

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
BOARD OF GOVERNORS MEETING MINUTES
Lory Student Center, Colorado State University, Fort Collins
May 2, 2013**

CALL TO ORDER

Chair Joseph Zimlich called to order the Board of Governors meeting at 8:10 a.m.

ROLL

Governors present: Joseph Zimlich, Chair; Dorothy Horrell, Vice Chair; Ed Haselden, Treasurer; Dennis Flores; Mark Gustafson; Scott Johnson; William Mosher (via telephone); Demetri “Rico” Munn; Kandi Brown, Student Representative, CSU-Global Campus; Logan Gogarty, Student Representative, CSU-Pueblo; Carole Makela, Faculty Representative, CSU-Fort Collins; Regina Martel, Student Representative, CSU-Fort Collins; Richard Weinberger, Faculty Representative, CSU-Global Campus; Frank Zizza, Faculty Representative, CSU-Pueblo.

Administrators present: Tony Frank, President, CSU-Fort Collins; Lesley Di Mare, President, CSU-Pueblo; Becky Takeda-Tinker, President, CSU-Global Campus; Allison Horn, CSUS Director of Internal Auditing; Michael Nosler, CSUS General Counsel; Rich Schweigert, CSUS Chief Financial Officer.

System Staff present: Adam Fedrid, IT Manager; Melanie Geary, Executive Assistant to the Chancellor; Allen Sneesby, IT Technician; Sharon Teufel, Executive Assistant to the Board of Governors.

Chair Zimlich convened the meeting and asked CSUS General Counsel Michael Nosler to administer the Oath of Office for new Board members Mark Gustafson, Rico Munn and Bill Mosher. General Counsel Nosler read the oath for new Board members and asked for their affirmation. Governor Gustafson, Governor Munn and Governor Mosher responded affirmatively and were given copies of the oath to sign. Chair Zimlich stated the new Board members will be formally introduced at the May 3rd Board meeting.

Chair Zimlich explained the nomination process for the Board officers who would take office upon adjournment of the Board meeting on May 3rd. The newly elected Chair will work with the Board members to develop the committee assignments to be ratified the next day. Chair Zimlich asked for nominations for officers.

Motion/Action: Governor Haselden made the motion to nominate the following slate of officers: Dorothy Horrell, Chair; Bill Mosher, Vice Chair; Dennis Flores, Treasurer; and Scott Johnson, Secretary. Governor Munn seconded the motion. Chair Zimlich asked the nominees if they were willing to serve and each responded affirmatively. With no further conversation offered, Chair Zimlich called for the vote and the motion was carried unanimously.

Chair Zimlich explained there was no further business to conduct during this portion of the Board meeting and the regular business meeting would be reconvened on May 3rd. **Motion/Action:** Governor Johnson moved to adjourn; the motion was seconded and carried unanimously. The meeting adjourned at 8:16 a.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
EVALUATION COMMITTEE MEETING MINUTES
Lory Student Center, Colorado State University, Fort Collins
May 2, 2013**

CALL TO ORDER

Committee Chair Dennis Flores called to order the Evaluation Committee meeting at 8:17 a.m.

ROLL

Governors present: Dennis Flores, Committee Chair; Mark Gustafson; Ed Haselden; Dorothy Horrell; Scott Johnson; William Mosher (via telephone); Demetri “Rico” Munn; Joseph Zimlich; Kandi Brown, Student Representative, CSU-Global Campus; Logan Gogarty, Student Representative, CSU-Pueblo; Carole Makela, Faculty Representative, CSU-Fort Collins; Regina Martel, Student Representative, CSU-Fort Collins; Richard Weinberger, Faculty Representative, CSU-Global Campus; Frank Zizza, Faculty Representative, CSU-Pueblo.

Administrators present: Tony Frank, President, CSU-Fort Collins; Lesley Di Mare, President, CSU-Pueblo; Becky Takeda-Tinker, President, CSU-Global Campus; Allison Horn, CSUS Director of Internal Auditing; Michael Nosler, CSUS General Counsel; Rich Schweigert, CSUS Chief Financial Officer.

System Staff present: Adam Fedrid, IT Manager; Melanie Geary, Executive Assistant to the Chancellor; Allen Sneesby, IT Technician; Sharon Teufel, Executive Assistant to the Board of Governors.

Motion/Action: Governor Flores convened the meeting and made the motion to convene in Executive Session. Governor Horrell seconded and the motion carried unanimously. General Counsel Nosler read the meeting into Executive meeting for the purpose of discussing and evaluating public officials and professional staff employees of the Board relating to all matters set forth and made confidential pursuant to C.R.S. § 24-6-402 (3) (b) (I) (2012). Nonvoting members and staff were dismissed from the meeting.

The Evaluation Committee meeting concluded the Executive Session and adjourned the meeting at 9:55 a.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
ACADEMIC AND STUDENT AFFAIRS COMMITTEE MEETING MINUTES
Lory Student Center, Colorado State University, Fort Collins
May 2, 2013**

CALL TO ORDER

Committee Chair Dorothy Horrell called to order the Academic and Student Affairs Committee meeting at 10:06 a.m.

ROLL

Committee members present: Dorothy Horrell, Committee Chair; Dennis Flores; Carole Makela; Richard Weinberger; Frank Zizza; Kandi Brown; Logan Gogarty; Regina Martel; Rick Miranda, CSUS Chief Academic Officer and Provost and Executive Vice President, CSU-Fort Collins (assigned staff).

Governors present: Mark Gustafson; Ed Haselden; Scott Johnson; Demetri “Rico” Munn; Joseph Zimlich.

Administrators present: Tony Frank, President, CSU-Fort Collins; Lesley Di Mare, President, CSU-Pueblo; Becky Takeda-Tinker, President, CSU-Global Campus; Allison Horn, CSUS Director of Internal Auditing; Michael Nosler, CSUS General Counsel; Rich Schweigert, CSUS Chief Financial Officer.

System Staff present: Adam Fedrid, IT Manager; Melanie Geary, Executive Assistant to the Chancellor; Allen Sneesby, IT Technician; Sharon Teufel, Executive Assistant to the Board of Governors.

Guests: Lauren Anuskewicz, Senior Director of Engagement, CSU-Global Campus; Jon Bellum, Provost, CSU-Global Campus; David Bradford, Director, University Parking Services, CSU-Fort Collins; Jean Christman, Associate Attorney, Office of General Counsel, CSU-Fort Collins; Nigel Daniels, ASCSU President-Elect, CSU-Fort Collins; Johnna Doyle, CSUS Deputy General Counsel, CSU-Pueblo; Bruce Gifford, Dean of Student Services and Enrollment, CSU-Pueblo; Mark Gill, Chief of Staff, CSU-Fort Collins; Martin Hanifen, Vice President of Finance and Administration, CSU-Pueblo; Kyle Henley, Director of Public Relations, CSU-Fort Collins; Kathleen Henry, President/CEO, CSU Research Foundation/CSU Foundation; Michael Hooker, Executive Director, Public Relations, CSU-Fort Collins; Blanche Hughes, Vice President of Student Affairs, CSU-Fort Collins; Steven Hultin, Facilities Director, CSU-Fort Collins; Nancy Hurt, Interim Director, Real Estate Office, CSU Research Foundation; Jason Johnson, CSUS Deputy General Counsel, CSU-Fort Collins; Lynn Johnson, Chief Financial Officer, CSU-Fort Collins; Rick Kreminski, Interim Provost and Vice President of Academic Affairs, CSU-Pueblo; Alan Lamborn, Vice Provost for Undergraduate Affairs, CSU-Fort Collins, Jennifer Mullen, Chief of Staff, CSU-Pueblo; Thomas J. Milligan, Vice President for External Affairs, CSU-Fort Collins; Gus Skinner, Vice President of Finance, CSU-Global Campus; Paul Thayer, Associate Vice President for Student Affairs and Special Assistant to the Provost for Retention

Committee Chair Horrell reviewed the agenda that included two new degree proposals, several consent agenda items, campus reports, and an Access to Success presentation. She asked Dr. Rick Miranda, CSUS Chief Academic Officer, to explain the new degrees.

New Degree Programs

Colorado State University-Fort Collins: Dr. Miranda explained the process for new degrees at CSU-Fort Collins and noted the CSU-Fort Collins Faculty Council had one more step to complete before final approval was given on the new Plan C Master in Computer Information Systems degree program. In order to not delay implementation, the new degree was being presented for discussion and preliminary approval by the Academic and Student Affairs Committee to move forward for action by the Board of Governors after final approval by the Faculty Council.

Dr. Miranda reported the Plan C Master in Computer Information Systems degree program in the College of Business would replace the currently offered MSBA-CIS (Plan A/Plan B). The rationale for the new program is to offer a master's degree that more closely meets the market demand. Within the state of Colorado there are several graduate degrees in computer science, but only one other such master level degree in the computer information systems. There would be little additional impact on the curriculum and the new degree program provides more options to focus on specialty areas within the degree.

In response to a question from Governor Flores, Dr. Miranda explained the differences in the process between receiving such a degree online compared to a traditional university setting. **Motion/Action:** The motion was made, seconded and carried to move the new degree program forward positively for action by the Board at the appropriate time contingent on final approval by the Faculty Council.

Colorado State University-Global Campus: Dr. Miranda asked Dr. Jon Bellum, Provost, CSU-Global Campus, to review the proposed new Master of Information Technology Management degree program. Dr. Bellum explained the analysis process to determine need that included focus groups and enrollment in the undergraduate program. No state public institution offers the same degree; Regis University offers a similar degree, and comparisons were made with out-of-state institutions. With the remaining approvals to be received and completion of the coursework development, Dr. Bellum indicated the projected start date would be in Fall 2013. Most of the coursework has already been developed and there is a small overlap with core management courses.

Governor Zizza inquired as to how faculty resources are evaluated in terms of the faculty's terminal degrees. Dr. Bellum explained a majority of the faculty has similar information technology management degrees and a smaller number have computer science degrees. **Motion/Action:** With no further discussion, the motion to move the new Master of Information Technology degree program forward for Board approval was made, seconded and carried.

Miscellaneous Items:

Colorado State University-Fort Collins: Dr. Miranda reported there were 4,186 degree candidates for Spring and Summer 2013, which is approximately equivalent to the previous year. **Motion/Action:** Governor Flores moved to forward the approval of the degree candidates on the consent agenda. The motion was seconded and carried.

Dr. Miranda explained the Graduate Degree in Public Health currently exists under the administration of the Graduate School and is offered through the Colorado School of Public Health with a consortial arrangement between Colorado State University, the University of Colorado Denver, and the University of Northern Colorado. The arrangement provides for joint advertising of the degree with separate curricula to help manage public health degrees as stand-alone degrees and to facilitate transfers from other campuses. There will be no changes in the CSU degree program. As an interdisciplinary degree, the establishment of the Special Academic Unit – Graduate Degree in Public Health will set up the

mechanism to increase the administrative structure, identify faculty and provide oversight. The distinctiveness of the CSU master's degree in Public Health is the special focus on environmental health and epidemiology. **Motion/Action:** The motion to move forward the Special Academic Unit for Board approval on the consent agenda was made, seconded and carried.

Dr. Miranda explained the proposed revisions to the Colorado State University Student Conduct Code are relative to the final disposition of decisions made through the hearing process by providing an additional set of reviews for cases with a high level of gravity or controversy, such as either a suspension or expulsion, or sexual harassment or sexual misconduct cases. The changes provide an additional level of accountability and more involvement by the Director of the Office of Equal Opportunity and legal counsel.

Mr. Josh Zugish, an attorney in the CSUS Office of the General Counsel, explained that cases of sexual misconduct and sexual harassment are factual from a legal standpoint and are highly charged emotionally. The additional level of review ensures the final outcome is appropriate based on the complexities and is in line with best practices.

Committee Chair Horrell asked Governor Martel for input on the changes. Governor Martel responded that the student's perspective will still be kept in the appeal process and the students support another level of accountability. **Motion/Action:** Governor Flores moved to forward the revisions in the CSU Student Conduct Code to the Board for approval. The motion was seconded and carried.

Colorado State University-Pueblo: Dr. Miranda reported the proposed changes in the Colorado State University-Pueblo Faculty Handbook have been vetted through the appropriate due process and indicated he had no concerns with the revisions. Dr. Rick Kreminski, Interim Provost, CSU-Pueblo, was asked to review the changes.

Dr. Kreminski reviewed the six items for change in the CSU-Pueblo Faculty Handbook: (1) amending the Department Chair selection process; (2) revision of the conflict of interest disclosure procedure to be completed annually; (3) revision to the language in the constitution and bylaws regarding the handbook amendment procedure; (4) deletion of references to the Charter School; (5) amending language pertaining to faculty employment; and (6) updating the university librarian rank qualifications for initial appointment and promotion experience levels. Ms. Johnna Doyle, CSUS Deputy General Counsel, explained the changes in the language for faculty employment were to clarify the at-will employment status of titled academic faculty and thus to replace all references to contracts.

Committee Chair Horrell confirmed with CSUS General Counsel Nosler that all six items could be adopted in one motion. **Motion/action:** The motion was made to carry forward all six CSU-Pueblo Faculty Handbook Amendments for approval by the Board on the consent agenda. The motion was seconded and carried. Governor Zizza thanked Ms. Doyle for her assistance in revising the Faculty Handbook and indicated more changes would be forthcoming.

Dr. Kreminski reported there were 575 Baccalaureate and 65 Master's degrees for the spring 2013 semester that were vetted and to be conferred by CSU-Pueblo at the May commencement. Annually there are between 700 and 800 degrees awarded by CSU-Pueblo. **Motion/action:** Governor Flores moved to forward approval of the degree candidates by the Board on the consent agenda. Governor Gustafson and the motion carried.

Colorado State University-Global Campus: Dr. Bellum reported that the CSU-Global Campus confers degrees approximately every two months and was seeking approval of 191 graduates for the Spring A

term (ending 4/28/13). **Motion/Action:** Governor Flores moved to forward the approval of the degrees by the Board on the consent agenda. The motion was seconded and carried.

Report Items

Colorado State University-Fort Collins: Dr. Miranda reviewed the academic programs in the 2013-14 special accreditation schedule. The university's ten-year accreditation through the Higher Learning Commission will be completed in 2014 with the self-study due next summer and the site visit schedule for November.

President Tony Frank provided background on the promotion and tenure report included in the meeting materials by explaining the thorough process that begins with hiring and extends through six years of annual evaluations and a mid-point review. Dr. Miranda confirmed that the promotions and tenure would be effective July 1, 2013. When asked about the large increase in the number of candidates in 2011, Dr. Miranda explained that 2007 was a big hiring year followed by a reduction during the economic downturn. Committee Chair Horrell offered congratulations on behalf of the Board to the faculty receiving promotions and tenure.

Colorado State University-Pueblo: Dr. Kreminski reviewed the accreditation schedule for CSU-Pueblo with the only formal program accreditation to be completed in 2013-14 in the Malik and Seeme Hasan School Business by the Association of Advance Collegiate Schools of Business (AACSB). The next Higher Learning Commission accreditation for CSU-Pueblo will be in 2016-17.

Dr. Kreminski explained that the Board had delegated to the campus presidents the ability to appoint emeritus status. The CSU-Pueblo emeritus rank designation report provided in the Board book included the biographies of the three retired faculty to be appointed emeritus status who were all long-standing faculty members averaging 40+ years of service.

Access to Success Presentation

Committee Chair Horrell reported the final agenda item was a presentation on the Access to Success initiative in which each of the three campuses is involved. Dr. Miranda added the CSU System as a system also belongs to the national effort. He introduced Dr. Paul Thayer, Associate Vice President for Student Affairs and Special to the Provost for Retention, who is the CSUS liaison to the national program.

CSUS System: Dr. Thayer provided an overview of the collaborative initiative created in 2007 through the National Association of System Head (NASH) and funded through the Education Trust with support from Lumina and Gates Foundations. Access to Success (A2S) exists for two purposes: (1) to increase the number of degree candidates and (2) to reduce by half the graduation gaps for low income and minority students. There are 22 systems in A2S with Colorado State University being the only system from Colorado. A2S is a large scale initiative that uses local relevance to set goals with a common commitment to student success and graduation rates.

Dr. Thayer shared the dimensions and the diversity of the systems in A2S and reported the CSU System became a member in 2011. The current areas of focus are on system delivery and a data-informed strategy with pro-active intervention to assist with student success. In 2010, a partner association, The Education Delivery Institute (EDI), was created to guide systems with a delivery approach that allows systems to modify and make adaptations for their cultures.

Dr. Thayer explained how the CSU System's A2S initiative is organized through campus teams that drive the activities, commitment and involvement across the campuses. Rebecca Martin, the EDI Deputy Director, is the national liaison to the CSU System and will be visiting all three campuses in June. Dr. Thayer provided an overview of the A2S activities within the CSU System since Fall 2011. Nationally there have been six different meetings that provided value through national expertise, discussion and visibility.

Dr. Thayer explained that each campus has its own A2S goals. Additionally each campus contributes to a cross-institution system level goal. He noted the historical commitment of the campuses to student success and to reducing the graduation gaps. Dr. Thayer asked each of the campuses to provide examples of their A2S initiatives.

CSU-Pueblo: Dr. Kreminski reported that the primary focus of CSU-Pueblo is on retention initiatives for at-risk students. An outside consultant has been facilitating the efforts through different work groups. Examples of these efforts include streamlining processes to get more information to students, such as on financial aid accessibility with financial aid workshops for students and families during orientation, job fairs during the last orientation to provide information for on-campus employment, and other financial aid-related initiatives.

Dr. Kreminski explained initiatives are being implemented to address students at-risk academically, such as a math pilot project under the direction of Governor Zizza. The early alert process is being streamlined and automated to ensure faculty are receiving and utilizing the information. Other initiatives include consolidating tutoring services, listing tutoring services on the web site, and potentially training tutors. Expanding the Honors Program has had an impact on retention by doubling the cohort. During March, 120 faculty and staff participated in two days of customer workshops offered on the CSU-Pueblo campus.

Dr. Kreminski reported A2S is being incorporated into the new five-year strategic plan that is being developed. The strategic plan will focus on recruitment, retention and graduation.

CSU-Global Campus: Dr. Bellum expressed appreciation to be part of A2S and commented that A2S aligns with the CSU-Global Campus strategic plan. The Student Advancement Committee at CSU-Global is focused on student success and retention. A2S provides an opportunity to look outside the committee's usual scope and understand what is happening within the CSU System, the other campuses, and EDI.

Dr. Bellum explained CSU-Global Campus is a data-driven organization and the retention dashboard was developed based on student's first course. Efforts can then be made to keep the student engaged on a continuous basis and assist the student in getting to the second, third and fourth course. The retention dashboard is updated after every term; provides quick data; is examined for effectiveness and modifications if necessary; and provides a point to understand where students slow down. Students with associate degrees generally begin to slow down at 18 months and additional interventions can be utilized to get them engaged to assist with degree completion.

Dr. Bellum reported other interventions include common courses to start undergraduate degrees and common courses are being developed for the graduate level. At the graduate level, there is a requirement for two videoconferencing sessions. The first videoconferencing session is during the first week and provides an opportunity to decrease anxiety. The second videoconferencing session is at the beginning of the final project and again provides an opportunity for faculty to assist with decreasing anxiety and to provide coaching.

CSU-Fort Collins: Dr. Alan Lamborn, Vice Provost for Undergraduate Affairs, CSU-Fort Collins, commented on how literature for undergraduate success shows contextual patterns for predicting student success. While the CSU System has three different institutions, the A2S was an opportunity to work together for common goals and to examine the contextual patterns to plan both at the institutional and system level. Dr. Lamborn provided an historical overview of the Student Success Initiatives (SSI) at CSU beginning with the adoption of the student success plan in May 2006; the development of phase 1 (SSI1); and the directive by President Frank to double the success rate in phase 2 (SSI2).

Dr. Lamborn explained the value in joining the national A2S movement at the planning level was provided in two critical ways: (1) providing focus intentionally on delivery and (2) leading indicators to focus institutional research with comparisons to other institutions nationally. Under the direction of Dr. Miranda, a Student Success Initiative Committee was created to provide an all-campus focus as CSU moves into SSI2.

To illustrate utilizing the leading indicators approach, Dr. Lamborn explained that a comparison of first time incoming freshmen who complete 24 or fewer credits with a C or better grade and do not complete the foundational math and composition courses within the first 24 credits to students who complete 30 credits, including the foundational math and composition courses, there is a 46% increase in the probability that the latter will graduate. The example is correlational and the results are at the aggregate statistical level with 160 different subsets run, all resulting in the range of 45% to 46%.

Dr. Lamborn remarked that A2S has been helpful with both the national network and within the CSU System. He noted the Board and Chancellor should feel positive for encouraging the effort collectively.

Chancellor Martin expressed appreciation for the work being done and noted that student success is the biggest crisis facing the nation due to two reasons. The first reason is the retirement of the Baby Boomers without replacing workers at a fast enough pace. Secondly, with reduction in state aid to universities, students are assuming a bigger burden, with the problem of students not only incurring debt, but incurring the debt without graduating and therefore not having the capacity to pay the debt. He remarked that Colorado is ranked #2 in the most educated states, but ranks 29th in student success. The CSU System is demonstrating leadership in addressing student success not only within the System, but also for Colorado as a system with a small “s”.

Governor Zizza expressed appreciation for the opportunity to learn about the A2S efforts occurring within the CSU System and the three campuses. He suggested that the system goal of 60 incremental credits should be further refined.

Governor Munn inquired on the work of the faculty in the A2S initiatives since faculty is the ultimate delivery system. Dr. Thayer agreed that faculty has a central role and is at the core of student success. Faculty engages and influences students in a variety of ways. The CSU-Fort Collins campus has actively embarked on the investigation of the science of learning in order to engage students and to utilize the data to redesign courses. Governor Munn noted that the conversation needs to be linked to promotion and tenure in order to see changes.

Committee Chair Horrell inquired on the timeframe of the commitment by the foundations providing support at the national level. Dr. Thayer indicated the original goal was by 2015. Committee Chair Horrell asked if A2S was not continued at the national level, what would need to be done to institutionalize A2S within the CSU System. Chancellor Martin responded that fundamentally the commitment has been made. Dr. Thayer indicated that steps are in place and benchmark courses are being

established with monitoring. President Frank noted three of the stretch goals that were previously established address retention, graduation rates, and gaps.

Committee Chair Horrell commented that it would be appropriate for the Academic and Student Affairs Committee to receive a progress report at some future date. She expressed appreciation for Dr. Thayer's leadership, noting he is a long-time advocate for students and the state, and he always represents CSU well. Dr. Thayer thanked the Board, the Chancellor and the presidents for their support.

Committee Chair Horrell thanked Dr. Kreminski for his dedicated service and effective leadership as the Interim Provost at CSU-Pueblo.

With no further business to conduct, the Academic and Student Affairs Committee meeting was adjourned at 12:17 p.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
AUDIT AND FINANCE COMMITTEE MEETING MINUTES
Lory Student Center, Colorado State University, Fort Collins
May 2, 2013**

CALL TO ORDER

Committee Chair Haselden called to order the Audit and Finance Committee meeting at 12:46 p.m.

ROLL

Committee members present: Ed Haselden, Committee Chair; Dennis Flores; Carole Makela; Richard Weinberger; Allison Horn, CSUS Director of Internal Auditing (assigned staff); Rich Schweigert, CSUS Chief Financial Officer (assigned staff).

Governors present: Mark Gustafson; Dorothy Horrell; Scott Johnson; Demetri “Rico” Munn; Joseph Zimlich; Kandi Brown, Student Representative, CSU-Global Campus; Logan Gogarty, Student Representative, CSU-Pueblo; Regina Martel, Student Representative, CSU-Fort Collins; Frank Zizza, Faculty Representative, CSU-Pueblo.

Administrators present: Tony Frank, President, CSU-Fort Collins; Lesley Di Mare, President, CSU-Pueblo; Becky Takeda-Tinker, President, CSU-Global Campus; Michael Nosler, CSUS General Counsel; Rick Miranda, CSUS Chief Academic Officer and Provost and Executive Vice President, CSU-Fort Collins.

System Staff present: Adam Fedrid, IT Manager; Melanie Geary, Executive Assistant to the Chancellor; Allen Sneesby, IT Technician; Sharon Teufel, Executive Assistant to the Board of Governors.

Guests: Lauren Anuskewicz, Senior Director of Engagement, CSU-Global Campus; Jon Bellum, Provost, CSU-Global Campus; David Bradford, Director, University Parking Services, CSU-Fort Collins; Jean Christman, Associate Attorney, Office of General Counsel, CSU-Fort Collins; Nigel Daniels, ASCSU President-Elect, CSU-Fort Collins; Johnna Doyle, CSUS Deputy General Counsel, CSU-Pueblo; Bruce Gifford, Dean of Student Services and Enrollment, CSU-Pueblo; Mark Gill, Chief of Staff, CSU-Fort Collins; Martin Hanifen, Vice President of Finance and Administration, CSU-Pueblo; Kyle Henley, Director of Public Relations, CSU-Fort Collins; Kathleen Henry, President/CEO, CSU Research Foundation/CSU Foundation; Michael Hooker, Executive Director, Public Relations, CSU-Fort Collins; Blanche Hughes, Vice President of Student Affairs, CSU-Fort Collins; Steven Hultin, Facilities Director, CSU-Fort Collins; Nancy Hurt, Interim Director, Real Estate Office, CSU Research Foundation; Jason Johnson, CSUS Deputy General Counsel, CSU-Fort Collins; Lynn Johnson, Chief Financial Officer, CSU-Fort Collins; Rick Kreminski, Interim Provost and Vice President of Academic Affairs, CSU-Pueblo; Alan Lamborn, Vice Provost for Undergraduate Affairs, CSU-Fort Collins, Jennifer Mullen, Chief of Staff, CSU-Pueblo; Thomas J. Milligan, Vice President for External Affairs, CSU-Fort Collins; Gus Skinner, Vice President of Finance, CSU-Global Campus; Paul Thayer, Associate Vice President for Student Affairs and Special Assistant to the Provost for Retention.

AUDIT REPORT

Committee Chair Haselden convened the meeting and asked Allison Horn, CSUS Director of Internal Auditing, for her report.

Status of FY 2012-13 Audit Plan: Ms. Horn reported three reports were issued since the last Board meeting with no red flags: CVMBS Dept. of Environmental & Radiological Health Sciences, IT–RamTech, and the Warner College of Natural Resources. Two CSU Extension Office audits were completed, one of which was Larimer County at the request of the CSU Extension Business Officer. The CSU Extension Business Officer, who wanted more audits and offered assistance, completed a check list audit at the Pueblo office. Internal Auditing is gathering all of the CSU Extension Office reports and will provide a summary with the annual report. Ms. Horn reviewed the four audits in process: Research Innovation Center and NCAA Compliance at CSU-Fort Collins; Student Financial Services at CSU-Global Campus; and Continuing Education at CSU-Pueblo.

Overdue Recommendations: Ms. Horn reported that a few target dates were modified since they were originally established. Such modification reflects the complexity of the actions undertaken by management; and does not indicate any issues with management’s response to audit recommendations. The strategic partnership for the Telecommunications-Cell Phones audit has been finalized and the administration portion should be completed by the end of July. The CSU-Pueblo Supplemental Pay audit was moving forward with no red flags. The final review and certification will be completed on the Kuali implementation that was a major project with an extensive review.

Update on Internal Audit Office: Ms. Horn explained the follow-up process for recommendations is undergoing refinement to ensure the same information is available to both parties at the same time. The Internal Auditing self-assessment has been completed and will be reviewed by an auditor from the University of Colorado in May to provide external validation. Candice Bridgers, the new auditor at CSU-Pueblo, began March 25th, and Nelson Bultmann, the new auditor at CSU-Fort Collins, began May 1st. Technology tools are being evaluated to improve efficiency and responsiveness, and to assist in compliance with professional standards.

FINANCE REPORT

FY 2014 Budget: Mr. Rich Schweigert reviewed the statutory requirements and historical precedents for the Board’s approval of the budget and related items. Once approved, the budget will be shared with the Department of Higher Education and Colorado Commission on Higher Education (CCHE). The CSU-Fort Collins and CSU-Pueblo Educational & General Expense (E&G) budgets were to be presented with the incremental increases highlighted. Quarterly income statements for CSU-Global Campus were to be presented to provide a complete financial picture. At the June meeting, the CSUS year-end financials will be brought to the Board.

Governor Zimlich remarked that the total CSU System has revenue and expenses of approximately \$1 billion and explained, given the complexity and size of the budget, the Board’s focus is largely on changes from the previous year. He inquired as to whether there were timing issues as in the previous year. Mr. Schweigert responded the resolution for approval of the changes in the special course fees stipulates thirty days before going into effect.

Mr. Schweigert reported the State legislature finished the Long Bill on time and the budget reflects the allocation for the CSU System. State funding is provided through a per credit hour stipend for undergraduate resident students that is based on enrollment and through fee for service contracts (FFS/COF). State funding for higher education has decreased in recent years from \$147 million to \$103 million, but \$30 million in new funding has been added from the state funding reserve. Mr. Schweigert reviewed the summary of incremental E&G budget increases for FY 2014.

Mr. Schweigert recounted the budgetary challenges for FY 2013 at CSU-Pueblo that will carry forward through FY 2014 for total shortfall of \$5 million. He summarized the financial support provided in FY 2013 and noted that in FY 2014 CSU-Pueblo will receive an increase of \$1 million in combined FFS/COF funding. The CSU System Office and the other CSUS campuses continue to work closely with CSU-Pueblo to address the budgetary issues. Chancellor Martin added that the sister institutions have been constructive participants in the problem solving, demonstrating the value of being a system.

Mr. Schweigert pointed out the summary page for the CSU-Fort Collins' FY 2014 tuition rates, differential tuition rates, and related schedules included in the Board book. Beginning in August 2012, the Board has received regular updates on the budgeting process. Two of the three CSU System campuses will not be increasing tuition in FY 2014. The resident, undergraduate tuition at CSU-Fort Collins will increase by 9% and student fees will increase by 2.6%. The CSU-Pueblo tuition summary reflects the decision to not increase tuition in FY 2014 and increases in the differential tuition rates are the same as in FY 2013. Tuition rates for CSU-Global Campus are set at the maximum approved by the Board and will not be increased in FY 2014. A resident, undergraduate tuition and fee history for CSU-Fort Collins and CSU-Pueblo was provided in the Board book. Cost of attendance information that includes increases in room and board and fees reflects a 6.2% increase at CSU-Fort Collins and 1.7% at CSU-Pueblo.

There was discussion on state priorities and the reduction in state funding in Colorado and nationally. While the price for the consumer is increasing, adjusted for inflation, CSU-Fort Collins is maintaining its position relative to peer institutions. With no raises for a three-year period and increased tuition to adjust for reductions in state support, Chancellor Martin noted that faculty, staff and individuals are covering a greater portion of the cost of higher education. Mr. Schweigert asked the campus presidents to review their individual budgets.

CSU-Fort Collins: President Tony Frank reported few changes have occurred since the draft budget was first presented in August 2012. A breakdown by tuition rates, the changes in tuition and differential tuition increases, and the impact of additional state funding was provided under new resources. President Frank explained the differential tuition and graduate program charges were generally a pass-through to fund academic units. New expenses included a 3% increase in salaries and benefits, and an investment in commitments/quality enhancement to support key academic areas and need-based financial aid to support the Commitment to Colorado.

President Frank reviewed the tuition assumptions and explained how fees undergo a thorough review process. Housing and dining rates are compared to private sectors and other institutions within the state and peer institutions. The differential tuition rates are in the third and final year and will be monitored in future years against the national market. Detailed information was provided in the Board book on the special fees that are high expense items associated with specific courses. President Frank remarked that the special fees tend to fluctuate and there is a high level of oversight on the special fees.

President Frank explained that the budget is conservative and based on flat enrollment and that unbudgeted enrollment revenue during the past has been set up in reserves for one time expenditures and controlled maintenance. The \$5.4 million in unbudgeted enrollment growth in 2013 was not added to the 2014 budget, but will be added as ongoing enrollment in the following year.

CSU-Pueblo: President Di Mare reported two years of the incremental budget were being provided to demonstrate the commitment to address the shortfall. She asked Martin Hanifen, Vice President for Finance and Administration at CSU-Pueblo, to review the budget. Mr. Hanifen expressed appreciation for the support of the CSU System and the sister institutions.

Mr. Hanifen recapped the efforts to bring down expenses during FY 2013 and the need for \$1.8 million in bridge support in FY 2014. The FY 2014 budget was based on conservative enrollment with a forecasted reduction. Revenues included an increase in COF funding and a commitment of \$500,000 in reserves. Mr. Hanifen reviewed expenses line by line for FY 2014 and FY 2015.

When asked about enrollment, Mr. Hanifen explained that currently enrollment was 4,130 with a projected reduction to 4,000 in 2014 and an increase to 4,360 in 2015. Governor Flores inquired about marketing efforts. President Di Mare indicated that a Marketing Task Force has been established and an effective marketing plan is being developed and implemented. She shared some of the marketing efforts being utilized and reported the marketing plan would be shared with the Board at the June retreat. A retention consultant was retained and faculty, staff and students have been involved in retention efforts. Governor Zizza commented on efforts by students to increase the yield of students for the fall and acknowledged Dr. Kreminski for making telephone calls to get commitments.

When asked about necessary IT improvements, Mr. Hanifen explained improvements were temporarily suspended due to the financial situation; there were challenges with the current customized AIS system; an integrated shared data system is needed; and collaboration is being done with the other campuses. President Di Mare indicated CSU-Pueblo continues to examine ways to address the IT issues. Mr. Schweigert explained how CSU-Fort Collins moved to a platform called Quali with shareware that continues to be developed by other universities and, when available, the modules are shared.

Committee Chair Haselden acknowledged the efforts of President Di Mare and her staff. Chancellor Martin commented on the cultural and attitudinal shifts that have occurred at CSU-Pueblo and expressed confidence in their efforts.

Governor Flores inquired if furloughs or more layoffs were being considered. President Di Mare responded that the University Budget Board (UBB), composed of faculty and staff, was willing to consider mandatory or voluntary furloughs. She commended the UBB who were charged in October to provide a budget report that was completed and shared with the whole campus in April.

CSU-Global Campus: Mr. Schweigert pointed out the FY 2013 third quarter income statement provided in the Board book indicates that CSU-Global Campus is ahead of budget. President Takeda-Tinker noted this was the first Board meeting that CSU-Global Campus would present its budget with the sister campuses. A video providing a five-year history, from inception to the present, and the CSU-Global Campus business plan was presented. President Takeda-Tinker introduced the CSU-Global staff present: Dr. Jon Bellum, Provost; Gus Skinner, Vice President of Finance; and Lauren Anuskewicz, Director of Student Engagement.

Governor Horrell inquired as to what lessons CSU-Global Campus might draw from the University of Phoenix. President Takeda-Tinker explained that the University of Phoenix's mission was access whereas CSU-Global Campus is focused on success, degree completion, and employment.

Governor Flores commended CSU-Global Campus on its marketing that is focused on the nontraditional student and inquired as to whether there is a market of freshmen who are not being attracted. President Takeda-Tinker responded there has been some discussion on the issue, but the strategic mission has been focused on degree completion for the nontraditional adult learner. With a target audience that is getting younger and high school graduates who have obtained credits, funds will be utilized in the next year to enhance the curriculum with the technology utilized by this student group should there be an opportunity to enhance the mission.

President Takeda-Tinker explained the three-year window to be at the forefront and to continue to grow enrollment, and the changes that have occurred, i.e., merging student advising with financial aid that has improved communication with students. Enrollment projections for the next year are aggressive and tuition packaging is in place. CSU-Global Campus is on-track to exceed May starts and ready for the July starts.

When asked how coursework was established, President Takeda-Tinker explained how labor statistics and other research is analyzed to determine all degrees and specializations where there is double digit growth in employment and applicability to the workforce. She noted she is working with two universities on outsourcing and CSU-Global Campus has had good success with organizational training.

CSU System: Mr. Schweigert reported there are a total of 29 CSU System Office (CSUS) staff, of which 20 employees are on the campuses in Internal Auditing and the Office of the General Counsel. Expenses have gone down and 1% of the overall total budget is for the CSUS Office

Motion/Action: Committee Chair Haselden moved to advance for formal action by the Board approval of the FY 2013-14 E&G operating budget incremental increases and expenditures along with approval of all tuition, tuition differential, fees, fee policies, room and board, dining and other rates and charges. Governor Flores seconded and the motion was carried.

Motion/Action: Committee Chair Haselden moved to advance for formal action by the Board approval of the special courses fees for FY 2013-14. Governor Flores seconded and the motion was passed.

Motion/Action: Committee Chair moved to advance for formal action by the Board approval of the charges for technology for FY 2013-14. Governor Flores seconded and the motion was carried.

FY 2015 Capital Construction Prioritization List: Mr. Schweigert explained the annual requirement to present a state-funded prioritized capital construction list and outlined the priorities that may change in order. The FY 2013-14 capital construction list and a list of potential cash-funded projects were also provided. With favorable bond interest rates, a list of projects for funding consideration will be presented at a future Board meeting. **Motion/Action:** Committee Chair Haselden moved to forward for formal action by the Board the FY 2014-15 capital construction prioritization list. Governor Flores seconded and the motion was passed.

Governor Zimlich commented on how the next fiscal year budget process will begin in August and that the Board will receive updates at every meeting. He suggested that, in the future, all three campuses utilize a similar format to look like a system and to provide a better understanding by the Board with a familiar and consistent format.

CSU-Fort Collins Parking Fees: Mr. Schweigert reported parking fee changes for CSU-Pueblo would be addressed at the next Board meeting. President Frank explained the statutory requirement for the Board to approve any fee changes for parking and transportation. Ms. Amy Parsons, Vice President for Operations, CSU-Fort Collins, explained the request to increase parking fines and fee increases for parking meter/pay stations and parking permits to be effective July 1st. There would be no increase for parking permits and there is no parking fine for the first violation. The additional revenue would be used to fund alternative transportation initiatives. **Motion/Action:** Governor Flores moved to forward for Board approval the action item to increase in parking fines and fee increases for parking meter/pay stations. Committee Chair Haselden seconded and the motion was passed.

Defined Contribution Plan: General Counsel Nosler explained the action item to delegate the administrator duties to the Chancellor for the CSU-Pueblo defined benefit plan for retirement that covers employees at CSU-Pueblo, CSU-Global Campus and CSU System. The plan designates the President of CSU-Pueblo and the Board as co-administrators and requires periodical review of the investment funding vehicles. There was discussion on fiduciary responsibility and liability, the administrator for the CSU-Fort Collins defined contribution plan, and the requirement for the Chancellor to report to the Board on significant actions taken. **Motion/Action:** Committee Chair Haselden moved to forward the action item to the Board for approval. Governor Flores seconded and the motion carried.

With no further business to conduct, the Audit and Finance Committee meeting was adjourned at 3:04 p.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
REAL ESTATE/FACILITIES COMMITTEE MEETING MINUTES
Lory Student Center, Colorado State University, Fort Collins
May 2, 2013**

CALL TO ORDER

Committee Chair Johnson called to order the Real Estate/Facilities Committee meeting at 3:18 p.m.

ROLL

Committee members present: Scott Johnson, Committee Chair; Ed Haselden; Kandi Brown; Regina Martel; Frank Zizza; Kathleen Henry, President/CEO, CSU Research Foundation/CSU Foundation (assigned staff).

Governors present: Dennis Flores; Mark Gustafson; Dorothy Horrell; Demetri “Rico” Munn; Joseph Zimlich; Logan Gogarty, Student Representative, CSU-Pueblo; Richard Weinberger, Faculty Representative, CSU-Global Campus.

Administrators present: Tony Frank, President, CSU-Fort Collins; Lesley Di Mare, President, CSU-Pueblo; Becky Takeda-Tinker, President, CSU-Global Campus; Michael Nosler, CSUS General Counsel; Allison Horn, CSUS Director of Internal Auditing; Rick Miranda, CSUS Chief Academic Officer and Provost and Executive Vice President, CSU-Fort Collins; Rich Schweigert, CSUS Chief Financial Officer.

System Staff present: Adam Fedrid, IT Manager; Melanie Geary, Executive Assistant to the Chancellor; Allen Sneesby, IT Technician; Sharon Teufel, Executive Assistant to the Board of Governors.

Guests: Brett Anderson, Vice President for University Advancement, CSU-Fort Collins; Lauren Anuskewicz, Senior Director of Engagement, CSU-Global Campus; Jon Bellum, Provost, CSU-Global Campus; David Bradford, Director, University Parking Services, CSU-Fort Collins; Jean Christman, Associate Attorney, Office of General Counsel, CSU-Fort Collins; Nigel Daniels, ASCSU President-Elect, CSU-Fort Collins; Johnna Doyle, CSUS Deputy General Counsel, CSU-Pueblo; Bruce Gifford, Dean of Student Services and Enrollment, CSU-Pueblo; Mark Gill, Chief of Staff, CSU-Fort Collins; Martin Hanifen, Vice President of Finance and Administration, CSU-Pueblo; Kyle Henley, Director of Public Relations, CSU-Fort Collins; Michael Hooker, Executive Director, Public Relations, CSU-Fort Collins; Blanche Hughes, Vice President of Student Affairs, CSU-Fort Collins; Steven Hultin, Facilities Director, CSU-Fort Collins; Nancy Hurt, Interim Director, Real Estate Office, CSU Research Foundation; Jason Johnson, CSUS Deputy General Counsel, CSU-Fort Collins; Lynn Johnson, Chief Financial Officer, CSU-Fort Collins; Rick Kreminski, Interim Provost and Vice President of Academic Affairs, CSU-Pueblo; Alan Lamborn, Vice Provost for Undergraduate Affairs, CSU-Fort Collins, Jennifer Mullen, Chief of Staff, CSU-Pueblo; Thomas J. Milligan, Vice President for External Affairs, CSU-Fort Collins; Gus Skinner, Vice President of Finance, CSU-Global Campus; Paul Thayer, Associate Vice President for Student Affairs and Special Assistant to the Provost for Retention.

Committee Chair Johnson convened the meeting and asked for a motion to move into Executive Session. **Motion/Action:** Governor Haselden made the motion, Governor Gustafson seconded, and the motion was unanimously carried. General Counsel Nosler read the meeting into Executive Session for the purposes of discussions relating to the purchase of property for public purpose or sale of property at competitive

bidding if premature disclosure of such transaction would give a competitive advantage to the other party, confidential pursuant to C.R.S. § 24-6-402 (3) (a) (I) (2012) and for consideration of proposals for the naming of any building for a person or persons confidential pursuant to § 24-6-402 (3) (a) (VIII) (2012).

The Executive Session adjourned and the Open Meeting of the Real Estate/Facilities Committee reconvened at 4:33 p.m.

President Tony Frank explained that a University Naming Committee for CSU-Fort Collins has been established to review all honorary naming proposals. The primary change in the revised Policy and Guidelines Governing the Naming of Administrative Units/Facilities/Interior and Exterior Spaces at Colorado State University is that proposals valued at \$250,000 or higher would be presented to the Board for approval and the Board would delegate approval of proposals valued at less than \$250,000 to the President. The other major change is that, in line with national norms, the guideline of a gift of 50% for the value of a building would no longer be applicable for the a naming of a building valued at \$5 million or more. **Motion/Action:** Governor Haselden made the motion to move forward to the Board approval of the revisions to the naming policy. The motion was seconded and carried unanimously.

General Counsel Nosler read a revision to the action item for the delegation of the authority for signature on leasing of excess water rights based on the discussion during the Executive Session.

With no further business to conduct, Governor Haselden moved to adjourn the meeting. Governor Flores seconded and the meeting was adjourned at 4:39 p.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
BOARD OF GOVERNORS MEETING MINUTES
Lory Student Center, Colorado State University, Fort Collins
May 3, 2013**

CALL TO ORDER

Chair Joseph Zimlich called to order the Board of Governors meeting at 8:00 a.m.

ROLL

Governors present: Joseph Zimlich, Chair; Dorothy Horrell, Vice Chair; Ed Haselden, Treasurer; Dennis Flores (via telephone); Mark Gustafson; Scott Johnson; Demetri “Rico” Munn; Kandi Brown, Student Representative, CSU-Global Campus; Logan Gogarty, Student Representative, CSU-Pueblo; Carole Makela, Faculty Representative, CSU-Fort Collins; Regina Martel, Student Representative, CSU-Fort Collins Richard Weinberger, Faculty Representative, CSU-Global Campus; Frank Zizza, Faculty Representative, CSU-Pueblo.

Administrators present: Tony Frank, President, CSU-Fort Collins; Lesley Di Mare, President, CSU-Pueblo; Becky Takeda-Tinker, President, CSU-Global Campus; Allison Horn, CSUS Director of Internal Auditing; Rick Miranda, CSUS Chief Academic Officer and Provost and Executive Vice President, CSU-Fort Collins Michael Nosler, CSUS General Counsel; Rich Schweigert, CSUS Chief Financial Officer.

System Staff present: Adam Fedrid, IT Manager; Melanie Geary, Executive Assistant to the Chancellor; Allen Sneesby, IT Technician; Sharon Teufel, Executive Assistant to the Board of Governors.

Guests: Ken Anderson; Donna Aurand, Director, Contracting Services, CSU-Fort Collins; Jon Bellum, Provost, CSU-Global Campus; Edie Bowman, SOSH; Jim Bowman, SOSH; Nelson Bultmann, Auditor, CSUS Internal Auditing; John Cleary; Carol Cochran; Tim Cochran; Corey Christensen, Student, CSU-Global Campus; Nigel Daniels, ASCSU President-Election, CSU-Fort Collins; Nolan Doesken, State Climatologist, CSU- Atmospheric Science; Johnna Doyle, CSUS Deputy General Counsel, CSU-Pueblo; Mike Flanagan, Photographer, KMGH; Kelly Giddens; Bruce Gifford, Dean of Student Services and Enrollment, CSU-Pueblo; Gordon Haylow, SOSH; Michael Hooker, Executive Director, Public Relations, CSU-Fort Collins; Mel Hilgenberg; Blanche Hughes, Vice President of Student Affairs, CSU-Fort Collins; Frank Johnson, SOSH; Jason Johnson, CSUS Deputy General Counsel, CSU-Fort Collins; Jody Johnson, SOSH; David Johnson; Rick Kreminski, Interim Provost and Vice President of Academic Affairs, CSU-Pueblo; Tom Linnell, SOSH; Richard Livingston, SOSH; Chris Marshall; C. Minks; Jennifer Mullen, Chief of Staff, CSU-Pueblo; Madeline Novey, Education Report, *Coloradoan*; Sue Pettit, Associate Professor of Teacher Education, CSU-Pueblo; Michael Pruznick, SOSH; Patricia A. Ryan, Department of Finance and Real Estate, CSU-Fort Collins; Mike Sherman; Harold Shoemaker, Human Resources Program, CSU-Global Campus; Julie Spencer, Student, CSU-Global Campus; Lou Swanson, Vice President of Engagement, CSU-Fort Collins; Richard Thomas; H. Thurston; Bob Vangermeersch, SOSH; Linda Vrooman; Richard Ward, Emeritus Professor-Biology, CSU-Fort Collins; Joan Williams, SOSH; Thomas Whiteley, Student, CSU-Global Campus; Anita Wright; Dalton Zerlan.

Chair Zimlich introduced new Board members Mark Gustafson, Rico Munn, and Bill Mosher, who was unable to attend the meeting.

PUBLIC COMMENT

Chair Zimlich explained no action would be taken nor would there be any discussion of the proposed new stadium at CSU-Fort Collins. At the October 2012 Board meeting, the time for public comment was expanded to allow those who signed up to present their remarks before discussion and action by the Board. Chair Zimlich asked if anyone had signed up to address the Board on a subject other than the stadium. Mr. Mel Hilgenberg responded affirmatively and had two minutes to comment on how to deal with mob riots and appropriate teaching subjects. Chair Zimlich indicated there would be a total of ten minutes for the remainder of the public comment. Linda Vrooman, Tom Linnell, Bob Vangermeersch, Frank Johnson, Mike Pruznick, Chris Marshall, Dalton Zerlan and Jody Johnson commented in opposition to the proposed new stadium.

Chair Zimlich noted all emails and written correspondence sent to the attention of the Board are distributed to the Board and communications received since the last meeting were in the Board book. Handouts from the public comment would be distributed to the Board at the end of the meeting. Chair Zimlich thanked those who had presented comments and remarked that, as the stadium process moves forward, both the CSU administration and the Board would provide venues for more public comment.

CHAIR'S AGENDA

Chair Zimlich explained the Board's commitment to excellence with the establishment in 1993 of the Excellence in Undergraduate Teaching awards, initially for CSU-Fort Collins and CSU-Pueblo and expanded this year to include CSU-Global Campus. He asked the Provosts to present the awards for their respective campuses. Dr. Rick Miranda presented the award for CSU-Fort Collins to Dr. Patricia A. Ryan, Department of Finance and Real Estate. Dr. Rick Kreminski presented the award to Dr. Sue Pettit, Associate Professor of Teacher Education at CSU-Pueblo. Dr. Jon Bellum presented the first Excellence in Undergraduate for CSU-Global Campus to Dr. Harold Shoemaker, Human Resources Program.

Chair Zimlich reported there was an election at the Board meeting held the previous day for the new Board officers who will take office upon the conclusion of the meeting. The following slate of officers was approved: Dorothy Horrell, Chair; Bill Mosher, Vice Chair; Scott Johnson, Secretary; and Dennis Flores, Treasurer.

Chair Zimlich asked Board members and the campus leadership to review the 2013-14 and 2014-15 Board meeting calendars for any conflicts. At the June meeting, the intent is to adopt calendars for both fiscal years.

Chair Zimlich reported between 5,000 and 6,000 students will be graduating from the three campuses on the following commencement dates: CSU-Pueblo, May 4th; CSU-Fort Collins, May 16th-18th; CSU-Global Campus, June 1st. Other upcoming events included the Green and Gold Gala on May 11th and the President's Gala at CSU-Pueblo on May 17th.

Chair Zimlich reported Governor Horrell, Governor Johnson and Chancellor Martin recently attended the Association for Governing Boards (AGB) conference and asked for their comments. Governor Horrell remarked that attending the conference was a positive experience and shared insights from presentations that reflected the major conference themes of the increasing costs of higher education, and the changing profile of today's students. She noted the importance of ongoing Board education and the value in attending the annual AGB conference.

Governor Johnson remarked that the conference was an opportunity to reflect on mission, and the program, breakout groups, and speakers were excellent. He recommended Board members attend next year's conference. Chancellor Martin added that the time and resources to attend were well spent. He remarked on also attending the National Association of System Heads (NASH) that provided an opportunity to discuss major changes and challenges for higher education.

Chair Zimlich reported he would be working with Governor Horrell and Chancellor Martin on the June retreat agenda. Board members were encouraged to submit topics for discussion. A draft agenda will be circulated with the continuing theme on the strategic, long term view for the CSU System and higher education.

EXECUTIVE SESSION

General Counsel Nosler read the meeting into Executive Session for the purpose of receiving the Litigation Report from General Counsel relating to pending or imminent litigation, specific claims or grievances; or to receive legal advice on specific legal questions, all confidential pursuant to C.R.S. § 24-6-402 (3) (a) (II) (2012), consistent with the Notice for the meeting. **Motion/Action:** Governor Horrell made the motion to convene in Executive Session; the motion was seconded and carried unanimously. The Executive Session convened at 9:05 a.m. and adjourned at 9:48 a.m. Following a brief break, the Open Public Meeting reconvened at 9:57 a.m.

Chair Zimlich reported in the Board correspondence there was a March 21st letter from Congressman Polis asking the Board to consider the issue of conducting hemp research. Chair Zimlich's April 8th response was also included and stated that hemp remains a Schedule I controlled substance under federal law and the Drug-Free Workplace Act of 1988 requires that institutions receiving federal contracts in excess of \$100,000 establish a policy prohibiting the manufacture, use and distribution of controlled substances in the workplace. His letter indicated the Board would discuss the issue and a follow-up response would be sent to Congressman Polis.

Chair Zimlich reported the Board discussed the issue in Executive Session and, while hemp may have agricultural and industrial uses, the Board's position is to not jeopardize government funding. Chair Zimlich suggested the Board instruct General Counsel, President Frank and Chancellor Martin that the appropriate time to evaluate if there would be any appropriate research opportunities for the CSU System would be if and when hemp were to become legal. He asked Board members to share their opinions.

Governor Horrell remarked the first threshold is the legality and, until that is met, no further action can be taken. If that changes, then any potential research project would need to be evaluated with the same due diligence and consideration as any other research project, i.e., alignment with the university's mission and interests, and availability of funding. Governor Haselden concurred that any research activity must be within the confines of the law. He added that historically the Board has not inserted itself into the research decisions of the campuses and cautioned against being drawn into any issues that are political in nature.

FACULTY AND STUDENT REPORTS

Governor Carole Makela, Faculty Representative, CSU-Fort Collins, noted her written report included the annual report from Faculty Council that will not be complete until the last Faculty Council meeting is held the following week. She reviewed the results of the Faculty Council elections and reported the new Faculty Representative to the Board is Dr. Alexandra Bernasek.

Following up from the previous Board meeting, Governor Makela reported CSU-Fort Collins currently has 44 undergraduate degree articulation agreements with community colleges on a 60-60 credit hour basis and any proposed changes in programs or majors are reviewed for impact on these agreements to ensure students are able to achieve their degrees. She reported CSU's Division of Continuing Education *Online Plus* offers five undergraduate degree completion programs and 22 master's programs. During the past academic year 80 courses were approved for online delivery. A Faculty Council committee is reviewing the issue of certificates in technology at the graduate level and an equivalent opportunity at the undergraduate level.

Governor Richard Weinberger, Faculty Representative, CSU-Global Campus, expressed his appreciation for being the first faculty representative for CSU-Global Campus. He highlighted the faculty recruitment, demographics, and training and development statistics in his written report. Approximately 93% of the CSU-Global Campus staff completed the faculty satisfaction survey and 90% of the respondents were totally satisfied in all categories. Governor Weinberger added the high satisfaction rate was a direct reflection of President Takeda-Tinker's leadership.

Governor Frank Zizza, Faculty Representative, CSU-Pueblo, acknowledged the University Budget Board for their work in completing the report for President Di Mare in April. He reported the action teams on retention efforts met in April. New courses are being developed for students who are admitted and need remedial work with a common theme that the courses are credit-bearing and have just-in-time instruction to provide the students with the necessary skills to be successful. The work of the Faculty Senate committee on faculty workload resulted in a thorough review of the handbook. Several Faculty Senate Handbook changes were presented for approval and more changes will be forthcoming.

As the Department Chair, Governor Zizza interviewed students graduating in mathematics and physics. He was pleased to report the students have a positive outlook on career opportunities and feel good about graduating from CSU-Pueblo. Governor Zizza thanked his non-voting colleagues on the Board for their camaraderie and mentorship.

Governor Regina Martel, Student Representative, CSU-Fort Collins, reported the ASCSU elections were held in April. Nigel Daniels and Andrew Olson were elected and the official transition will occur on June 1st. RamRide, going into its 10th year with 23,767 rides since its creation, started as a student initiative, has grown too big for ASCSU, and is transitioning out of ASCSU. A RamRide advisory board was created to address sustainability and an external reviewer was hired to give advice on volunteers. A survey was conducted to see what students thought they were paying for RamRide and a request was submitted to the Student Fee Review Board to increase the fare by \$1.00 to pay for full-time staff.

Governor Martel provided an update on the Lory Student Center renovations and the relocation of the ASCSU offices for the summer. She expressed her appreciation to be part of the Board and to know that students' voices are valued. President Frank commented on the active role the students have in the fee discussions. The ASCSU put together a tuition task force to get student input and he thanked Governor Martel for her work on this difficult issue.

Governor Kandi Brown, Student Representative, CSU-Global Campus, expressed her appreciation to be the first CSU-Global student representative. To assist the Board with understanding what it means to be a student at CSU-Global Campus, she invited three students to share their stories. Julie Spencer, Thomas Whiteley and Cory Christensen shared their positive experiences of earning their degrees online through CSU-Global Campus.

Governor Logan Gogarty, Student Representative, CSU-Pueblo, introduced Vanessa Emerson, the incoming CSU-Pueblo student representative. Using a Prizi presentation, he reviewed highlights of an accountability report for the accomplishments during the past year in the areas of Academic Affairs, Public Relations, Student Affairs and Internal Affairs. Governor Gogarty concluded his report by expressing his appreciation for the invaluable experience of working with the Board. He thanked President Di Mare and the administration at CSU-Pueblo.

Governor Haselden thanked the student representatives and remarked on the pleasure of working with such bright, articulate students. He noted the quality of student representatives is encouraging for the future of CSU and society, and acknowledged the campuses for such outstanding future leaders. Governor Zizza thanked Governor Gogarty and the ASG for the great leadership that created many changes including the course waiting list.

The Open Public Meeting was recessed for a break at 11:02 a.m. and reconvened at 11:10 a.m.

CHANCELLOR'S REPORT

Online Task Force: Chancellor Martin commented on the creation of an Online Task Force and introduced Dr. Lou Swanson, Vice President for Engagement, CSU-Fort Collins, who is the Chair of the Online Task Force. Dr. Swanson explained the charge and goals of the Online Task Force. He outlined the focus and tasks of the CSU-Global Campus and *Online Plus* market differentiation subcommittee. CSU-Global Campus and CSU-Pueblo have begun exploring online collaboration. CSU-Global Campus hosted a hands-on technology event on April 22nd for CSU-Pueblo faculty and staff. Chancellor Martin noted the importance to segment the market to make sure the students have the right path and to expand the product line.

South Metro Initiative: Chancellor Martin explained how the CSU System was approached by the business and community leaders in the south Denver metropolitan area on a unique opportunity to blend programs from the three campuses and to partner with others such as Arapahoe Community College. Chancellor Martin asked Rich Schweigert, CSUS Chief Financial Officer, and Kyle Henley, Director of Denver Public Relations, to provide an update.

Mr. Schweigert commented that the business community has been very supportive; there are ongoing listening tours with businesses; and developers have stepped forward with unique ideas. One challenge is the community has asked that classes begin in January 2014. Mr. Henley reported there are working groups that are meeting to discuss academic and business issues. Mr. Schweigert added that President Takeda-Tinker is on the South Metro Chamber Board and is a great representative for the CSU System.

Chancellor Martin remarked that the South Metro Initiative is a new higher education model with customized programs to meet local needs of students and demonstrates that a seamless, joint program can be created collaboratively with community colleges. A business plan is being developed and will be presented to the Board in June.

Venture Capital Fund: Chancellor Martin explained the purpose of the Venture Capital Fund (VCF) is to provide an opportunity to propose innovations to either expand programmatic reach or to create new efficiencies within the CSU System and across the state. With a widening gap in state funding, there needs to be new ways of doing business to be sustainable and to maintain excellence. Chancellor Martin explained the VCF funding structure will leverage capital of \$1.5 million from CSU-Global Campus; the deadline for submissions; the composition of the evaluation committee; and the evaluation principles.

Chancellor Martin indicated that if the Board concurred, the VCF would be implemented in a few weeks. Governor Haselden inquired as to whether a motion was required to move the funds from CSU-Global Campus. General Counsel Nosler responded that the Board has authority over all money by constitution and statute. Chair Zimlich asked General Counsel Nosler to draft a resolution for action later in the meeting.

Governor Horrell remarked that innovation is important to prepare for the future and noted that, while being prudent, there needs to be a certain amount of tolerance for risks. Governor Haselden commented that the philosophy of the VCF is consistent with the risks taken in creating CSU-Global Campus. Chancellor Martin added the VCF allows faculty to see a benefit of having CSU-Global Campus as part of the System.

Governor Flores indicated he had no problem with the concept and to moving the funds, but the Board needs more information on the processes and distribution of funds. He noted the necessity to make sure the due diligence is appropriate and the need to minimize risks in dispersing the funds. Chancellor Martin responded that the presidents should have sufficient authority and oversight, and details on the proposal process will be provided to the Board. Chair Zimlich commented that, in addition to the presidents, the intent is to include a Board member, and business, community and higher education leaders on the evaluation committee, and noted the importance of having continuity on the committee.

Other Report Items: Chancellor Martin reported on a meeting with Dennis Jones of the National Center for Higher Education Management Systems (NCHEMS). Mr. Jones will be assisting with developing an external view on how the online presence is evolving and the megatrends in higher education to assist with strategic planning.

Chancellor Martin remarked that he has organized a No Name Group by periodically extending an invitation to about 20 local leaders to come together informally to discuss issues impacting the community. The first gathering had about 8 to 10 people in attendance and the topic of discussion was the federal budget sequestration.

Chancellor Martin thanked the faculty and student representatives for their service on the Board. Chair Zimlich, on behalf of the Board, thanked the faculty and student representative and noted the value of their input at critical times. He commented that Governor Haselden had expressed his appreciation for the high quality of the student representatives and opened the floor for additional comments. Governor Weinberger expressed appreciation to the Board for making the nonvoting members feel truly a part of the Board and for including faculty and student representatives at the social events. Governor Horrell remarked on how the faculty and students keep the Board grounded and remind the Board of the importance of its work.

The Open Public Meeting recessed for a break at 11:52 a.m. and reconvened at 12:12 p.m.

PRESIDENTS' REPORTS

President Tony Frank, CSU-Fort Collins, reviewed highlights of his report including recognition of Dr. Diana Wall, a recent recipient of the Tyler Prize for Environmental Achievement, who will be introduced at the October meeting; the high rankings of the CSU graduate programs by *U.S. News & World Report*; recognition of CSU with the Senator Paul Simon Award for Campus Internationalization; hosting The Reinvention Center; recognition of Bill Rankin as one of the top professors in the world in the field of experimental managerial accounting; and CSU ranking fifth nationally for the number of graduates who are Peace Corps volunteers.

President Frank reported four of the top agricultural lenders in Colorado have joined together to donate more than \$1 million for construction of a Center for Agricultural Education and “The Value Chain of Colorado Agriculture” study demonstrates the active economic role of agriculture in Colorado. A fundraising report will be presented at the August Board meeting and, for the second year in a row, the university has a record number of donors and is on-track to have the best year of cash philanthropy in the university’s history.

President Frank reported the Mountain West Conference renegotiated national television rights with ESPN that will dramatically increase visibility. CSU was chosen as part of the “Finest Four” in the Environmental March Madness Tournament and CSU’s Social Media Team was ranked as one of the best in the nation by being named as a finalist for the PR News Social Media Icon Award. President Emeritus Bill Morgan and his family were honored with the Founders Day Medal.

President Frank introduced Nolan Doesken, the State Climatologist based at CSU, who presented a report on CSU’s drought response and the current drought situation. Mr. Doesken reported CSU is the lead player for Colorado in the U.S. Drought Monitor program. The CSU Drought Response Team meets every two weeks and engages in numerous activities. The CSU Extension Office provides numerous resources on its website. The livestock and agricultural crops industry has been the hardest hit economically and the results from a farmer/rancher survey conducted during the winter are being compiled to quantify the impact of the drought. Mr. Doesken provided an update on the current snowpack across the state.

Governor Horrell inquired on the drought research being conducted, such as drought resistant seeds. President Frank responded there are long and short-term programs and outreach efforts. The university has a history of being a world leader in water research, especially in civil engineering, and agriculture integrated research. Mr. Doesken commented on the wheat genetics research that has been conducted over decades and noted each college within the university has drought-related work.

President Frank provided an update on the National Western Stock Show redevelopment discussions. Opportunities will continue to be explored and the Board will be updated as the discussions move forward. President Frank invited the Board to attend the Green & Gold Gala on May 11th. A new CSU television advertisement that was developed was viewed by the Board. President Frank concluded his report by thanking Chair Zimlich for his leadership.

President Becky Takeda-Tinker, CSU-Global Campus, thanked Governor Brown and Governor Weinberger for serving as the first CSU-Global Campus student and faculty representatives. She reported CSU-Global Campus received its first grants from Google and the Daniels Fund Scholarship. A K-12 teaching certification program was initiated in response to a request for assistance to improve online teaching.

President Takeda-Tinker reported a presentation was made by CSU-Global Campus at a CSU Higher Education Administration class. CSU-Global Campus hosted CSU-Pueblo at an event to share technology information and to look at synergy. A Spring 2013 CSU-Global Campus Briefing Book was distributed and a video was shared with the Board.

President Lesley Di Mare, CSU-Pueblo, reported CSU-Pueblo was named as a member of President Obama’s Higher Education Community Service Honor Roll and recognized for the \$11 million of value the university returns to the community through service hours. She highlighted the research work of 18 graduate students that was featured at the first Graduate Works Symposium. CSU-Pueblo events focused

on middle and high school students included the Science and Engineering Contest with over 300 students participating, and the 10th Annual Pikes Peak Regional Undergraduate Mathematics Conference with 130 math students participating. CSU-Pueblo held its first transfer student Discover Day and more such events will be held to grow transfer student enrollment.

President Di Mare described new recruitment and marketing initiatives at CSU-Pueblo that included “Summer Scholars” and international student recruitment. A new student portal in the PAWS system allows students to see estimated tuition and fees immediately after registering. The Veterans Resources Center was revitalized by 100 Home Depot employees who volunteered to assist during a two-day project. A President’s Hispanic Advisory Council has been created to further engage Hispanic families in a less formal environment.

President Di Mare reported Dr. Carl Wright has been selected as the new Provost at CSU-Pueblo. She thanked Bruce Gifford who assumed the roles of Dean of Student Life, Vice President for Enrollment Management and Director of Housing for the past year. President Di Mare thanked Governor Gogarty for all of the accomplishments made under his leadership.

COMMITTEE REPORTS

Evaluation Committee: Committee Chair Flores reported the Evaluation Committee met and reviewed the evaluation process. The Board is responsible for the evaluation of the Chancellor, the General Counsel and the Director of Internal Auditing. The Chancellor, in conjunction with the Board, is responsible for the evaluation of the three campus presidents. Self-evaluations for all six employees are due by July 1st. The committee also received feedback from all of the student and faculty representatives who described their relationships with their presidents, the presidents’ responsiveness to the needs of the students and faculty, accessibility to the campus, community involvement and overall comments received on the presidents’ leadership. The comments received were appreciated and will be used in the evaluations. At the suggestion of Governor Munn, the Chancellor and General Counsel were charged with putting together a template to guide the student and faculty representatives in the future for more consistency in gathering the information.

Academic and Student Affairs Committee: Committee Chair Horrell reported the committee considered two new degree programs. Approval by the Board of the Master of Computer Information Systems at CSU-Fort Collins will be requested after the final approval by the Faculty Council. The committee recommended the Master of Information Technology Management degree program at CSU-Global Campus be moved forward positively.

Committee Chair Horrell reported the miscellaneous items moved forward positively for CSU-Fort Collins are approval of degrees, a Special Academic Unit – Graduate Degree in Public Health, and revision to the Student Conduct Code. For CSU-Pueblo, the committee moved forward positively six changes in the Faculty Handbook, all approved by the Faculty Senate and General Counsel, with more revisions to come later, and the approval of the Spring degree candidates. The approval of Spring A term degree candidates for CSU-Global Campus was moved forward positively. The committee received reports on accreditation schedules, promotion and tenure for CSU-Fort Collins, and emeritus rank designations for CSU-Pueblo. The meeting concluded with an Access to Success (A2S) presentation and the A2S activities at the CSU System level with the three campuses working together and on the individual campuses.

Audit and Finance Committee: Committee Chair Haselden reported the committee received audit reports on the status of the FY 2012-13 Audit Plan, past due recommendations and updates on the Internal Audit

Office. There were no red flags on the audit reports or past due items. The committee reviewed the FY 2014 E&G budget for all three campuses, including tuition and fee increases. CSU-Fort Collins presented a balanced budget. CSU-Pueblo reviewed the plan for the next two years with the anticipation that by 2015 the financial position will be positive. The 2014 and 2015 revenues for CSU-Global Campus were reviewed. Resident undergraduate tuition for CSU-Fort Collins will be increased by 9% and will remain stable at CSU-Pueblo with no increase. Tuition at CSU-Global Campus will remain at the current maximum rate. There will be an overall increase in cost of attendance at 6.2% at CSU-Fort Collins and 1.7% at CSU-Pueblo. Several action items were brought forward for Board approval.

Real Estate/Facilities: Committee Chair Johnson reported the committee went into Executive Session and then brought forward several action items including granting authority to the President at CSU-Fort Collins in consultation with General Counsel to act on mineral rights on Routt County; granting authority to the President at CSU-Fort Collins to act on excess water rights; and approval of the purchase of 28 acres of land from the CSU Research Foundation. The committee also discussed revisions to the naming policy.

BOARD RESOLUTIONS

General Counsel Nosler reported the resolutions packet were vetted and moved forward for approval by the various committees. Item #15, Charges for Technology Report, on the list of resolutions was a report item only and would be replaced with the resolution for the transfer of funds from CSU-Global Campus to the Venture Capital Fund, which General Counsel Nosler read into the record. General Counsel Nosler indicated all action items, including the Consent Agenda, were indexed with the substitution for #15. The list will be updated accordingly and attached hereto. He asked that one motion be made for all of the action items. Chair Zimlich clarified that in terms of the vote, should there be a “no” vote or an abstention, the line item be designated. **Motion/Action:** Governor Haselden made the motion, Governor Gustafson seconded, and the motion carried with Governor Munn abstaining on action item #4 as listed.

SYSTEM WIDE DISCUSSION ITEMS

Legislative Update: Chancellor Martin reported the CSUS Legislative Committee meets Tuesday mornings and tracks numerous bills during the State legislative session that may impact either the CSU System and/or higher education. He commented on the passage of SB 13-033; legislation pertaining to concealed weapons on campus; the Long Bill; the student health bill still under consideration; and defeat of SB 13-165. Chancellor Martin reported, under the CSUS leadership, a group of two and four-year institutions was being convened to be proactive in finding ways to reduce redundancy and create new models and collaborations to find the best opportunities for students.

Mr. Rich Schweigert, the CSUS Legislative Liaison, reported 500 to 600 bills are generally generated during a legislative session and the CSUS Legislative Committee actively tracks over 100 with active involvement in approximately a dozen. There is an extensive review process that occurs on the campuses to analyze a legislative position. Mr. Schweigert reviewed the bills that the CSU System actively worked on that were highlighted in a written legislative report. He concluded his report by noting the CSU Foundation pays for the cost of the CSUS lobbyists and the current contract is expiring. More information will be brought to the Board as the plan for next year’s legislative session is developed.

Nontraditional Revenues and Strategic Partnerships-CSU-Fort Collins: President Frank asked Amy Parsons, Vice President of Operations at CSU, to make the presentation. Ms. Parsons explained that, starting approximately three years ago, the first of the university’s partnerships was initiated utilizing the concept of creating integrated and comprehensive partnerships with the largest vendors. She explained the

process to create the strategic partnerships that includes requesting proposals and bundling partnership opportunities. The results have included not only cost savings, but also internships, scholarships, sponsored research and alumni opportunities.

Ms. Parsons outlined the success of the first strategic partnership with OfficeMax. Brett Anderson remarked on the value and opportunity to engage with alumni outside of the normal avenues through the partnership with OfficeMax. When the university's beverage contract expired, the RFP process resulted in a second strategic partnership with CocaCola that exceeded expectations with numerous intangibles. The relationship developed on the issue of water sustainability has resulted in numerous research opportunities with CocaCola, including the Water Scholars Program created in 2012 with partner universities in China.

Ms. Parsons reported the third successful strategic partnership was developed by leveraging a partnership locally with Hewlett-Packard (HP) that has created results benefitting both CSU in Fort Collins and CSU-Global Campus. The RFP process for the university's banking services resulted in an expansion on the existing relationship with First National Bank with a five-year contract that included a signing bonus, scholarships and internships. Currently a new, emerging partnership is being developed with Verizon.

Ms. Parsons explained three years ago the Commitment to Campus (C2C) program was created to identify additional benefits for faculty and staff. The university has been able add to the C2C program through funding received from the strategic partnerships. Ms. Parsons concluded her presentation by noting that CSU works with the other CSUS campuses as well as other universities to share the benefits of the strategic partnerships.

In response to questions, Ms. Parsons explained more time is required to decide on the contracts dealing with multiple campus segments. She also explained that when the RFP is put together, a list of opportunities is provided, but the vendors are asked to also identify opportunities that fit with their companies. Governor Haselden commended Ms. Parson and CSU for their work on developing the strategic partnerships and asked that the PowerPoint presentation be provided to the Board. Ms. Parsons noted that, in addition to the presentation, there was information provided in the Board book with details on the partnerships.

CSU-Pueblo: President Di Mare reported that the Pepsi relationship with CSU-Pueblo developed from the relationship with CSU-Fort Collins. The Pepsi grant generates \$20,000 to \$30,000 to be used on campus, such as for the communications kiosks. The relationship with Chartwell Catering will be examined in more detail. CSU-Pueblo has benefitted from the OfficeMax relationship with CSU-Fort Collins.

President Di Mare reported US Bank will be providing \$25,000 to \$30,000 in scholarships. The Home Depot relationship with Veterans Affairs will be explored for expansion. CSU-Pueblo continues to look at different vendors to identify opportunities. The relationship with the Pueblo Symphony allows students to audition and perform, and a partnership with the Air Force Academy band is being developed. CSU-Pueblo is working with the Pueblo Army Depot and the Bechtel Corporation that has provided student internships. President Di Mare reported CSU-Pueblo and the Pueblo Economic Development Corporation have had discussions with the Japan External Trade Organization on possible industrial sites in the Pueblo area.

CSU-Global Campus: President Takeda-Tinker reported that CSU-Global Campus has strategic affiliations with over 250 businesses and efforts continue to develop relationships with additional organizations. Work continues on developing continuing education opportunities, organizational training and outsourcing. CSU-Global Campus is incorporating the business affiliations into the Career Center.

The CSU-Global Campus School-to-Work Consortium, held last year and to be held again this year, included speed interviews for employment opportunities.

COMMITTEE ASSIGNMENTS

Chair Zimlich asked Governor Horrell, the Chair-Elect, to report on the Board committee assignments. Governor Horrell remarked that the Board leadership would transition after the meeting and the Board would recognize Chair Zimlich for his leadership at the June meeting. She reported she had the opportunity to talk with all of the voting Board members on committee assignments which will be as follows:

- **Executive Committee** (*composed of Board Officers and one at-large member*): Dorothy Horrell (*Chair*); Bill Mosher (*Vice Chair*); Scott Johnson (*Secretary*); Dennis Flores (*Treasurer*); Joe Zimlich (*At-Large Member*)
- **Evaluation Committee**: Mary Lou Makepeace, Chair; Mark Gustafson, Vice Chair; balance of committee composed of voting members
- **Audit and Finance Committee**: Dennis Flores, Chair; Joe Zimlich, Vice Chair; Ed Haselden
- **Real Estate/Facilities Committee**: Scott Johnson, Chair; Bill Mosher, Vice Chair; Ed Haselden
- **Academic and Student Affairs Committee**: Rico Munn, Chair; Mary Lou Makepeace, Vice Chair; Mark Gustafson

The student and faculty assignments and the liaisons to the foundations and the Department of Higher Education would be added in June. **Motion/Action:** Governor Gustafson made the motion to approve the committee assignments. Governor Johnson seconded and the motion was unanimously carried.

BOARD EVALUATION

Chair Zimlich acknowledged the work of the CSUS support staff and thanked them for their assistance during his tenure as Board Chair. He opened the floor for comments on the Board meeting. Governor Horrell remarked the dinner held the previous evening, which included staff that normally do not attend the Board dinners, was a great gathering. Governor Johnson remarked that he appreciated the physical campus tours. President Takeda-Tinker thanked the Board and Chancellor Martin for utilizing the first excess cash flow funds from CSU-Global Campus for innovation through the Venture Capital Fund, providing a profound way to begin changing the paradigm of higher education.

NEXT MEETING

Chair Zimlich noted the next Board meeting/retreat will be at the CSU Pingree Park Campus June 20th-21st and will begin with a dinner on the evening of June 19th. Consideration is being given to holding an orientation for incoming faculty and student representatives on the afternoon of June 19th.

With no further business to conduct, the meeting was adjourned at 2:23 p.m.

Attachment to May 3, 2013 Board of Governors Meeting Minutes

Resolutions for Board of Governors Action Approved May 3, 2013

1. Academic and Student Affairs Committee: Master of Information Technology Management (2013-0025-050313A)
2. Academic and Student Affairs Committee: Revision to the Colorado State University Student Conduct Code: Student Discipline Appeals (2013-0026-050313A)
3. Real Estate/Facilities: Approval of the Revisions to Naming Policy (2013-0027-050313A)
4. Approval of the Acceptance of Gifts and Naming Opportunity (2013-0028-050313A)
5. Approval of the Acceptance of Gifts and Naming Opportunity (2013-0029-050313A)
6. Real Estate/Facilities Committee-Land: Oil & Gas Lease on 3/8 Interest in Approximately 700 Mineral Acres in Routt County, Colorado (2013-0030-050313A)
7. Real Estate/Facilities Committee: Signature Delegation/Real Property: Amendment to Delegation of Authority for Signature on Leasing of Excess Water Rights (2013-0031-050313A)
8. Real Estate/Facilities Committee-Land: Acquisition of Approximately 28 acres of land in the Bay Farm in Fort Collins, CO from the Colorado State University Research Foundation (2013-0032-050313A)
9. Finance Committee: Delegation of the Board of Governor's (Board) Plan Administrator duties under the CSU-Pueblo DCP to the Chancellor of the Colorado State University System (System) (2013-0033-050313A)
10. Finance Committee: FY 2015 Colorado State University System Capital Construction Prioritization (2013-0034-050313A)
11. Finance Committee: Colorado State University Parking and Transportation Services Fees (2013-0035-050313A)
12. Finance Committee: Approval of the FY2013-2014 E&G operating budget incremental increases and expenditures (2013-0036-050313A)
13. Certification of Consent Agenda (2013-0037-050313A)
14. Finance Committee: Approval of Special Course Fees for FY 2013-2014 (2013-0038-050313A)
15. Approval of the transfer of funds from Colorado State University-Global Campus to a Venture Capital Fund of the Colorado State University System. (2013-0039-050313A)