen leaders through innovative student services that embrace **student success, access, diversity and meaningful student involvement programs**

# Challenges and Opportunities

Residence Life:      Doubled resident population  
   Planning for new residence halls

Growth:                      Student Activities  
   Health Center

New programs:      Student Recreation Center  
   Alcohol and Other Drug Education  
   Student Organization Services



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# Outreach to the Military

Colorado State University-Pueblo

# Military Outreach

40-Years of Service to Southern Colorado

**1969** - Ent Air Force Base (AFB) & Southern Colorado State College

**1990's** – Peterson AFB, Fort Carson & University of Southern Colorado as a cash-funded Continuing Education program

**2000's** – Peterson AFB, Schriever AFB, Fort Carson & Colorado State University-Pueblo as a COF funded program

# Military Outreach

## Air Force

**Peterson AFB** – Recent American Council on Education’s Military Installation Voluntary Education project accreditation.

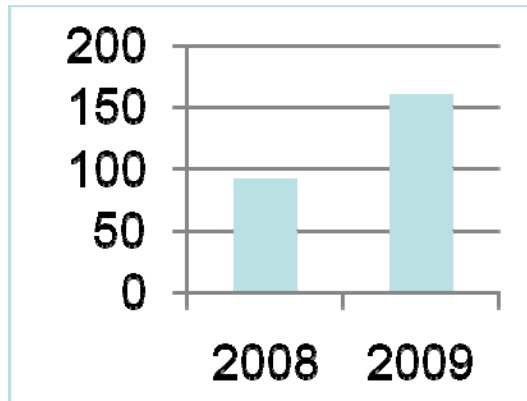
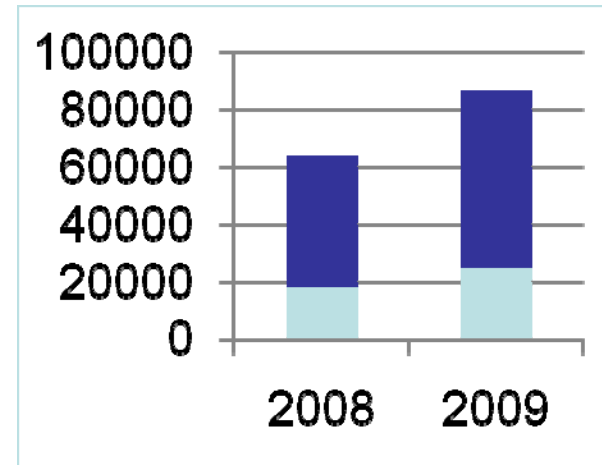
**Schriever AFB** – First class ever currently underway at this high-security base that houses the Space and Missile Defense Commands.

**Cheyenne Mountain Air Station, U.S. Air Force Academy, Buckley AFB** – Monthly program recruiting visits.

# Military Outreach

## Army – Ft. Carson

**Troops increasing** from 18,000 to 24,600 this year, with military family members growing from 46,000 to 62,000.



**University Enrollments Up**  
75% over last year in the Post's Education Center building from 92 to 161.

# Military Outreach Students



**Lt. Lauro Perez**, Decorated Soldier  
Graduated December 2008 while  
recovering from combat injuries  
sustained in Iraq.

**Mrs. Mica Davis**, Army Spouse  
Graduating May 2009 after  
attending 7 colleges in 19  
years.



BOARD OF GOVERNORS *of the*  
COLORADO STATE UNIVERSITY SYSTEM



## **CSU-Global Campus**

### **Report from the Chief Executive Officer**

#### **Market Development**

The CSU-Global Campus market development issues continue. The challenges of the economy have affected the growth rate of Global Campus with a 3 month lethargic growth rate from September 2008 through November 2008. Growth rate numbers are now beginning to stabilize

New market development efforts are underway and should help expand enrollment numbers. These include new outreach efforts to corporations, in which CSU Global Campus will begin to pitch its corporate partnership initiatives whereby corporations build a strong and direct relationship with Global.

The addition of private sector lead generation and lead qualification efforts has also begun in order to develop new aggressive pipelines of qualified students. Eventually, portions of the admissions process will also be handled by these new partners so that there is not a lag between students requesting information and those leads developing into actual registered students. All of these efforts will be guided by state and campus required admission standards.

Further, research continues into global markets and identification of appropriate international markets. The first such report has been delivered regarding potential marketing and enrollment opportunities in India. Further research will be developed for other foreign markets. The goal would be to expand into international markets within the coming year.

#### **Website**

The production website is now operational and working well. Minor updates continue as we optimize the understanding and use of this critical tool.

#### **Staffing**

In response to the lagging economy, Global Campus business operations were restructured in early January resulting in a 24% reduction in staffing and an additional 6% reduction in other expenses. This was necessary to remain competitive as a new start-up entity.

#### **Accreditation**

CSU-Global Campus was brought under the umbrella of each campuses accreditation in December and is now offering accredited programs in association with each campus. This is a temporary structure for the next 24 to 36 months until independent accreditation can be achieved. Global Campus will submit its Preliminary Information Form (PIF) to the Higher Learning Commission at the end of March, 2009. This will begin the process for independent accreditation.

### **Financial Aid**

With the support and help of CSU and CSU-Pueblo we are pleased to announce that Global Campus can now offer financial aid to both undergraduate and graduate students. In fact, 6 undergraduate students have been fully packaged and are receiving PELL grants under the federal program. This is a major milestone for Global Campus.

### **Academic Improvements**

Global campus is in process of reviewing its admission standards and making sure they align with those of the campuses. To date, the Chief Academic Officer has not reported any major issues but the review will proceed over the course of the next several months. A profile of admitted students has been developed and shared with each campus President for their review. The purpose is to make sure that the admission of students at Global Campus is similar to online students on the campuses or their actual physical placed students.

### **Accounting Systems**

The System office and Global Campus are now operating on the state's accounting system. The Office of the State Controller has approved this transition and continues to be very supportive of this effort. The cost is minimal, avoiding investment in a more expensive financial system at this point in time. COFRS will be used through Fiscal 2010, at which time we will re-evaluate if it still serves the needs of CSU-Global Campus.

### **Funding**

There is a request for the last \$2.5m installment of the authorized \$12.0m loan. A review of the current financial and operational position of Global Campus will be completed at the upcoming Board meeting.

### **The Future**

Again, the Sloan Consortium has reported a 12% growth rate in online education for 2008. This rate once again continues to solidify the market potential of online education and the ability to break down traditional barriers and offer university courses worldwide. The future is bright of the industry and CSU Global Campus is making significant strides to establish itself as a competitor in this field.

### **Legislation**

A bill authorizing CSU Global Campus as an independent institution of higher education under the control of the Board of Governors is moving its way through the legislative process. As of the date of this report, the Senate Education committee has approved the legislation on an 8-0 positive vote.

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Committee Reports

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## System Reports

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## Institutional Discussion Items

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## Board of Governors Fiscal Year 2010 Prioritized Capital Construction List

Priority	Campus	Project Name	Cash Funds	State Funds	Total Project Cost
	CSU	Chemistry Addition - See Explanation Below	\$5,000,000	\$40,000,000	\$45,000,000
1	CSU-Pueblo	General Education Classroom Building		\$15,000,000	\$15,000,000
2	CSU	Engineering II		\$65,000,000	\$65,000,000
3	CSU	Animal Science Addition/Renovation	\$14,700,000	\$4,600,000	\$19,300,000
4	CSU	Johnson Hall Renovations		\$5,500,000	\$5,500,000
5	CSU	Life & Biomedical Sciences Building (Basic Sciences Bldg.)		\$67,200,000	\$67,200,000
6	CSU-Pueblo	Psychology Building Renovation		\$15,000,000	\$15,000,000
7	CSU	Forestry Revitalization/Renovation		\$5,000,000	\$5,000,000
8	CSU	Anatomy/Zoology Building Revitalization		\$9,000,000	\$9,000,000
9	CSU-Pueblo	Additional Campus Housing	\$38,000,000		\$38,000,000
10	CSU-Pueblo	Technology Building Renovation		\$15,000,000	\$15,000,000
11	CSU	Biology Building	\$60,000,000		\$60,000,000
12	CSU	TILT (The Institute for Learning and Teaching)	\$13,000,000		\$13,000,000
13	CSU	Warner College of Natural Resources Addition	\$40,000,000		\$40,000,000
14	CSU-Pueblo	OUC Renovation	\$25,000,000		\$25,000,000
15	CSU	Shepardson Addition/Renovation	\$22,600,000	\$8,900,000	\$31,500,000
16	CSU	Morgan Library Expansion Phase I	\$16,800,000		\$16,800,000
17	CSU	Research Innovation Center II	\$45,000,000		\$45,000,000
18	CSU	Eddy Building Renovation	\$6,000,000		\$6,000,000
19	CSU	Health & Exercise Science Lab Addition	\$5,700,000	\$13,700,000	\$19,400,000
20	CSU-Pueblo	Belmont Residence Hall Renovation	\$20,000,000		\$20,000,000
21	CSU	Newsom 400-Bed Residence College Ph. 1	\$46,000,000		\$46,000,000
22	CSU	Chemistry B&C Wing Revitalization	\$11,700,000	\$5,800,000	\$17,500,000
23	CSU-Pueblo	Administration Building Renovation/Addition		\$15,000,000	\$15,000,000
24	CSU	Hartshorn Addition	\$25,000,000		\$25,000,000
25	CSU	Plant Sciences Museum Addition	\$12,000,000		\$12,000,000
26	CSU	CVMBMS Data Center	\$6,000,000		\$6,000,000
27	CSU	Laurel Garage and Police Station	\$28,000,000		\$28,000,000
28	CSU	Construct New CDC Office Building	\$15,000,000		\$15,000,000
29	CSU	Painter Center	\$9,700,000		\$9,700,000
30	CSU	Animal Disease Lab Renovation	\$3,500,000		\$3,500,000
31	CSU	Engineering North Entrance Addition	\$6,300,000		\$6,300,000
32	CSU	LIDIA-new BSL3	\$32,400,000		\$32,400,000
33	CSU	Equine Isolation/CCU Vet. Med. Cntr.	\$11,123,177		\$11,123,177
34	CSU	San Luis Valley Research Station		\$4,800,000	\$4,800,000
35	CSU	CIRA Addition	\$1,200,000		\$1,200,000
36	CSU	VTH Food Animal Hospital	\$15,500,000		\$15,500,000
37	CSU	2nd Year PVM Building	\$22,900,000		\$22,900,000
38	CSU	Community Practice Building	\$18,200,000		\$18,200,000
39	CSU	4th Floor at Braiden Hall	\$11,100,000		\$11,100,000
			<b>\$587,423,177</b>	<b>\$289,500,000</b>	<b>\$876,923,177</b>

Please Note: This project has been included for funding in HJR-1042.



**PROJECTS ON BOARD APPROVED CSU-PUEBLO 10 YEAR  
PHYSICAL DEVELOPMENT PLAN at June 2008**

	State Funded Projects - Capital Construction Fund	State Funded Projects - Controlled Maintenance Fund	State Funded Projects - COPS	Debt Funded Projects - Bonds	Donor Funded Projects
<b>TOTAL = \$233.0M</b>	<b>\$93.4M</b>	<b>\$6.2M</b>	<b>\$25.3M</b>	<b>\$106.3M</b>	<b>\$1.8M</b>
<b><u>New Construction</u></b>					
Student Recreation Center				\$10.1M	
Student Housing Facility				\$53.5M	
General Classroom Building	\$15.1M				
<b><u>Renovation/Addition</u></b>					
Roof Replacement, Art Music/Administration Buildings		\$1.3M			
Upgrade Campus Water Lines		\$0.7M			
Academic Resource Building			\$24.8M		\$1.8M
Psychology Building	\$15.2M				
Technology Building	\$15.1M				
Occhiato University Center				\$22.7M	
Belmont Residence Hall				\$20.0M	
Campus Structural Repairs		\$1.7M			
Building Security System		\$1.5M			
Additional Campus Roadways & Overlays		\$1.0M			
Art/Music Building	\$18.0M				
Replace Campus Building Exit Doors			\$0.5M		
Administration Building	\$15.0M				
Physical Plant Building	\$15.0M				

# Academic Affairs 10-Year Physical Development Priorities (2008)

## State, Student & Budget Funded Projects

- Engineering II (\$85M/\$75M; State)
- Chemistry Addition (\$45M/\$40M; State)
- Biology (\$60M; Fee Bonded)
- Life & Biomedical Sciences (\$70M; State)
- Energy & Environment (\$80M; \$40M State)
- TILT Addition (\$13M; Fee Bonded)
- SLVRC (\$5M; State)
- Painter II (\$4M; CSU Bonded)
- Health & Exercise Science Addition (\$15M; State)
- East Rockwell (\$15M; Fee Bonded)
- CAHS (\$40M; State)

## Renovation & Retrofit

- Animal Science (\$20M/\$10M; State)
- Morgan Library (\$16M; Fee Bonded)
- Forestry (\$5M; State)
- Shepardson (\$32M State)
- Eddy (\$6M; Fee Bonded)
- East Side of Johnson Hall (\$6M; State)
- Engineering Research Center (\$20M; State)
- Western Slope AES (\$15M; State)
- Remington House (\$2M; CSU)
- Pedestrian Greenways (\$10M; CSU)
- Anatomy-Zoology (\$10M; State)

## Cash & Auxiliary Projects

- Additional Academic Villages (\$45M each)
- Health Center (\$25M)
- Athletic Facilities (\$40M)
- R.I.C.s II and III (\$45M each)
- Natural History Museum (\$15M; \$4M State)
- North Parking Garage (\$50M)
- VTH Isolation Units (\$12M)
- Alumni Welcome Center (\$12M)
- Lory Student Center (\$25M)
- Residence Hall External Renovation (\$15M)
- 2<sup>nd</sup> Year PVM Addition (\$23M)
- College Campaign Priorities

## Projects Underway

- Rockwell Hall
- Diagnostic Medicine
- Academic Instruction (Behavioral Sciences)
- South Parking Garage
- Athletics Training
- Rec Center Addition
- R.I.C. I
- Academic Village Addition
- TILT Renovation
- Clark Revitalization

## Completed

- UCA
- Computer Science
- RBL & BRB III
- Microbiology 24/7 Study Facility
- Academic Village
- Dining Commons
- Painter Center
- Regulatory Materials
- Shortgrass Steppe Field Station

State: \$387M

CSU: \$16M

Student: \$110M



**COLORADO STATE UNIVERSITY - PUEBLO**

**CONSTRUCTION PROJECT STATUS REPORT**

<b>Project</b>	<b>Bonds \$</b>	<b>Total Budget</b>	<b>Source</b>	<b>Start of Construction</b>	<b>Completion</b>	<b>Status</b>
New Student Housing, Building 1	\$15.7M	\$15.7M	Housing Room Rental Revenue	07/08	08/09	In construction; on schedule and on budget for delivery of original scope
New Student Housing, Buildings 2 & 3	\$32.66M	\$32.66M	Housing Room Rental Revenue	02/09	08/10	Design work almost complete; construction services RFP process complete; Final Financing Plan to Board 2/09; bonds issued 3/09
Academic Resources Center	\$24.8M in COPs	\$26.6M	\$2.8M in COPs to be repaid by University; \$24.8M in COPs to be repaid by State; \$1.8M donor funds	01/09	Summer 2011	Project Manager, A & E, & Industrial Hygienist under contract; all services and operations relocated to other campus facilities and asbestos abatement begun 1/09; design to be complete 5/09; construction services to be bid Spring 2009
Occhiato University Center	\$22.7M	\$22.7M	Student facility fee & auxiliary services revenue	Delayed		Spending authority authorized in FY2008 Long Bill; project on hold because of Academic Resources Center project

10/29/2008

## CSU-FORT COLLINS CONSTRUCTION PROJECT STATUS REPORT

Project	Bonds \$	Total Budget	Source	Start of Construction	Completion	Status
AIB	\$45,000,000	\$45,000,000	Student Facility Fee	9/08	6/10	Utilities underway <b>Budget Status:</b> Due to cost increases several thousand square feet of circulation were cut out and one classroom. No reduction in faculty offices.
Rockwell Hall	\$8,000,000	\$17,500,000	\$10M Student Facility Fee + Donations and CSU funds	11/08	1/09	Hard bid came in \$1,800,000 under estimate allowing total project to be awarded and reinstate computer lab and AV equipment that was over budget. Total project budget may reduce to just under \$17 million.
UCA	\$15,006,900	\$29,600,000	\$29.6M Student Facility Fee + Donations and CSU funds	04/06	9/08	Completed in August 2008 for a total cost of all phases \$45,000,000. Over \$1.5 million of additional donations have been generated so far.
Atmospheric Science	\$4,615,927	\$4,965,927	Research + \$350K CSU funds	3/08	3/09	Full occupancy by March, 2009, about 60 days longer than original projection due to redesign. No loss of program space.
Research Innovation Center	\$52,000,000	\$52,000,000	CSU bonds/funds	1/08	9/10	Utilities/foundations under construction <b>Budget Status:</b> Overall budget is \$2 million short of dollars needed to fully complete the GMP lab facility. However, contingencies should allow close to 100% completion. Lab/offices were reduced by 5% due to overly optimistic A/E projection of estimated costs.
Academic Training Facility	\$6,100,000	\$6,000,000	CSU bonds/funds	8/08	11/09	Under construction -- Building was reconfigured from one to two stories with no loss of program space.
Indoor Practice Facility	\$13,100,000	\$13,100,000	CSU bonds/funds	8/08	10/09	Foundation underway <b>Budget Status:</b> Project is within budget with all program needs. Some finishes were changed to stay in

Project	Bonds \$	Total Budget	Source	Start of Construction	Completion	Status
Industrial Sciences Pre-Construction Center	None	\$3,800,000	Donation	11/08	6/09	Project will begin as all contracts are finalized with a consortium of donor construction companies. <b>Budget Status:</b> Original scope of project has expanded as additional donations and commitments have come forth.
Computer Science	\$12,933,100	\$13,689,129 + \$1M in donations	Student Facility Fee + \$756K CSU funds + \$1M donation for furniture & comp. equip.	12/07	11/08	Project on time with move in of department starting in November. <b>Budget Status:</b> Project completed with no cuts. Has generated \$500,000 gift from the Griffin Foundation and donation of computer equipment from HP.
University Greenhouse (multiple)	\$3,100,000	\$3,100,000	Research	8/08	6/09	All projects have been bid. Several greenhouses were delayed due to redesign HVAC systems or looking at alternate materials and layout. <b>Budget Status:</b> All projects are within budget with some substitution of materials and minor adjustments in sizes.
Arthropod Born & Infectious Disease Lab	\$500,000	\$500,000	Research	8/08	2/09	In construction <b>Budget Status:</b> A series of rehab and renovations are all within original scope of project budget.
Animal Disease Lab Rehabilitation	\$900,000	\$900,000	Research	7/08	9/08	Series of code and safety improvements were all completed within the budget.
District Cooling Plant	\$2,800,000	\$7,100,000	\$2.8M CSU Bond + Student Facility Fee + Utility Reserves	12/07	9/08	Project combined district cooling for campus with AIB chiller to improve overall efficiency. Project within budget and allows for additional chiller to be added for future buildings. Truly a state of the art facility.

Project	Bonds \$	Total Budget	Source	Start of Construction	Completion	Status
New Academic Village (200-bed)	\$22,144,617	\$24,700,000	\$22,144,617 Housing Bonds +\$1.1M Housing Funds	8/08	8/09	Under construction <b>Budget Status:</b> 200-bed facility within budget with only minor cuts in exterior finishes due to cost increases. Classrooms can be added to for third residential college. Total Budget of \$24.7M includes an academic component which was not funded.
Student Recreation Center	\$32,122,897	\$34,100,000	\$32,122,897 Rec Center Bonds + Rec Center Funds	2/09	9/10	In-design with guaranteed minimum price in place. <b>Budget Status:</b> Project within budget with no cuts in program or design.
Lake Street Parking	\$21,600,000	\$21,600,000	Parking Fees	1/09	1/10	Bid end of November with 20 pre-qualified contractors. <b>Budget Status:</b> A/E confident we can construct basic garage. Question will be whether any or all of the offices can be built due to increased cost of steel and concrete impacting overall budget since it was established 18 months ago.

**Summary:** Overall projects are all committed with guaranteed maximum prices in place (except for the garage). No major reduction in program space occurred in any project.

While the timing of several projects slipped due to redesign or fund-raising (i.e. Rockwell Hall Addition) the unanticipated impact of the recession actually produced better bid prices!

# Board of Governors

## Current Committee Assignments

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### Executive Committee

- Douglas L. Jones,  
Board Chair
- Joseph Blake,  
Board Vice Chair
- Patrick McConathy, Treasurer
- Ed Haselden, Secretary
- Pat Grant, Past Board Chair
- Frank T. Pierz (assigned staff)

### Audit Committee

- Patrick McConathy, Chair
- Bonifacio A. Cosyleon
- Pat Grant
- Marguerite Salazar
- Allison Horn (assigned staff)

### Finance Committee

- Joe Blake, Chair
- Tom Farley
- Pat Grant
- Pat McConathy
- Rich Schweigert (assigned staff)

### Real Estate/Facilities Committee

- Ed Haselden, Chair
- Joe Blake
- Bonifacio A. Cosyleon
- Marguerite Salazar
- Victor Holtorf (assigned staff)

## **Evaluation Committee**

- Ed Haselden, Chair
- Pat Grant, Vice Chair
- Joe Blake
- Bonifacio A. Cosyleon
- Tom Farley
- Douglas L. Jones
- Pat McConathy
- Marguerite Salazar
- Joseph Zimlich
- Frank T. Pierz (assigned staff)

## **CSU-Pueblo Foundation Liaison**

- Vacant

## **CSU Foundation Liaison**

- Bonifacio A. Cosyleon

## **CSU Research Foundation Liaison**

- Pat Grant

## **Department of Higher Education Liaison**

- Douglas L. Jones