

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM  
AUDIT COMMITTEE MEETING MINUTES  
OCTOBER 5, 2010**

The meeting was brought to order at 3:35 p.m. Present were: Committee Chair Scott Johnson and Board members Pat McConathy, Bonifacio Cosyleon, Mary Lou Makepeace, Dorothy Horrell, Joe Zimlich and Don Elliman. Student Representatives Steve Titus and Cooper Anderson; Faculty Representatives Dan Turk and Jennifer Mullen. Administration was represented by Rich Schweigart, Mike Nosler, and Joe Blake. Staff present was Allison Horn. Also present: Tony Frank, President.

Allison Horn gave the Audit Report from the most recently completed audit of Departments in the College of Engineering, Atmospheric Sciences and the Cooperative Institute for Research in the Atmosphere which included five minor recommendations. There are two audits in progress which may be complete prior to the next meeting Time and Effort Certification for sponsored research projects, and the College of Agricultural Sciences.

The procurement cards audit has just begun, and the Division of Continuing Education audit will begin when the auditor assigned to it returns from maternity leave.

She completed her report with a status of open recommendations in which she noted that there has not been a tremendous change since the last report.

The Internal Audit Office hotline is now fully operational and the calls are received by the Director of Internal Auditing and the Deputy General Counsel. After consultation, the issue is referred to the appropriate party for handling. The Internal Audit Office is also working with a committee in Fort Collins to engage a consultant to review IT operations for opportunities for cost savings and improved services.

After brief questions and answers, the committee was adjourned at 3:43 p.m.

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM  
FINANCE COMMITTEE MEETING MINUTES  
OCTOBER 5, 2010**

The meeting was brought to order at 2:35 p.m. Present were: Committee Chair Joseph Zimlich and Board members Pat McConathy, Bonifacio Cosyleon, Mary Lou Makepeace, Dorothy Horrell, Scott Johnson and Don Elliman; Student Representatives present were Steve Titus, Cooper Anderson; Faculty Representatives present were Dan Turk and Jennifer Mullen; Administration was represented by CFO Richard Schweigert, President Tony Frank, General Counsel Mike Nosler, and Chancellor Joe Blake. Staff present were Executive Secretary Frank T. Pierz, Melanie Geary, and Janie Richmond. Guests present were Lynn Johnson, Joanne Ballard, DenaSue Potestio.

Chairman Joe Zimlich opened the meeting with the announcement that the first item on the agenda Synthetic Fixed Rate Bond Refunding would be postponed possibly to December.

CFO Rich Schwiegert opened with the Review of the September Legislative Council Revenue Forecast, an overview of his comprehensive report. He went on to report on Colorado Commission on Higher Education funding models, Financial Accountability Plan, and 50% funding reduction plan. Supplementary information on the Higher Education Strategic Planning group, including the changes resulting from the passage of Senate Bill 3, tuition flexibility and P-card policy changes, the Financial Accountability Report, and how the various campuses were planning to absorb further future cuts in State funding, how those cuts would impact the Commitment to Colorado program, and then asked the individual campuses to review their respective fundraising activities.

CSU-President Tony Frank began with an overview of private fundraising at CSU-Fort Collins, and explained the justification for the 25 percent fundraising increase projection in their report.

Chairman Zimlich then requested that DenaSue Potestio give a report on the CSU-Pueblo Foundation. Ms. Potestio reported that private giving had increased by 100%. She said that the stretch-goal plan was in place which includes increasing private cash contributions by 20% and in-kind contributions by 10% and fundraising event revenue by 10%. Ms. Potestio completed her report with primary challenges facing CSU-Pueblo: the economy, uncertainty regarding the university president, and the fact that they do not have a fundraising staff, that all fundraising is done through the Foundation, they do not have development officers, and they have limited resources.

CFO Rich Schweigert then ask that each of the campus CFOs to report on the next item, preliminary year-end reserves. Lynn Johnson of CSU-Fort Collins and Joanne Ballard of CSU-Pueblo their reports.

Mike Nosler presented for CSU-Global in Becky Takeda-Tinker's absence and briefly updated the progress in the outsourcing efforts CSU-Global has undertaken to shed itself of some of the business functions of running that entity.

Whereupon, the committee was adjourned at 3:34 p.m.

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM  
BOARD OF GOVERNORS MEETING MINUTES  
October 6, 2010**

Committee Chair Pat McConathy brought the public meeting to order at 9:02 a.m. Governors attending were Bonifacio Cosyleon, Mary Lou Makepeace, Dorothy Horrell, Joe Zimlich, John Ikard, Don Elliman, student representatives Steven Titus and Cooper Anderson, faculty representatives Jennifer Mullen, Dan Turk, Chancellor Joe Blake, President Tony Frank, General Counsel Mike Nosler, Staff Rich Schweigert, Allison Horn and guests Russ Meyer and Joanne Ballard.

The Chair opened the public meeting seeking public comment, of which there was none offered.

The next order of business was handled by Governor Cosyleon who asked and received a moment of silence in honor of late Board of Governors Member, Tom Farley.

The Chair reported that he would give his Chair's agenda at the end of the meeting.

The Chair then asked for a motion to enter into Executive Session A motion was made and approved.

The meeting reconvened in Public Session, where the first item was the Consent Agenda. After corrections were made to the minutes, the consent agenda was moved and approved.

Student and Faculty Reports were next on the agenda.

Cooper Anderson, CSU-Fort Collins Student Representative reported that ASCSU put together a proposal that laid out a framework for a student non-voting member on the Fort Collins City Council. With students being such a large population of Fort Collins, ASCSU felt that it was necessary to look at ways in which students could actively participate in the community. ASCSU will be debating whether or not to endorse the sales tax increase being proposed by the Fort Collins City Council on the November ballot. They are also developing a legislative action center that students can use. Cooper noted that ASCSU had lobbied to ensure that bus routes were timed such that students could be insured to arrive on campus in time for finals.

The Chair mentioned that he had spoke to the student leadership for a couple of hours and answered questions and talked a little bit, he really enjoyed it and thanked Cooper for the invitation. The Chair also said he would be willing to do the same at CSU-Pueblo.

Steve Titus CSU-Pueblo Student Representative presented his report next and the first item reported was the drafting of a new policy manual and constitution for the Student Association that he hoped would receive Board approval. He and Cooper will be attending the 3rd annual Coalition of Student Regents and Trustees in Tempe.

The Chief Information Officer recently retired and Steve noted there would be a nationwide search undertaken to find a replacement. The next item was the discussion of a student center versus a conference center on campus and Steve made it clear that the students were not willing to fund a conference center on campus. The ASG Senate will be meeting to vote their opposition to Amendment 66 and Steve highlighted how vibrant student campus life has become on the Pueblo campus and reported on the amazing experience of the Vietnam War Memorial Wall coming to campus.

Steve then went on to report that CSU-Pueblo football has moved into the national rankings at 5-0 for the first time in the history of the university. He then noted the safety and security concerns felt by the students on campus after some disturbing events which took place there recently and Mike Nosler briefly described the procedure in place for handling these incidents.

Dan Turk CSU-Fort Collins Faculty Representative was next to give his Faculty Council report. He reported on the Faculty Council's meetings thus far and brought it to the Board's attention that they were being approached more and more by faculty concerned about the ongoing lack of annual raises and when that situation might change.

Jennifer Mullen CSU-Pueblo Faculty Representative was called on to give the Pueblo report. The three primary concerns Pueblo's faculty wants to focus on this year are budget transparency, shared governance, and academic excellence. There are currently two faculty Boards established to deal with these subject and work is being done with the President to clarify what the specific roles of those respective boards are and she gave an update on the faculty disciplinary action policy.

The Chair then moved to the CSU System Chancellor Report on the agenda.

Chancellor Blake reported on the System Strategic Plan and his efforts to promote it in the media, having met with the publisher of the Chieftain and the editor of the Denver Post. He also noted that the Strategic Plan and stretch goals were now going to be included in the Board packets provided for each meeting.

Chancellor Blake then outlined and detailed the progress of developing and executing an appropriate search for a new President of the Pueblo campus and laid out the timeline for producing candidates for the Board's review.

Chancellor Blake closed his presentation with a recap of the Strategic Budget Advisory Committee's role and what has been accomplished at the campus in a highlights presentation.

Following a brief recess, the Chair s reconvened the meeting and moved to the President's Report on the agenda.

Acting President of CSU-Pueblo, Tony Frank presented his campus report on CSU-Pueblo, noting the steps being taken in response to the safety and security concerns outlined by Steve Titus and the upcoming assessment by a firm specializing in assessments of organizations like universities.

Dr. Frank turned the presentation over to Russ Meyer who led off his slide-show presentation with the announcement of the receipt of a C-grant which will be used to fund an initiative to bring students who have dropped out of their program in good standing with 90 or more credits to return and complete their degree, as well as a substantial Title V to focus on assisting Latinos to achieve degrees with which they can assist the community in areas such as business management and water quality.

Next the progress on the Stretch Goals was reviewed, by category. Some progress is being made, in other areas the work invested will not yield results until the school year has cycled completely. Russ talked about the increase in diversity on campus and the challenges of building and retaining a similarly diverse faculty, and retention issues and graduation rates among first-generation college attendees.

Dr. Frank then resumed his reports by moving to discussion of the CSU-Fort Collins campus. Highlights from the President's Report included the opening of the new behavioral sciences building, the China colloquium project, the NSF Research Expenditure report which showed CSU second only to Georgia Tech among non-medical school universities for per faculty funding, the County Commissioner's survey is being prepared to gauge CSU's level of community engagement and also described the System's presence at the State Fair. He noted good progress in the \$500 million campaign, including a \$3 million endowment to establish a chair in comparative oncology. He also noted that enrollment in this past year was exceptional at both campuses. Turning to infrastructure, he discussed the commitment to campus and the training and networking opportunities at the Fall Forum.

A diversity conference was held, the report on which was slated to be given by the first-ever Vice President for Diversity. Dr. Frank concluded his report with an explanation of the first expenditures of the two \$1 million reserves for controlled maintenance on campus.

Dr. Frank then asked Vice President of Operations Amy Parsons to make her presentation of the Climate Action Plan, which it was concluded was far too ambitious a goal when it was conceived and needed to be scaled back considerably.

Amy was followed by the newly-hired Vice President for Diversity to give her report. The highlights were the increases in enrollment of racially and ethnically diverse

students, especially transfer students, she recapped the Diversity Conference and there was a discussion that followed relating to diversity of the faculty being needed to support diversity initiatives within the student body.

Chancellor Blake then made the announcement that the Dyer Learning Commission team is recommending initial accreditation status.

Next, Dorothy Horrell gave the Academic Affairs Committee report, highlighting that the committee was working on establishing an overall scheme for the adoption of new programs and finalizing their calendar. She also proposed the committee's recommendation that a part-time Academic Affairs Officer be hired to assist the committee and the Board with their work. The Board moved and unanimously approved a motion allowing the Chancellor to move forward with hiring for such a position.

Scott Johnson then stated that the Audit Committee had met and asked if anyone had any additional questions for Allison. Being none, Mary Lou Makepeace then gave her report of the Evaluation Committee's meeting.

Joe Zimlich was called upon to give his report from the Real Estate and Finance Committees. The Real Estate Committee did not meet, however he noted the highlights from the Finance Committee to be Rich's reports on the Colorado Commission on Higher Education Financial Accountability Plan and the Legislative Council Review and the highlights of the two campus' reports on their fundraising activities.

Executive Secretary Frank T. Pierz then discussed the possibility of establishing a Student Affairs Committee, and asked for a Board resolution to establish this committee which would consist of Board, administration and student representatives. The motion was made and unanimously approved to move forward on this committee.

Chairman McConathy then wrapped up the meeting by giving his Chairman's Remarks, beginning with thanking Scott Johnson for a brief stay on his ranch and sharing thoughts on what he learned in that experience. The Chairman then expressed the need for the Board to have a meeting following the elections to discuss the game plan based on the results and gave a heartfelt thanks to Janie Richmond for assisting Frank with the Board Secretary duties, acknowledging that this would be Frank and Janie's final Board meeting.

The Chairman closed the meeting with his heartfelt thanks to Frank.

Whereupon, the meeting was adjourned at approximately 1:00 p.m. .

**BOARD OF GOVERNORS  
OF THE COLORADO STATE UNIVERSITY SYSTEM  
SPECIAL BOARD MEETING MINUTES  
OCTOBER 25, 2010**

Chair Pat McConathy called the meeting to order at 12:35 p.m. Governors attending were Ed Haselden, Joe Zimlich, Bonifacio Cosyleon (by phone), Mary Lou Makepeace, Dorothy Horrell, John Ikard, Don Elliman, Scott Johnson, Student Representative Cooper Anderson, and Faculty Representative Dan Turk. Participating by phone were, Faculty Representative Jennifer Mullen. Administration attending Mike Nosler. Guest Stephen Portch (by phone). Staff present were Frank T. Pierz, Janie Richmond, and Adam Fedrid.

Governor Makepeace made a point of order – clarification of recommendations from Evaluation Committee adapted at the September Board meeting. A motion to attach the process recommendations as part of the current by-laws and to assure the voting Board members function as the Evaluation Committee, for all direct reports, including the Presidents, until such time as the new Executive Secretary rewrites the by-laws of the Board Policy Manual in cooperation with the Board and Board Chair. Moved and approved.

Chair McConathy reviewed the agenda which consisted of re-interviewing two finalist candidates for the Executive Secretary position.

Chair McConathy asked that the Board make a decision today on who would be best suited for the position and to take into consideration that the Executive Secretary should outlast the Board.

Chair McConathy read the Board into Executive Session. A motion was moved and approved.

The Board reconvened into Public Session. Governor Makepeace moved that all future discussions, reference checks and negotiations for engagement of the Executive Secretary be directed to the Executive Committee. Moved and approved.

The Chair read the Board into Executive Session to discuss evaluations.

The Board then reconvened into Public Session.

The Chair made an announcement regarding the November 3 conference call Board meeting.

The Chair requested a motion to adjourn, it was moved and approved.

The meeting adjourned at 4:47 p.m.

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM  
SPECIAL BOARD OF GOVERNORS MEETING MINUTES  
November 3, 2010**

Committee Chair Pat McConathy brought the meeting to order via telephone at 4:05 p.m. Governors attending were Mary Lou Makepeace, Dorothy Horrell, Joe Zimlich, Don Elliman, Bonifacio Cosyleon, student representatives Steven Titus and Cooper Anderson and faculty representatives Dan Turk and Jennifer Mullen, administration representatives Chancellor Joe Blake, President Tony Frank, General Counsel Mike Nosler and Denver Post representative Tom McGee. Staff Adam Fedrid

The Chair opened with the first order of business being the tendered resignation of CSU-Pueblo President Joe Garcia. A motion was made and unanimously approved to accept President Garcia's resignation.

The next order of business was the resolution presented by Mike Nosler that Tony Frank continue to remain in effect as the interim President of CSU-Pueblo while a search for a replacement interim President was conducted. This resolution was moved and unanimously approved.

Next, the Chair and the Chancellor described the process by which a Presidential Search Advisory Committee would be assembled, starting with letters from the Chair being sent to the involved parties in the Pueblo campus community seeking nominations to that committee, which will be chaired by Governor Dorothy Horrell.

The Chancellor and Chairman then announced that an RFP was prepared to solicit proposals from national search firms for a new CSU-Pueblo President. That motion was made and unanimously approved.

The final order of business was the discussion of the search for a replacement Board Executive Secretary. Mike Nosler presented a resolution putting forward the finalist candidate, Sheila Trice Bell. It was moved to approve the resolution and voted unanimously in favor.

The motion to adjourn was then made and unanimously approved.

Whereupon, the meeting was adjourned at 4:34 p.m.

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM  
ACADEMIC AFFAIRS COMMITTEE MEETING MINUTES  
NOVEMBER 9, 2010**

Committee Chair Dorothy Horrell brought the meeting to order. Co-Chair John Ikard was absent due to an out-of-state commitment. Board Members present were Joe Zimlich. Administration was represented by Chancellor Joe Blake, Rick Miranda, Russ Meyer, Jett Connor, and Rich Schweigert. Staff attending was Melanie Geary.

The first order of business was an overview of the System Performance Contract Reports, which are required to be submitted annually to CCHE. Discussion ensued regarding the relationship of these reports with the goals outlined in the institutions' strategic plans and stretch goals. It was noted that the primary metrics are similar, including graduation rates, student retention and persistence, academic performance, etc. but there is not exact alignment. Russ Meyer highlighted two metrics from CSU-Pueblo that are of concern—declines in graduation and retention rates. Action plans have been put in place to determine the cause and possible prevention of those decreases. Rick Miranda reported that first-year retention rate and the 6-year graduation rate are the two metrics most heavily emphasized in the CSU-Ft. Collins report. Both metrics are steadily improving and Rick credits the early-warning system, freshman seminars, and the living-learning communities as strategies that are working.

A complete copy of the Performance Contract Reports will be included for action at the December Board meeting, prior to submitting to CCHE. It was noted that Russ Meyer had presented highlights of Pueblo's data at the October meeting and Rick will do so for Ft. Collins at the December meeting.

The Chair then requested that Rick Miranda review the white paper he prepared for the Committee that outlines the process for reviewing and recommending sabbaticals at CSU-Ft. Collins. This led to a discussion of budget implications of sabbaticals, the rigor of the process, and expectations of faculty following their absence. The specific sabbatical requests for CSU-Pueblo and CSU-Ft. Collins will be included on the Board consent agenda for the December meeting, with one request being specifically a request for leave without pay.

Emeritus rank designations were then discussed. Rick put forward the names of Jim Hertz (equine sciences) and Graham Stevens (atmospheric studies) as well as a CSU-Pueblo candidate, Charles Liese. Rick described that notwithstanding serious egregious behavior, Emeritus rank is fairly generously given when requested.

Additional items reviewed for the December agenda include degree approvals for December 2010 commencement which come before the board en masse; and a resolution pertaining to Colorado State University's obsolete minimum standards for the academic

progress of student athletes. Rick explained that the Board will be requested to rescind its October 1980 policy which defines satisfactory academic progress for student athletes due to the enactment of rigorous NCAA standards.

The Executive Summary Report of the University Program Review Activity of 2009-2010 was the next item for discussion for inclusion on the December Board meeting agenda. Rick explained that a dozen or so programs a year are reviewed and the cycle is adjusted based on external accreditation considerations. The goal is to weave accreditation activities into Strategic Plan and Stretch Goal activities so as to eliminate duplication of work. Rick indicated that Executive Summary of highlights would be an ongoing part of the Program Review report going forward.

The Chair then asked Chancellor Blake to review the relationships between the institutions as it relates to CSU-Global and new degree programs. Recalling the discussion of the non-accredited MBA degree offering proposal of CSU-Global from the previous Academic Affairs Committee meeting, the Chancellor reported that this topic spurred in-depth discussions with Tony Frank, Dan Turk, Becky Takeda-Tinker, Rich Schweigert, and others to develop a big picture strategy for introducing new degree offerings from Global. The goal is to develop an overall strategy that reflects issues of market demand, financial sustainability, academic quality, and brand integrity.

The Chancellor previewed that Becky Takeda-Tinker will be bringing forward a business plan that integrates future degree offerings and budget and enrollment projections for CSU Global. It was noted that a non-accredited MBA is not anticipated. Chancellor Blake commended all participants in the discussion for their good faith contributions to this process of evolving Global.

The new degree recommendations for CSU Global were presented by interim Provost Jett Conner. He noted that the program development process included market research and external review of demand. The Academic Council (comprised of representatives of all campuses) met and reviewed the proposed programs and unanimously approved all seven. They include a Master of Healthcare Administration and Management, Master of Criminal Justice, and Bachelors of Science in Accounting, Communication, Healthcare Administration and Management, Interdisciplinary Studies, and Criminal Justice. Global will use adjunct faculty for these offerings and there is no concern about a lack of quality faculty experts to teach the required courses. Upon approval by the Board, the development of initial courses will commence with the expectation that the courses would be live by early summer.

Discussion took place regarding national norms and standards for designation of degrees, particularly Bachelor of Science and Master of Science. It was noted that as additional courses become available online at the traditional institutions, there will be more duplication of course and degree offerings among the CSU campuses.

The final item for discussion is the Governor's emphasis on degree completion. The Chancellor attended a recent press conference on this topic and described specific programs in place at Global, Pueblo and Fort Collins to encourage and increase degree completion. This is part of the Governor's initiative to double the number of degrees and certificates awarded by Colorado colleges and universities.

It was noted that the next meeting is scheduled for January 11. This is the same date the Higher Learning Commission will be meeting in Chicago to consider accreditation for CSU-Global and as a result, the committee meeting may need to be rescheduled.

There being no further business, the meeting was adjourned.