

BOARD OF GOVERNORS
October 4-5, 2012
Colorado State University-Fort Collins
Lory Student Center
Amended

THURSDAY, October 4, 2012: Cherokee Park Room

BOARD OF GOVERNORS MEETING, PUBLIC COMMENT AND COMMITTEE MEETINGS

Board of Governors Breakfast **7:30 a.m. – 8:00 a.m.**

BOARD OF GOVERNORS MEETING

COMMENCE MEETING – CALL TO ORDER **8:00 a.m. – 11:00 a.m.**

1. PUBLIC COMMENT (2 hr.) 8:00 a.m. – 10:00 a.m.

2. STADIUM REPORT TO THE BOARD OF GOVERNORS (1 hr.)
Presented by Tony Frank, President, CSU-Fort Collins 10:00 a.m. – 11:00 a.m.

Break 11:00 a.m. – 11:15 a.m.

COMMITTEE MEETINGS **11:15 a.m. – 4:30 p.m.**

Academic and Student Affairs Committee (Dorothy Horrell, Chair) (2 hr. 15 min.)
(and working lunch) 11:15 a.m. – 1:30 p.m.

Audit and Finance Committee (Ed Haselden, Chair) (2 hr.) 1:30 p.m. – 3:30 p.m.

Real Estate/Facilities Committee (Scott Johnson, Chair) (1 hr.) 3:30 p.m. – 4:30 p.m.

Distinguished Alumni Awards Dinner, Lory Student Center **5:30 Reception/6:30 p.m. Dinner**

FRIDAY, October 5, 2012: Cherokee Room

BOARD OF GOVERNORS MEETING

Board of Governors Breakfast **7:30 a.m. – 8:00 a.m.**

COMMENCE MEETING - CALL TO ORDER **8:00 a.m. – 3:00 p.m.**

1. BOARD CHAIR'S AGENDA (30 min.) 8:00 a.m. – 8:30 a.m.

2. EXECUTIVE SESSION (1 hr. 30 min.) 8:30 a.m. – 10:00 a.m.

3. FACULTY & STUDENT REPRESENTATIVES' REPORTS (1 hr.) 10:00 a.m. – 11:00 a.m.

A. Faculty Reports

- CSU-Fort Collins: Faculty Report (10 min.)
- CSU-Global: Faculty Report (10 min.)
- CSU-Pueblo: Faculty Report (10 min.)

B. Student Reports

- CSU-Fort Collins: Student Report (10 min.)
- CSU-Global: Student Report (10 min.)
- CSU-Pueblo: Student Report (10 min.)

Colorado State University System
Board of Governors Meeting Agenda
October 4-5, 2012

- 4. CHANCELLOR’S REPORT AND STRATEGIC PLAN UPDATES** (20 min.) 11:00 a.m. – 11:20 a.m.
- 5. PRESIDENTS’ REPORTS and CAMPUS UPDATES** (40 min.) 11:20 a.m. – 12:00 p.m.
- A. **CSU-Fort Collins:** President’s Report – Presented by Tony Frank (20 min.)
- B. **CSU-Global:** President’s Report – Presented by Becky Takeda-Tinker (10 min.)
- C. **CSU-Pueblo:** President’s Report – Presented by Lesley Di Mare (10 min.)
- Break and Working Lunch (15 min.) 12:00 p.m. – 12:15 p.m.
- 6. COMMITTEE REPORTS AND RESOLUTIONS** (30 min.) 12:15 p.m. – 12:45 p.m.
- A. **Academic and Student Affairs Committee** (Dorothy Horrell, Chair) (10 min.)
- B. **Audit and Finance Committee** (Ed Haselden, Chair) (10 min.)
- C. **Real Estate/Facilities Committee** (Scott Johnson, Chair) (10 min.)
- 7. CONSENT AGENDA** (5 min.) 12:45 p.m. – 12:50 p.m.
- A. Colorado State University System
- Minutes of the August 2, 2012 Evaluation Committee Meeting
 - Minutes of the August 2, 2012 Real Estate/Facilities Committee Meeting
 - Minutes of the August 2, 2012 Audit and Finance Committee Meeting
 - Minutes of the August 2, 2012 Academic and Student Affairs Committee Meeting
 - Minutes of the August 3, 2012 Board of Governors Meeting
 - Minutes of the August 30, 2012 Special Board of Governors Meeting
- B. CSU-Fort Collins
- Nondelegable Personnel Actions
 - Posthumous Degree Conferral
- C. CSU-Pueblo
- Faculty Handbook Amendment – Parliamentarian and Meeting Times
 - Academic Calendar Fall 2013 -Summer 2014
- D. CSU-Global
- Degree Conferrals Fall 2012 B Term (ending 10/28/12)
- 8. INSTITUTIONAL DISCUSSION ITEMS** (2 hr.) 12:50 p.m. – 2:50 p.m.
- 9. BOARD MEETING EVALUATION** (10 min.) 2:50 p.m. – 3:00 p.m.
- 10. ADJOURNMENT** **3:00 p.m.**

Next Board of Governors Meeting: December 6-7, 2012 – CSU System Office, Denver

APPENDIX

- Board Correspondence
- Construction Status Reports
- Readings on Higher Education

BOARD OF GOVERNORS
October 4-5, 2012
Colorado State University-Fort Collins
Lory Student Center

THURSDAY, October 4, 2012

BOARD OF GOVERNORS MEETING, PUBLIC COMMENT AND COMMITTEE MEETINGS

Board of Governors Breakfast **7:30 a.m. – 8:00 a.m.**

BOARD OF GOVERNORS MEETING

COMMENCE MEETING – CALL TO ORDER **8:00 a.m. – 11:00 a.m.**

1. PUBLIC COMMENT *(2 hr.)* **8:00 a.m. – 10:00 a.m.**

2. STADIUM REPORT TO THE BOARD OF GOVERNORS *(1 hr.)*
Presented by Tony Frank, President, CSU-Fort Collins **10:00 a.m. – 11:00 a.m.**

Break **11:00 a.m. – 11:15 a.m.**

COMMITTEE MEETINGS **11:15 a.m. – 4:30 p.m.**

Academic and Student Affairs Committee (Dorothy Horrell, Chair) *(2 hr. 15 min.)*
(and working lunch) **11:15 a.m. – 1:30 p.m.**

Audit and Finance Committee (Ed Haselden, Chair) *(2 hr.)* **1:30 p.m. – 3:30 p.m.**

Real Estate/Facilities Committee (Scott Johnson, Chair) *(1 hr.)* **3:30 p.m. – 4:30 p.m.**

Distinguished Alumni Awards Dinner, Lory Student Center **5:30 Reception/6:30 p.m. Dinner**

Public Comment

This section
intentionally left blank

Stadium Report

This section
intentionally left blank

BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
ACADEMIC AND STUDENT AFFAIRS COMMITTEE MEETING AGENDA
October 4, 2012

Committee Chair: Dorothy Horrell

Committee Members: Dennis Flores, Mary Lou Makepeace, Carole Makela, Richard Weinberger, Frank Zizza, Kandi Brown, Logan Gogarty, Regina Martel

Assigned Staff: Dr. Rick Miranda, Acting Chief Academic Officer

I. Faculty Handbook Changes

Colorado State University – Pueblo

- Faculty Handbook Amendment – Parliamentary and Meeting Times (*consent*)

II. Miscellaneous Items

Colorado State University

- Posthumous Degree (*consent*)

Colorado State University – Pueblo

- Academic Calendar Fall 2013 -Summer 2014 (*consent*)

Colorado State University – Global Campus

- Degree Conferrals Fall 2012 B Term (ending 10/28/12) (*consent*)

III. Faculty Reports

- Colorado State University Enrollment Report (*report*)
- Colorado State University – Pueblo Enrollment Report (*report*)
- Colorado State University – Global Campus Enrollment Report (*report*)

Stretch Goal: N/A

Strategic Initiative: N/A

Board approval of this administrative action is required by statute and/or CCHE or Board policy.

MATTERS FOR ACTION:

Faculty Handbook Amendment – Parliamentary and meeting times. The proposed revisions were approved by the CSU-Pueblo Faculty Senate on October 31, 2011 and by a majority of CSU-Pueblo ranked academic faculty voting in a faculty referendum ending December 2, 2011 and by the Faculty Senate officers and Executive Committee September 17, 2012. CSU-Pueblo Administration has also reviewed and approved the proposal.

Pending approval by the CSU-System Board of Governors, the revised language will be incorporated into the Faculty Handbook to become effective on November 1, 2012. This proposal will amend the existing language in Section 1.1.2.7 of the Faculty Handbook as specified below.

RECOMMENDED ACTION:

MOVED, that the Board of Governors of the Colorado State University System hereby approve amendments to Faculty Handbook language relating to Parliamentary and meeting times.

EXPLANATION:

Presented by Dr. Rick Kreminski, Interim Provost and Vice President for Academic Affairs.

A previous motion to amend this language was approved by the CSU-Pueblo Faculty Senate and by a majority of CSU-Pueblo ranked academic faculty voting in a faculty referendum ending December 2, 2011. That resolution dealt with several unrelated issues. Due to concerns which were subsequently raised by the CSU-System Office of General Counsel about one particular issue in that earlier motion, the Faculty Senate Executive committee removed the changes that dealt with the issue of concern. The proposed revisions have the approval of the Faculty Senate officers, Executive Committee, the Office of General Counsel, and CSU-Pueblo administration.

Approved

Denied

Board Secretary

Date

**MOTION TO AMEND FACULTY HANDBOOK LANGUAGE
PERTAINING TO PARLIAMENTARIAN AND MEETING TIMES**

Rationale

The position of Parliamentarian is useful for helping the meetings of the Faculty Senate run efficiently, but the process for selecting the Parliamentarian can be improved and the duties of the Parliamentarian have never been officially defined. The current language states “The Executive Committee shall designate a member of the ranked faculty to serve as Faculty Senate parliamentarian.” However, the Executive Committee is not finalized and does not meet until after the Senate Retreat and first regular meeting of the full Senate. In addition, the language on meeting times for the Executive Committee has been adjusted to bring the Handbook in line with actual practice.

Proposed Revisions to CSU-Pueblo Faculty Handbook Language
Modifications to Handbook Language pertaining to the Parliamentarian
October 24, 2011

<p>Proposed additions indicated in <u>blue bold underlining</u>. Proposed deletions indicated in red bold strikethrough.</p>

1.1.2.7 Article VII - Committees Reporting and Boards Recommending to Faculty Senate

Section 3 Duties and Procedures of the Executive Committee

Duties

After the Senate Officers for the next academic year are elected, the officers-elect of the Executive Committee ~~The Executive Committee~~ shall designate a member of the ranked faculty to serve as Faculty Senate parliamentarian. The parliamentarian is an ex-officio non-voting officer of the Faculty Senate and shall serve for one academic year. There is no limit to the number of consecutive terms a Parliamentarian may serve. The role of the Parliamentarian is to help ensure meetings of the full Senate run in accordance with standard parliamentary procedure (e.g., Sturgis Standard Code of Parliamentary Procedures).

The Executive Committee shall consider matters within the jurisdiction of and provide leadership for the Faculty Senate. The Committee shall provide the Secretary with the agenda, which will be distributed, to the members of the Faculty Senate not less than one (1) calendar week prior to the related meeting of the Senate. It shall instruct the Secretary to request the presence of such non-Senate personnel as may be required to facilitate the business of the Faculty Senate. It shall assign matters to committees for their consideration, receive the reports of the Committees, adjudicate jurisdictional disputes between committees, and interpret the provisions of the Faculty Senate Constitution and these Bylaws to the extent allowed by Colorado and federal law. The Executive Committee shall have the authority to recommend to the Faculty Senate changes in committee structure or changes to the Faculty Senate Constitution and Bylaws of the Faculty Senate. At the appropriate time each semester, the Executive Committee shall submit the graduation list to the Faculty Senate for its recommendation to the President.

Meeting Times

The Executive Committee shall meet once a month, approximately ~~ten (10) days~~ two Mondays preceding each regular meeting of the Faculty Senate, or at the call of the President of the Senate.

1.2.7.1.1 Executive Committee

- a. Purpose:
To provide leadership for the Faculty Senate.
- b. Membership:
 1. Faculty Senate President
 2. Faculty Senate Vice President
 3. Faculty Senate Secretary;
 4. Board of Governors Representative (ex officio)
 5. CFAC Representative (ex officio)
 6. Outgoing Faculty Senate President (ex-officio and non-voting)
 7. Chairs of the Committee on Shared Governance (Section 1.2.7.1.2) and the Faculty Handbook Committee (Section 1.2.7.1.3 (ex officio and non-voting)
 8. Senate Representatives of the Academic Policies and Standards Board (Section 1.2.6.1), the Curriculum and Academic Programs Board (Section 1.2.6.2), the General Education Board (Section 1.2.6.3), the Information Technology Board (Section 1.2.6.4), and the Faculty Compensation Committee (Section 1.2.7.1.4) (ex officio and non-voting)
- c. Duties/Procedures:
 1. Convened by the Faculty Senate President once a month approximately ten (10) days preceding each regular meeting of the Faculty Senate, or at the call of the Senate President.
 2. Prepares the Faculty Senate agenda for distribution to the Faculty Senate not less than one (1) week prior to each regular meeting.
 3. Assigns tasks to Faculty Senate estate committees and receives reports.
 4. Adjudicates jurisdictional disputes between or among Faculty Senate estate committees.
 5. Interprets provisions of the Faculty Senate Constitution and Bylaws.
 6. Recommends to the Faculty Senate changes in the structure of estate committees or in the Constitution and Bylaws.
 7. Submits graduation lists to the Faculty Senate for approval.
 8. On behalf of the Faculty Senate, fulfills the stated obligation in Article III, Section 4 of the Faculty Senate Constitution to forward to the President through the Provost, recommendations concerning all actions taken by the Faculty Senate estate committees and boards listed in Article VII of the Bylaws of the Faculty Senate Constitution.

Reviewed and approved by Office of General Counsel, September 2012 and by CSU-Pueblo Administration, September 2012. Approved by Faculty Senate, October 31, 2011; by majority voting in in Faculty Referendum completed December 2, 2011; and by Faculty Senate officers and Executive Committee September 17, 2012.

Board of Governors of the
Colorado State University System
Meeting Date: October 5, 2012
Consent Item


Approved

Stretch Goal or Strategic Initiative: N/A. Board approval of this administrative action is required by statute, CCHE, Board or university policy.

MATTERS FOR ACTION:

CSU-Pueblo: Academic Calendar – Fall Semester 2013 through Summer 2014

RECOMMENDED ACTION:

MOVED, that the Board of Governors approve the Academic Calendar for Fall Semester 2013 through Summer 2014

EXPLANATION:

Presented by Rick Kreminski, Interim Provost and Vice President for Academic Affairs.

The CSU-Pueblo Academic Calendar for Fall 2013 through Summer 2014 is attached.

Board of Governors of the
Colorado State University System
Meeting Date: October 5, 2012
Consent Item

UNIVERSITY CALENDAR 2013-14

FALL

2013

<i>Graduation Planning Sheets Due</i>	Feb. 1 (13)
Registration Begins	Mar. 11
Classes Begin	Aug. 26
End Add Period (full-term courses)	Aug. 30
End Drop Period (full-term courses)	Sept. 9
End of Full-term Course Withdrawal Period	Oct. 25
Thanksgiving Break	Nov. 25-29
Classes End	Dec. 6
Final Exams	Dec. 9-13

SPRING

2014

<i>Graduation Planning Sheets Due</i>	Sept. 13 (13)
Registration Begins	Oct. 21 (13)
Classes Begin	Jan. 13
End Add Period (full-term courses)	Jan. 17
End Drop Period (full-term courses)	Jan. 27
End of Full-term Course Withdrawal Period	Mar. 14
Spring Break	Mar. 24-28 (tentative)
Classes End	Apr. 25
Final Exams	Apr. 28-May 2
Commencement	May 3

SUMMER

2014

<i>Graduation Planning Sheets Due</i>	Jan. 31 (14)
Registration Begins	Mar. 10
<u>First 4, 6 and 12-week Sessions</u>	
Classes Begin	May 12
Memorial Day (University Closed)	May 26
Classes End	
First 4-week	June 5

Board of Governors of the
Colorado State University System
Meeting Date: October 5, 2012
Consent Item

SUMMER 2014 Cont.

First 6-week	June 19
12-week	July 31

Second 4-week Session

Classes Begin	June 9
Classes End	July 3
Independence Day (University Closed)	July 4

Second 6-week Session

Classes Begin	June 23
Independence Day (University Closed)	July 4
Classes End	July 31

Third 4-week Session

Classes Begin	July 7
Classes End	July 31

Board of Governors of the
Colorado State University System
October 4, 2012
Consent

Approved

MATTERS FOR ACTION:

Approval of Degree Candidates

RECOMMENDED ACTION:

MOVED, that the Board of Governors approve the granting of specified degrees to those candidates fulfilling the requirement for their respective degrees at the end of the Fall 2012 B Term (ending 10/28/12).

EXPLANATION:

Presented by Dr. Becky Takeda-Tinker, President of CSU-Global Campus

The Faculty of Colorado State University – Global Campus recommends the conferral of degrees on those candidates who satisfy their requirements at the end of the Fall 2012 B Term as part of the term-based degree conferral. The Office of the Registrar has processed the applications for graduations; only those individuals who have completed all requirements will receive their degree.

Approved _____ Denied _____ _____

Mary Lou Makepace, Board Secretary

Date

CSU-Global Campus Report

Approval for Degree Candidates



Board of Governors Update

Academic and Student Affairs Committee

October 2012

Enrollment Report

**Colorado State University
Fort Collins, CO**

Prepared by

Rick Miranda, Provost and Executive VP

Laura Jensen, Director of Institutional Research

Robin Brown, VP of Enrollment and Access

Blanche Hughes, VP of Student Affairs

Our report consists of this five-page brief and an accompanying set of charts and tables. The charts and tables indicate quantitative information on admission and enrollment statistics and trends. The brief provides commentary on highlights of the chart/table information, followed by a summary of specific initiatives and activities in which our three Divisions (Academic Affairs, Student Affairs, and Enrollment & Access) contribute to enrollment at Colorado State.

Notes on the Charts and Tables:

Applications, Admissions, and Enrollment Yield (pages 1-3)

- Largest applicant pool ever with an overall yield rate (enroll/admit) of 34%. The yield rate is slightly down from 2010 (36%) and was expected because of the increase in nonresident applicants which yield at a lower rate than resident applicants.
- Diversity was up 11.5% in the applicant pool and 7.5% in admissions.
- Transfer applications were down from last year, as were admissions.
- Nonresident application up 37% in the past two years; largest freshman NR enrollment in history in Fall 12

Enrollment (pages 4-5)

- Total headcount of 26,769 resident instruction students is another record in the history of Colorado State University.
- Nearly 16% are nonresidents; resident enrollment declined for both undergraduates and graduates.
- More diverse in terms of race/ethnicity than in the past (15.6% minority; up 7%) and more international students are here than ever before (1,226; 8% over last fall) including the first class of INTO students.
- Nearly 1 in 4 undergraduates are first-generation; this rate continues to rise.
- Pell Grants were awarded to 22% of undergraduates (down slightly from last year due to Pell award criteria).

New Undergraduates (page 6)

- Incoming class is the largest (4,544) and most diverse on record (19% minority).
- Pell Grants awarded to 21% of the new undergraduates.
- 26% of new undergraduates are the first in their family to attend college.
- The academic preparedness of the class continues to be strong (CCHE Index median = 115).

Freshman Retention (page 7)

- Last year we saw a dip in the freshman retention rate of about 1% (most probably attributable to tuition increases) but we now see a partial recovery of that loss; 83.8% of the FA11 cohort returned for class this fall.
- The retention rate for minorities increased by nearly 2 percentage points...closing the retention gap to just 1 percentage point (although we know from other research that after controlling for index score, there is no retention gap between minority and nonminority cohorts).
- Positive trends in the multi-year persistence patterns; the rate of attrition has slowed since fall 2008.
- As is typical, females were retained at a lower rate than males.
- First-generation and Pell status continued to negatively influence retention.

Graduation (page 8)

- Currently, the FA06 cohort has a graduation rate of 63.7%. We expect this rate to increase over the next month at which point the official student tracking database will be created. The other rates provided were taken from the November data extract.
- Nonresident completion decreased by nearly 7 percentage points after two years of gain.
- As is typical, females had a higher graduation rate than males even after displaying higher first-year attrition.
- Graduation rate for Pell recipients increased slightly as the first-generation and minority graduation rates decreased slightly.

Degrees Awarded (page 9)

- In FY12 we awarded 6,615 degrees; a 24% increase in ten years and a 17% increase in just the last five years.
- There were more degrees awarded than at any other point in our history.
- Applied Human Sciences, Business, and Liberal Arts awarded the most degrees.

Specific Initiatives from Enrollment and Access/Admissions:

Clearly our Office of Admissions and Student Financial Services are central to our recruiting efforts, and the Access Center that they administer is also a key player in CSU's program to reach students around the state and beyond. The Office of the Registrar is an indispensable player in student recruitment and retention as well. Some of the main activities/initiatives from our E&A Division in the past couple of years include:

- **Commitment to Colorado**
This financial aid program commits to providing full tuition and fees for Pell-eligible students (without using loans), and half tuition for students who are not Pell-eligible but have less than the median family income in Colorado. Phased in over a number of years, we are in the second year of full (all four years) implementation.
- **Early Action**
This Admissions program, started this past year, offers students the opportunity to apply early, be admitted early, and confirm earlier, with a promise of a decision in the late fall of their senior year. We believe that a segment of students are very attracted by locking in their choices with CSU early.
- **Alliance Partnership**
We have selected a dozen schools in the state of Colorado with whom we intimately partner to provide additional advising and mentoring, special scholarship programs, and higher contact opportunities with younger students on an organized basis. These special relationships are helping especially to attract more first generation and diverse students to CSU
- **MOU with DSF**
The Denver Scholarship Foundation has partnered with us as well to both advertise our programs and provide some scholarship funding.
- **Common Application**
We were (and still are) one of the first public research universities in the west to join the Common Application consortia, which is a recruiting mechanism highly used by privates. We believe that this puts CSU in front of many students who we would otherwise struggle to reach.
- **Admitted Student Programs, on and off campus**
We have increased and intensified (with faculty and Cabinet- level presence) our programs for admitted students, especially non-resident students in target markets.
- **Geodemographic research to optimize name purchases and travel**
We are constantly striving to use this type of data to focus our limited travel budgets on areas (down to the zip code level) where we think we have a competitive advantage in attracting students.

Specific Initiatives from Academic Affairs:

Recruiting in Academic Affairs is centered on College-level activities. Our colleges have been recently working with the Division of External Relations to develop College-specific materials (web-based, print, video, etc.) to use in more program-specific touches to prospective students.

Of course our Student Success Initiative, a university-wide program combining the efforts of Academic Affairs, Student Affairs, and Enrollment & Access, seeks to support student in both curricular and co-curricular activities to improve retention, persistence, graduation rates, and time to graduation. The hiring of Academic Support Coordinators is an ongoing initiative, as are efforts in curriculum reform, course redesign, early warning systems, and a host of other student support and success programs.

Specific Initiatives from Student Affairs:

The Division of Student Affairs supports the recruitment and enrollment of students through our service, programs, facilities, and activities focused on meeting the needs of students and their families and through close partnerships with Admissions, Registrar's Office, Student Financial Services, and the Access Center (Division of Enrollment and Access).

We know that students look at many things when deciding on what school to attend. Strong academic programs are the primary consideration that students should focus on when selecting a college to attend. Strong support services and programs, however, are also important to students and their families. The Division of Student Affairs provides programs and services that also attract, retain, and assist in graduating our students.

Facilities:

A 2006 study published by the Association of Higher Education Facilities Officers found that “poorly maintained or inadequate residential facilities” was the number-one reason students rejected enrolling at institutions. Read more at: <http://www.thefiscaltimes.com/Articles/2012/08/29/10-Public-Colleges-with-Insanely-Luxurious-Dorms.aspx#Aw2rLdFMPGZkwWeq.99>

We know that great facilities attract students to our campus. **Our facilities are ranked outstanding by our students.**

- Academic Village facilities have helped Engineering and Honors increase enrollment numbers.
- Housing & Dining gives numerous presentations and attends several fairs during the year for Visit Days, Preview, Showcase, Parent/Family Sessions, etc.
- Eco Week at Pingree Park gives Poudre School District students early exposure to our mountain campus.
- Award winning Recreation Center is a feature of Admission Tours. Sport Club Program (recruiting): 1,100-1,500 CSU students participate in Sport Clubs, many of which choose CSU for the opportunity to extend their competitive athletic experience at the collegiate level; Intramural Sports (retention): 9,000-10,000 CSU students participate in one or more Intramural Sports activities/events
- Lory Student Center is the central place where students go to visit, eat, work, and relax

Partnerships with Admissions (Recruitment services and programs):

- We partner with Admissions to have the Housing Guide come in the Admit Packet and the process of students applying for housing helps admitted students feel committed to CSU to take the next step in the transition to college. Residence Hall tours are a crucial part of campus visits for prospective students and eating in the dining centers is often a highlight.
- Many offices within the Division and individuals (including the VP) help with prospective visit days, campus tours, Admission programs for high ability students, luncheons and dinners, out-of-state recruitment visits.
- Adult Learner and Veteran Services co-host Military and Veteran Student Visit Days; attend fairs at military bases and community colleges, track and support the success of veteran students.
- Parent and Family Programs plays a unique role during every Campus Visit Day Program. We have a separate session for parents & families addressing their concerns while the prospective students are meeting with current CSU students. They respond to an average of 50 phone calls/e-mails weekly, and actively engages our parents into the life of the campus. We are among the few universities that offer this level of Parent & Family Program engagement at Admissions.
- Conflict Resolution and Student Conduct Services collaborates with the Office of Admissions by processing applications for students who disclose a criminal past or have been disciplined at another institution. Once the student indicates this behavior on their application, the Office of Admissions alerts us. CRSCS reviews the information submitted by the student to determine if the application can be cleared, move forward for admission review, or schedule a pre-admit hearing.

- Career Center supplies the Admissions team with critical career engagement and success data to use in various forums, showing that CSU is highly committed to helping students with their future careers.
- Center for Advising and Student Achievement(CASA) is part of the Admissions Advisory Committee and collaborates on the orientation program for diverse prospective students and their families called CSU Connects; coordinates all orientation programs and Ram Welcome at the beginning of the school year. Other CASA programs that impact enrollment are our KEY Communities; many of the high school visit programs include information about KEY; as well as scholarship programs including First Generation; working with the Transfer Center to recruit more transfer students; health profession advising where advisors see a large number of prospective students, especially those interested in Vet School.
- Resources for Disabled Students Services provides one-on-one meeting with parents and their student to provide information and answer questions about what we have to offer students regarding accommodations and access.
- Native American Cultural Center shares an assistant director for Recruitment and Retention Specialist position with the Office of Admissions; K-12 outreach with the Little Shop Of Physics to visit schools; collaborate with Admissions on group visits from Native American organizations, high schools and tribes; in-state Native American outreach and recruitment through collaboration with the Colorado Title VII Indian Education programs; weeklong summer Native American STEM Institute at CSU for 7-10 grade students from Title VII Denver Public Schools Indian Education Program and the Navajo Nation.
- Black African American Cultural Center serves as a resource to prospective students and the Admissions Office for the Black Issues Forum (summer program for Black/African American high school students prior to their senior year); phone-a-thon utilizing peer coordinators who call all accepted students from February through April congratulating them on their acceptance into the University and asking if they have any questions; high school visits to their office throughout the year; Project Progress for students who identify as Black/African American from the Denver/Aurora area attend CSU for the day and is sponsored by Black Student Alliance. Most student who attend are juniors and seniors who experience a student panel, shadow CSU students in class, a visit to the residence halls and more.
- President's Leadership Program (PLP) representatives are trained to meet with and talk to current and high school students about the experience of coming to CSU/PLP (e.g. home for the holidays); SLiCE conducted sessions at nine high school senior CSU Visit Days during the 2011-12 academic year; SLiCE/PLP hosted tables at high-ability, scholarship (e.g. Boettcher), and other semi-finalist/finalist luncheons and visit days in Denver and at CSU; SLiCE staff members and PLP representatives meet with the CSU admissions counselors periodically throughout the year to discuss leadership and involvement opportunities on campus; SLiCE staff meet with high school guidance counselors around the state of Colorado at their annual meeting to showcase CSU/PLP; SLiCE works with Admissions staff to get lists of students who have shown interest, applied, or chose CSU we then send paper mailing and e-mails throughout the spring semester about SLiCE/PLP.
- The LSC Bookstore provides discount coupons to Admissions for tours and campus visits.
- Campus Activities hosted over 20 sessions of Late Night Preview in the summer that helped support the Preview experience of incoming students.

Other Signature Programs in Student Affairs that influence students and families to choose CSU:

- Health Network combines medical and mental health services into one unit; one of the first universities to do this in the country. Strong programs to address alcohol use and abuse.
- Many opportunities for leadership, volunteer and civic engagement activities.

Applications, Admissions, and Enrollment Yield

	Fall 2011 CENSUS				Fall 2012 CENSUS				Difference			
	Apps	Adms	Enr	Yield	Apps	Adms	Enr	Yield	Apps	Adms	Enr	Yield
All	731	535	222	41%	782	581	210	36%	51	46	-12	-5%
Agricultural Sciences	1310	1023	524	51%	1358	1011	503	50%	48	-12	-21	-1%
Applied Human Sciences	1509	962	379	39%	1493	899	311	35%	-16	-63	-68	-5%
Business	1742	1287	490	38%	2196	1581	590	37%	454	294	100	-1%
Engineering	4288	3544	1196	34%	4650	3892	1307	34%	362	348	111	0%
Intra-University	2879	2066	628	30%	2930	2012	573	28%	51	-54	-55	-2%
Liberal Arts	3281	2493	789	32%	3620	2698	773	29%	339	205	-16	-3%
Natural Sciences	381	267	126	47%	414	286	132	46%	33	19	6	-1%
Veterinary Med and Biomed Sci	481	388	150	39%	492	391	145	37%	11	3	-5	-2%
Warner Coll of Natural Resrces	16602	12565	4504	36%	17935	13351	4544	34%	1333	786	40	-2%
Residents	251	187	106	57%	227	177	112	63%	-24	-10	6	7%
Agricultural Sciences	833	681	421	62%	792	629	391	62%	-41	-52	-30	0%
Applied Human Sciences	855	622	309	50%	755	530	244	46%	-100	-92	-65	-4%
Business	938	750	360	48%	1109	872	439	50%	171	122	79	2%
Engineering	2599	2177	981	45%	2608	2199	1030	47%	9	22	49	2%
Intra-University	1706	1274	523	41%	1592	1163	444	38%	-114	-111	-79	-3%
Liberal Arts	1744	1384	596	43%	1731	1344	555	41%	-13	-40	-41	-2%
Natural Sciences	192	135	84	62%	200	142	89	63%	8	7	5	0%
Veterinary Med and Biomed Sci	171	142	81	57%	164	135	82	61%	-7	-7	1	4%
Warner Coll of Natural Resrces	9289	7352	3461	47%	9178	7191	3386	47%	-111	-161	-75	0%
Non-resident	480	348	116	33%	555	404	98	24%	75	56	-18	-9%
Agricultural Sciences	477	342	103	30%	566	382	112	29%	89	40	9	-1%
Applied Human Sciences	654	340	70	21%	738	369	67	18%	84	29	-3	-2%
Business	804	537	130	24%	1087	709	151	21%	283	172	21	-3%
Engineering	1689	1367	215	16%	2042	1693	277	16%	353	326	62	1%
Intra-University	1173	792	105	13%	1338	849	129	15%	165	57	24	2%
Liberal Arts	1537	1109	193	17%	1889	1354	218	16%	352	245	25	-1%
Natural Sciences	189	132	42	32%	214	144	43	30%	25	12	1	-2%
Veterinary Med and Biomed Sci	310	246	69	28%	328	256	63	25%	18	10	-6	-3%
Warner Coll of Natural Resrces	7313	5213	1043	20%	8757	6160	1158	19%	1444	947	115	-1%

Applications, Admissions, and Enrollment Yield

	Fall 2011 CENSUS				Fall 2012 CENSUS				Difference			
	Apps	Adms	Enr	Yield	Apps	Adms	Enr	Yield	Apps	Adms	Enr	Yield
Female	9056	7218	2500	35%	9769	7636	2522	33%	713	418	22	-2%
Agricultural Sciences	559	424	165	39%	622	479	170	35%	63	55	5	-3%
Applied Human Sciences	950	761	383	50%	990	762	366	48%	40	1	-17	-2%
Business	599	438	167	38%	608	430	139	32%	9	-8	-28	-6%
Engineering	405	354	111	31%	497	403	136	34%	92	49	25	2%
Intra-University	2124	1783	579	32%	2369	2030	662	33%	245	247	83	0%
Liberal Arts	1802	1371	418	30%	1808	1322	365	28%	6	-49	-53	-3%
Natural Sciences	2151	1715	527	31%	2373	1814	514	28%	222	99	-13	-2%
Veterinary Med and Biomed Sci	250	185	90	49%	290	218	102	47%	40	33	12	-2%
Warner Coll of Natural Resrces	216	187	60	32%	212	178	68	38%	-4	-9	8	6%
	7541	5346	2040	38%	8154	5707	2022	35%	613	361	-18	-3%
Male	7541	5346	2040	38%	8154	5707	2022	35%	613	361	-18	-3%
Agricultural Sciences	172	111	57	51%	158	102	40	39%	-14	-9	-17	-12%
Applied Human Sciences	360	262	142	54%	367	248	137	55%	7	-14	-5	1%
Business	909	524	214	41%	883	469	172	37%	-26	-55	-42	-4%
Engineering	1336	933	383	41%	1698	1177	454	39%	362	244	71	-2%
Intra-University	2163	1761	631	36%	2279	1860	645	35%	116	99	14	-1%
Liberal Arts	1075	694	217	31%	1120	688	208	30%	45	-6	-9	-1%
Natural Sciences	1130	778	267	34%	1245	882	259	29%	115	104	-8	-5%
Veterinary Med and Biomed Sci	131	82	36	44%	124	68	30	44%	-7	-14	-6	0%
Warner Coll of Natural Resrces	265	201	93	46%	280	213	77	36%	15	12	-16	-10%
	7541	5346	2040	38%	8154	5707	2022	35%	613	361	-18	-3%
Diversity	3949	2615	852	33%	4401	2810	872	31%	452	195	20	-2%
Agricultural Sciences	152	101	35	35%	169	101	34	34%	17	0	-1	-1%
Applied Human Sciences	317	210	109	52%	350	214	105	49%	33	4	-4	-3%
Business	279	135	46	34%	319	145	47	32%	40	10	1	-2%
Engineering	345	213	55	26%	449	277	75	27%	104	64	20	1%
Intra-University	1060	806	239	30%	1103	855	279	33%	43	49	40	3%
Liberal Arts	672	401	130	32%	772	423	106	25%	100	22	-24	-7%
Natural Sciences	932	632	191	30%	1077	705	190	27%	145	73	-1	-3%
Veterinary Med and Biomed Sci	117	61	24	39%	92	41	19	46%	-25	-20	-5	7%
Warner Coll of Natural Resrces	75	56	23	41%	70	49	17	35%	-5	-7	-6	-6%

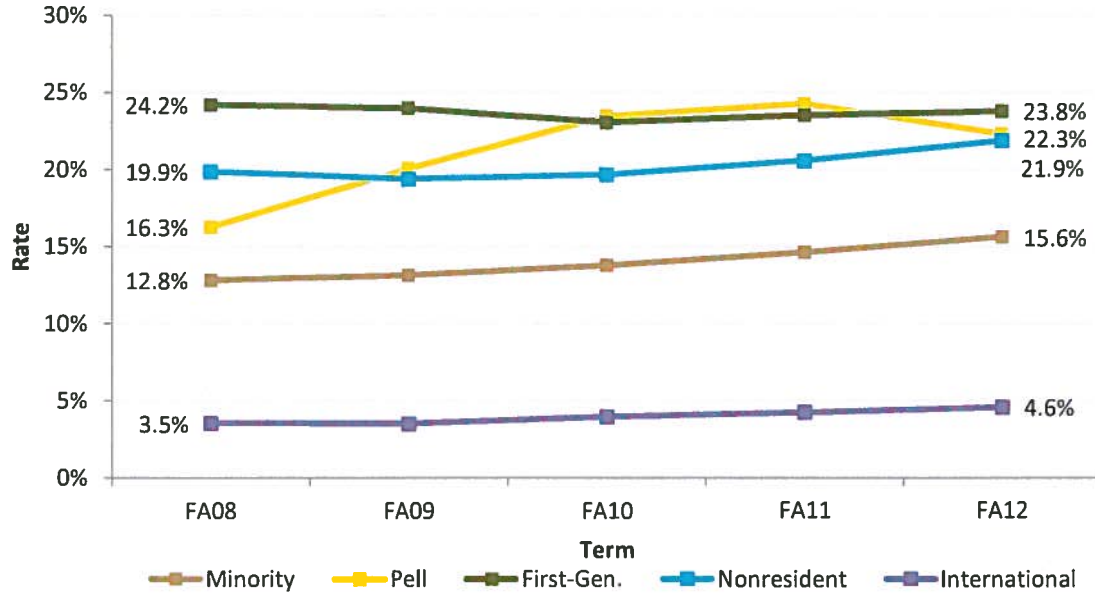
Applications, Admissions, and Enrollment Yield

	Fall 2010			Fall 2011			Fall 2012			Difference (FA10)			Difference (FA11)		
	Res	Nres	Total	Res	Nres	Total	Res	Nres	Total	Res	Nres	Total	Res	Nres	Total
New Freshmen															
Total Applicants	8,629	6,385	15,014	9,289	7,313	16,602	9,178	8,757	17,935	549	2,372	2,921	(111)	1,444	1,333
Total Admits	7,051	4,658	11,709	7,352	5,213	12,565	7,191	6,160	13,351	140	1,502	1,642	(161)	947	786
% admitted	81.7%	73.0%	78.0%	79.1%	71.3%	75.7%	78.4%	70.3%	74.4%						
Denials	825	598	1,423	1,062	771	1,833	978	797	1,775	153	199	352	(84)	26	(58)
Regrets	1,494	1,643	3,137	1,583	1,718	3,301	3,800	5,000	8,800	2,306	3,357	5,663	2,217	3,282	5,499
Registered	3,541	931	4,472	3,461	1,043	4,504	3,386	1,158	4,544	(155)	227	72	(75)	115	40
Undergraduate Transfers															
Total Applicants	1,888	1,222	3,110	2,104	1,373	3,477	1,897	1,468	3,365	9	246	255	(207)	95	(112)
Total Admits	1,397	624	2,021	1,457	767	2,224	1,371	710	2,081	(26)	86	60	(86)	(57)	(143)
% admitted	74.0%	51.1%	65.0%	69.2%	55.9%	64.0%	72.3%	48.4%	61.8%						
Denials	207	156	363	251	159	410	238	183	421	31	27	58	(13)	24	11
Regrets	56	88	144	51	99	150	259	374	633	203	286	489	208	275	483
Registered	1,157	265	1,422	1,191	383	1,574	1,098	331	1,429	(59)	66	7	(93)	(52)	(145)
Undergraduate Readmits															
Total Applicants	502	76	578	570	80	650	487	89	576	(15)	13	(2)	(83)	9	(74)
Total Admits	461	67	528	527	70	597	462	79	541	1	12	13	(65)	9	(56)
% admitted	91.8%	88.2%	91.3%	92.5%	87.5%	91.8%	94.9%	88.8%	93.9%						
Denials	18	3	21	14	0	14	13	3	16	(5)	0	(5)	(1)	3	2
Registered	337	40	377	391	38	429	340	42	382	3	2	5	(51)	4	(47)
Graduates (New & Readmit, excluding PVM)															
Total Applicants	1,234	4,729	5,963	1,167	4,575	5,742	1,191	4,616	5,807	(43)	(113)	(156)	24	41	65
Total Admits	679	1,332	2,011	656	1,375	2,031	637	1,275	1,912	(42)	(57)	(99)	(19)	(100)	(119)
% admitted	55.0%	28.2%	33.7%	56.2%	30.1%	35.4%	53.5%	27.6%	32.9%						
Denials	251	1,766	2,017	292	1,900	2,192	283	1,925	2,208	32	159	191	(9)	25	16
Registered	540	594	1,134	503	599	1,102	519	595	1,114	(21)	1	(20)	16	(4)	12

Enrollment by Student Level and Application Type

	FA08	FA09	FA10	FA11	FA12
Undergraduate	20,829	21,204	21,953	22,300	22,412
Non-Resident	3,692	3,640	3,804	4,052	4,367
Continuing	2,446	2,426	2,559	2,573	2,805
New	922	935	931	1,043	1,158
Non-Degree	4	9	9	15	31
Readmits	49	44	40	38	42
Transfers	271	226	265	383	331
Resident	17,137	17,564	18,149	18,248	18,045
Continuing	12,204	12,527	12,932	13,155	13,166
New	3,482	3,350	3,541	3,461	3,386
Non-Degree	75	69	187	54	59
Readmits	398	491	332	388	336
Transfers	978	1,127	1,157	1,190	1,098
Graduate	3,655	3,671	3,864	3,887	3,808
Non-Resident	1,036	1,043	1,137	1,202	1,244
Continuing	524	529	532	596	657
New	501	504	594	596	577
Non-Degree		1	1		2
Readmits	11	9	10	10	8
Resident	2,619	2,628	2,727	2,685	2,564
Continuing	2,131	2,073	2,192	2,187	2,058
New	452	512	502	476	487
Non-Degree	9	14	9	7	8
Readmits	27	29	24	15	11
Professional	527	538	539	548	549
Non-Resident	238	245	246	247	247
Continuing	179	181	183	184	182
New	59	63	63	63	63
Readmits		1			2
Resident	289	293	293	301	302
Continuing	213	217	218	227	226
New	75	75	75	74	75
Readmits	1	1			1
Grand Total	25,011	25,413	26,356	26,735	26,769

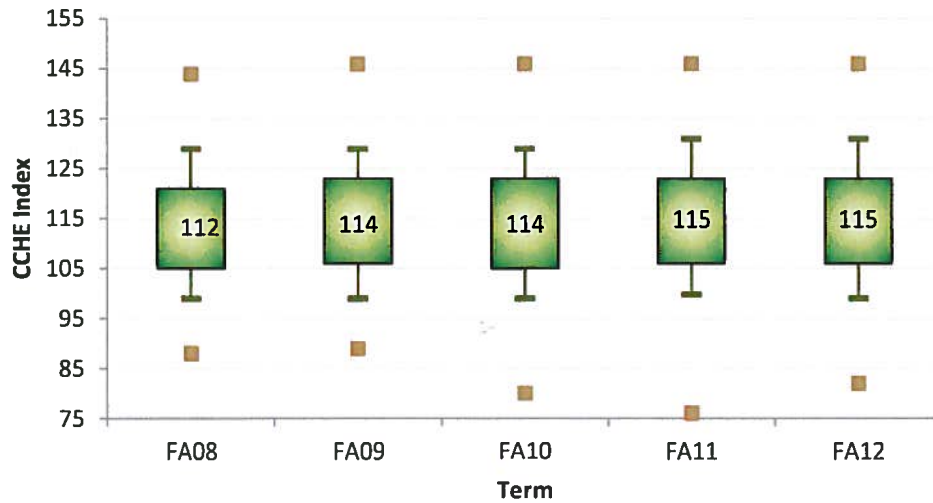
Enrollment Representation



Note: Pell includes undergraduates only.

Percent	FA08	FA09	FA10	FA11	FA12
Minority	12.8%	13.1%	13.8%	14.6%	15.6%
Nonminority	87.2%	86.9%	86.2%	85.4%	84.4%
Pell (UG only)	16.3%	20.0%	23.5%	24.3%	22.3%
No Pell (UG only)	83.7%	80.0%	76.5%	75.7%	77.7%
Not First-Gen.	75.8%	76.0%	76.9%	76.5%	76.2%
First-Gen.	24.2%	24.0%	23.1%	23.5%	23.8%
Female	52.3%	52.0%	51.3%	51.7%	51.7%
Male	47.7%	48.0%	48.7%	48.3%	48.3%
Nonresident	19.9%	19.4%	19.7%	20.6%	21.9%
Resident	80.1%	80.6%	80.3%	79.4%	78.1%

CCHE Index Distribution (new undergraduates)

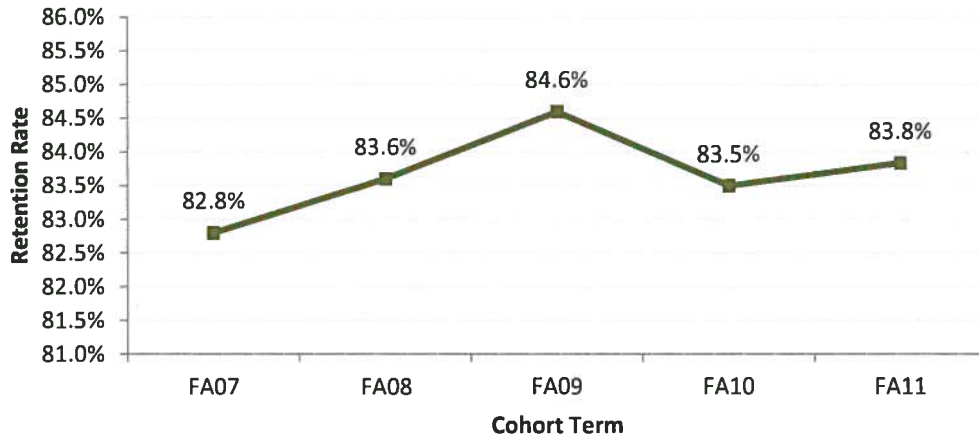


New Undergraduate Profile

Headcount	FA08	FA09	FA10	FA11	FA12
Total	4,404	4,285	4,472	4,504	4,544
Resident	3,482	3,350	3,541	3,461	3,386
Non-Resident	922	935	931	1,043	1,158
Minority	600	666	738	852	872
Nonminority	3,804	3,619	3,734	3,652	3,672
Male	1,965	1,921	1,980	2,004	2,022
Female	2,439	2,364	2,492	2,500	2,522
Not First-Generation	3,340	3,231	3,434	3,344	3,357
First-Generation	1,064	1,054	1,038	1,160	1,187
No Pell	3,774	3,504	3,492	3,423	3,601
Pell	630	781	980	1,081	943

Percent	FA08	FA09	FA10	FA11	FA12
Total	100%	100%	100%	100%	100%
Resident	79%	78%	79%	77%	75%
Non-Resident	21%	22%	21%	23%	25%
Minority	14%	16%	17%	19%	19%
Nonminority	86%	84%	83%	81%	81%
Male	45%	45%	44%	44%	44%
Female	55%	55%	56%	56%	56%
Not First-Generation	76%	75%	77%	74%	74%
First-Generation	24%	25%	23%	26%	26%
No Pell	86%	82%	78%	76%	79%
Pell	14%	18%	22%	24%	21%

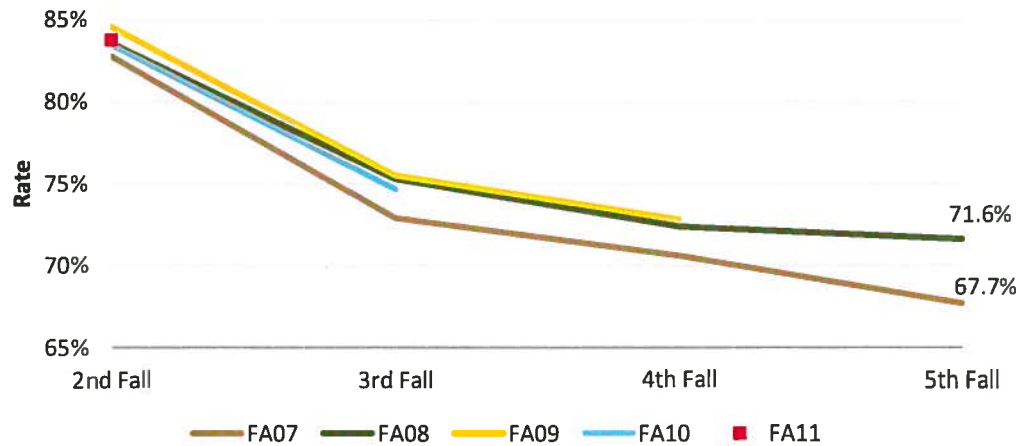
Freshman Retention Rates



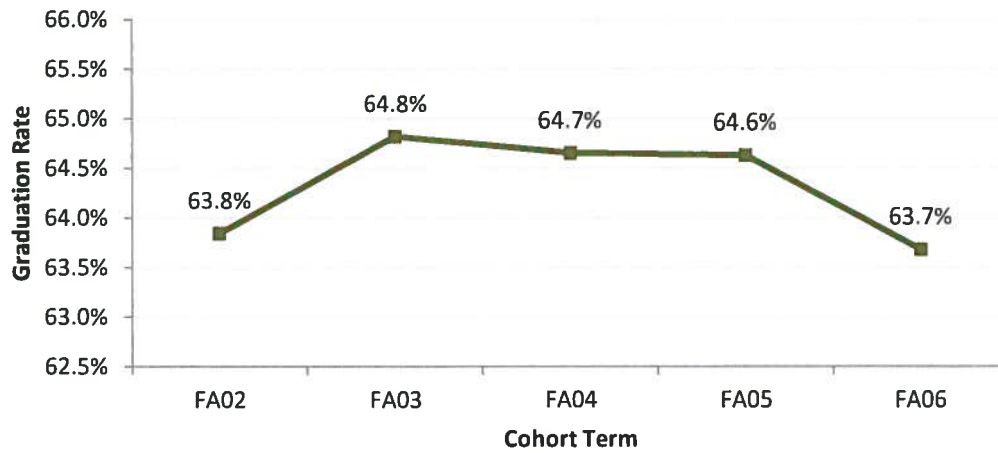
	FA07	FA08	FA09	FA10	FA11
Total	82.8%	83.6%	84.6%	83.5%	83.8%
Resident	84.4%	85.0%	85.9%	84.6%	84.3%
Nonresident	77.1%	78.3%	79.9%	79.4%	82.4%
Male	83.2%	85.2%	84.7%	84.3%	84.3%
Female	82.5%	82.4%	84.6%	82.9%	83.5%
Minority	79.5%	80.2%	83.1%	81.3%	83.0%
First Generation	77.8%	79.9%	79.9%	79.1%	77.6%
Not First-Generation	84.5%	84.8%	86.1%	84.9%	86.0%
Pell Recipient	80.3%	80.4%	80.3%	82.6%	80.8%
Not Pell Recipient	83.3%	84.2%	85.6%	83.8%	84.7%
Nonminority	83.4%	84.2%	84.9%	84.0%	84.0%

Note: FA11 rates are preliminary pending final verification of the deceased count.

Persistence Rates Over Time



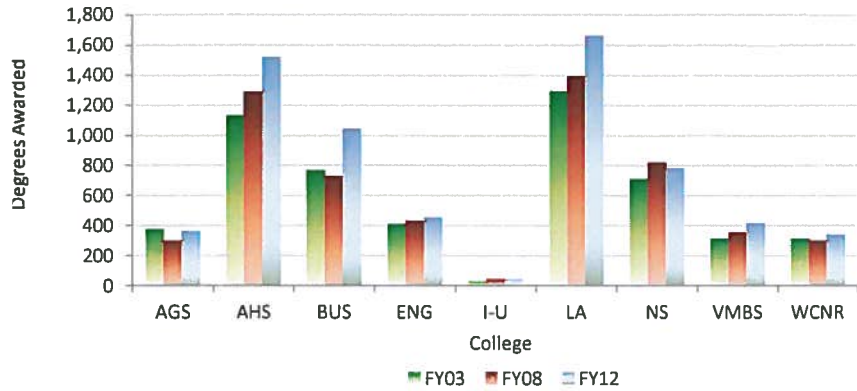
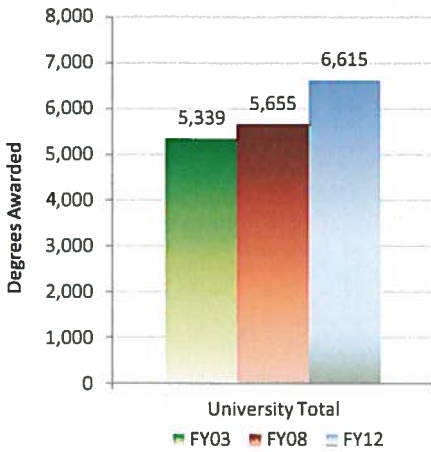
Six-Year Graduation Rates



	FA02	FA03	FA04	FA05	FA06
Total	63.8%	64.8%	64.7%	64.6%	63.7%
Resident	65.5%	66.9%	65.8%	65.0%	65.6%
Nonresident	58.6%	57.4%	60.3%	62.8%	56.0%
Male	61.4%	63.1%	62.7%	61.9%	58.5%
Female	65.7%	66.3%	66.2%	66.6%	67.6%
First-Gen.	59.3%	58.6%	57.6%	58.5%	57.1%
Not First-Gen.	65.7%	67.0%	67.4%	67.1%	66.2%
Minority	58.5%	58.8%	60.1%	57.3%	55.5%
Nonminority	64.7%	65.7%	65.3%	65.8%	65.1%
Pell	55.2%	59.4%	59.0%	55.8%	57.5%
No Pell	65.3%	65.7%	65.6%	66.1%	64.6%

Notes: FA06 rates are preliminary pending final verification of the deceased count.
FA02-FA05 rates are from a November extract while FA06 is from September.

Five-Year and Ten-Year Comparison of Degrees



	FY12 Count	FY08 Count	FY03 Count	FY08 Change (count)	FY08 Change (percent)	FY03 Change (count)	FY03 Change (percent)
Agricultural Sciences (AGS)	360	301	375	59	20%	-15	-4%
Bachelors	272	256	312	16	6%	-40	-13%
Masters	71	37	48	34	92%	23	48%
Doctorate	17	8	15	9	112%	2	13%
Applied Human Sciences (AHS)	1,523	1,291	1,131	232	18%	392	35%
Bachelors	1,081	965	790	116	12%	291	37%
Masters	399	288	322	111	39%	77	24%
Doctorate	43	38	19	5	13%	24	126%
Business (BUS)	1,042	728	767	314	43%	275	36%
Bachelors	577	537	574	40	7%	3	1%
Masters	465	191	193	274	143%	272	141%
Engineering (ENG)	452	430	409	22	5%	43	11%
Bachelors	306	290	279	16	6%	27	10%
Masters	106	104	100	2	2%	6	6%
Doctorate	40	36	30	4	11%	10	33%
Intra-University (I-U)	41	42	26	-1	-2%	15	58%
Masters	21	21	14	0	0%	7	50%
Doctorate	20	21	12	-1	-5%	8	67%
Liberal Arts (LA)	1,664	1,391	1,293	273	20%	371	29%
Bachelors	1,426	1,240	1,142	186	15%	284	25%
Masters	227	145	139	82	57%	88	63%
Doctorate	11	6	12	5	83%	-1	-8%
Natural Sciences (NS)	780	820	709	-40	-5%	71	10%
Bachelors	599	648	579	-49	-8%	20	3%
Masters	115	116	72	-1	-1%	43	60%
Doctorate	66	56	58	10	18%	8	14%
Veterinary Medicine & Biomedical Sci (VMBS)	415	352	314	63	18%	101	32%
Bachelors	147	115	78	32	28%	69	88%
Masters	110	70	80	40	57%	30	38%
Doctorate	31	31	24	0	0%	7	29%
D.V.M.	127	136	132	-9	-7%	-5	-4%
Warner College of Natural Resources (WCNR)	338	300	315	38	13%	23	7%
Bachelors	268	238	244	30	13%	24	10%
Masters	63	52	59	11	21%	4	7%
Doctorate	7	10	12	-3	-30%	-5	-42%
University Total	6,615	5,655	5,339	960	17%	1,276	24%

Note: Shading indicates college total change outside the inner-quartile range (25th-75th percentiles)

Stretch Goal: N/A

Strategic initiative: N/A

MATTERS FOR ACTION:

Report on some CSU-Pueblo enrollment statistics

RECOMMENDED ACTION:

No action required -- report only.

EXPLANATION:

Presented by Richard Kreminski, Interim Provost and Vice President for Academic Affairs.

INTRODUCTION

This report consists primarily of data showing recent enrollment statistics.

REPORT ON SOME CSU-PUEBLO ENROLLMENT STATISTICS

Colorado State University – Pueblo maintains copious enrollment-related statistics, many of which are available in the Factbook (accessible on the university website). The following is a summary of some key statistics: five year overall enrollments disaggregated by gender, ethnicity and Pell grant eligibility (as a proxy for economic background); freshmen enrollments similarly disaggregated, as well as by high school preparedness; information about transfer students; graduates by College or School; retention data for first-time, full-time freshmen; 6-year graduation rate data; and general admissions data.

I. Five year history of enrollment (2008-2012) – overall

The table below shows fall end-of-semester enrollment (and fall 2012 census). Approximately 54% of our students are female; 29% of our students report that they are Hispanic; 40% of our students receive Pell grants; and almost 20% self-report that they are first generation.

Fall Headcount Enrollment - Fall 2008 to Fall 2011 (end of semester) and
Fall 2012 (census)

	Fall 2008	%	Fall 2009	%	Fall 2010	%	Fall 2011	%	Fall 2012c	%
Total Enrollment	4636		5049		5152		5230		4800	
Student Level										
Graduate	265	6%	321	6%	335	7%	270	5%	251	5%
Undergraduate	4371	94%	4728	94%	4817	93%	4960	95%	4549	95%
Residency status										
Resident	4195	90%	4557	90%	4582	89%	4612	88%	4195	87%
Non-Resident	441	10%	492	10%	570	11%	618	12%	605	13%
International	126	3%	100	2%	129	3%	111	2%	121	3%
Gender										
Female	2527	55%	2753	55%	2742	53%	2803	54%	2581	54%
Male	2109	45%	2296	45%	2410	47%	2427	46%	2219	46%
Ethnicity										
Native American	91	2.0%	79	1.6%	65	1.3%	53	1.0%	38	0.8%
Black, non-Hispanic	364	7.9%	435	8.6%	454	8.8%	423	8.1%	366	7.6%
Asian or Pacific Islander	116	2.5%	126	2.5%						
Asian American					105	2.0%	103	2.0%	81	1.7%
Pacific Islander					2	0.0%	4	0.1%	6	0.1%
Hispanic	1135	24.5%	1233	24.4%	1290	25.0%	1448	27.7%	1399	29.1%
White	2481	53.5%	2802	55.5%	2811	54.6%	2773	53.0%	2472	51.5%
Multiple					37	0.7%	96	1.8%	124	2.6%
International	126	2.7%	100	2.0%	129	2.5%	111	2.1%	121	2.5%
Unknown	323	7.0%	274	5.4%	259	5.0%	219	4.2%	193	4.0%
Pell Recipients	1414	30.5%	1783	35.3%	2021	39.2%	2123	40.6%	1956	40.8%

Self-reporting of First Generation status began in Fall 2010 with outcomes as follows:

Fall 2010: 503/5152=9.8%
 Fall 2011: 800/5230=15.3%
 Fall 2012 (census): 920/4800=19.2%

II. Five year history: enrollment data for freshmen, 2008-2012

Unlike the overall student population, the freshmen class has generally had a slight male majority; it also has a higher percentage of Hispanic students and students receiving Pell grants than the overall student population. The ACT composite score and high school GPA (using a 4.0 scale) has remained fairly constant; overall, the median index score for incoming freshmen has been within one of 95 from 2008 to 2010.

Freshmen 2008-2012 Enrollment Data

		2008		2009		2010		2011		2012	
Residency										*Preliminary Census	
	Resident	964	88.4%	935	88.3%	890	86.5%	907	84.8%	762	85.1%
	Non-Resident	112	10.3%	120	11.3%	133	12.9%	148	13.8%	125	14.0%
	International	14	1.3%	4	0.4%	6	0.6%	14	1.3%	8	0.9%
	Total	1090		1059		1029		1069		895	
Gender											
	M	582	53.4%	522	49.3%	532	51.7%	550	51.4%	451	50.4%
	F	508	46.6%	537	50.7%	497	48.3%	519	48.6%	444	49.6%
Ethnicity											
	American Indian	20	1.8%	13	1.2%	12	1.2%	3	0.3%	3	0.3%
	African American	127	11.7%	126	11.9%	135	13.1%	100	9.4%	85	9.5%
	Asian American	41	3.8%	31	2.9%	21	2.0%	19	1.8%	9	1.0%
	Hispanic	273	25.0%	299	28.2%	285	27.7%	368	34.4%	327	36.5%
	Caucasian	559	51.3%	544	51.4%	515	50.0%	488	45.7%	405	45.3%
	Pacific Islander	0		0		1	0.1%	2	0.2%	3	0.3%
	Foreign	12	1.1%	4	0.4%	7	0.7%	15	1.4%	9	1.0%
	Multi-race	0		0		25	2.4%	53	5.0%	32	3.6%
	Unknown	58	5.3%	42	4.0%	28	2.7%	21	2.0%	22	2.5%
Academic preparedness											
	ACT composite	20.1		20.5		20.4		20.6		NA	
	HS GPA	3.0		3.1		3.1		3.1		NA	
Pell Grant											
	Yes	396	36.3%	482	45.5%	512	49.8%	474	44.3%	403	45.0%
	No	694	63.7%	577	54.5%	517	50.2%	595	55.7%	492	55.0%

In addition to ACT and high school GPA preparedness indicators, another indicator is the remediation rates. Very close to half of new freshmen (full-time and part-time combined) required developmental coursework in either math, writing, or reading:

Fall New Incoming Freshmen with Developmental Course Placement

New Freshmen	Total	Developmental Course Placement							
		No remediation needed		Need 1 Course		Need 2 Courses		Need 3 Courses	
		Count	%	Count	%	Count	%	Count	%
Fall 2005	690	368	53.3%	160	23.2%	111	16.1%	51	7.4%
Fall 2006	650	299	46.0%	187	28.8%	116	17.8%	48	7.4%
Fall 2007	628	286	45.5%	174	27.7%	99	15.8%	69	11.0%
Fall 2008	1032	483	46.8%	284	27.5%	151	14.6%	114	11.0%
Fall 2009	1050	525	50.0%	267	25.4%	159	15.1%	99	9.4%
Fall 2010	950	477	50.2%	223	23.5%	165	17.4%	85	8.9%
Fall 2011	1001	516	51.5%	261	26.1%	134	13.4%	90	9.0%
Fall 2012	879	449	51.1%	241	27.4%	126	14.3%	63	7.2%

Included all incoming freshmen, full-time and part-time.

Over three fourths of students requiring remediation need remediation in mathematics (possibly along with other subjects).

III. Five year enrollment summary: data for transfers, 2008-2012

Transfer students are represented in greater percentage by females than the general student population; and a higher percentage receive Pell grants than the general student population.

Transfer 2008 - 2012 Enrollment Data

		2008		2009		2010		2011		2012	
Residency										*Preliminary Census	
	Resident	349	77.0%	391	79.1%	370	78.4%	327	73.5%	328	80.0%
	Non-Resident	90	19.9%	94	19.0%	88	18.6%	93	20.9%	67	16.3%
	International	14	3.1%	9	1.8%	14	3.0%	25	5.6%	15	3.7%
	Total	453		494		472		445		410	
Gender											
	M	207	45.7%	214	43.3%	213	45.1%	200	44.9%	171	41.7%
	F	246	54.3%	280	56.7%	259	54.9%	245	55.1%	239	58.3%
Ethnicity											
	American Indian	6	1.3%	6	1.2%	8	1.7%	4	0.9%	0	0.0%
	African American	42	9.3%	42	8.5%	45	9.5%	27	6.1%	25	6.1%
	Asian American	9	2.0%	10	2.0%	7	1.5%	7	1.6%	6	1.5%

Hispanic	87	19.2%	99	20.0%	86	18.2%	110	24.7%	115	28.0%
Caucasian	245	54.1%	288	58.3%	269	57.0%	245	55.1%	214	52.2%
Pacific Islander	0		0		0		1	0.2%	1	0.2%
Foreign	23	5.1%	10	2.0%	14	3.0%	27	6.1%	15	3.7%
Multi-race	0		0		0		8	1.8%	22	5.4%
Unknown	41	9.1%	39	7.9%	43	9.1%	16	3.6%	12	2.9%
Pell Grant										
Yes	167	36.9%	197	39.9%	201	42.6%	190	42.7%	204	49.8%
No	286	63.1%	297	60.1%	271	57.4%	255	57.3%	206	50.2%

IV. Number of graduates by College/School

The following table summarizes Colorado State University - Pueblo undergraduate and master's level degrees granted. Master's degrees counted in the table below include the MS in Applied Natural Sciences (being phased out), Biology, Chemistry, Biochemistry, and Nursing; the MBA for Business Administration (MBA); the MEd for Education; the MA in History; and the MSISE in Industrial and Systems Engineering.

FISCAL YEAR	CEEPS		CHASS		CSM		HSB		CSU-Pueblo TOTAL	
	UG	GRAD	UG	GRAD	UG	GRAD	UG	GRAD	UG	GRAD
2007-08	163	14	392		49	4	138	40	742	58
2008-09	157	19	373		63	9	129	42	722	70
2009-10	158	37	399	4	68	4	156	51	781	96
2010-11	175	39	370	16	61	6	132	72	738	133
2011-12	NA	NA	NA	NA	NA	NA	NA	NA	785	90

Key - Colleges/School:

- CEEPS: College of Education, Engineering, and Professional Studies
- CHASS: College of Humanities and Social Sciences
- CSM: College of Science and Mathematics
- HSB: Hasan School of Business

V. Retention rates for first-time, full-time freshmen

Retention rates for first-time, full-time freshmen have been in the low to mid 60% for the past several years as indicated by the table below (except that preliminary census figures from f2011 to f2012 indicate a retention rate just below 57%; we believe the drop is related to firmer controls preventing students with outstanding account balances from registering or remaining enrolled):

Fall to Fall	2006 to 2007	2007 to 2008	2008 to 2009	2009 to 2010	2010 to 2011
First-Time Full-Time Freshmen	62.9%	65.6%	65.6%	63.6%	65.6%
Gender					
Male	58.6%	64.4%	69.7%	62.1%	60.4%
Female	66.4%	66.8%	62.1%	65.0%	71.3%
Ethnicity					
Black	74.4%	73.0%	69.2%	63.6%	55.8%
Hispanic	60.3%	67.6%	61.6%	60.0%	63.0%
Asian	57.1%	47.1%	62.2%	54.8%	80.0%
Native American	68.2%	78.6%	66.7%	46.2%	70.0%
White	67.1%	66.9%	67.1%	66.7%	68.4%
International	12.5%	30.8%	50.0%	50.0%	100%
Unknown	62.1%	66.7%	67.3%	61.5%	77.8%
Pacific Islander					100%
Multiple					52.0%
Minority	63.5%	67.6%	64.0%	60.2%	61.4%

The gap in retention rate between Hispanic students and White students was roughly 5-7% through fall 2011.

VI. Graduation rate data for first-time, full-time freshmen

6-year graduation rates are described in the table on the next page, and indicate gaps in graduation rates by gender and by ethnicity. CSU-Pueblo has sought grant funding, e.g. our relatively new Department of Education HSI-STEM grant for the Propel Center in part is to help close the graduation rate gap among groups underrepresented in science, technology, engineering and mathematics (STEM) majors.

**Graduation Rate, First-time, Full-time, Baccalaureate
Degree-seeking Freshmen**

Cohort Type	Cohort Year	Headcount	% Grad in 6 years
Total	2000	641	31.0%
Total	2001	634	35.7%
Total	2002	642	32.4%
Total	2003	686	27.4%
Total	2004	753	30.7%
Female	2000	331	31.9%
Female	2001	343	37.2%
Female	2002	329	38.0%
Female	2003	372	29.0%
Female	2004	423	35.9%
Male	2000	310	30.0%
Male	2001	291	33.8%
Male	2002	313	26.5%
Male	2003	314	25.4%
Male	2004	330	23.9%
Black	2000	25	12.0%
Black	2001	36	13.9%
Black	2002	40	27.5%
Black	2003	35	25.7%
Black	2004	49	30.6%
Hispanic	2000	189	27.9%
Hispanic	2001	200	30.3%
Hispanic	2002	182	31.3%
Hispanic	2003	154	24.6%
Hispanic	2004	176	19.3%
Asian	2000	18	33.3%
Asian	2001	18	27.8%
Asian	2002	22	22.7%
Asian	2003	20	35.0%
Asian	2004	24	25.0%
American Indian	2000	9	22.2%
American Indian	2001	15	28.5%
American Indian	2002	8	12.5%
American Indian	2003	13	7.7%
American Indian	2004	11	9.1%
White	2000	392	34.4%
White	2001	352	41.3%
White	2002	383	34.5%
White	2003	422	30.3%
White	2004	454	36.6%
Non-Resident	2000	1	0.0%
Non-Resident	2001	1	0.0%
Non-Resident	2002	0	
Non-Resident	2003	22	13.6%
Non-Resident	2004	5	0.0%
Unknown	2000	7	0.0%

Unknown	2001	12	33.3%
Unknown	2002	7	28.6%
Unknown	2003	20	10.0%
Unknown	2004	34	26.5%

VII. Admissions data

Admission numbers and rate data are described in the table below. For first-time, transfer and readmits the table shows the number who applied, the number who were accepted and number who enrolled, and the yield rate of those accepted who enrolled. (The acceptance rate is nearly 100% for the transfer students and readmits, so the rate for first time students is the only acceptance rate tabulated.)

	Applications, acceptance, and enrollment								
	Fall 03	Fall 04	Fall 05	Fall 06	Fall 07	Fall 08	Fall 09	Fall 10	Fall 11
First Time									
Applied	1850	1816	1771	1698	1482	3471	2758	3264	3377
Accepted	1734	1713	1695	1632	1438	3364	2614	3046	3167
% of applied that accepted*	93.7	94.3	95.7	96.1	97.0	96.9	94.8	93.3	93.8
Enrolled	706	768	690	650	628	1032	1050	945	1001
% Enrolled (yield rate)**	40.7	44.8	40.7	39.8	43.9	30.7	40.2	31.0	31.6
Transfer									
Applied	528	550	583	541	594	640	694	697	670
Accepted	528	547	581	540	594	639	688	692	669
% of applied that accepted*	100.0	99.5	99.7	99.8	100.0	99.8	99.1	99.3	99.9
Enrolled	360	365	386	373	387	419	458	471	442
% Enrolled (yield rate)**	68.2	66.7	66.4	69.1	65.2	65.6	66.6	68.1	66.1
Readmit									
Applied	195	201	206	185	181	208	210	184	178
Accepted	191	200	206	185	181	207	208	183	178
% of applied that accepted*	97.9	99.5	100.0	100.0	100.0	99.5	99.0	99.5	100.0
Enrolled	144	132	148	129	138	147	119	94	86
% Enrolled (yield rate)**	75.4	66.0	71.8	69.7	76.2	71.0	57.2	51.4	48.3

* Percent of applied students who were accepted

** Percent of accepted students who enrolled



Colorado State University

GLOBAL CAMPUS

October 2012 Enrollment Report
Board of Governors
Academic and Student Affairs Committee

Office of Institutional Research
Colorado State University-Global Campus
8000 E. Maplewood Ave
Greenwood Village, CO 80111
www.csuglobal.edu

Table of Contents

Executive Summary 1

Enrollment Graphs..... 2

Enrollment Data..... 4

Applicant Data 6

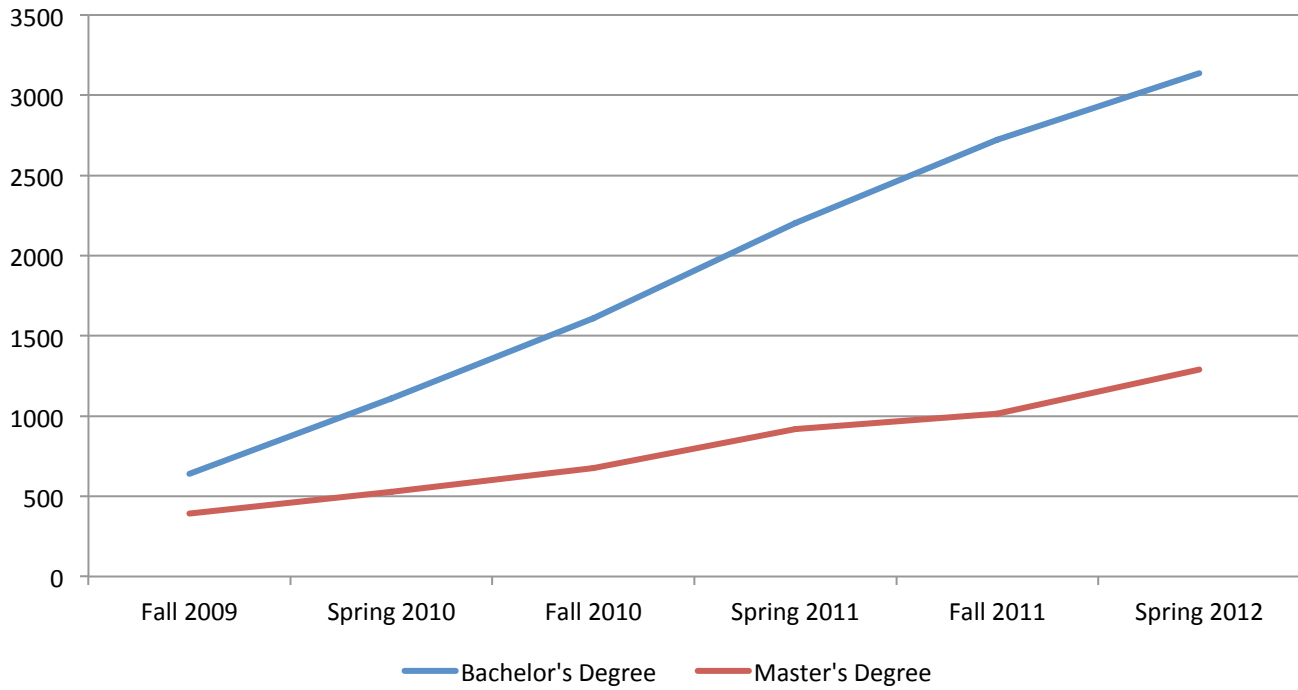
Graduation/Retention Data..... 6

Executive Summary

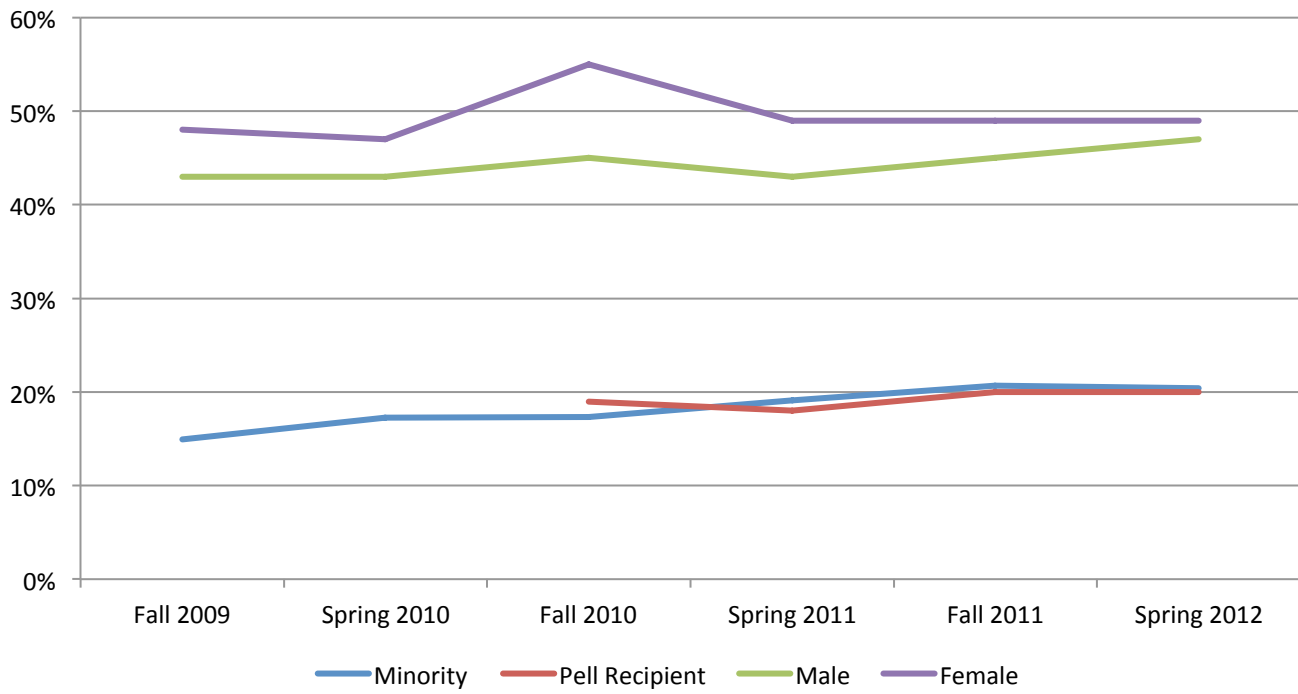
- Enrollment increased by 323% from Fall 2009 to Spring 2012
 - Undergraduate enrollment increased by 390%
 - Graduate enrollment increased by 229%
- Underrepresented Minorities now make up 20% of the student body
- The student body is composed of slightly more Females (49%) than Males (47%)
- 73% of the Fall 2009 cohort has graduated or is currently enrolled at CSU-Global
- 1,063 students have graduated from CSU-Global
 - 404 with a BS in Business Management
 - 126 with a BS in Organizational Leadership
 - 104 with a BS in Applied Social Sciences
 - 197 with an MS in Organizational Leadership
 - 106 with an MS in Management
- The average age of our Spring 2012 students was 36 years old
- 41% of the FY 2012 applicants were First-Generation college students
- 64% of the FY 2012 applicants were Colorado residents
- On average undergraduate students transfer 56 credits to CSU-Global

Enrollment Graphs

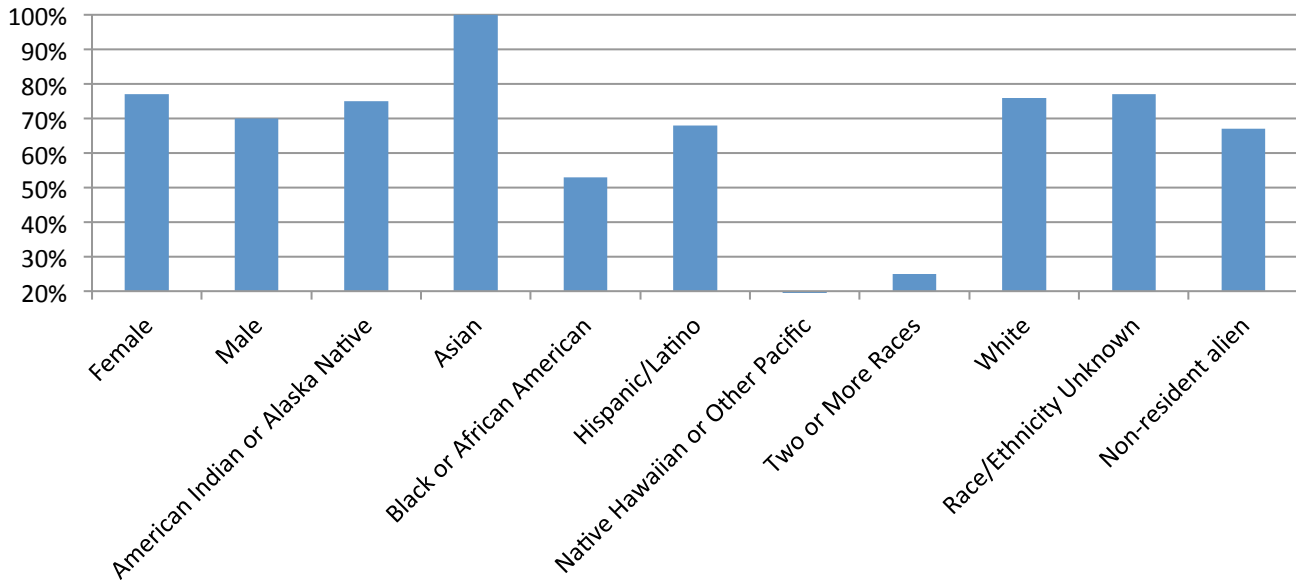
Enrollment by Semester



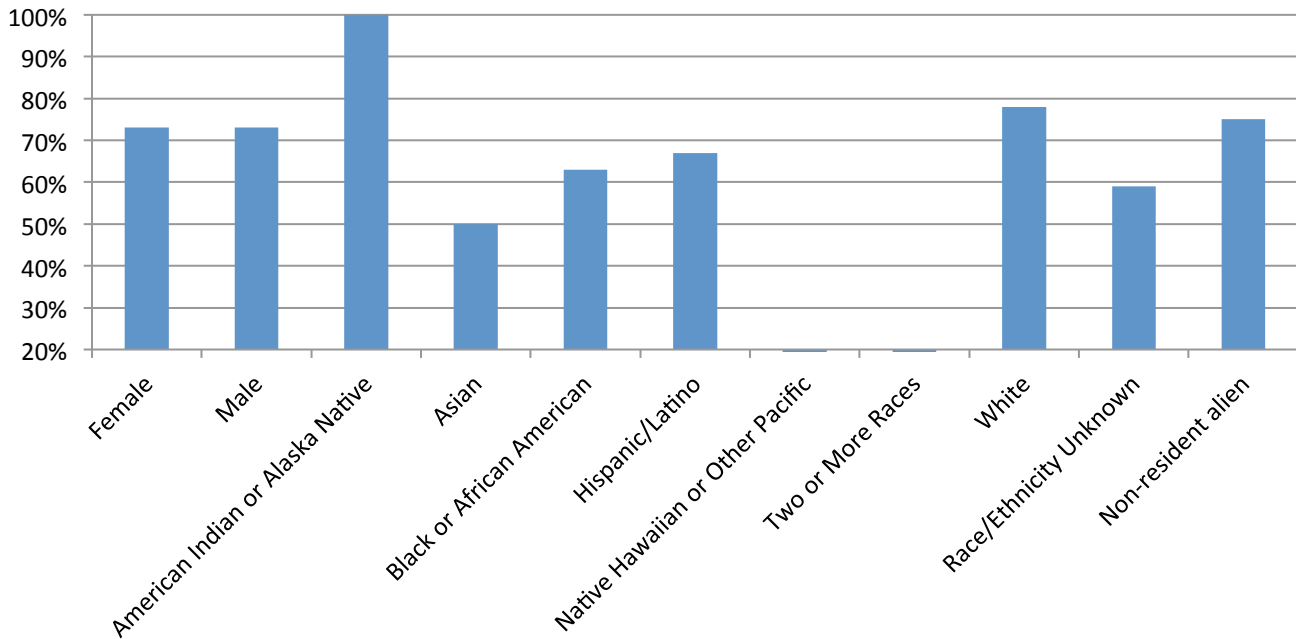
Enrollment by Demographic Status



Fall 2009 Graduation/Retention Rate Undergraduate



Fall 2009 Graduation/Retention Rate Graduate



Enrollment Data

Enrollment Data by Race/Ethnicity												
Race/Ethnicity	Fall 2009		Spring 2010		Fall 2010		Spring 2011		Fall 2011		Spring 2012	
	N	%	N	%	N	%	N	%	N	%	N	%
Asian	16	1.48	27	1.63	33	1.38	51	1.52	72	1.87	86	1.88
Black or African American	40	3.71	66	3.99	101	4.23	162	4.84	208	5.41	242	5.3
Hawaiian or Pacific Islander	0	0.00	0	0.00	5	0.21	6	0.18	6	0.16	12	0.26
Hispanic	95	8.8	180	10.89	241	10.1	349	10.43	429	11.15	497	10.88
More than one Race/Ethnicity (non-Hispanic)	0	0.00	0	0.00	23	0.96	49	1.46	53	1.38	64	1.4
Native American or Alaskan Native	10	0.93	12	0.73	11	0.46	21	0.63	29	0.75	32	0.7
Non-Resident Alien	0	0.00	0	0.00	32	1.34	42	1.26	46	1.2	67	1.47
Unknown Ethnicity	245	22.71	267	16.15	313	13.12	381	11.39	346	8.99	406	8.89
White, non-Hispanic	673	62.37	1,101	66.61	1,626	68.18	2,284	68.28	2,659	69.1	3,162	69.22
Total	1,079	100	1,653	100	2,385	100	3,345	100	3,848	100	4,568	100

Enrollment Data by Level												
Level	Fall 2009		Spring 2010		Fall 2010		Spring 2011		Fall 2011		Spring 2012	
	N	%	N	%	N	%	N	%	N	%	N	%
Non-degree Seeking	47	4.36	12	0.73	100	4.19	221	6.61	112	2.91	143	3.13
Bachelor's Degree	640	59.31	1,111	67.21	1,609	67.46	2,205	65.92	2,721	70.71	3,136	68.65
Master's Degree	392	36.33	530	32.06	676	28.34	919	27.47	1,015	26.38	1,289	28.22
Total	1,079	100	1,653	100	2,385	100	3,345	100	3,848	100	4,568	100

Enrollment Data by Pell Status												
Pell Status	Fall 2009		Spring 2010		Fall 2010		Spring 2011		Fall 2011		Spring 2012	
	N	%	N	%	N	%	N	%	N	%	N	%
Pell Recipients	N/A	N/A	N/A	N/A	444	19%	593	18%	755	20%	891	20%
Non-pell Students	N/A	N/A	N/A	N/A	1,941	81%	2,752	82%	3,093	80%	3,677	80%
Total	N/A	N/A	N/A	N/A	2385	100%	3345	100%	3848	100%	4568	100%

Enrollment Data by Age												
Age	Fall 2009		Spring 2010		Fall 2010		Spring 2011		Fall 2011		Spring 2012	
	N	%	N	%	N	%	N	%	N	%	N	%
0-14	77	7.14	74	4.48	60	2.52	46	1.38	23	0.6	17	0.37
18	0	0.00	0	0.00	3	0.13	4	0.12	6	0.16	5	0.11
19	4	0.37	6	0.36	5	0.21	3	0.09	15	0.39	14	0.31
20	8	0.74	12	0.73	18	0.75	26	0.78	16	0.42	19	0.42
21	9	0.83	15	0.91	33	1.38	39	1.17	49	1.27	56	1.23
22	27	2.5	42	2.54	48	2.01	62	1.85	57	1.48	82	1.8
23	25	2.32	41	2.48	75	3.14	79	2.36	96	2.49	119	2.61
24	28	2.59	40	2.42	77	3.23	111	3.32	114	2.96	148	3.24
25-34	404	37.44	673	40.71	990	41.51	1,410	42.15	1,651	42.91	1,952	42.73
35-44	299	27.71	466	28.19	678	28.43	1,002	29.96	1,175	30.54	1,370	29.99
45-54	156	14.46	226	13.67	323	13.54	470	14.05	539	14.01	651	14.25
55-64	42	3.89	56	3.39	72	3.02	90	2.69	101	2.62	128	2.8
65 +	0	0.00	2	0.12	3	0.13	3	0.09	6	0.16	7	0.15
Total	1,079	100	1,653	100	2,385	100	3,345	100	3,848	100	4,568	100

Enrollment Data by Gender												
Gender	Fall 2009		Spring 2010		Fall 2010		Spring 2011		Fall 2011		Spring 2012	
	N	%	N	%	N	%	N	%	N	%	N	%
Unknown	91	8.43	163	9.86	2	0.08	270	8.07	210	5.46	175	3.83
Male	466	43.19	713	43.13	1,076	45.12	1,451	43.38	1,747	45.4	2,138	46.8
Female	522	48.38	777	47.01	1,307	54.8	1,624	48.55	1,891	49.14	2,255	49.37
Total	1,079	100	1,653	100	2,385	100	3,345	100	3,848	100	4,568	100

Enrollment Data by 1 st Generation Status												
First Generation	Fall 2009		Spring 2010		Fall 2010		Spring 2011		Fall 2011		Spring 2012	
	N	%	N	%	N	%	N	%	N	%	N	%
First Generation Students	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	468	12%	921	20%
Non-1st Gen	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	3,380	88%	3,647	80%
Total	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	3848	100%	4568	100%

Applicant Data

FY 2012 Applicants	
Minority	23%
Nonminority	77%
Female	49%
Male	51%
Not First Generation	59%
First Generation	41%
No Pell	81%
Pell Recipient	19%
Colorado Resident	64%
Non-resident	36%

Graduation/Retention Data

Graduation and Retention Data Fall 2009 Undergraduate Cohort Graduation and Retention Rates				
Description	Cohort Size	Graduation Rate	Retention Rate	Total
Overall	404	39%	34%	73%
Female	212	42%	35%	77%
Male	192	36%	34%	70%
American Indian or Alaska Native	4	50%	25%	75%
Asian	6	50%	50%	100%
Black or African American	17	24%	29%	53%
Hispanic/Latino	37	30%	38%	68%
Native Hawaiian or Other Pacific Islander	1	0%	0%	0%
Two or More Races	4	0%	25%	25%
White	280	41%	35%	76%
Race/Ethnicity Unknown	52	40%	37%	77%
Non-resident alien	3	67%	0%	67%

Graduation and Retention Data				
Fall 2009 Graduate Cohort Graduation and Retention Rates				
Description	Cohort Size	Graduation Rate	Retention Rate	Total
Overall	199	47%	26%	73%
Female	110	46%	27%	73%
Male	89	48%	25%	73%
American Indian or Alaska Native	2	100%	0%	100%
Asian	2	50%	0%	50%
Black or African American	11	45%	18%	63%
Hispanic/Latino	15	47%	20%	67%
Native Hawaiian or Other Pacific Islander	0	N/A	N/A	N/A
Two or More Races	0	N/A	N/A	N/A
White	133	50%	28%	78%
Race/Ethnicity Unknown	32	34%	25%	59%
Non-resident alien	4	25%	50%	75%

Graduation Data by Program				
Program	2010	2011	2012	Grand Total
BS - Applied Social Sciences	5	30	69	104
BS - Business Management	10	152	242	404
BS - Information Technology	0	0	22	22
BS - Organizational Leadership	10	42	74	126
BS - Public Management	2	23	31	56
MS - Management	7	35	64	106
MS - Organizational Leadership	14	73	110	197
MS - Teaching & Learning	3	18	27	48
Grand Total	51	373	639	1,063

Graduation Data by Tuition Classification				
Tuition Classification	2010	2011	2012	Grand Total
Unclassified	51	373	639	1,063
Grand Total	51	373	639	1,063

Graduation Data by Race/Ethnicity				
Race/Ethnicity	2010	2011	2012	Grand Total
Non-Resident Alien	0	2	8	10
Black or African American, non-Hispanic	0	12	17	29
Native American or Alaskan Native	0	2	4	6
Asian	2	6	11	19
Hispanic	5	26	53	84
White, non-Hispanic	31	264	455	750
Unknown Ethnicity	13	60	84	157
Hawaiian or Pacific Islander	0	1	1	2
More than one race/ethnicity (non-Hispanic)	0	0	6	6
Grand Total	51	373	639	1,063

Graduation Data by Gender				
Gender	2010	2011	2012	Grand Total
Male	25	165	306	496
Female	24	181	285	490
Unknown	2	27	48	77
Grand Total	51	373	639	1,063

Audit and Finance Committee

October 4, 2012

BOARD OF GOVERNORS *of the*
COLORADO STATE UNIVERSITY SYSTEM

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
AUDIT/FINANCE COMMITTEE MEETING AGENDA
October 4, 2012**

Audit

- | | |
|---|-------|
| 1. <i>Discussion/Presentation</i> – Status of FY 2012-2013 Audit Plan | 5 min |
| 2. <i>Discussion/Presentation</i> – Status of open recommendations | 5 min |
| 3. <i>Discussion/Presentation</i> – Other Audit activities | 5 min |

Finance

- | | |
|--|--------|
| 4. <i>Discussion/Presentation</i> – Update on State revenues based on the September revenue forecasts. | 10 min |
| 5. <i>Discussion/Presentation</i> – CSU-Pueblo campus issues | 20 min |
| 6. <i>Discussion/Presentation</i> – Defined Contribution Plan reviews | 15 min |

Quarterly financial reports delayed until December due to a vacancy in
The CFO position at CSU-Pueblo

Audit

BOARD OF GOVERNORS *of the*
COLORADO STATE UNIVERSITY SYSTEM

COLORADO STATE UNIVERSITY SYSTEM
DEPARTMENT OF INTERNAL AUDITING FY 2012-2013
AUDIT PLAN AS OF SEPTEMBER 17, 2012

Audit	Institution	Status
Carry-forward from FY 11-12		
Non-student hourly employees	CSUP	Report 13-01
Lory Student Center	CSU	Report 13-02
CVMBBS - Dept of Environmental & Radiological Health Sciences	CSU	Fieldwork
Research Innovation Center	CSU	
IT - RamTech	CSU	Fieldwork
New for FY 12-13		
NCAA Compliance Areas	CSU	
Dining Services	CSU	Fieldwork
The Institute for Learning and Teaching (TILT)	CSU	Fieldwork
Payroll	CSU	
Warner college of Natural Resources	CSU	
CSU Extension (Field office audits)	CSU	
Accounts Receivable	CSU	
Tax Issues	CSU	
Motor Pool	CSU	
Identity Access Management Project	CSU	Ongoing
IT-Data Centers Survey	CSU	
Special Projects	All Locations	
Internal Auditing self-assessment		
Housing	CSUP	
Bookstore	CSUP	
Athletics	CSUP	
Student Fees-Mandatory	CSUP	
Travel	CSUP	
Student Financial Services	CSU-GC	



All Overdue Recommendations

Audit Number	Audit Name	Report Date	Institution	Rec No	Recommendation	Audit Report Response	Department	Target Completion Date	Revised Target Completion Date	Current Response
10-08	College of Veterinary Medicine and Biomedical Sciences	11/30/2009	CSU	2	Update Strategic Plan to ensure it reflects major achievements and current goals and objectives and includes measurable performance metrics, and ensure a comprehensive assessment is done to evaluate progress in meeting all of the goals in the Plan.	Agree. 2005 Strategic Plan will be updated. Two meetings will occur before July 1, 2010, after which they can update the Strategic Plan. An annual comprehensive assessment will be performed to evaluate progress against the Strategic Plan.	CVMBS, DLAB	6/30/2011	1/1/2014	With the pending hire of a new Dean in early CY12, the DLAB will wait to finalize a strategic plan after a college plan is announced.
10-17	Telecommunications - Cell Phones	6/30/2010	CSU	1	Telecommunications should develop and document procedures for granting blanket exceptions to departments.	Telecommunications plans to revamp the cell phone program in FY11 and blanket exemptions will be clearly addressed in the procedures.	Telecommunications	6/30/2011	12/31/2012	Looking at implementing a hybrid solution with both a stipend and corporate plan option.
10-17	Telecommunications - Cell Phones	6/30/2010	CSU	2	Telecommunications should analyze the administrative fee and the personal usage percentage charge to ensure they are in line with actual costs to the program.	These fees and charges will be reevaluated in the new cell phone program.	Telecommunications	6/30/2011	12/31/2012	Looking at implementing a hybrid solution with both a stipend and corporate plan option.
12-09	Supplemental Pay	4/27/2012	CSU-P	8	Develop procedures that incorporate State Personnel Board Rules when contracts are issued to employees whose additional assignment is with another area of the University or with another State agency.	Agree. 8/31/12 for interagency assignments. 8/31/13 for external agency assignments.	HR	8/31/2012	11/30/2012	
12-09	Supplemental Pay	4/27/2012	CSU-P	3	Perform a periodic management review, at least annually, of all issued supplemental pay and adjunct contracts to determine if they are in compliance with University policy.	Agree. While the policy and process implemented per Rec 1 should ensure that contracts are in compliance, a periodic review will be undertaken annually between 7/1-8/1 to review what transpired in the previous fiscal year.	Provost	8/31/2012	2/01/2013	

Audit Number	Audit Name	Report Date	Institution	Rec No	Recommendation	Audit Report Response	Department	Target Completion Date	Revised Target Completion Date	Current Response
12-09	Supplemental Pay	4/27/2012	CSU-P	9	Consider the utilization of an appropriate tracking system for the efficient flow of the approval and monitoring process of all contracts.	Agree. We will consult with NeoGov vendor to see if there is an effective module that would support approval and monitoring of all supplemental contracts. If not, we will search for other online solutions.	Provost and HR	9/30/2012	12/31/2012	Changes in senior leadership have delayed implementation. New Provost and HR Directors will continue to pursue.
12-13	CAHS - Dean's Transition	6/20/2012	CSU	8	Develop and implement a process to ensure that the College's accounts are reviewed and reconciled on a routine basis, and that the reconciliation process is documented.	Agree. The College Business Manager will instruct financial staff to review accounts monthly. Special attention should be paid to large purchases, repeated use of vendors, and the sensitive items report (which Business Manager will distribute monthly).	CAHS	9/30/2012	10/31/2012	Process started but not completed. Department financial officers are identifying and adopting best practices and developing a college-wide reconciliation process.

Finance

BOARD OF GOVERNORS *of the*
COLORADO STATE UNIVERSITY SYSTEM

Legislative Council September Revenue Forecast

- The General Fund ended **FY 2011-12** with \$523.3 million more than the amount budgeted to be spent or retained in the reserve.
- The **FY 2012-13** General Fund budget is in balance. There will be enough revenue to transfer an estimated \$678.5 million to the State Education Fund pursuant to House Bill 12-1338 at the end of the year.
- The General Assembly will have \$589.8 million, or 7.0 percent, more to spend in **FY 2013-14** than the amount budgeted for FY 2012-13; this amount does not account for expenditure pressures resulting from inflation and caseload growth.
- The single largest contributor to revenues is capital gains taxes.
- A major portion of the increases will likely be transferred to the Education Fund and also to be used to support Medicaid, human services and controlled maintenance.
- Higher education may see a modest increase in funding for FY 2013-2014 which will likely be in the \$25M to \$35M range

What Can Higher Education Expect

- \$25 to \$35 million in new funds. Current conversations indicate
 - \$25m into operating
 - \$10 m into financial aid
- Additional Capital Construction/Controlled Maintenance Funds
 - It appears the state will use some of the increased revenues to do something in capital construction.
 - The majority of funds that are made available will probably go to fund Level I and Level II controlled maintenance projects

CSU	Level 1	Install Fire Alarms - Five Buildings	\$ 426,260
CSU	Level 1	Install Fire Sprinkler System	\$ 432,085
CSU	Level 2	Install Fire Sprinkler System	\$ 681,880
CSU	Level 2	Upgrade Elevators, Multiple Buildings	\$ 460,000
CSU	Level 2	Upgrade Electrical System, Foothills Campus	\$ 395,252
		Total - CSU	\$ 2,395,477

CSU-Pueblo Level 2 Install Campus Security System \$ 554,200

Total - CSU System \$ 2,949,677

Annual State Budget Process

- Development of the FY 2013-2014 State Budget will be based on the September revenue estimates that were released on September 20th.
- Governor submits the Executive branch budget to the Legislature first week of November
- The Legislature/Joint Budget Committee will begin briefings and hearings with all State Departments after the November Election.
- In December
 - Higher Education briefing with System Chancellor and Joint Budget Committee
 - Joint Budget Committee continues briefings on all state departments
 - State Revenue Forecast will be released mid-December and budget requests may be revised based on estimated revenues.
- Budget process wraps up in March and the Long-appropriations bill is introduced that contains funding for all of state government. Usually adopted by May.

CSU-Pueblo Budget Update
Audit and Finance Committee, CSU System Board of Governors,

Oct. 4, 2012

- In May 2012 the board approved an incremental budget increase for CSU-Pueblo.
- The approved increase included a revenue line item for use of \$2.1 million.
- The university has addressed issues surrounding recent audits.
 - New policies have been developed and implemented
 - The “Delinquent Student Accounts” policy (p. 26, 2012-2013 catalog) for nonpayment of tuition is now being enforced
 - All accounts receivable audit recommendations have been addressed
- Enforcing policies and the Accounts Receivable audit recommendations caused a 7.14 percent drop in FTE enrollment for Fall 2012, which created an estimated additional \$2.05 million shortfall for FY 2012-2013 (tuition).

CSU-Pueblo Budget Update, continued

- \$1.27 million in expense reductions have occurred since January 2012.
 - \$470,000 1 percent across the board cut
 - \$804,165 13 positions eliminated and/or collapsed in Student Affairs and Enrollment Management (salaries and benefits) (\$266,352 from student fee or housing positions and \$537,813 from E&G funded positions)
- The University Budget Board is reviewing the FY 2012-2013 budget to identify additional efficiencies.
- In December, 2012, the Chancellor and President will bring updated budget information for FY2012-2013.

Defined Contribution Plan Review

- C.R.S. § 24-54.5-104.5 requires the Board to periodically review their Defined Contribution Plans to meet its fiduciary duties
- CSU and CSU-Pueblo each have their own
- A review was completed by Gallagher, our benefits advisor recently
- CSU and CSU-Pueblo had internal groups review the Gallagher work
- Attached are the CSU and CSU-Pueblo reports regarding the review of the Gallagher report and recommendations regarding the Defined Contribution Plans
- The Gallagher report is available to Board members upon request
- No issues were identified by CSU, CSU-Pueblo or Gallagher, and both plans seem to be on-course.
- Staff from CSU and CSU-Pueblo are here to brief the committee.

Appendix



Colorado State University - Pueblo
FINAL FY 2012-13 E & G REVENUE & EXPENSE PROJECTION

May 1, 2012

		BOG Enrollment Growth 0.0%
Projected New Revenues		\$ 4,753,460
Tuition	\$ 2,082,400	
13-18 Credit Hour Block	\$ 1,177,950	
Differential Tuition	\$ 82,000	
Tuition Rate Increase:		
• UG Resident Increase \$21.36/credit hr, 11.7%; NR 3%, WUE (-2.2%)		
• Graduate Resident and Non-resident 9.5%		
• Differential 9.5% (Engineering, Nursing, Business, CIS)		
• 13-18 credit hour block from \$35.20 to \$100 - approved for FY11-12, not Implemented		
State Funding	\$ (291,089)	
Other Fees & Revenues	\$ 200,000	
Onetime Revenue/Transfer	\$ 2,102,199	
Conversion of Fees to Tuition	\$ (600,000)	
Projected New Expenses		\$ 4,753,460
Student Financial Assistance - 20%	\$ 668,470	
Additional Student Financial Assistance	\$ 200,000	
Faculty/Staff Salary Increases	\$ 1,000,000	
Increased Enrollment/Retention Initiatives	\$ 755,000	
• First Year Programs/Retention Support	\$ 175,000	
• Honors Program	\$ 30,000	
• Disability Resource Center	\$ 50,000	
• Retention/Recruitment Marketing Initiative	\$ 500,000	
Program Enhancements	\$ 505,000	
• Research	\$ 75,000	
• New Faculty Lines	\$ 200,000	
• Recruitment Adjustments	\$ 150,000	
• Athletic Incentive Pay	\$ 30,000	
• Centralized Scheduling	\$ 50,000	
Mandatory Costs	\$ 2,095,250	
• Promotions	\$ 98,000	
• Accreditation	\$ 85,000	
• Security Contract	\$ 500,000	
• Utilities/Insurance	\$ 60,000	
• COP Library Payment	\$ 52,250	
• Position Funding Restoration	\$ 200,000	
• Recruitment/Equity Study	\$ 100,000	
• Increased Benefit Costs	\$ 500,000	
• Kuali Conversion	\$ 500,000	
Academic and Campus Efficiencies- 1%	\$ (470,260)	
Net		\$

One time transactions for FY 2012-2013

• Retention/Recruitment Marketing	\$ 200,000
• Centralized Scheduling (software)	\$ 25,000
• Kuali Conversion	\$ 250,000
• Equity Study	\$ 50,000
Total	\$ 525,000

REPORT OF THE COLORADO STATE UNIVERSITY ORP REVIEW COMMITTEE – August 2012

INTRODUCTION

HB04-1007 took effect on August 4, 2004. The legislation followed a 2002 audit of “Optional Retirement Plans” (ORPs) available to certain faculty and non-classified employees in higher education by the State Auditor’s Office. Among other issues, the audit raised the question of the fiduciary obligations of governing boards and their respective members with respect to plans established under the provisions of CRS §24-54.5-101-107 (the “ORP Statute”).

An ORP (the University’s Defined Contribution Plan for Retirement or DCP) was approved for Colorado State University by the State Board of Agriculture and implemented in the Spring of 1993. The DCP became the required retirement plan for virtually all newly hired faculty and administrative-professional staff at CSU, replacing PERA. ORPs are now in existence in all of the institutions of higher education in the State with the exception of the schools under the control of the State Board for Community Colleges and Occupational Education and the Colorado School of Mines. The University of Colorado has a defined contribution retirement plan for its faculty and non-classified staff which has been existence for many decades and was established under legislation pre-dating the ORP Statute.

The provisions of HB04-1007, as summarized below, are set forth in CRS §24-54.5-104.5.

Boards establishing plans under the ORP Statute must adopt a formal plan for selecting companies to act as fund sponsors. The Boards must:

- provide access to investment alternatives having a range of risk, benefit and cost;
- ensure that governing boards are permitted to monitor the selected fund sponsors’ compliance with their contractual obligations, including return on investment alternatives and total fees and expenses charged;
- conduct a periodic review of the financial viability and attractiveness of combining their plan with those of other governing boards;
- conduct a the periodic review of each fund sponsor from which participants may select investment alternatives and compare the performance of these sponsors with that of other sponsors of optional retirement plans available to public employees in the state. The reviews may be conducted by committee of the governing board, an institutional committee or personnel, external auditors or benefits consultant as determined by the boards. The reviews may be done by each board or in combination with other board(s). A full report by any such committee must be provided to each member of the governing board.

HB04-1007 provides that “so long as a governing board complies with the requirements set forth . . . [in CRS §24-54.5-104.5(1)] it shall be deemed to have met its responsibilities and fiduciary duties with respect to any optional retirement plan it has

established, and the governing board, its members, agents, employees and plan administrators shall have no liability whatsoever to participants in the plan.”

Based on previous informal discussion with the Office of the General Counsel, we believe that the process followed by the State Board of Agriculture when it implemented the DCP in 1993 satisfies the Board’s obligations under HB04-1007 for selecting plan sponsors offering investments with varying levels of risk, benefit and cost and for ensuring access to information that will permit the monitoring of the plan sponsors’ adherence to contractual obligations.

Additionally, the ORP statute requires Governing Boards to periodically conduct reviews of the DCP fund sponsors from which participants may select investment alternatives; establish selection criteria for fund sponsors when replacement or addition of fund sponsors is necessary; compare each fund sponsor’s performance to those available to other public employees in the State; and review the financial viability and attractiveness of combining the DCP with plans of the other colleges and universities. This Report reflects the third such review with the first being conducted in November 2006.

Since each ORP is to be compared to plans available to other public employers in Colorado, administrators from Colorado State University collaborated with administrators representing the other institutions with ORPs [the former “State Colleges”- Metropolitan (Metropolitan State University of Denver), Western (Western State Colorado University), Adams (Adams State University) and Mesa (Colorado Mesa University), UNC, Fort Lewis College, Colorado State University Pueblo and the University of Colorado] to derive a common set of fund performance data. Consultants from Gallagher Benefit Services developed those data and began analyzing data in August of 2011 and issued their report in late 2011 (the “GBS Report”). The GBS Report has been used as the basis of portions of the Committee’s review as noted later in this report.

At its June 22, 2006 meeting, the Board of Governors (Board) approved the use of institutional committees reporting to the Chancellor as the mechanism for conducting the periodic reviews contemplated by C.R.S. §54.5-104.5.

The institutional committees were charged to conduct a review of the DCP, including:

- I. reviewing and monitoring each authorized fund sponsor;
- II. establishing selection criteria for fund sponsors when fund sponsors are replaced or new fund sponsors are added;
- III. reviewing the financial viability and attractiveness of combining the CSU DCP with those of other institutions of higher education; and
- IV. comparing each fund sponsor’s performance to sponsors of other ORPs available to other public employees in the state.

The Chancellor is to provide each member of the Board with a copy of the full report of the Committee.

The Colorado State University committee is comprised of:

- Tony DeCrosta, Executive Director and Chief Human Resource Officer, Committee Chair
- Vickie Bajtelsmit, Professor and former Chair, Department of Finance and Real Estate and past-member and past-Chair of the University Benefits Committee
- Juliet Gionfriddo, Professor of Clinical Sciences and current member of the University Benefits Committee
- Gail Michaud, Associate University Controller
- Teri Suhr, University Human Resources Benefits Manager
- Linda Schutjer, Sr. Associate Legal Counsel
- Bill Liley, Human Resources Coordinator and Retired Human Resource Director.

Technical assistance to the Committee was provided by Arthur Lustig of Gallagher Benefit Services. Mr. Lustig holds the professional designation of PLANSPONSOR Retirement Professional and has Series 6 and 63 certifications from the Financial Industry Regulatory Authority (FINRA). Mr. Lustig has consulted on and managed pension plans for 10+ years.

ANALYSIS AND RECOMMENDATIONS

I. Reviewing and Monitoring each Authorized Fund Sponsor

- The fund sponsors for the CSU DCP are: TIAA-CREF; FIDELITY/METLIFE; and the VARIABLE ANNUITY LIFE INSURANCE COMPANY (VALIC). The committee's review of this factor indicates that while each of these companies has experienced minor rating downgrades by one or more of the rating agencies, each remains in solid financial condition:

1. FIDELITY INVESTMENTS/METLIFE

- Fidelity Investments is the largest mutual fund company in the United States providing financial services for more than 20 million investors. Fidelity reports \$1.5 trillion in assets under management as of September 30, 2010. Fidelity is rated A+ by Standard and Poor (07-2011) with an outlook of stable and A2 by Moody's (04-03-2011) with an outlook of negative. (Moody's rating reflects a downgrade from its rating in 2008 and its outlook of "negative" reflects their view that Fidelity's rating will continue to decline.) AM Best gave Fidelity a rating of A+ (07-2011).
- MetLife is one of the largest insurance and financial companies with operations in the U.S. and abroad. MetLife acquired Travelers in 2005 which, among other things, enhanced its core life and retirement savings businesses. Although the acquisition has not affected their rating, it has resulted in a negative outlook for some analysts. MetLife's ratings are: Standard and Poor, AA-; Moody's, Aa3; Fitch, AA-; and A.M. Best, A+ (all ratings as of 05-02-2012).

Note: Fidelity Investments and MetLife partnered so that they were able to meet the bid spec requirement of offering both mutual funds and annuity products through a “single” vendor, thereby offering investments with a range of risk, benefit and cost.

2. TIAA-CREF is one of the world’s largest private pension systems with \$487 billion in combined assets under management as of 12-31-2011. Ratings are: Standard and Poor, AA+ (05-2012); Moody’s, Aaa (06-2012); Fitch, AAA (06-2012); A. M. Best, A++ (04-2012).
3. VALIC is a subsidiary of AIG (American International Group) a diversified financial group. Though a subsidiary of AIG, VALIC is a separate company incorporated in Texas where state laws regulate, preserve and enhance the solvency of the general account and assure that the contractual obligations to insurance clients are fulfilled. VALIC has more than \$68 billion in assets under management as of June 2011 and specializes in defined contribution retirement programs. VALIC’s ratings are: Standard and Poor, A+; Moody’s, A2; Fitch, A; A.M. Best, A (all ratings as of 05-02-2012).

Each of these companies provides high quality customer services and excellent communication and educational materials to their participants. VALIC provides a high level of personal service with several full time investment representatives available to participants while TIAA-CREF and FIDELITY INVESTMENTS/METLIFE provide service advice via on-line and telephone counseling coupled with frequent on-campus consultations. Each of the companies provides investment literature and other materials that describe the risks and asset classes of their various fund offerings along with web-based tutorials on asset allocation principles and risk/return analyses. Each of the firms remains responsive to institutional administrative needs and requirements.

Recommendation

The three companies currently authorized to provide services to the University’s DCP participants are solid financially, provide high quality service to the participants and the University and offer a wide array of investment offerings, service styles and capabilities, and expenses. The Committee sees no need to replace any of the present authorized vendors nor is there any significant advantage to plan participants in adding additional vendors. In fact, adding additional vendors would reduce total assets under management with the current vendors resulting, in some cases, a higher expense ratio to participants. As such, the committee recommends utilizing only the three aforementioned vendors.

II. Establish Selection Criteria for Fund Sponsors whenever Fund Sponsor's are Replaced or New Fund Sponsors are Added

The Committee reviewed the criteria utilized in 1992 to select the vendors currently authorized under the DCP. The selection criteria, outlined below, were developed in concert with consultants from Watson Wyatt (currently Towers Watson) who were retained as experts in such a selection processes. The criteria against which the proposals were judged included: financial stability; ability to offer products that conform to the intent (prudent investments); serviceability to participants and the university; and, conformity to the RFP requirements. Each of these broad categories was further refined with specific scoring factors such as education of participants; record keeping and client reporting capabilities; expenses, fees and other charges; and investment performance. A review of materials available from the Association of Governmental Defined Contribution Administrators, Inc. verify that the criteria utilized in 1992 continue to apply with certain updates for changes in technology such as the availability and quality of web based enrollment and investment modeling tools and whether or not companies are outsourcing their telephone and internet advice services.

Recommendation

Should the University decide to seek additional or replacement vendors, the Committee recommends that the selection process utilize the same criteria developed for the 1992 process, updated to evaluate emerging technologies and changes in business practices. Further, the Committee supports the retention of a consultant proficient in the pension plan management arena to assist in the evaluation and selection process should the University determine that new or replacement vendors are needed.

III. Review the Financial Viability and Attractiveness of Combining the CSU Plan with those of other Institutions of Higher Education

The ORP Statute authorizes each governing board of a state institution of higher education to establish one or more ORPs at the colleges or universities under its jurisdiction as an alternative to membership in PERA. Further, each governing board that establishes an ORP has the authority to set the terms and conditions of the plan, including criteria for eligibility, plan design, investment alternatives, employee contribution rates and employer contributions, if any, and other matters. Finally, the legislature declared that its purpose in permitting such plans is to:

- “enable the state colleges and universities of Colorado . . . to attract the most qualified faculty and administrators in order to preserve and enhance the ability of such colleges and universities to fulfill their educational, service, and research responsibilities”, and
- “provide the governing boards of the state colleges and universities...[with] the maximum flexibility to provide alternative optional retirement plans”.

In order to review the financial viability and attractiveness of combining the CSU DCP with optional retirement plans of other institutions of higher education, consideration of the following criteria is appropriate.

Managerial impact of combination

Currently, seven governing boards have established ORPs for eligible employees at the institutions they govern. Each of the institutions has a different educational mission, driving the need to recruit a different mix of faculty and staff. Further, each board defines eligibility for its optional retirement plan and sets different rates of contribution based on its own population of eligible employees and budgetary constraints. Boards set different eligibility standards and contribution rates for employee groups within a single institution and with respect to different institutions under their control. For example, the contribution rates and eligibility criteria in the CSU-DCP are different than those applicable to CSU-P. These differences are due, in part, to the significant difference in the nature of and the faculty and staff employed by the two institutions. Finally, in administering the CSU-DCP, the institution must manage the communication of vendor selection alternatives to new employees, implement vendor and investment selections by plan participants initially and during an annual open enrollment period, administer vendor solicitation of eligible employees and provide support and information to eligible employees throughout the year.

Combining the CSU DCP with plans of other institutions of higher education would require some form of unified management or administration, perhaps even up to and including defining common criteria for participation in and operation of the plan. Such combination would, of necessity, reduce the current level of control in structuring the contribution rates and/or other design elements of the CSU-DCP. Consolidation of the CSU-DCP with those offered by other boards would also likely require a unified management structure and plan administration at a central location, which may be less convenient and/or responsive to eligible institutional employees. Although unified management and administration may reduce overall personnel and system costs to each institution in acting as a "plan administrator" and providing these services, the price for such cost reduction may be a more "one size fits all" retirement plan, including a loss of flexibility and control at the institutional level and centralization of service representatives from the plan vendors.

Financial impact of combination

The primary issue with respect to the fiscal impact of combining the CSU-DCP with other institutional plans is whether the increased number of participants and increased average participant balances in a single plan, or at least under a single management umbrella, could result in cost efficiencies thus reducing costs to the participants. Such cost efficiencies could include reduced (or shared) plan administration costs as noted above, but the more substantive costs associated with such plans are the fees and expenses paid by participants with respect to the various investment alternatives. Therefore, the relevant question is whether the combination of the various plans would increase the number of participants and/or the "average participant balance" to the point that the expense ratios are noticeably reduced.

- Currently, the data reflected in the GBS Report indicate that expense ratios for all vendors in all plans are similar and vary with no statistical significance.
- Therefore, it appears that no further efficiencies would be realized by larger institutions like CSU – although smaller institutions might benefit.
- We are advised by our consultant, Arthur Lustig of Gallagher Benefits Services, that even if all funds of the various state higher education institutions were brought under a single administrative/management umbrella, it would be unlikely to drive down expenses charged to participants unless a single exclusive vendor was also selected.

Recommendation

Based on the analysis outlined above, the Committee recommends that the University not combine its plan with others as it is unlikely that any potential cost savings to the University or its participants would outweigh the loss of flexibility and local control over plan design, eligibility definitions, communication and administration.

IV. Compare Each Fund Sponsor's Performance to Other Sponsors of Similar Plans Available to Other Public Employees in the State

The GBS Report identified the appropriate comparison group of public employers in the state and compared performance across this group. The employers considered for peer comparison were CSU, CU, the plan maintained for the former State Colleges, UNC, Ft. Lewis, and CSU-Pueblo. Other public employers used for comparison included Douglas County, Jefferson County, Larimer County, Colorado PERA (defined contribution plan only), and the Denver Water Board.

As detailed in the ORP Report, the CSU-DCP compares favorably against these peers based on performance of its funds. Through our three vendors, we offer over 300 investment choices, allowing our participants to select funds that meet their personal risk, return, and cost constraints as required by CRS §24-54.5-104.5(1)(a). Expense ratios are comparable to our peer institutions and generally lower than those at the other public employers.

The GBS Report summarizes the performance of each individual fund as compared to others in the same fund category (e.g. stable value, small growth, etc.). Information on 1-, 3-, 5-, and 10-year returns for funds offered by Colorado Colleges and Universities and those offered by other public employers shows some variation across specific funds and time periods in each category. Overall, however, we conclude that the CSU funds' performance was comparable to those of our peers and certainly within the range of expected returns for funds in each category.

Recommendation

Based on the foregoing, the Committee recommends no change at this time.

Closing Comments and Observations

- The University's contribution rate to our retirement plans have not changed in the past twenty (20) years. Since CSU is not a Social Security employer, current University contribution rates require further analysis to determine whether or not the University is at a competitive advantage/disadvantage with regards to retirement savings for its employees. Such analysis is currently underway from the Human Resource Department.
- The next survey of plans available to other public employees in the state is scheduled to commence research in the fall 2014. The Committee recommends that the next periodic review of the CSU-DCP occur after the report from that process is received.
- The Human Resource Department will continue to monitor the day-to-day performance of the vendors.
- Supporting materials, including the complete GBS Report are available from the University's Executive Director/Chief Human Resource Officer.

REPORT OF THE COLORADO STATE UNIVERSITY-PUEBLO ORP REVIEW COMMITTEE – September 2012

INTRODUCTION

HB04-1007 took effect on August 4, 2004. The legislation followed a 2002 audit of “Optional Retirement Plans” (ORPs) available to certain faculty and non-classified employees in higher education by the State Auditor’s Office. Among other issues, the audit raised the question of the fiduciary obligations of governing boards and their respective members with respect to plans established under the provisions of CRS §24-54.5-101-107 (the “ORP Statute”).

An ORP (the Defined Contribution Plan for Retirement or DCP) was approved for Colorado State University-Pueblo by the State Board of Agriculture and implemented in spring 1994. The DCP became the required retirement plan for virtually all newly hired faculty and administrative-professional staff at CSU-Pueblo, replacing PERA. ORPs are now in existence in all of the institutions of higher education in the State with the exception of the schools under the control of the State Board for Community Colleges and Occupational Education and the Colorado School of Mines. The University of Colorado has a defined contribution retirement plan for its faculty and non-classified staff which has been existence for many decades and was established under legislation pre-dating the ORP Statute.

The provisions of HB04-1007 are set forth in CRS §24-54.5-104.5, which is summarized as follows:

Boards establishing plans under the ORP Statute must adopt a formal plan for selecting companies to act as fund sponsors. The Boards must:

- provide access to investment alternatives having a range of risk, benefit and cost;
- ensure that governing boards are permitted to monitor the selected fund sponsors’ compliance with their contractual obligations, including return on investment alternatives and total fees and expenses charged;
- conduct a periodic review of the financial viability and attractiveness of combining their plan with those of other governing boards;
- conduct a periodic review of each fund sponsor from which participants may select investment alternatives and compare the performance of these sponsors with that of other sponsors of optional retirement plans available to public employees in the state. The reviews may be conducted by committee of the governing board, an institutional committee or personnel, external auditors or benefits consultant as determined by the boards. The reviews may be done by each board or in combination with other board(s). A full report by any such committee must be provided to each member of the governing board.

HB04-1007 provides that “so long as a governing board complies with the requirements set forth . . . [in CRS §24-54.5-104.5(1)] it shall be deemed to have met its

responsibilities and fiduciary duties with respect to any optional retirement plan it has established, and the governing board, its members, agents, employees and plan administrators shall have no liability whatsoever to participants in the plan.”

Colorado State University issued an RFP and implemented its ORP in 1993. Subsequently, CSU-Pueblo followed a similar process and implemented its ORP in Spring 1994. We believe that the process followed by the State Board of Agriculture when it implemented the DCP in Spring 1994 satisfies the Board’s obligations under HB04-1007 for selecting plan sponsors offering investments with varying levels of risk, benefit and cost and for ensuring access to information that will permit the monitoring of the plan sponsors’ adherence to contractual obligations.

However, the obligations to review the DCP fund sponsors from which participants may select investment alternatives, establish selection criteria for fund sponsors when replacement or addition of fund sponsors is necessary, compare each fund sponsor’s performance to those available to other public employees in the State, and review the financial viability and attractiveness of combining the DCP with plans of the other colleges and universities have not previously been addressed.

Since each ORP was to be compared to plans available to other public employers in Colorado, administrators from Colorado State University-Pueblo collaborated with administrators representing the other institutions with ORPs (the former “State Colleges”- Metropolitan, Western, Adams and Mesa), UNC, Fort Lewis College, Colorado State University and the University of Colorado to derive a common set of fund performance data. Consultants from Gallagher Benefit Services developed those data and issued their report in December 2005 (the “GBS Report”). The GBS Report has been used as the basis of portions of the Committee’s review as noted later in this report.

At its June 22, 2006 meeting, the Board of Governors (Board) approved the use of institutional committees reporting to the Chancellor as the mechanism for conducting the periodic reviews contemplated by C.R.S. § 54.5-104.5.

The institutional committees were charged to conduct a review of the DCP, including:

- I. reviewing and monitoring each authorized fund sponsor;
- II. establishing selection criteria for fund sponsors when replacement or addition of fund sponsors is necessary;
- III. reviewing the financial viability and attractiveness of combining the CSU-Pueblo DCP with those of other institutions of higher education; and
- IV. comparing each fund sponsor’s performance to sponsors of other ORPs available to other public employees in the state.

The Chancellor is to provide each member of the Board with a copy of the full report of the Committee.

The Colorado State University-Pueblo committee is comprised of:

- Michelle Fraser-Mills, Director of Business Financial Services
- Susan Benesch Interim Director of Human Resources, Committee Chair
- Johnna Doyle, Deputy General Counsel
- Bill Liley, Retired Human Resource Director - non-voting advisory member.

Colorado State University – Pueblo sought to have a committee that included people with expertise to evaluate the plans. Given that CSU-Pueblo has received no complaints or concerns regarding the ORP, the University determined that the committee members listed above provide the needed expertise to evaluate the ORP Plans in the best interest of the University participants. We also reviewed materials from the CSU Report to the degree they are relevant.

ANALYSIS AND RECOMMENDATIONS

I. Reviewing and Monitoring each Authorized Fund Sponsor

- The fund sponsors for the CSU-Pueblo DCP are: TIAA-CREF and the VARIABLE ANNUITY LIFE INSURANCE COMPANY (VALIC). The committee's review of this factor indicates that each of these companies is in solid financial condition:
 1. TIAA-CREF is one of the world's largest private pension systems with \$487 billion in combined assets under management as of 12-31-2011. With high ratings by each of the rating services: Standard and Poor, AA+ (05-2012); Moody's, Aaa (06-2012); Fitch, AAA (06-2012); A. M. Best, A++ (04-2012).
 2. VALIC is a subsidiary of AIG (American International Group) a diversified financial group. Though a subsidiary of AIG, VALIC is a separate company incorporated in Texas where state laws regulate, preserve and enhance the solvency of the general account and assure that the contractual obligations to insurance clients are fulfilled. VALIC has more than \$68 billion in assets under management as of June 2011 and specializes in defined contribution retirement programs. VALIC's ratings are: Standard and Poor, A+, Moody's, A2; Fitch, A; A.M. Best, A as of 05-02-2012.
- Each of these companies provides high quality customer services and excellent communication and educational materials to their participants. VALIC provides a high level of personal service with two investment representatives available to participants while TIAA-CREF provides more self-service advice via on-line and telephone counseling with more limited personal contacts. Each of the companies provides investment literature and other materials that describe the risks and asset classes of their various fund offerings along with web based tutorials on asset allocation principles and risk/return analyses. Each of the firms remains responsive to institutional administrative needs and requirements.

Recommendation

The two companies currently authorized to provide services to the University's DCP participants are solid financially, provide high quality service to the participants and the University and offer a wide array of investment offerings, service styles and capabilities, and expenses. The Committee sees no need to replace any of the present authorized vendors nor is there any significant advantage to plan participants in adding additional vendors because the current offerings are consistent with the statute that requires access to various risks, costs and benefits.

II. Establish Selection Criteria for Fund Sponsors when Replacement or Addition of Fund Sponsors is Needed

In 1994, CSU-Pueblo followed the process that was successfully utilized by CSU in 1992 for the selection of fund sponsors. We utilized the suggested criteria provided by CSU, outlined below, that were developed in concert with consultants from Watson Wyatt who were retained as experts in such selection processes. The criteria against which each company's proposal were judged included: financial stability; ability to offer products that conform to the intent (prudent investments); serviceability to participants and the university; and, conformity to the RFP requirements. Each of these broad categories was further refined with specific scoring factors such as education of participants; record keeping and client reporting capabilities; expenses, fees and other charges; and investment performance. A review of materials available from the Association of Governmental Defined Contribution Administrators, Inc. verify that the criteria utilized in 1994 continue to apply with certain updates for changes in technology such as the availability and quality of web based enrollment and investment modeling tools and whether or not companies are outsourcing their telephone and internet advice services.

Recommendation

Should the University decide to seek additional or replacement vendors, the Committee recommends that the selection process utilize the same criteria developed for the 1994 process, updated to evaluate emerging technologies and changes in business practices. Further, the Committee supports the retention of a consultant proficient in the pension plan management arena to assist in the evaluation and selection process should the University determine that new or replacement vendors are needed.

III. Review the Financial Viability and Attractiveness of Combining the CSU-Pueblo Plan with those of other Institutions of Higher Education

The ORP Statute authorizes each governing board of a state institution of higher education to establish one or more ORPs at the colleges or universities under its jurisdiction as an alternative to membership in PERA. Further, each governing board that establishes an ORP has the authority to set the terms and conditions of the plan, including criteria for eligibility, plan design, investment alternatives, employee contribution rates

and employer contributions, if any, and other matters. Finally, the legislature declared that its purpose in permitting such plans is to:

- “enable the state colleges and universities of Colorado . . . to attract the most qualified faculty and administrators in order to preserve and enhance the ability of such colleges and universities to fulfill their educational, service, and research responsibilities”, and
- “provide the governing boards of the state colleges and universities...[with] the maximum flexibility to provide alternative optional retirement plans”.

In order to review the financial viability and attractiveness of combining the CSU-Pueblo DCP with optional retirement plans of other institutions of higher education, consideration of the following criteria seems appropriate.

Managerial impact of combination

Currently, seven governing boards have established ORPs for eligible employees at the institutions they govern. Each of the institutions has a different educational mission, driving the need to recruit a different mix of faculty and staff. Further, each board defines eligibility for its optional retirement plan and sets different rates of contribution based on its own population of eligible employees and budgetary constraints. Boards set different eligibility standards and contribution rates for employee groups within a single institution and with respect to different institutions under their control. For example, the contribution rates and eligibility criteria in the CSU-Pueblo DCP are different than those applicable to CSU. These differences are due, in part, to the significant difference in the nature of and the faculty and staff employed by the two institutions. Finally, in administering the CSU-Pueblo DCP, the institution must manage the communication of vendor selection alternatives to new employees, implement vendor and investment selections by plan participants initially and during an annual open enrollment period, administer vendor solicitation of eligible employees and provide support and information to eligible employees throughout the year.

Combining the CSU-Pueblo DCP with plans of other institutions of higher education would require some form of unified management or administration, perhaps even up to and including defining common criteria for participation in and operation of the plan. Such combination would, of necessity, reduce the current level of control in structuring the contribution rates and/or other design elements of the CSU-Pueblo DCP. Consolidation of the CSU-Pueblo DCP with those offered by other boards would also likely require a unified management structure and plan administration at a central location, which may be less convenient and/or responsive to eligible institutional employees. Although unified management and administration may reduce overall personnel and system costs to each institution in acting as a “plan administrator” and providing these services, the price for such cost reduction may be a more “one size fits all” retirement plan, including a loss of flexibility and control at the institutional level and centralization of service representatives from the plan vendors.

Financial impact of combination

The primary issue with respect to the fiscal impact of combining the CSU-Pueblo DCP with other institutional plans is whether the increased number of participants and increased average participant balances in a single plan, or at least under a single management umbrella, could result in cost efficiencies thus reducing costs to the participants. Such cost efficiencies could include reduced (or shared) plan administration costs as noted above, but the more substantive costs associated with such plans are the fees and expenses paid by participants with respect to the various investment alternatives. Therefore, the relevant question is whether the combination of the various plans would increase the number of participants and/or the “average participant balance” to the point that the expense ratios are noticeably reduced.

- Currently, the data reflected in the GBS Report indicate that expense ratios for all vendors in all plans are about the same.
- We are advised by our consultant, Arthur Lustig of Gallagher Benefits Services, that even if all funds of the various state higher education institutions were brought under a single administrative/management umbrella, it would be unlikely to drive down expenses charged to participants unless a single exclusive vendor was also selected.
- Under certain circumstances, administrative costs could be reduced through consolidation to a single plan administrator but the expenses and fees paid by participants would remain the same as they are not driven by plan participant numbers. Therefore, it is our belief that no real efficiencies would be realized by this institution or its participants but there would be a significant loss of flexibility and control to respond to institutional needs.

Recommendation

Based on the above, the Committee recommends that the University not combine its plan with others as it is unlikely that any potential cost savings to the University or its participants would outweigh the loss of flexibility and local control over plan design, eligibility definitions, communication and administration.

IV. Compare Each Fund Sponsor’s Performance to Other Sponsors of Similar Plans Available to Other Public Employees in the State

The GBS Report identified the appropriate comparison group of public employers in the state and compared performance across this group. The employers considered for peer comparison were CSU, CU, State Colleges, UNC, Ft. Lewis, and CSU-Pueblo. Other public employers used for comparison included Douglas County, Jefferson County, Larimer County, Denver Water Board and Colorado PERA.

As detailed in the ORP Report, the CSU-Pueblo DCP compares favorably against these peers based on performance of its funds. Through our two vendors, we offer a total of 100 investment choices, allowing our participants to select funds that meet their personal risk, return, and cost constraints as required by CRS § 24-54.5-104.5(1)(a). Expense

ratios are comparable to our peer institutions and lower than those at the other public employers.

The GBS Report summarizes the performance of each individual fund as compared to others in the same fund category (e.g. stable value, small growth, etc.). Information on 1-, 3-, 5-, and 10-year returns for funds offered by Colorado Colleges and Universities and those offered by other public employers shows some variation across specific funds and time periods in each category. Overall, however, we conclude that the CSU-Pueblo funds' performance was comparable to those of our peers and certainly within the range of expected returns for funds in each category.

Recommendation

Based on the foregoing, the Committee recommends no change at this time.

Closing Comments and Observations

- Human Resources will continue to monitor the day to day performance of the vendors
- The next survey of plans available to other public employees in the state is scheduled to commence in the fall 2014. The Committee recommends that the next periodic review of the CSU-Pueblo DCP occur shortly after the report from that process is received.
- Supporting materials, including the complete GBS Report are available from the Interim Director of Human Resources.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
REAL ESTATE/FACILITIES COMMITTEE MEETING AGENDA
October 4, 2012 – Fort Collins**

Board Members: Scott Johnson, Chair; Ed Haselden
Frank Zizza, Kandi Brown, Regina Martel

CSURF Board Liaison: TBD

Staff: Kathleen Henry

OPEN Session

1. Funding for Mason BRT Improvements (Tony Frank) Action

Stretch Goal or Strategic Initiative: #26 Natural Resource Stewardship, #34 Master Building Plan. Board approval of this administrative action is required by statute, CCHE, Board, or university policy.

MATTERS FOR ACTION:

Finance: Use of Endowment Land Income Account for Mason Bus Rapid Transit infrastructure improvements.

RECOMMENDED ACTION:

MOVED, that the Board of Governors approve the use of funds, not to exceed \$1,500,000 from the Endowment Land Income Account sufficient to cover the University's portion of infrastructure improvements related to the City of Fort Collins Mason Bus Rapid Transit (BRT) Project.

EXPLANATION:

Presented by Dr. Tony Frank, President, Colorado State University.

At the February 2010 meeting, the Board of Governors approved the grant of a permanent, non-exclusive easement generally 20 feet wide by 4,620 feet long, totaling approximately 56,950 square feet (1.31 acres) in gross to the City of Fort Collins for the Mason Multi-Modal Corridor project, including Bus Rapid Transit (BRT) guideways, public bicycle/pedestrian trails, and transit stops across property owned by the Board on the Main Campus. The easement was granted in consideration of the City's implementation of the project in a manner and style consistent with and that improves upon the existing campus environment.

As previously discussed, the City's project will have significant impact on the function and aesthetics of the main campus. University staff has participated in design meetings and actively coordinated a number of engineering issues with the City of Fort Collins. These issues include storm water systems, guardrails, fencing, station platform design, landscape enhancements and pedestrian and bicycle safety.

The City is unable to use Federal Transit Administration funds to pay for many of the enhancements required by the University. These enhancements are critical to the efficient, effective, and safe operation of our campus.

Planned enhancements include:

- Upsizing the storm water system to accept CSU storm water runoff from the parking lot at Lake/College as well as all future storm water runoff from the redevelopment of the Prospect/College block in the future.
- Installation of a storm water quality pond south of Prospect Road.
- Decorative fencing between Pitkin Street and University Avenue to restrict mid-block pedestrian crossing in this heavily congested area.
- Enhanced landscaped plaza at the University Station.
- Safety lighting along the pedestrian/bicycle trail from Prospect to University.
- Spare conduit along length of corridor for future University fiber optic needs.
- Visitor Center Parking lot drainage.
- University Station wayfinding for CSU.

Approved

Denied

Board Secretary

Date

BOARD OF GOVERNORS
October 4-5, 2012
Colorado State University-Fort Collins
Lory Student Center

FRIDAY, October 5, 2012

BOARD OF GOVERNORS MEETING

Board of Governors Breakfast	7:30 a.m. – 8:00 a.m.
COMMENCE MEETING - CALL TO ORDER	8:00 a.m. – 3:00 p.m.
1. BOARD CHAIR’S AGENDA (30 min.)	8:00 a.m. – 8:30 a.m.
2. EXECUTIVE SESSION (1 hr. 30 min.)	8:30 a.m. – 10:00 a.m.
3. FACULTY & STUDENT REPRESENTATIVES’ REPORTS (1 hr.)	10:00 a.m. – 11:00 a.m.
A. <u>Faculty Reports</u>	
• CSU-Fort Collins: Faculty Report (10 min.)	
• CSU-Global: Faculty Report (10 min.)	
• CSU-Pueblo: Faculty Report (10 min.)	
B. <u>Student Reports</u>	
• CSU-Fort Collins: Student Report (10 min.)	
• CSU-Global: Student Report (10 min.)	
• CSU-Pueblo: Student Report (10 min.)	
4. CHANCELLOR’S REPORT AND STRATEGIC PLAN UPDATES (20 min.)	11:00 a.m. – 11:20 a.m.
5. PRESIDENTS’ REPORTS and CAMPUS UPDATES (40 min.)	11:20 a.m. – 12:00 p.m.
A. CSU-Fort Collins: President’s Report – Presented by Tony Frank (20 min.)	
B. CSU-Global: President’s Report – Presented by Becky Takeda-Tinker (10 min.)	
C. CSU-Pueblo: President’s Report – Presented by Lesley Di Mare (10 min.)	
Break and Working Lunch (15 min.)	12:00 p.m. – 12:15 p.m.
6. COMMITTEE REPORTS AND RESOLUTIONS (30 min.)	12:15 p.m. – 12:45 p.m.
A. Academic and Student Affairs Committee (Dorothy Horrell, Chair) (10 min.)	
B. Audit and Finance Committee (Ed Haselden, Chair) (10 min.)	
C. Real Estate/Facilities Committee (Scott Johnson, Chair) (10 min.)	

- 7. CONSENT AGENDA** (5 min.) 12:45 p.m. – 12:50 p.m.
- A. Colorado State University System
- Minutes of the August 2, 2012 Evaluation Committee Meeting
 - Minutes of the August 2, 2012 Real Estate/Facilities Committee Meeting
 - Minutes of the August 2, 2012 Audit and Finance Committee Meeting
 - Minutes of the August 2, 2012 Academic and Student Affairs Committee Meeting
 - Minutes of the August 3, 2012 Board of Governors Meeting
 - Minutes of the August 30, 2012 Special Board of Governors Meeting
- B. CSU-Fort Collins
- Nondelegable Personnel Actions
 - Posthumous Degree Conferral
- C. CSU-Pueblo
- Faculty Handbook Amendment – Parliamentary and Meeting Times
 - Academic Calendar Fall 2013 -Summer 2014
- D. CSU-Global
- Degree Conferrals Fall 2012 B Term (ending 10/28/12)
- 8. INSTITUTIONAL DISCUSSION ITEMS** (2 hr.) 12:50 p.m. – 2:50 p.m.
- 9. BOARD MEETING EVALUATION** (10 min.) 2:50 p.m. – 3:00 p.m.
- 10. ADJOURNMENT** 3:00 p.m.

Next Board of Governors Meeting: December 6-7, 2012 – CSU System Office, Denver

APPENDIX

- Board Correspondence
- Construction Status Reports
- Readings on Higher Education

Section

1

Board Chair's Agenda

This section
intentionally left blank

Section

2

Executive Session

This section
intentionally left blank

Section

3

Faculty and Student Representative Reports

Report by the Faculty Representative, Faculty Council, to the Board of Governors

October 4-5, 2012, Fort Collins

1. Programs approved by Faculty Council, May 1. New Interdisciplinary Minor: Film Studies
2. Orientations of Faculty Council (FC) Members and Committee Chairs

The Chair of Faculty Council in conjunction with the officers held an orientation for new Faculty Council members familiarizing them with shared governance, the functions of FC, and their role in representing their departments or College at-large. It was noted that they have the option of receiving the FC agendas and related materials electronically this year.

Orientation was held for the chairs of the FC standing committees emphasizing their preparation of recommendations/actions to the Executive Committee of FC for inclusion in the FC monthly agenda. Committee chairs are invited to appear before the Executive Committee when their committee's recommendation/actions are being considered to provide background and details of the committee's deliberations. The Chair of FC indicated he will continue his practice of attending at least one meeting of each of the committees again this year. The Code does indicate that the Chair is an ex-officio member of each committee. .

3. Annual Reports (2011-12)

Faculty Council received its' standing committees annual reports and the Benefits Committee report. The reports of the standing committees provide a summary of the committees' actions and deliberations, many of which have been considered by FC. Committee membership and attendance are reported. The Benefits Committee (faculty and administrative professionals' representation) included four recommendations: a leave sharing program; post-retirement benefits related to health care; long term care insurance; and improvements to the defined contribution plan. The report indicated that of 13 peer institutions from which data were gathered, CSU ranked 12th in employer contributions to retirement benefits. These recommendations will be studied further during this year.

4. Faculty Council Discussion—September

Assessment of and documentation of teaching effectiveness was the Faculty Council discussion item focused on recommendations from the University Distinguished Teaching Scholars/The Institute on Learning and Teaching Taskforce and the FC Committee on Teaching and Learning (CoTL). The intent of the discussion was to hear and gain the perspectives of the faculty for consideration by the CoTL, and other FC committees, for their implications for potential manual changes or additions.

The tentative discussion topic for October is a report of the findings related to faculty of the recent workplace climate survey. Faculty and staff responded to the survey in December 2011. The Office of Institutional Research conducted the analysis. Presentations will be made to various campus groups including at the Diversity Symposium (September 18-20), and the 2013

Professional Development Institute during the coming year. The intent is to have this survey serve as the baseline for continuous evaluation and improvement with the survey administered every two years.

5. Fall Forum

Faculty Council officers attended the Fall Forum which focused on student success and the science of learning. In addition, Chancellor Martin addressed the attendees and breakout sessions provided up-to-date information on investigations (Office of Equal Opportunity and the Office of General Counsel); information technology; research; international students; the master plan. The forum provides an excellent opportunity for interaction among administrators from the department and division level to the President and the Chancellor.

6. **Items of interest** to the faculty in progress

6.1. Drafting of CSU's policy allowing for multi-year contracts for adjunct faculty per passage of HB12-1144, Employment Contracts Non-tenure Track Faculty

6.2. Preparation for Higher Learning Commission (HLC) Accreditation visit in November 2013

6.3. CSU's new performance contract with CCHE

6.4. Consideration of definitions and standards related to the potential awarding of University sanctioned academic certificates

6.5 .Formalization of an Exit Interview System with trained interviewers

Carole J. Makela, Professor
Faculty Representative to the Board
September 18, 2012



Faculty-Student Interaction

- Faculty interaction is a key to students' success. Constant classroom engagement is a must!
 - If there is an Internet connection, faculty can log in...literally any place in the world...any time of the day or night.
 - Faculty maintain "virtual" office hours when they are available by phone, instant messenger, Skype and email. Respond to emails within 24 hours regardless of office hours.
 - Classroom communication involves announcements, discussion board facilitation on module content, and rubric based grading of discussion assignments and critical thinking assignments.

The Virtual Classroom

- Announcements page:
 - Landing page when students enter the classroom.
 - Instructors post weekly announcements at a minimum.
 - Summarize previous weeks learning activities.
 - Provides peek into the week ahead.
 - Keeps students current with anticipated course work.
- Discussion boards:
 - Structured, content related, online conversations that challenge students to think critically and apply learning.
 - Student-to-Student interaction and Instructor-to-Student interaction
 - Guided by specific learning objectives monitored by instructor.
 - Students required to participate multiple times per week.
 - Collective learning experience.
 - Instructors ask probing questions, affirm student understanding and application of knowledge, provide additional resources, and keep conversations on track.
 - Instructors share relevant and real-world experience through personal examples.

Board of Governors of the
Colorado State University System
Oct. 4th, 2012
Faculty Representative Report Item

- Assessment and grading:
 - Offer constructive feedback on discussion participation and critical thinking assignments.
 - Make corrections where necessary.
 - Offer guidance for improvement.
 - Encourage learning.
 - Refer students to resources such as the essay center and tutoring

Communication

- Email
- Instant messenger
- Discussion Board
- Live classroom (live group sessions)
- Phone calls

New Faculty

- Faculty recruited from across the U.S.
- Seek academic credentials and current experience in the field.
- Required to complete three-week orientation and mentored teaching assignment.
- Understanding of classroom resources, policies, and CSU-Global requirements.
- Get comfortable with classroom before teaching first course.
- Annual training & development requirements for continuing faculty

Student Success

- Number one priority!!

COLORADO STATE UNIVERSITY – PUEBLO
FACULTY REPORT
OCTOBER 2012

This report covers highlights since the August, 2012 Board of Governors meeting.

Faculty Governance

Faculty Senate Officers 2012-2013

President: Susan Calhoun-Stuber and Margie Massey

Vice President: *Rick Huff*

Secretary: John O'Connor

Board of Governors Representative: Frank Zizza

Colorado Faculty Advisory Council Representative: *Michael Mincic*

All other Senate committee assignments for 2012-2103 have been filled.

Annual Performance Review Score Distribution

Provost Kreminski reported the Board of Governors concerns about the distribution of APR scores at the Faculty Senate retreat on August 10th. At that time the Provost's report was informational only, but the Faculty Senate leadership added it to the list of items to be discussed in the Senate this academic year. Discussion at the Faculty Senate retreat focused on reasons why there might be differences in APR score distributions between campuses, including the different campus missions and faculty responsibilities. The first regular meeting of department chairs received a similar report and began discussion of the issue on August 31st. Reports of faculty discussions on this issue have been delivered to the Faculty Senate executive committee and, at least temporarily, the consensus of that group is to encourage these discussions at the department and college level, where the APR performance criteria and benchmarks have traditionally been set.

Student Evaluations of Instructor Teaching Effectiveness

On a related issue, trials of products from different vendors that electronically collect student evaluations are underway. This semester a modification of the existing process with the current vendor will be tried in a few classes. Next semester there will be trials with an entirely new vendor in selected departments from every college: Biology, English, Exercise Science and Management.

Very low student response rates are the norm for the current evaluation system. Also, questions on the

form have not been vetted for reliability or validity for the summative assessment of faculty teaching performance. Both issues are problematical for properly and confidently evaluating teaching effectiveness. It is important to note that the APR process scores faculty separately on teaching, scholarship and service with the final ranking obtained as a weighted average of the three sub-scores. At CSU-Pueblo, the most frequently used weight for the teaching sub-score is 60%. Thus the evaluation of teaching effectiveness and its associated sub-score have the most influence on the final APR score.

Dropping of Student Registration for Non-payment of Tuition

Several faculty groups expressed concerns about the administrative actions taken on August 31st. Department chairs voiced concerns about the lack of advance communication with departments before the implementation of the new policy. Such communications might have minimized the classroom disruptions and instructor guesswork. Faculty also wanted to know who was responsible for policing students who were still attending their classes but no longer officially enrolled. Concerns were voiced about the difficulty faculty have checking their AIS class lists and that this resource needs to be reconsidered for the numerous adjuncts and lecturers who do not have access to AIS. Department chairs recommended adding pop-up boxes to the students' electronic registration screen to inform and remind students of the date when they will be dropped for nonpayment of tuition. They also thought the information should be presented for a considerable length of time and there should be a mechanism requiring students to acknowledge their awareness of this important condition affecting their enrollment. Finally, there was concern that instructor and department chair signatures required for re-enrollment in classes might have been forged in some instances. All of these concerns were expressed to the Provost.

Supplemental Contract Policy

Several drafts of the Supplemental Compensation Policy Statement were distributed for review and comment. Different faculty groups raised cogent questions about the impact on non-tenure track faculty, especially fulltime lecturers and adjunct instructors.

Campus Interviews

Faculty members were given the opportunity to provide feedback on the finalists for the CFO, CIO, CAO positions. The feedback was collected electronically via a secure website after the candidates' campus interviews and returned to the individual search committees. The new CFO is on campus now, the new CIO will begin duties on October 15th and the campus interviews for CAO are ongoing as of September 19th.

Faculty Handbook Revisions

The revisions to the Faculty Handbook that were approved by the Board of Governors last August were inserted and the new handbook is available on the University website. More significant handbook revisions are being contemplated this year by the Faculty Handbook Committee, the Faculty Policies and Procedures Committee and the Committee on Shared Governance. The proposals are to separate the Academic Policies, Procedures and Processes into a third document, independent of both the Faculty Handbook and the Faculty Information Manual. This section has not been revised since July 2007 and should also undergo a comprehensive review by the Academic Policies and Standards Board. Updates for the Faculty Information Manual are also planned, including the elimination of outdated information. There is also planning for reformatting of all the documents into a more friendly and useful web documents with embedded hypertext links between sections.

Degree Programs

A revised Masters program in English is in final preparation and campus approvals and will be presented to the Board of Governors soon.

University Budget Process

The first joint meeting of the University Budget Board and the Strategic Budget Advisory Council is scheduled for September 19, 2012.

Respectfully Submitted,

A handwritten signature in black ink that reads "Frank Zizza" followed by a horizontal line.

Frank Zizza, Ph.D.

BOG Faculty Representative

Fort Collins - Student Representative Report

Colorado State University

Regina Martel

October 2012 Meeting

A. ASCSU Operating Budget

A. ASCSU RECEIVES APPROXIMATELY \$2.0 MILLION ANNUALLY IN STUDENT FEES ; 2012-2013 FINANCIAL PROJECTIONS

- i.** Per Student Fee Assessment –
 - 1.** Full Time – Fall/Spring – On Campus - \$35.92
 - 2.** Full Time – Fall/Spring – Off Campus - \$25.26
 - 3.** Full Time – Summer – On Campus - \$38.81
 - 4.** Full Time – Summer – Off Campus - \$22.85
 - 5.** Full Time – Summer – PVM Senior - \$23.95
- ii.** Total Revenues - \$1,965,766.43
 - 1.** Student Fee Revenue - \$1,881,872.80
 - 2.** Total Other Revenues - \$17,600.00
- iii.** Total Estimated Rollover - \$83,893.63
- iv.** Total Anticipated Expenditures - \$1,965,766.43
- v.** Reserve - \$100,000.00

B. ASCSU Senate

A. SENATE APPROVES CONSTITUTIONAL CHANGE PASSAGE OF BILL 4202 SEPTEMBER 12, 2012: ARTICLE VIII OF ASCSU CONSTITUTION

- i.** After a contentious debate regarding student fees and senate relationship last spring it was decided that there was a need for some sort of change in the process to try and repair the relationship and work towards a more collaborative effort to determine student fees.
- ii.** Understanding the different functions of the bodies: Student Fee Review Board (SFRB) acts as the student voice to the Board of Governors regarding student fee requests. SFRB meets regularly throughout the year to consistently review student fees and the services that students pay for while the Senate meets regularly to hear the voice of the entire student body on campus regarding all issues, which includes student fees.
- iii.** The significant change made to the Student Fee Review Process is that now the ASCSU Senate will, at the beginning of the year, approve the Student Fee Review Board Bylaws and Plan of Procedure for the year. These bylaws and Plan of Procedure will be the course of action that the Student Fee Review Board will take for the year through the student fee review process. By having the ASCSU Senate approve these bylaws and plan of procedure the Student Fee Review Board ensures that its course of action for the year is student reviewed and supported.
- iv.** At the end of the process the Student Fee Review Board shall return to the ASCSU Senate with their recommendations that will ultimately be sent to the Board of Governors. The Senate at this time will have a vote of confidence which

affirms their approval of the Bylaws and Plan of Procedure set at the beginning of the year for them to follow.

- v. This action provides an equal balance of power between the Student Fee Review Board and the ASCSU Senate. Senate will be confident that the Student Fee Review Board decisions have been reviewed in the manner agreed upon at the beginning of the year and provides a consistent voice from the students of Colorado State University regarding their student fees to the Board of Governors.

C. Governmental Affairs

A. *ASCSU TO HOST TWO CANDIDATE DEBATES IN OCTOBER*

- i. In anticipation of the upcoming election season ASCSU has decided to bring in two candidates on October 9th and 10th. The debates will be between the two primary candidates for Colorado SD-14. The second debate will be between the two primary candidates for CO-02. Each of the debates will last one hour and the participants will respond to roughly 10 social and economic questions.
- ii. The event will allow students to become better educated about candidates who will be running in the November election.

D. Student Services

a. *FIFTH ANNUAL GRILL THE BUFFS SUCCESS WITH NEW LOCATION*

- i. With the help of 60 volunteers over the course of five hours ASCSU was able to host the biggest and best Grill the Buffs to date! Students starting lining up a little before 11:30am and in no time the line stretched all the way down University Avenue. ASCSU grilled and handed out 2,000 buffalo burgers by 1pm. After receiving their burgers, students were able to find a place to sit on the West Lawn and listen to both the Pep Band and a DJ provided by ASAP
- ii. At 12:15 the pep rally commenced with Coach McElwain speaking and ASCSU alumni, Katie Denman, speaking as well.
- iii. The event showcased a great partnership and collaboration with athletics, ASAP, the Lory Student Center and other entities on campus.

b. *HOMECOMING WEEK*

- i. ASCSU will be having a parade style float in the annual parade which will allow students who volunteer to embody one of the '70 Things to do before You Graduate.'
- ii. Friday October 5th will be the 50th celebration of the Lory Student Center as well as the ASCSU Alumni Reunion. This is a big tradition for ASCSU and at the reunion the Keith Miser Scholarship will be awarded.

E. RAMRIDE

a. RAMRIDE EXCEEDS 160,000 PATRONS

- i. In order to sustain the growth from last year, RamRide was faced with the difficulty of staffing 9 vehicles on Thursday and 19 vehicles on Saturday and Sunday. Our RamRide staff rose to occasion with the most volunteers for the first three weekends which are, historically, the hardest to staff. The Late Night Bus Route was able to supplement the numbers of students driven home and we were able to safely transport more people home than ever before.

RamRide Ridership – As of September 16, 2011					
Year	# Cars Thursdays	# Cars Fri/Sat	Avg Wait Time	Total # Rides Given	Total People Transported
2012-2013	9	19	41 mins	1,180 YTD	3,482 YTD
2011-2012	9	20	47 mins	8,843	26,140
2010-2011	6	15	95 mins	7,383	22,668

F. HEALTH

a. POSITIVE IMPACT MOVES DEPARTMENTS – LOWER NUMBER OF STUDENTS CONTACTED

- i. Positive Impact was moved to the Health department this year to better align them with the mission of the department and to alleviate some pressure placed on the RamRide staff. Positive Impact is intended to be the first contact point for student who break tailgating rules or are tailgating unsafely. Upon contact students are handed a Positive Impact cup that has the tailgating rules for Hughes Stadium on the cup itself. After the first home game against North Dakota State Positive Impact contacted approximately 120 people, gave away 180 cups, four referral to detox and two rides home. All of those numbers are lower than last year.

G. COMMUNITY AFFAIRS

a. COMMUNITY WELCOME SEE MORE STUDENT VOLUNTEERS

- i. The Annual Community Welcome walk is a great opportunity for long-term residents to meet students as well as giving students who might be living off-campus for the first time the opportunity to learn about being a good neighbor. The program is sponsored by the University, ASCSU, and the office of Off-Campus Life.
- ii. Volunteers gather in the ballroom and hear from Fort Collins leadership and from University Leadership about the importance of a strong and respectful relationship with the city and all of the residents. A group of volunteers consisting of one to three students, a staff member and a police officer, go door to door talking about University activities and about responsible living.

- iii. This year we achieved record numbers with 181 volunteers. This total consisted of 99 students, 40 officers from CSU and from Fort Collins, and 42 CSU/City Staff. Together the group was able to visit 1,890 homes.
- iv. Late Night Bus route is still seeing improvements. We continue to work on a marketing campaign with the Responsible Retailers Association and the Downtown Business Association to demonstrate how all of the stakeholders can contribute to its success.

Route	Green & Gold					
	August 2012		August 2011		Regular % Change	Senior/Disabled% Change
	Regular	Senior/Disabled	Regular	Senior/Disabled		
Gold-1	462	0	N/A	N/A	N/A	N/A
Gold-2	429	0	N/A	N/A	N/A	N/A
Green-1	214	0	N/A	N/A	N/A	N/A
Green-2	184	0	N/A	N/A	N/A	N/A
TOTAL	1289	0	N/A	N/A	N/A	N/A
TOTAL RIDERS	1,289		N/A		N/A	N/A

H. COMMUNITY DEVELOPMENT

a. 25 CSU STUDENTS NOMINATED FOR THE RAM LEADERSHIP TEAM

- i. Ram Leadership Team is a group of first and second year students who are passionate about leadership and social justice that want to grow in these areas and work with individuals with similar passions. In addition, RLT focuses on networking across campus so that these leaders can find their passions at CSU. RLT this year will be learning the importance of servant leadership as the group works with the CSU and Fort Collins community to learn about civic engagement.
- ii. The positions were open all summer and we had many students apply. Everyone was granted a group interview and an individual interview. The Department of Community Development selected 25 individuals to be a part of the Ram Leadership Team.
- iii. Vision projects are a way for these students to develop their passions into something tangible. Next year's projects will be similar to last year but with an earlier start date so that they can be implemented.

I. UNIVERSITY AFFAIRS

a. MEASURING STUDENT NEED FOR WIFI ACROSS CAMPUS

- i. ASCSU will be conducting student voice surveys to obtain feedback from students about where they would like to see better wireless internet. Following one of our platforms we will be evaluating the student needs and work with other groups on campus to install routers throughout campus.

b. ROCKY MOUNTAIN SHOWDOWN

- i.

- ii. Prior to the showdown ASCSU leadership worked with University of Colorado leadership to release a joint statement regarding how to be a good fan:

Dear Students of Colorado State University and the University of Colorado,

This weekend at 2:00 p.m. on national television, one of the states most celebrated and anticipated rivalries will take place at Denver's Sports Authority Field, marking another year of tradition in college football for CSU and CU. The Rocky Mountain Showdown is an intense competition between two of Colorado's greatest universities and their proud student bodies.

With the intense rivalry in the Rocky Mountain Showdown comes the risk of disrespectful fan behavior and unsafe pre- and post-game practices. Leadership from both universities has been working to ensure a safe environment so all fans may enjoy the game. As the leaders of our respective student governments, we want to urge students from both schools to be aware of the consequences of your actions. One irresponsible act can hurt more than just a college career: that act can harm the well-being of those around you, damage the reputation of your university, and perpetuate the negative image of college students in Colorado. It may also impact your academic standing with your university.

When our teams go head-to-head on Saturday, let's remember that while our schools compete both on and off the field, together we represent students of higher education and must act with sportsmanship and class. In the spirit of healthy competition, we encourage both sides to show their school pride with passion and enthusiasm in a respectful and responsible manner. The Rocky Mountain Showdown is a proud tradition in Colorado. Show the nation your school spirit, be safe, and demonstrate the values our student bodies stand for.

Act with integrity and good sportsmanship, and enjoy the game!

Associated Students of Colorado State University

Regina Martel
President, ASCSU
Colorado State University

J. GRADUATE STUDENT AFFAIRS

a. *ASCSU SEES STRONG RELATIONSHIP WITH GRADUATE STUDENTS*

- i. This year ASCSU was able to add the Department of Graduate Student Affairs to attempt to connect with two different student populations on campus and be a better resource for Graduate students.
- ii. The Graduate Student Council has increased attendance at monthly meetings. They have obtained an annual budget of \$4,000 from a Memorandum of Understanding from ASCSU, the GSC, the Graduate School and the Lory Student Center.
- iii. All five of the Graduate Student Senate seats have been fill in Senate.
- iv. There are several large projects that the group is working on with ASCSU, One being the interactive sustainability committee focused on CSU Housing and Dining. Another project is addressing the student health insurance issue including the mandate for graduate students, the cost of the plan, the health insurance contribution provided by the university to full fee-paying TAs and GAs, and the coverage offered by the current plan.

K. SUSTAINABILITY

a. *INTRODUCTION OF NEW PROGRAM AIMED AT MAKING COMMUTES MORE EFFICIENT.*

- i. ASCSU is working on different sustainability projects on campus focused on having one central location where individuals can search for sustainable ways to get to campus.

- ii.** ZIMRIDE is a conglomeration of all alternate transportation venues combined into one entity. You can post where you need a ride, when/ if you will be driving to campus. The program will also have the ability to be interactive and if the system notices that you need a ride where a route already exists, it will provide that information as well.
- iii.** This program is sponsored by ASCSU and parking services.

Respectfully Submitted,

Regina Martel, President
Associated Students of Colorado State University



Student Success and Advancement

- The University is dedicated to making it easier for working adults to earn their bachelors or masters degree, in a way that is flexible and convenient:
 - 100% online degree programs that do not require students attend classes on a set day or time. Students do have deadlines to ensure they stay on track and successfully complete the required course work.
 - Complete coursework from anywhere; as long as there is computer and internet access
 - Academic calendar runs on a trimester system; increase registration flexibility, allow for accelerated degree completion, helps students better schedule their education with other life obligations.
 - All student resources located in one, easy to find location on the student portal
 - Virtual library is available 24/7 to assist students with reference materials they might need. Students can search numerous academic databases simultaneously to gather resources needed from trusted sources. Articles are also available in full text PDFs.
 - Additional Resources Include:
 - Live Classroom – a tool that allows students and instructors the ability to chat and discuss any questions they have at a set time. They are also optional.
 - SmartThinking-A tutoring support system available to students 24/7 giving students the option to schedule live personal sessions with an expert or by submitting course work to be reviewed.
 - Multimedia content, links to relevant sites for information, and many other tools to assist students in their learning.
 - 24 hour helpdesk is available for students that run into technical problems or questions along the way, as well.

Academic Excellence

- Interactive virtual classroom improves student engagement and interaction:
 - Course format remains the same in every class to simplify navigation

Board of Governors of the
Colorado State University System
October 5, 2012
Student Representative Report Item

- Courses designed specifically for the online learning environment
- 8 week learning modules, a scientifically proven method that helps adults learn better and retain more information (Wlodkowski & Kasworm, 2003, pg. 8).
- Classes contain 18-25 students to allow faculty to interact with every student and provide personal feedback.
- Typical course work remains the same for every class, although specific assignment requirements may vary. Each class consist of :

- Discussions Board is a way for students to interact with the instructor and fellow students. Initial post is due no later than Thursday at Midnight every week and answers to the question for the week must be in proper APA format.

To create additional dialogue on subject matter, students also must reply to two classmates post and answer any additional questions from the instructor by Sunday night each week.

- Critical Thinking assignments are papers that require some outside research for students to demonstrate their understanding by addressing a question related to the topics discussed that week.

Critical thinking assignments are due by the end of the week Sunday at Midnight.

- Mastery Exercises are short quizzes about the course material and textbook reading. They can be taken as many times as needed to gain the knowledge presented. They allow students to measure their understanding of course materials as they progress through the course.

Mastery Exercises are a graded part in undergraduate courses only and must all be completed by the last day of the class.

- Portfolio Project All courses end with a portfolio assignment, which is a longer paper due at the end o the class. This comprehensive paper includes all the topics covered during the course and allows students to apply the knowledge they have gained in a way that is relevant to their career and areas of interest.

Wlodkowski, R. J., & Kasworm, C. E. (2003). *Accelerated learning for adults: the promise and practice of intensive educational formats*. San Francisco: Jossey-Bass.



Student Representative's Report

Colorado State University-Pueblo

Logan S. Gogarty

Student Discount Program

The student discount program is off to a good start after launching the deals section of our new mobile application. We currently have 17 businesses participating in the program with us. The discounts range from buy one get one deals to getting either a percentage or dollar amount off of a purchase. Students can access the deals from anywhere and even get directions to the business partner's location. The application even offers a way for the students to call the business or view their website for further information about the business. We are also advertising the businesses who have partnered with us in our monthly newsletter to help raise awareness about the student discount program. We have been working hard to find all the great deals and discounts around the Pueblo area for students to have a great selection of venues who offer great deals to students. This month, we have some featured businesses that have opted to have student deals just for CSU-Pueblo students.

OHOHLALA

OHLALA Mobile is going very well on our campus. We launched the app during the student involvement a career fair which took off very quickly. Within the first few hours of the event the virtual treasure had traveled about 20km. Students really enjoyed the virtual treasure hunt and have asked us if we were going to do it again throughout the year. We will be doing some more events throughout the year to keep students engaged with the app and involved on campus. We currently have 175 downloads but with some new marketing we will be doing this number should rise quickly. Currently we have 9 clubs and organizations signed up but as of Saturday, September 15th we should have more. My Administrative Assistant will be presenting to all the clubs and organizations at the student organization retreat about how each group can get set up and use the app to increase involvement in their respective organizations.

Wolfe's List

This project has been put on hold for now due to some issues of finding software that is compatible with our current website system and still has all the features and security we need. We have looked at some software but the features that we would need to have do not come with it so the company would have to make some modifications to it for it to work. The modifications would come at an extra cost, for which we are not prepared to pay at this point, which has put this project on hold.

ASG Retreat

Our retreat was very successful and we believe that everyone learned something new through the event this year. This year we kept it local to show students what Pueblo has to offer and to keep the cost down. We were able to keep the cost down and give each of the ASG members some insight into what there is to do around Pueblo and campus. For our retreat we did a team building event at the ropes course on campus, went bowling, and had some great sit down dinners off campus. Something that has not been often done at the ASG retreats was going over dining etiquette and proper attire. We went over both during our formal dinner in which we expected students to come in formal attire to. This was very successful and we believe that it will be very beneficial in the years to come. Overall everyone enjoyed the retreat and we are planning to do a follow-up retreat later in the year. More details about a follow-up retreat will be announced later.

Teacher Evaluations

This summer I had met with Dean Kreminski the interim Provost regarding teacher evaluations. After hiring a Director of Academic Affairs I have turned most of this project over to her. She has reported that the Academic Affairs Board is currently working to do a beta test of some new ideas to utilize the evaluations in a more effective way. The idea is to do several evaluations throughout the semester to help the professor improve as the semester moves along. This idea should yield some results that will be positive and help the education at CSU-Pueblo become more effective for both professors and students alike.

Move-In Day

Student leaders from all over campus helped with a very successful move-in day across the campus. Students from all over started showing up to get moved into the residence halls and our

fearless leaders were out there to help. Students from Residence Life and Housing, orientation leaders, football players, soccer players, cheerleaders, dancers, and Student Government officers came out to help. During this day there were also groups from the campus ministries offering a barbeque to students and their families for lunch. I believe that this year's convocation week went very well with several evening events for students to participate in throughout the week.

Search Committees

Currently we have search committees for a new CIO, and Provost. My executive assistant Dustin Cox sits on the CIO search committee. All searches are going well and we have gathered a strong candidate pool in each search. The campus as a whole is excited for the changes in leadership that are taking place and looking forward to fulfilling more of our potential as a community under the right guidance.

Readership Program

This year we kept the contact for the readership program and again received donations from each college to include the College of Science and Mathematics, College of Education, Engineering and Professional Studies, Hassan School of Business, and College of Humanities and Social Sciences. We also received a donation from the Library to help fund the program this year. The program was successful last year with the data showing that about 3% of students participated in the program by taking newspapers. The faculty members are also using the program to give their students real world current information in some classes. We plan to continue the program as long as interest continues in the program.

Pressing Forward

Now that our major projects have been set in place I have been managing the Student government as a whole. During the retreat each person self selected projects as we discussed various concerns and issues on campus. As President I have now been following up personally with each Senator and Director to insure completion or at least head way on these projects. Personally I have made an effort to attend as many different committee meetings as possible to ensure students are being represented well. I have been sitting on the Alumni Association board, Student center fee committee, among many other committees and boards I recently also did a survey amongst ASG members to get feedback on how I have been performing and how ASG as an organization has been running. I has a great response and it helped me make some important changes to improve the overall effectiveness of myself and the organization. All in all exciting things re happening and CSU-Pueblo is improving and moving forward all across the board.

Loren S. Gogarty

President

Associated Students' Government

Colorado State University-Pueblo

2200 Bonforte Blvd

Pueblo, Colorado 81001-4901

Office: 719-549-2866

E-Mail: ls.gogarty.se@colostate-pueblo.edu

Web: <http://www.colostate-pueblo.edu/asg>



Section

4

Chancellor's Report

This section
intentionally left blank



COLORADO STATE UNIVERSITY SYSTEM

Colorado State University • Colorado State University - Pueblo • CSU Global Campus

COLORADO STATE UNIVERISTY SYSTEM CHANCELLOR'S REPORT

Board of Governors of the Colorado State University System
October 5, 2012

1. Colorado 101:

Over the past several weeks I have been actively learning about Colorado, Colorado higher education and the Colorado State University System institutions. Joe Blake, Rich Schweigert, Kyle Henley, the three campus presidents among many others have been invaluable in introducing me to issues, opportunities and challenges we face. In this regard I made a presentation on "Student Success" at the CSU-FC administrative retreat at Estes Park and authored an Op-Ed piece in the Pueblo Chieftain.

2. CSU-Pueblo Enrollment and Fiscal Issue:

We have been working to support President DiMare as she develops a long term plan to create a sustainable education and financial plan for CSU-Pueblo. President DiMare has aggressively sought to build her administrative team and to establish policies and procedures aimed at recruiting and retaining students.

3. CSU-Global Campus:

We have been working with President Takeda-Tinker as she and her team continue to plan for growth at CSU-Global Campus. Over the coming months she will offer a plan to include new program development, increased recruiting efforts and the financial and personnel support required to achieve both.

4. CSU Fort Collins:

President Frank and I have been discussing the long term aspirational goals for our flagship campus and his continued leadership as we define and pursue these goals. Recent reports regarding national rankings and recognition suggest CSU has emerged as a highly respected institution in Colorado, across the nation and, indeed, around the world.

5. Community Engagement:

Along with the many meetings occupied as part of Colorado 101 I have also attended numerous events including: introductory luncheons with the Denver Metro Chamber of Commerce Board of Directors and South Denver Metro Chamber Board of Directors and large investors; Denver Metro Chamber of Commerce Annual Luncheon; the Metro Denver Sports Commission pregame Rocky Mountain Showdown Luncheon; the Colorado Biz Magazine Top Company Awards among others.

6. CSU System Government Affairs:

I have been given an overview of State legislative issues by Mike Feeley, Rich Schweigert and Joe Blake. Gavin Clingham of Woodberry Associates, our Washington D.C. representation, met with me, the Presidents, State Lobbyists among others to provide an overview of the climate in Washington and what efforts Woodberry Associates are doing on our behalf prior to the November elections and beyond.

Section

5

Presidents' Reports and
Campus Updates

COLORADO STATE UNIVERSITY PRESIDENT'S REPORT

Board of Governors of the Colorado State University System
October 5, 2012

I. TEACHING AND LEARNING: ASSURE EXCELLENCE IN ACADEMIC PROGRAMS

A. INTO Colorado State University Launches New Program, Meets International Student Enrollment Expectations

INTO Colorado State University has met its aggressive international student enrollment expectations of about 350 students for its inaugural Fall 2012 intake. INTO University Partnerships (INTO) and Colorado State University (CSU) launched their joint venture partnership, INTO Colorado State University, in February 2012. The partnership is INTO's third in the United States. The collaboration with INTO has reinforced Colorado State University and Fort Collins as a premier destination for international students. Through INTO's global recruiting network, the public/private partnership is enhancing the University's ability to attract, prepare and inspire undergraduate and graduate students from all over the world.

B. U.S. News and World Report Ranks Colorado State University among Nation's Best

Colorado State University is again ranked as a top tier university among the nation's best in *U.S. News and World Report's* annual *America's Best Colleges* rankings. The rankings, released today, place CSU as 67th among public universities nationwide. The magazine, in its September issue, also listed the university as "an A-plus school" for students who want to be part of a university with a broad, engaged student body. *U.S. News* also noted in its summary that CSU is "considered one of the leading research universities, and faculty and students work together to explore fields such as atmospheric science, infectious disease, clean energy technologies and environmental science." According to *U.S. News and World Report*, it assesses more than 1,500 of the country's four-year colleges and universities for the rankings, including 281 considered for the top national rankings.

C. CSU Listed for Value, Academic Quality in Fiske and Forbes Guides

Colorado State University in August was named one of the best higher-education values in Forbes' list of *America's Top 650 Colleges* and is listed in the 2013 *Fiske Guide to Colleges*, standing out among U.S. universities for academic quality. CSU ranked among the top 100 Best Buy Colleges in the Forbes 2012 list. That list takes into account the overall quality of the university, tuition and fees, as well as areas of teaching, career prospects, graduation rates, and levels of debt graduates amass while in school. The university also was ranked in the top 125 research universities, and the top 75 public universities. In ranking CSU this year, the *Fiske*

Guide to Colleges particularly focused on selecting universities with strong engineering, technical, and environmental programs and emphases. Information about the 300 universities featured in the Fiske guide includes an overview of the student body, academics, social life, financial aid, campus setting, housing, food and extracurricular activities. The *Fiske Guide to Colleges* is compiled by former *New York Times* education editor Edward B. Fiske.

D. CSU Veterinarian to be Honored with National Research Award

Dr. Ed Hoover, a Colorado State University veterinarian and University Distinguished Professor who led the development of a vaccine to prevent feline leukemia virus infection, received the prestigious Association of American Veterinary Medical Colleges' 2012 Merial-AAVMC Excellence in Research Award on Aug. 4. For more than 30 years, Hoover has been an innovator in his field of pathology and the study of infectious diseases such as feline leukemia and chronic wasting disease. Research in the Hoover laboratory led to development of the first successful and most widely used FeLV vaccine, now used to immunize cats worldwide against leukemia-causing virus. More recently, his research has focused on prions or misfolded proteins that cause such diseases as chronic wasting disease and how the diseases are transmitted among deer, moose and elk – research that could further understanding of Alzheimer's and other human diseases.

E. CSU Scientist Robin Reid Awarded Ecological Society of America 2012 Sustainability Science Award

Colorado State University scientist Robin Reid and her co-authors on Aug. 12 received the prestigious 2012 ESA Sustainability Science Award for their collaborative paper, "Evolution of models to support community and policy action with science: Balancing pastoral livelihoods and wildlife conservation in savannas of East Africa," at the Ecological Society of America's 97th Annual Meeting. Their paper describes the revolutionary method of collaborative research and outreach they conducted in four study areas of different pastoral ecosystems East Africa. The team developed a new, community-based sustainability model that integrates local knowledge and community participation with scientific data.

F. Colorado State University Administrator Honored with National Award for Program Steering Diverse Groups into Science Degrees

Arlene Nededog, who has spent her 27-year career at CSU recruiting and mentoring diverse student groups, was honored in August with a national award from the organization Advancing Hispanics/Chicanos and Native Americans in Science, or SACNAS. Nededog, who is currently director of Undergraduate Retention Programs for the College of Natural Sciences, will receive the 2012 SACNAS Distinguished Service to Society Award at the October annual conference. Nededog served as chairwoman and CSU representative for the community Multicultural Commission and has presented numerous cross-cultural communication workshops for various departments and organizations. She developed a retention plan for the Minority Student Resource Center, Student Hispanic Honor Society, and a networking program linking women interested in science with female faculty. She also facilitates academic success groups targeting minority students. She is a past recipient of the CSU Minority Distinguished Service Award.

II. TEACHING AND LEARNING: INTEGRATE ACADEMIC AND CO-CURRICULAR EXPERIENCES

A. CSU College of Business Freshmen Attend First-Ever Ethics Boot Camp

An introduction to business ethics and why they matter were at the top of the agenda for new freshmen coming into Colorado State University's College of Business. The first annual "Ethics Matters" boot camp, required of all College of Business freshmen, was held Aug. 17 as a part of the university's Ram Welcome orientation. Students learned about the four cores of credibility – integrity, intent, capabilities and results – in an engaging environment. They also learned an ethics pledge incorporating eight principles from the Daniels Fund Ethics Initiative and took an oath to follow these standards.

III. RESEARCH AND DISCOVERY: FOSTER EXCELLENCE IN RESEARCH, SCHOLARSHIP, AND CREATIVE ARTISTRY/FOCUS IN AREAS OF INSTITUTIONAL STRENGTH AND SOCIETAL NEED

A. Colorado State University Engineers Pivotal in Development of Waterless Toilet for Developing World

The same Colorado State University engineers who have worked to develop a clean-burning cookstove for the developing world will collaborate with RTI International and others to develop a waterless toilet that converts human waste into burnable fuel and disinfected, non-potable water. The "Reinvent the Toilet Challenge," which is made possible by a grant from the Bill & Melinda Gates Foundation to RTI International, could significantly improve public health and quality of life among people in developing countries. RTI will partner with Colorado State's Engines and Energy Conversion Laboratory, Duke University, NASA's Ames Research Center and the U.S. Naval Research Laboratory to develop a prototype. RTI's design will accomplish three primary functions: disinfect liquid waste, dry and burn solid waste, and convert the resulting combustion energy into stored electricity. The system also includes innovations to improve operational utility, energy efficiency, and cost. CSU's role will be to develop the drying and combustion sub-system for the toilet in coordination with the rest of the team. This work leverages the EECL's previous work in biomass combustion in developing world applications.

B. Healthy Purebred Yellowstone Bison Calf Born at Bronx Zoo Using Embryo Science Pioneered at Colorado State University

Colorado State University researchers have successfully reproduced a purebred bison calf at the Bronx Zoo by removing the embryo of a purebred Yellowstone bison that had been exposed to disease, washing it free of disease and implanting it safely into a healthy, commercial bison with ancestral cattle genes. Yellowstone National Park has two of the last remaining large herds of pure-bred bison in North America, but moving them out of the park to reproduce has been tough with public concerns over their widespread exposure to disease. A healthy male purebred bison calf was born at the zoo on June 20 this year and presented to the public in August. Ultimately,

the science means that more purebred bison could be created using this embryo transfer approach and from this calf – and other Yellowstone bison - for zoos, wildlife parks and others around the world. The Bronx Zoo participated in the project as part of an effort to expand its bison herd. In October, Colorado State University reproductive physiologist Dr. Jennifer Barfield and her team nonsurgically implanted the embryo from a Yellowstone bison cow maintained at the CSU Animal Population Health Institute’s wildlife research facility in Fort Collins. The bison are quarantined because of their potential exposure to disease, which afflicts many births in the park.

C. Colorado State University Economist: State Positioned as Innovation Leader

Colorado is positioned to become a business innovation leader in the center of the country, according to a new study by Colorado State University Economics Professor Stephan Weiler. Weiler pointed to Colorado’s entrepreneurship and a business climate friendly to small business lending. Colorado has come a long way in innovation and is well-positioned in terms of being a national player, Weiler said. He also noted that the state’s growing, highly educated population is another positive factor and has helped Colorado become an “innovation leader.” Weiler, a research associate dean in CSU’s College of Liberal Arts, and four CSU student research assistants produced “Reaching Our Innovation Summit: The 2012 Colorado Innovation Index” at the request and with the support of Ajay Menon, Colorado’s Chief Innovation Officer and Dean of CSU’s College of Business. The report compares Colorado’s innovation economy to other states and provides a call to action that defines innovation issues and challenges.

D. New Colorado State University Study Answers, 'Does the NFL Preseason Matter?'

A new Colorado State University study is asking if NFL preseason games forecast the success of our favorite football teams during the upcoming season. In the study, “Practice or Profits: Does the NFL Preseason Matter?” released Sept. 4, CSU economists Nancy Jianakoplos and Martin Shields look at whether the outcomes of the NFL preseason games are predictors of regular season performance. Using data from the 2002-2010 NFL seasons, Jianakoplos and Shields found that neither the team’s preseason record nor a win in the third preseason game is an indicator of regular season winning percentage. This contrasts with previous findings that preseason game performance provided an indicator of regular season performance for the 1970-1991 NFL seasons. Their study concludes that around 1994, preseason NFL games no longer predicted regular season performance. The analysis did not demonstrate explicitly why preseason performance no longer matters, but the researchers point to quantifiable differences in offseason player training. The study was published in the *Journal of Sports Economics*.

IV. RESEARCH AND DISCOVERY: IMPROVE DISCOVERY CAPABILITIES

A. TB Researchers Receive \$3.65 Million in Grants to Further Tests, Treatment

Colorado State University announced Aug. 18 tuberculosis researchers recently received five Bill & Melinda Gates Foundation grants. The projects, which total about \$3.65 million, enable researchers to develop everything from models that better mimic the impact of tuberculosis infection in humans to tuberculosis-detecting tests that can be used in countries with few resources. The grants will fund the following research projects:

- A \$680,000 grant funds a project overseen by researcher Karen Dobos to develop a cheap, fast, simple and specific test for tuberculosis. This project also includes CSU researcher Nicole Kruh-Garcia, University of Notre Dame and University of California-San Francisco researchers.
- An additional \$600,000 grant to researcher John Belisle further identifies molecules that signal a TB infection in the urine, saliva or serum that could be used to diagnose TB strains. The aim of both Dobos and Belisle's projects, which will work together, is to demonstrate whether these bodily fluids would provide a scientifically sound method of diagnosis and could be further developed into products that could be tested in clinical trials. This project also includes CSU researchers Mary Ann DeGroot, Seabratra Mahapatra and Ann Hess.
- A third grant also will further develop the strategy of using urine, serum, or saliva for a field test. This \$486,000 grant will investigate DNA-like nucleic acid molecules for their ability to signal the presence of products produced by the bacteria that cause tuberculosis in body fluids. CSU researcher Delphi Chatterjee will collaborate on this project, which is overseen by a researcher at the University of Colorado. Other CSU researchers include Prithwiraj De and Anita Amin.
- A \$1.2 million grant will develop a laboratory model that better mimics how human lungs respond to infection with the bacterium that causes tuberculosis. The project, led by Anne Lenaerts, will particularly target persisting strains of tuberculosis bacteria, which are the most difficult to treat. This project includes CSU researcher Randall Basaraba, Mercedes Juarrero and Mike Lyons as well as a University of Colorado geneticist.
- A \$1 million grant will further compare laboratory models for realistic responses of a host with TB infection. Dean Crick, the researcher overseeing the project, says that the bacteria that cause tuberculosis don't respond the same in a test tube as in a host. This project will help look at the cell chemistry of lung tissue responding to the bacteria in a more realistic environment. Currently most studies that look at the bacteria's cell chemistry do not also evaluate lung tissue response. The research team on this project also includes CSU researchers Belisle, Lenaerts, Chatterjee and Michael McNeil. In addition, Joanne Flynn from the University of Pittsburgh is involved.

B. Atmospheric Scientist Honored with Early Career Award, Bringing Science to Life for Teachers

Colorado State University Atmospheric Science Professor Thomas Birner received in August a five-year, \$700,000 Early Career Award from the National Science Foundation to study the dynamics of the tropical upper troposphere and lower stratosphere. This atmospheric region represents the gateway for atmospheric trace gases to enter the stratosphere (such as water vapor and ozone, but also many ozone depleting substances). With his new grant, Birner will use computer models of varying complexity to more fully understand the region at the interface between the tropical troposphere and stratosphere, located about 10 miles above ground.

C. CSU Veterinarian Awarded Grants to Help Control Disease in Animal Populations

Dr. Mo Salman, director of the Colorado State University Animal Population Health Institute, received four grants totaling approximately \$250,000 from the U.S. government and international agencies to develop a field epidemiology training program for veterinarians, support animal health officers in East Africa in combating their animal diseases, and bring veterinarians and government leaders from the country of Georgia to Fort Collins for training on U.S. agricultural health systems. The International Veterinary Epidemiology Training Course is sponsored by the U.S. Department of Agriculture's Animal and Plant Health Inspection Service and implemented in cooperation with USDA Centers for Epidemiology & Animal Health, CSU's Animal Population Health Institute, and the Association for Veterinary Epidemiology and Preventive Medicine.

V. SERVICE AND OUTREACH: PREPARE AND EMPOWER LEARNERS OUTSIDE THE CAMPUS ENVIRONMENT

A. Chemistry Trio Wins *Science* Prize for Innovative Approach to Student Learning

An essay by Dawn Rickey, an associate professor of chemistry at Colorado State University, about the teaching approach and the newest CHEM 112 laboratory module “Exploring Gold Nanoparticles” – developed with Ellen Fisher, chair of the Chemistry department, and Colin Blair, a former graduate student of Rickey’s – recently won the *Science* magazine Prize for Inquiry-Based Instruction. The essay, titled “Discovering Nanoscience,” appears in the Friday, Aug. 31 issue of *Science*. Rickey, who co-developed the concept for the Model-Observe-Reflect-Explain (MORE) lab modules as part of her doctoral work, has done research showing that students’ understanding of science is improved when they engage in these activities. About 1,400 students take the entry-level Chemistry 112 course at CSU in any given year. Students in the course are challenged to use experimental evidence to figure out what’s happening with atoms, molecules, and ions – unlike most traditional laboratory courses that tell students what results to expect. *Science* created the Prize for Inquiry-Based Instruction for introductory college science courses and advanced high-school courses to “encourage innovation and excellence in education by recognizing outstanding, inquiry-based science and design-based engineering education modules.”

VI. SERVICE AND OUTREACH: ENGAGE CITIZENS THROUGH COMMUNITY INVOLVEMENT

A. CSU's Warner College of Natural Resources Hosts High Park Fire Symposium

Colorado State University’s Warner College of Natural Resources on Sept. 10 presented a free, one-day symposium to help provide a science-based understanding of the High Park Fire, its impacts, and scientifically vetted solutions for recovery. The symposium, “High Park Fire: From Science to Action & Recovery,” featured a dynamic range of panelists including Warner College’s leading experts in fire science and post-fire ecology and restoration, High Park Fire front-line responders, homeowners directly affected by the fire, forest and fire management agencies, emergency services, community organizations, and more. The symposium focused on information and insights into what happened during the High Park Fire and its impacts on the landscape, watershed and community, as well as transition to restoration and recovery –

providing examples of successful wildfire recovery efforts, and information from organizations that are mobilizing restoration efforts and recruiting volunteers in Northern Colorado.

B. Colorado State University Neighbors Get Community Welcome Visits

Fort Collins and CSU police, CSU staff, students, and Fort Collins residents teamed up for the 12th Annual Community Welcome. At 5 p.m. Aug. 22, about 150 volunteers, divided into 45 teams, visited nearly 2,000 homes and handed out information about everything from important phone numbers to making smart decisions. Teams also provided decks of cards covering city ordinances and safety tips and talk about the importance of forming positive relationships with neighbors, including long-term residents, students, and families. In addition to distributing information off campus, students living on campus in residence halls and Apartment Life received information about city ordinances and resources, so they could become familiar with how to be a good neighbor before moving out into city neighborhoods.

VII. RESOURCES AND SUPPORT: EXPAND FUNDRAISING, MARKETING

A. Colorado State University Announces Record \$111.6 Million in Fundraising

Colorado State University announced on July 26 the most successful year of private fundraising in university history, with philanthropic support from donors, alumni, and friends increasing to \$111.6 million, a 31 percent increase compared to the previous fiscal year. Colorado State also set a record for the number of donors – just shy of 32,000, a 14 percent increase over last year. Of that total, 10,813 are undergraduate alumni donors, an increase of 16.2 percent over fiscal year 2010-11. In addition, the announcement marked the official and enormously successful close of the Campaign for Colorado State University, which has transformed the campus – and the future – of CSU by raising \$537.3 million primarily for scholarships and academic programs. The campaign reached its goal of raising \$500 million six months early and, thanks to the generosity of nearly 95,000 donors, surpassed that goal by nearly \$40 million by the campaign's end June 30.

B. Colorado State University Spinoff Company VetDC Wins Colorado BioWest Venture Showcase

VetDC, a Colorado State University spinoff company, in September won the Colorado Bioscience Association's prestigious bi-annual BioWest Venture Showcase – an annual competition highlighting the state's most promising startup bioscience companies. VetDC was created to adapt innovative, underutilized technologies from human medicine for use in companion animals. The company works with pet owners and veterinarians at the CSU Veterinary Teaching Hospital and Animal Cancer Center to assess, develop and advance promising new veterinary therapies. Executives of VetDC competed with four other companies in Denver on Tuesday to pitch their technologies and business plans to a panel of bioscience experts and venture capitalists in the BioWest Venture Showcase, which is the signature event of the 2012 BioWest Conference. Also competing Tuesday was KromaTID, another spinoff from CSU. VetDC took home the first prize and \$7,500 in cash from the competition.

C. Report on Private Support

	August 2012		FY13 (July - August)		FY12 (July - August)	
	Amount	Count	Amount	Count	Amount	Count
Contributions	\$12,988,828	3,425	\$16,476,286	5,161	\$7,945,073	5,068
Irrevocable Planned Gifts	-	-	-	-	-	-
Revocable Gifts and Conditional Pledges	-	-	\$329,127	1	\$3,461,870	5
Payments to Commitments Prior to Period	(\$163,527)	363	(\$960,083)	577	(\$3,744,797)	630
Total Philanthropic Support	\$12,825,301	3,103	\$15,845,331	4,659	\$7,662,145	4,504
Private Research	\$1,975,607	16	\$2,969,112	34	\$2,739,139	32
Net Private Support	\$14,800,908	3,118	\$18,814,443	4,690	\$10,401,284	4,534

Major Gifts – (\$100,000 +) Not Previously Reported

Siemens Corporation

\$9,464,175 use of property to support *Design and Merchandising*, College of Applied Human Sciences.

Suzanne and Walter Scott Foundation (Dr. Walter Scott, Jr. and Mrs. Suzanne Scott)

\$2,000,000 pledge to support the *Suzanne and Walter Scott Foundation Fund for Engineering II*, College of Engineering.

Estate of Barbara Cox-Anthony Revocable Trust

\$1,609,878 paid bequest to support the *University Fund*, Office of the President.

Mr. Kirk R. Hulbert

\$329,127 revocable commitment split evenly to support the *Kirk Hulbert Library Endowment*, Morgan Libraries, the *Kirk Hulbert Scholarship in Mathematics*, College of Natural Sciences, the *Kirk Hulbert Scholarship in Veterinary Medicine and Biomedical Sciences*, College of Veterinary Medicine and Biomedical Sciences, and the *Kirk Hulbert Endowed Scholarship in Athletics*, Department of Athletics.

Mr. Edward A. Robinson

\$250,498 gift in support of a pending designation, Office of the President.

Mr. Richard L. Robinson

\$250,498 gift in support of a pending designation, Office of the President.

Herman Frasch Foundation

\$250,000 pledge to support *Chemistry Research*, College of Natural Sciences.

EnCana Oil & Gas Inc.

\$200,000 pledge to support the *Garfield County Gas Emissions Project*, Department of Engineering.

dSPACE, Inc.

\$175,000 gift in kind to support *EcoCAR 2*, College of Engineering.

Alcon Laboratories, Inc

\$150,000 gift in kind to support *Chemistry*, College of Natural Sciences.

Anonymous Donors

\$120,282 gift to support the *Sean “Ranch” Lough Memorial Scholarship*, Division of Enrollment and Access.

CHS, Inc.

\$100,000 pledge to support the *Center for Agricultural Education*, College of Agricultural Sciences.

Anonymous Donor

\$100,000 gift to support the *University Art Museum Expansion*, College of Liberal Arts.

VIII. RESOURCES AND SUPPORT: NURTURING HUMAN CAPITAL

A. New Location for Colorado State University's OnlinePlus

Colorado State University OnlinePlus – the Division of Continuing Education – has moved to a new location in Fort Collins. OnlinePlus in August moved from Spruce Hall on the main CSU campus to Drake Hall, located on South Campus next to the Veterinary Teaching Hospital at 2545 Research Boulevard in Fort Collins. The new location is equipped with on-site testing facilities for OnlinePlus students and spacious conference rooms to accommodate staff, faculty, and program director collaboration. A new distance-learning classroom also is being built on location with a scheduled completion date of January 2013. A public open house will follow the classroom completion in February 2013.

B. Steve Abt Named Interim Dean of College of Engineering at CSU

Colorado State University Provost Rick Miranda named Steve Abt, emeritus professor of civil and environmental engineering, as interim dean of the College of Engineering effective Aug. 1. He replaced Sandy Woods, who resigned to take a position at Oregon State University. Abt last

served as interim dean of the college in 2004. He came out of retirement in July 2011 to serve as a temporary Senior Facilities Advisor to Vice President for Operations Amy Parsons. Abt has more than 39 years of general engineering experience. He earned his bachelor's degree in civil engineering, master's degree in water resources, and doctoral degree in hydraulics, all from CSU. After serving in the U.S. Army Corps of Engineers and working as a consulting water resource engineer in Denver, Abt joined CSU's faculty in 1977. A major general, he has served with the U.S. Army/Army Reserve since 1973.

C. New Director of Colorado State University School of Social Work Takes Helm

Colorado State University has named Audrey Mengwasser Shillington the new director of the School of Social Work. Shillington began the position Sept. 1, replacing long-time director Deborah Valentine, who is retiring. Shillington joins CSU from the San Diego State University School of Social Work, where she was an associate director for the Center for Alcohol and Drug Studies. Shillington's research focuses on substance abuse, high-risk behaviors among adolescents and young adults, and consequences of drug abuse among young adults, as well as methods of studying substance abuse disorders. Shillington is a graduate of the Washington University School of Medicine where she received a master's of psychiatric epidemiology degree with an emphasis in substance abuse and AIDS. She obtained her doctorate degree in adolescent risk behaviors and her master's in research at the George Warren Brown School of Social Work, Washington University in St. Louis. The School of Social Work is part of the College of Applied Human Sciences.

D. CSU's Everitt Real Estate Center and Real Estate Academic Program Announces New Executive Director

A long-time Northern Colorado real estate developer, Eric Holsapple, will be the new executive director of the Everitt Real Estate Center and Real Estate Academic Program in the College of Business. Holsapple has run the center as interim director twice previously as a volunteer. He and business partner Don Marostica, both alumni and owners of Loveland Commercial, LLC, donated \$1.5 million to create the Loveland Commercial Endowed Chair in Real Estate in 2004. The College of Business conducted a national search for an executive director, which led to Holsapple's appointment.

E. Colorado State University Names New Career Center Director

Colorado State University's Career Center announced Aug. 20 that it has named Jeremy Podany the new Career Center director. Podany comes to Colorado State from Indiana University's School of Informatics and Computing where he served as director of Career Services. The Colorado State Career Center works with every academic college to engage more than 500 employers on-campus per year, post more than 6,000 jobs and internships, and offer students and alumni assistance with their career goals, including individual career counseling appointments, personality and career assessment and interpretation, career and major exploration tools, practice interviews, job and internship postings on CareerRAM, on-campus interviews and career fairs.

IX. RESOURCES AND SUPPORT: GUARANTEE FINANCIAL STABILITY

A. Colorado State University's Rapid Growth in Nonresident Enrollment Continues

The largest freshman class in history at Colorado State University has contributed to a total enrollment of 26,769 students this fall. This is the fourth consecutive year of record enrollment at CSU. A total of 4,544 entering freshmen have joined the campus, including 11 percent more nonresidents than last year. This includes 872 racially and ethnically diverse freshmen, and 1,158 domestic and international nonresidents. The total enrollment of 26,769 represents a slight (0.13 percent) increase over last year. The freshman class includes 3,386 Colorado residents, the largest number of new Colorado freshmen at any campus in the state. Nonresident freshman enrollment continues to rise, including students from high schools in 48 other states and 25 countries. In just the past two years, applications from freshman nonresidents have increased by 37 percent. The number of those applicants who eventually enroll has jumped by 24 percent over the same period, indicating students are choosing CSU over many other strong higher-education options. For the first time ever, nonresidents make up a quarter of the freshman class, and for the coming cycle, the Office of Admissions anticipates it will receive more applications from nonresidents than from Colorado students. The academic profile of the incoming class continues to be strong, with an average 3.57 GPA and 24.8 ACT. A record 872 racially and ethnically diverse freshmen make up 19.2 percent of the class. The number of diverse freshmen has risen 45 percent since 2008. The freshman class includes a wide array of accomplished students, including 91 class valedictorians, four Boettcher Award winners and 32 Daniels Fund Scholars. The incoming class is the product of the largest freshman applicant pool in Colorado State University history, and the first in which the university offered an Early Action program. This year's incoming class includes Colorado residents from 58 counties, including 1,922 from high schools in the seven-county Denver metropolitan area. Nonresident students come from 48 additional states and the District of Columbia. Ninety-five of the freshmen are from abroad, representing 25 different countries. Nearly one in four new CSU freshmen will be the first in their family to earn a college degree. Colorado State's incoming class of 817 Pell-eligible, low-income Colorado residents (24.1 percent of incoming residents) represent a 5 percent increase from the previous year. In light of the Commitment to Colorado program now in place for two years, an additional 69 freshmen above Pell but at or below the state median income will have at least half their tuition costs covered. Overall, 4,096 CSU undergraduates will benefit from the Commitment to Colorado program.

B. CSU Bookstore's Online Comparison Tool Saves Students Thousands

Colorado State University students now can seamlessly multitask their back-to-school to-do list and know they are saving money on textbooks. In the last year, the Colorado State University Bookstore saved students more than \$6 million on textbooks, and the store plans to save students even more with its new price-comparison software. The bookstore's online price comparison tool is the next step in a continued effort to advertise competitive prices and increase textbook affordability for CSU students. The new online pricing tool allows students to easily and conveniently compare textbook prices from the CSU Bookstore with prices from other sites such as Amazon.com and Half.com.

X. RESOURCES AND SUPPORT: INCREASING AWARENESS

A. Colorado State University Students Love CSU, Fort Collins, *Princeton Review* Survey Says

Colorado State University is once again listed among the best universities by *Princeton Review*. Students surveyed say that CSU is a “hidden gem” with open communication between students and administration and a place with friendly people, a great location and an education that includes hands-on experience to prepare them for the real world, according to the 2013 *Princeton Review* “Best 377 Colleges,” released Aug. 21. In the review, CSU secured a Green Rating of 98, reflecting the university’s commitment to environmentally friendly programs, majors and student activities. The *Collegian* received a rank as the 12th best college newspaper. As a host city, Fort Collins receives high scores, ranking 17th among the best college cities, and cited by CSU students as being a location with plenty to do in town or in the nearby mountains, a low cost of living, and great restaurants. *Princeton Review* asks 122,000 students at 377 top colleges to rate their schools on dozens of topics and report on their opinions and campus experiences. Only about 15 percent of America’s 2,500 four-year colleges and three colleges outside the country are profiled in the book.

B. Colorado State University's Lory Student Center Theatre Celebrates Grand Opening, Kicks Off 50th Anniversary Celebration

After more than a year of renovations, Colorado State University’s Lory Student Center Theatre opened its doors to the Fort Collins and campus communities Aug. 24. The opening kicked off the Lory Student Center’s 50th anniversary celebration. The new LSC theatre incorporates more flexibility for events by having a flat floor and expandable seating, allowing for more concerts, ballroom banquets and receptions, and events requiring tiered seating. Additions to the building include bathrooms, a new green room, and a small catering service. The LSC is currently preparing for significant renovations to other parts of the facility beginning next spring.

D. CSU Mobile Keeps Rams Connected

CSU Mobile, the new app for the university, offers direct access to key campus information and news anywhere, anytime. The app, which is free, includes a building locator, the campus directory, news and events, course catalog, resources from the library and access to social media. CSU Mobile is primarily funded through student fees and particular attention was paid to feedback from students as to what features they wanted in the app. The University Technology Fee Advisory Board supported the development of CSU Mobile and placed special emphasis on establishing a single site for mobile web applications, and the ability in the future to obtain personalized mobile services via www.ramweb.colostate.edu. The app is available in the iTunes and Google Play app stores.



Student Success and Advancement

- The Spring 2012 survey of 354 alumni who have been graduates for 9-12 months, netted a 32% return rate on 23 different university factors to reflect that:
 - 92.7% and 98.3% of graduates believe that their CSU-Global degree contributed to their professional and personal goals respectively
 - 93% are working for pay post graduation
 - 86.4% believe that their education at CSU-Global provided them with practical, in-depth knowledge of their major area of study; 83.6% believe that CSU-Global provided them with skills to be productive in their place of work
 - 88.2% are very or generally satisfied with their CSU-Global degree with 89% stating that they would encourage a friend or family member to attend the university
 - A new Library interface has been launched inside of the CSU-Global Classroom. The new interface was re-designed based on student feedback through surveys and focus groups to enhance and increase student access and use.

Academic Excellence

- The six new degree programs approved by the Board of Governors in August were approved by CCHE. The new programs have been sent to HLC for authorization to offer them.
- Spring 2012 student assessment results indicate that 90% of student learning outcomes are being met at the .85 level which meets the goal state in the CSU-Global and CSUS strategic plan.

Expand Statewide Presence

- First corporate training cohort (PCL) has started using the new OpenLearn platform
- The last three cohorts of new students (July, August, September) reflect that out of the total new students enrolling
 - 42% are First Generation
 - 25-29% are from underserved populations
 - 40-45% are from outside Colorado
 - 60% transfer credit that is more than 5 years old

Opportunities for Building a Stronger Future for Colorado

- CSU-Global has moved its Student Information System to our virtual datacenter in Denver, Colorado to improve integration, performance, security and availability.

- CSU-Global has moved its faculty and staff payroll and human resources services to ADP. ADP is now providing the university with pay and tax administration, State unemployment insurance administration, virtual and instructor-led training and development, compliance support, recruitment assistance, COBRA administration, workplace safety and labor law compliance, and benefits support. The change is intended to provide a dynamic platform of assistance for CSU-Global and staff as the university continues to expand across the U.S and internationally.

**COLORADO STATE UNIVERSITY – PUEBLO
PRESIDENT’S REPORT**

I. ACADEMIC EXCELLENCE

A. CSU-Pueblo Rated Among Best Regional Universities in the West

CSU-Pueblo was listed among the top 120 western regional universities, according to the U.S. News and World Report’s *Best Colleges* rankings. The university was listed in the second tier of rankings in the 13-state West region.

B. Higher Learning Commission to Conduct On-Campus visit for Doctorate in Nursing Practice

A two-person team from the Higher Learning Commission of the North Central Association of Colleges and Schools will visit campus on Sept. 23-25 as part of its review of accreditation criteria for CSU-Pueblo’s first doctoral degree. An open forum for public comment is planned during the visit.

The Nursing Department was awarded a \$50,000 grant from the Caring for Colorado Foundation to support the transition.

C. Chemistry and Engineering Students Present at Mars Society Convention

With guidance from Engineering Professor Dr. Huseyin Sarper, two students presented at the Mars Society Convention in August, in Pasadena, CA. Their presentation outlined how available Martian water and solar cells could be used to create oxygen for life using a Sabatier reactor and solar-powered electrolysis tank.

D. School of Business and Nursing Program Collaborate

The Hasan School of Business began a curricular collaboration with the Nursing Department where MBA students are invited to enroll in select 700-level courses that include NSG 716, Health Care Business & Finance, and NSG 718, Organizational and Systems Leadership. The courses are being team-taught by nursing faculty member, Dr. Joe Franta, and HSB faculty member, Dr. Michael Wakefield. These are the first two 700-level courses offered by CSU-Pueblo.

E. Students to Present at Society for Advancement of Chicanos and Native Americans in Science national conference

Six students from the NIH-funded Bridges to the Baccalaureate Puente project had abstracts accepted for the SACNAS National Conference in Seattle, WA, in October. Research presentations will include studies on a possible correlation between contaminated household wells and demographic factors, diabetes rates nationwide as a function of demographics, and testing the effectiveness of antibiotics through BacLight Staining.

F. Chicano Studies Coordinator Leads National Chicana Caucus

Dr. Fawn Amber Montoya, Assistant Professor of History and coordinator of the Chicano Studies Program, was elected co-chair of the Chicana Caucus which is part of the National Association for Chicano and Chicana Studies. She continues her scholarly work archiving Chicano Studies and Mexican-American history works.

G. History Professor Serving as David J. Weber Research Fellow

Dr. Paul Conrad, Assistant Professor of History, is on leaving during the 2012-2013 academic year, serving as the David J. Weber Research Fellow at the Clements Center for Southwest Studies at Southern Methodist University. The Clements Center will be holding a workshop on the draft of his book in-progress, "Captive Fates: Displaced American Indians in the Southwest Borderlands, Mexico, and Cuba".

H. President's Leadership Program Welcomes Freshmen Class

President's Leadership Program, which began in 2000, welcomed 14 new freshmen this fall. The academically selective PLP program provides a minor in Leadership Studies.

I. Honors Program Experiences Greater Enrollment in Second Year

The Honors Program, which was resurrected in fall 2011, enrolled its second cohort of students this fall. The 2011 cohort consisted of 16 students, while the 2012 cohort is larger with 26 students enrolled.

II. STUDENT ACCESS AND SUPPORT

A. Graduate School Fair includes CSU System partners

The CSU-Pueblo Career Center and office of Graduate Studies and Research coordinated a Graduate School Fair on September 13th in a collaborative effort with CSU Ft. Collins and CSU Global.

A variety of graduate programs were highlighted during the evening event. CSU-Pueblo offers graduate degrees in Engineering (Railroad & Mechatronics), Systems and Industrial Engineering, Biology, Chemistry and Biochemistry, Education, History, English, Nursing, and Business Administration.

B. Students Lead Effort to Implement Mobile Application

CSU-Pueblo has launched the free mobile app, *Oh la la* in conjunction with Associated Students Government. The app is made by students, for students, so they can interact with campus organizations and stay engaged with the university through mobile technology. Features include interactive campus maps, a campus wall, a chat feature, a listing of campus events, and a campus deals section for food, night life, and concert information.

C. ThunderWolves Football Sponsors Community College Day

Students from five southern Colorado community colleges received free tickets to the T-Wolves Sept. 22 football game, along with a gift pack and free admission to the alumni tailgate party.

III. DIVERSITY

A. International Student Enrollment Highest Since Fall 2010

Korean students topped the list of 125 international students enrolled this fall semester. Students came from 29 different countries including Brazil, China, India, Italy, Japan, Nigeria, Thailand, Turkey, Venezuela, and Zimbabwe.

B. Student Services Providing Diversity Grants

Student Services and Enrollment Management is again this year providing \$14,000 in Diversity Initiatives grants that promote students' cultural and academic enrichment and facilitate diversity recruitment, retention, or outreach. The grants are funded by the Student Fee Governing Board.

C. University Celebrates Hispanic Heritage Month Sept. 15-Oct. 15

Using the theme, "Diversity United, Building America's Future Today", a month-long series of events, presentations, games, and films are planned to recognize Hispanic Heritage Month on campus. Filmmaker, Jesus Nebot will present his documentary, "Illegal Immigration: Humanitarian Solution", on Sept. 18 to kickoff the month's programming.

IV. IMAGE BUILDING

A. CSU-Pueblo Football Team Ranked Third in Nation in NCAA Division II Poll

The T-Wolves football team is now ranked third in the nation, according to the USA Today/American football Coaches Association poll. No other football program in Colorado is nationally ranked.

B. ThunderWolves Day at the Fair a Rousing Success

President Lesley Di Mare rode the stagecoach into the rodeo arena to celebrate CSU-Pueblo Day at the Colorado State Fair on August 27th, as the day ended with the traditional Night at the Rodeo.

Over 200 alums and their families enjoyed drinks and snacks while watching the rodeo from the grandstand stage overlooking the rodeo chutes, high above the rodeo grounds. During a break in the rodeo action, a tug-of-war was held between students and alumni. In spite of a valiant attempt by the students, the alums claimed victory.

Alum, Kirsten Vold, is general manager for the Harry Vold Rodeo Company, which supplies the livestock for the Colorado State Fair, as well as Cheyenne Frontier Days. She is the only woman rodeo contractor in the United States.

Alumni versus Students Tug-of War at during the rodeo at “Pack-the-Fair Day” at the Colorado State Fair



V. COMMUNITY ENGAGEMENT

A. Chancellor Michael Martin Makes First Official Visit to Campus

Community leaders, along with faculty, staff, and students, enjoyed their time with Chancellor Martin during his two-day visit to the campus on August 23 and 24. A special reception and dinner were held in his honor the first evening, hosted by President Di Mare. The second day of his visit allowed all constituent groups the opportunity to have informal dialogue with the chancellor on any topic of interest to them.

B. REDLINE Shuttle Connects Students to Downtown Pueblo

The Greater Pueblo Chamber of Commerce’s Leadership Class of 2012 has collaborated with the university to establish the Redline Shuttle, a free service for students needing transportation for shopping and entertainment, primarily on the north side and downtown Pueblo. The Leadership Class wanted to help students with transportation, as well as generate activity and economic development in downtown Pueblo.

C. Corporate Cup Opening Day Activities Held on Campus

The university once again played host on Sept. 15 for the opening activities of the Corporate Cup community fitness event created to raise money for the local YMCA. Not only were activities such as a 5K run and football throw held on campus, the university entered 96 individuals who competed in golf, bowling, swimming, volleyball, and softball.

D. Department of Engineering partners with Girl Scouts of Colorado

A \$2000 Xcel Energy grant written by Engineering Chair, Dr. Jane Fraser will help create a mentoring program between women students in the Engineering Department and Girl Scouts in Pueblo and the San Luis Valley to expose the young girls to career opportunities in the field of engineering.

E. Community Forum Held on Media Portrayals of Young Women

A community forum organized by Girl Scouts of Colorado was held on Sept. 20 to discuss the video, *Miss Representation*, a documentary that examines how the media portrays young women. Engineering Department Chair, Dr. Jane Fraser, was a panelist, and Jennifer Mullen, Chief of Staff, served as moderator of the open forum.

F. Free Activity Book for Youngsters Captures the West

In coordination with the Sangre de Cristo Arts Center, the university is providing complimentary copies of the activity book, *My Under Western Skies Sketchbook*, to educate first through fifth graders in Pueblo on western history. All students who tour the Arts Center museum will receive the activity book.

VI. RESOURCE MANAGEMENT

Two of three key leadership positions now filled at CSU-Pueblo

A. Vice-President for Finance and Administration Appointed

Marty Hanifin has been named the new VPFA and will begin his duties Oct. 3. Previously he was director of Administrative Services for Campus Operations at the University of Oregon. His background includes all aspects of Finance and Administration including purchasing, payroll, capital construction, utilities, grounds, and environmental health and safety. He also has extensive legislative lobbying experience at the state level in both Oklahoma and Vermont.

He holds a bachelor's degree in government from Norwich University, a master's degree in government and foreign affairs from the University of Virginia, a second master's degree in public administration from the University of Oklahoma, and a juris doctor from the University Of Virginia School Of Law.

B. Chief Information Officer Appointed

Erich Matola has been named the new CIO and will begin his duties Oct. 15. He brings over 10 years of CIO and director-level experience at both public and private higher education institutions. Previously he served as CIO at the University of Wisconsin-Platteville, a comprehensive public university supporting more than 8000 students and 500 full-time faculty and staff.

His experience includes network security operations, government compliance, and data center management. He has supported distance learning, upgraded telecommunications

systems, implemented business forecasting and predictive analysis, and overseen all aspects of network support to the campus. He served in a similar capacity at the University of Phoenix, northern California campus, Alliant International University in San Diego, CA, and the New College of Florida.

He holds an associate's degree in information management from the Community College of the Air Force, a bachelor's degree in German from the University of Maryland, and two master's degrees, one in education from Chapman University, in California, and one in systems management with an emphasis in information systems from the College of Notre Dame, also in California.

C. Provost/VPAA Search Nearing Completion

Three finalists for the position of Provost visited the campus during the week of Sept. 16-22. Open forums for community leaders were held, as well as interview sessions with all campus constituencies.

D. Student Services and Enrollment Management Consolidated

Following review by an external consultant, the offices of Admissions and Records, Student Financial Services, First Year Programs, and International Programs, are now integrated with the former Student Affairs unit, into one office. The new internal structure better aligns recruitment and retention efforts with financial aid and housing, and is now under the supervision of Interim Dean, Bruce Gifford.

E. Veterans Upward Bound Grant Renewed

A \$1.2 million grant from the Department of Education will allow the Veterans Upward Bound program to serve nearly 125 military families from Pueblo and El Paso counties each year, over the next five years. The project will provide academic, social, and personal support for veterans and their families, in order to foster successful entry into postsecondary institutions. CSU-Pueblo has hosted the Veterans Upward Bound project since 2003.

VII. SHARED GOVERNANCE

A. University Budget Process Begins for 2013-2014

Planning has begun with campus groups for the 2013-2014 budget preparation process. Open forums will be scheduled for both fall and spring to allow for input and discussion.

B. Search Process for Leadership Positions Bring Collaborative Benefit

Implementing three searches for CIO, VPFA, and Provost simultaneously over the past four months has resulted in the secondary benefit of enhanced collaboration among diverse groups.

Each search committee had a minimum of ten members who represented students, faculty, staff, and the community. Search members said their participation on the searches enhanced their understanding of the university at the highest levels, as well as their appreciation of each other's diverse experiences and perspectives.

GRANTS and CONTRACTS - RECEIVED ONLY:

TRIO Programs

Sponsor: Department of Education (DOEd)
Principal Investigator: Mr. Christopher Beltran
Project Title: CSU-Pueblo Veterans Upward Bound
Program
Award Dates: 09/01/12 – 08/31/16
Amount: \$ 1,250,000

History

Sponsor: Lower Arkansas Valley Water Conservancy
District (LAVWCD)
Principal Investigator: Dr. Jonathan Rees
Ms. Shanna Farmer (RAGE)
Project Title: History of the LAVWCD – graduate student
fellowship
Award Dates: 09/01/12 – 12/31/12
Amount: \$ 5,123

Mathematics

Sponsor: NSF-Mathematical Association of America
Principal Investigator: Dr. Janet Barnett
Project Title: CSUP Undergraduate Research Conference
Award Dates: 7/10/12-7/9/13
Amount: \$ 2,500

Physics

Sponsor: Auger / Colorado State University
Principal Investigator: Dr. William Brown
Project Title: CSUP RDA Water Management Plan
Award Dates: 04/02/12 – 12/31/12
Amount: \$ 8,243

University Total Received **\$ 1,265, 866**

Board of Governors of the
Colorado State University System
Meeting Date: Oct. 5, 2012
Report Item

Section

6

Committee Reports

This section
intentionally left blank

Section 7

Consent Agenda

A. Colorado State University System

- Minutes of the August 2, 2012 Evaluation Committee Meeting
- Minutes of the August 2, 2012 Real Estate/Facilities Committee Meeting
- Minutes of the August 2, 2012 Audit and Finance Committee Meeting
- Minutes of the August 2, 2012 Academic and Student Affairs Committee Meeting
- Minutes of the August 3, 2012 Board of Governors Meeting
- Minutes of the August 30, 2012 Special Board of Governors Meeting

B. CSU-Fort Collins

- Nondelegable Personnel Actions
- Posthumous Degree Conferral

C. CSU-Pueblo

- Faculty Handbook Amendment – Parliamentarian and Meeting Times
- Academic Calendar Fall 2013 -Summer 2014

D. CSU-Global

- Degree Conferrals Fall 2012 B Term (ending 10/28/12)

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
EVALUATION COMMITTEE MEETING MINUTES
CSU-Pueblo Occhiato University Center
August 2, 2012**

CALL TO ORDER

Committee Chair Dennis Flores called the meeting to order at 8:12 a.m.

ROLL

Governors present: Dennis Flores, Committee Chair; Joseph Zimlich, Board Chair; Dorothy Horrell, Board Vice Chair; Ed Haselden, Board Secretary; Russell Johnson (via telephone); Scott Johnson; Mary Lou Makepeace.

Administrators present: Michael Nosler, CSUS General Counsel.

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board of Governors; Sharon Teufel, Executive Assistant.

System Staff present: Adam Fedrid; Allen Sneesby.

Committee Chair Flores asked for a motion to convene in Executive Session. Governor Makepeace made the motion; Governor S. Johnson seconded; and the motion was carried. General Counsel Nosler read the meeting into Executive Session for the purpose of discussing and evaluating professional staff employees of the Board and CSU System. Staff was excused from the meeting. The Evaluation Committee meeting convened in Executive Session until adjourning at 11:40 a.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
REAL ESTATE/FACILITIES COMMITTEE MEETING MINUTES
CSU-Pueblo Occhiato University Center
August 2, 2012**

CALL TO ORDER

Committee Chair Scott Johnson called the meeting to order at 12:00 p.m.

ROLL

Governors present (As a Committee of the Whole): Scott Johnson, Committee Chair; Dennis Flores; Ed Haselden; Dorothy Horrell; Mary Lou Makepeace; Joseph Zimlich; Carole Makela, Faculty Representative, CSU-Fort Collins; Richard Weinberger, Faculty Representative, CSU-Global Campus; Frank Zizza, Faculty Representative, CSU-Pueblo; Kandi Brown, Student Representative, CSU-Global Campus; Logan Gogarty, Student Representative, CSU-Pueblo; Regina Martel, Student Representative, CSU-Fort Collins.

Administrators present: Tony Frank, President, CSU-Fort Collins; Lesley Di Mare, President, CSU-Pueblo; Becky Takeda-Tinker, President, CSU-Global Campus; Michael Nosler, CSUS General Counsel; Rich Schweigert, CSUS Chief Financial Officer; Allison Horn, CSUS Auditor.

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board of Governors; Sharon Teufel, Executive Assistant.

System Staff present: Adam Fedrid; Allen Sneesby.

Guests present: Jon Bellum, Sr. Vice President and Provost, CSU-Global Campus; Craig Cason, Associate Vice President, Facilities Management, CSU-Pueblo; Stephanie Chichester, North Slope Capital; Johnna Doyle, Deputy General Counsel, CSU-Pueblo; Bruce Gifford, Acting Dean of Student Affairs, CSU-Pueblo; Mark Gill, Chief of Staff, President's Office, CSU-Fort Collins; Kyle Henley, CSU Director of Denver Public Relations; Kathleen Henry, President/CEO, CSU Foundation and CSU Research Foundation; Blanche Hughes, Vice President, Student Affairs, CSU-Fort Collins; Jason Johnson, Deputy General Counsel, CSU-Fort Collins; Lynn Johnson, Associate Vice President, Finance, CSU-Fort Collins; Richard Kreminski, Interim Provost, CSU-Pueblo; Tom Milligan, Vice President, External Relations, CSU-Fort Collins; Rick Miranda, CSUS Acting Chief Academic Officer, Provost and Executive Vice President, CSU-Fort Collins; Jennifer Mullen, Chief of Staff, President's Office, CSU-Pueblo; Robert Osika, CSUS Treasurer; Amy Parsons, Vice President, University Operations, CSU-Fort Collins; Kristina Proctor, Interim Dean, Graduate Students/Research, CSU-Pueblo; Joshua Zugish, Associate Legal Counsel, Office of the General Counsel, CSU-Fort Collins.

Committee Chair S. Johnson asked for a motion to convene in Executive Session. Governor Makepeace made the motion; Governor Haselden seconded; and the motion was carried. General Counsel Nosler read the meeting into Executive Session for the purposes of discussions relating to the purchase of property for public purpose or sale of property and to receive legal advice on specific legal questions which may arise during the discussions. The Real Estate/Facilities Committee convened in the Executive Session until adjourning at 12:25 p.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
AUDIT AND FINANCE COMMITTEE MEETING MINUTES
CSU-Pueblo Occhiato University Center
August 2, 2012**

CALL TO ORDER

Committee Chair Ed Haselden called the meeting to order at 12:26 p.m.

ROLL

Governors present (As a Committee of the Whole): Ed Haselden, Committee Chair; Dennis Flores; Dorothy Horrell; Scott Johnson; Mary Lou Makepeace; Joseph Zimlich; Carole Makela, Faculty Representative, CSU-Fort Collins; Richard Weinberger, Faculty Representative, CSU-Global Campus; Frank Zizza, Faculty Representative, CSU-Pueblo; Kandi Brown, Student Representative, CSU-Global Campus; Logan Gogarty, Student Representative, CSU-Pueblo; Regina Martel, Student Representative, CSU-Fort Collins.

Administrators present: Tony Frank, President, CSU-Fort Collins; Lesley Di Mare, President, CSU-Pueblo; Becky Takeda-Tinker, President, CSU-Global Campus; Michael Nosler, CSUS General Counsel; Rich Schweigert, CSUS Chief Financial Officer; Allison Horn, CSUS Auditor.

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board of Governors; Sharon Teufel, Executive Assistant.

System Staff present: Adam Fedrid; Allen Sneesby.

Guests present: Jon Bellum, Sr. Vice President and Provost, CSU-Global Campus; Craig Cason, Associate Vice President, Facilities Management, CSU-Pueblo; Stephanie Chichester, North Slope Capital; Johnna Doyle, Deputy General Counsel, CSU-Pueblo; Bruce Gifford, Acting Dean of Student Affairs, CSU-Pueblo; Mark Gill, Chief of Staff, President's Office, CSU-Fort Collins; Kyle Henley, CSU Director of Denver Public Relations; Kathleen Henry, President/CEO, CSU Foundation and CSU Research Foundation; Blanche Hughes, Vice President, Student Affairs, CSU-Fort Collins; Jason Johnson, Deputy General Counsel, CSU-Fort Collins; Lynn Johnson, Associate Vice President, Finance, CSU-Fort Collins; Richard Kreminski, Interim Provost, CSU-Pueblo; Tom Milligan, Vice President, External Relations, CSU-Fort Collins; Rick Miranda, CSUS Acting Chief Academic Officer, Provost and Executive Vice President, CSU-Fort Collins; Jennifer Mullen, Chief of Staff, President's Office, CSU-Pueblo; Robert Osika, CSUS Treasurer; Amy Parsons, Vice President, University Operations, CSU-Fort Collins; Kristina Proctor, Interim Dean, Graduate Students/Research, CSU-Pueblo; Joshua Zugish, Associate Legal Counsel, Office of the General Counsel, CSU-Fort Collins.

Audit Agenda Items

Fiscal Year 2012 Audit: Allison Horn, CSUS Auditor, reported that Joanne Bennett of BKD, the accounting firm engaged by the State Auditor to conduct the external CSUS financial and compliance audit for the year ended June 30, 2012, was unable to attend the meeting. Ms. Horn reviewed a letter from BKD that outlined the purpose, parameters and standards, objectives, and scope of the audit. She reviewed the four areas of focus which had not changed from previous audits. The timeline was to have the audit results to management by November 6th and the final audit completed by November 15th.

Ms. Horn noted that part of the audit procedure was to meet with the Chair of the Audit Committee. The meeting already held with Governor S. Johnson, the Audit Committee Chair for FY 2011-12, was deemed sufficient by the auditor and a meeting will not be held with Governor Haselden.

Fiscal Year 2013 Audit Plan Update: Ms. Horn provided an update on the Fiscal Year 2013 Audit Plan with four audits currently in fieldwork. Due to the resignation of the CSU-Pueblo auditor effective July 20th, there were currently no audits in fieldwork at CSU-Pueblo. Ms. Horn had an exit conference with President Di Mare and the Interim Provost on the last audit conducted for CSU-Pueblo and a report should be issued soon.

Ms. Horn reviewed the six overdue audit recommendations for which the due dates have been extended. On the Telecommunications-Cell Phones audit for CSU-Fort Collins, a new cell phone contract was being negotiated and the recommendations should be completed by the end of the calendar year. The Supplemental Pay Audit for CSU-Pueblo was delayed due to the departure of the auditor; Ms. Horn met with President Di Mare; and the deadline was extended. When asked the reason for the departure of the CSU-Pueblo auditor, Ms. Horn responded that the auditor lived in Broomfield and took a job in Denver. In addition to replacing the CSU-Pueblo auditor, an additional auditor would be hired for CSU-Fort Collins.

Fraud Reporting Hotline: Ms. Horn reported that the Board at the June meeting requested the expedited implementation of the fraud reporting hotline at CSU-Pueblo and CSU-Global Campus. Accordingly, President Frank gave instructions for the IT Department to move forward. Ms. Horn explained that the purpose of the hotline was to provide an opportunity for students, staff, faculty and other interested parties to report suspected fraud, abuse, waste or noncompliance. The hotline originated at CSU-Fort Collins and, through links on the CSU website, a report can be submitted electronically either with a name of the person filing the report or anonymously. The reports are received by Jason Johnson, Deputy General Counsel, CSU-Fort Collins; Johnna Doyle, Deputy General Counsel, CSU-Pueblo; and Ms. Horn. An acknowledgement will be sent within 24 hours and follow-up with the results if a name is provided. Depending on the circumstances, reports are issued to the Board, the Audit Committee Chair and/or the General Counsel.

Ms. Johnna Doyle, Deputy General Counsel, CSU-Pueblo, provided an overview of the CSU-Pueblo hotline website and demonstrated the reporting process. She commented that reports can also be submitted either by telephone with the voice message transcribed to email or by mail. Ms. Horn demonstrated the hotline websites for CSU-Fort Collins and CSU-Global Campus. She commented that, while the sites and the process are being refined, progress had been made and the challenge was publicizing the hotlines. When asked about the number of reports per month, Ms. Horn responded that generally one per month was received. Governor Zizza thanked Ms. Horn and staff for getting the CSU-Pueblo hotline implemented quickly and expressed how beneficial it was for the campus. Ms. Horn acknowledged the work done by the IT staff on the implementation.

Finance Agenda Items

Master Plan: Chair Haselden asked Rich Schweigert, CSUS Chief Financial Officer, to provide an update on the Colorado Department of Higher Education Master Plan process. Mr. Schweigert reported that Lt. Governor Joseph Garcia and Dr. Matt Gianneschi, Deputy Executive Director, Colorado Department of Higher Education, met with the Board at its June retreat to review the Master Plan draft. A letter from the Board suggesting minor changes was thereafter submitted. The draft Master Plan was re-distributed with many of the suggested changes incorporated. Another letter would be submitted suggesting additional minor changes.

Mr. Schweigert explained that, once the Master Plan was completed, it would be submitted to the Governor and the General Assembly. Meetings would then be held with the governing boards and institutions to develop performance contracts similar to the previous contracts, but with the addition of financial performance incentives based on the parameters.

When asked if the performance contracts would be standardized for all higher education institutions, Mr. Schweigert and President Frank explained that there was a basic outline defined by the metrics in the Master Plan; the goals of the institutions are generally focused on the same areas such as performance, retention and graduation; and there would be areas for customizing the performance contracts. When asked about the timeline for approval by the governing boards, Mr. Schweigert indicated that dates in December had been mentioned and, once the Master Plan was finalized, more specifics and information on the next processes would be provided.

Campus Updates on Preliminary Fiscal Year 2014 Budgets: Mr. Schweigert asked the Presidents to comment on the draft budgets for their campuses.

President Tony Frank, CSU-Fort Collins, reviewed three scenarios developed with various modeling variables for the initial draft FY 2014 budget. He commented on the significance of the revenue from resident undergraduate tuition and reported that the undergraduate enrollment growth occurring in the past year, included as unbudgeted revenue in 2012, was incorporated into the base budget. New expenses included the deployment of the differential tuition and graduate program charges, the third of three pre-approved steps. Financial aid was modeled on the basis of flat tuition and proportional to increased tuition. Salary increases were factored in at 0%, 5% and 3%.

President Frank reviewed the commitment and quality enhancers, including increases for adjunct faculty. He noted that the three scenarios did not include unit expense reductions nor any increase or decrease in state funding. The scenarios provided a spectrum from which to begin the budgeting process. Responding to a question on adjunct faculty, President Frank explained the need to address the salaries of adjunct faculty who regularly teach courses. There was discussion on salary increases; retention; median versus average salary ranges; and comparisons to peer institutions. Dr. Rick Miranda, Provost and Executive Vice President, CSU-Fort Collins, indicated that a report on faculty salaries would be presented during the Academic and Student Affairs Committee meeting.

President Lesley Di Mare, CSU-Pueblo, reported that the draft Fiscal Year 2014 budget was projected with no rate increase in tuition due to the difficulty with recruitment currently being experienced at CSU-Pueblo. She reviewed the new revenue projected from the basic tuition and differential tuition. New expenses included an increase in student financial assistance; program enhancements; and mandatory costs. President Di Mare noted that she was reviewing the number of courses in order to evaluate faculty hires and an equity study needs to be conducted. CSU-Pueblo was working with CSU-Fort Collins on the Quali Financial System conversion that should result in savings. Different units were being reorganized and, with the changes completed in the Finance & Administration and Student Affairs departments, the net bottom line should be positive.

President Di Mare reported that the newly hired CFO for CSU-Pueblo would be able to generate more sophisticated modeling to assist with a better understanding of recruitment and retention. When asked about the fall enrollment numbers, President Di Mare responded that the numbers have fluctuated and reported *Thunder Thursday*, the biggest day of recruitment and registration, was occurring that day. She reported that past recruitment and retention efforts were being evaluated; a consultant had been hired to assist with retention; and a focus on marketing and recruitment strategies was needed. President Di Mare

noted that part of the reduction in retention was due to approximately 100 to 200 students who were unable to pay their outstanding balances even though they received a semester's amnesty on the amounts due. She commented that the FY 2014 budget was very preliminary.

Mr. Schweigert noted that the initial preliminary budgets were only the beginning of the budgeting process that would culminate in May 2013 and the Presidents would continue to provide updates. He reported that quarterly revenue forecasts for the state were up in June and the forecasts would continue to be monitored with updates provided to the Board.

Committee Chair Haselden inquired about the timing for review of the CSU-Global Campus budget. Mr. Schweigert responded that, in the past, a more detailed report on CSU-Global Campus had been presented in October. President Takeda-Tinker, CSU-Global Campus, commented that they are now doing monthly starts so the budgeting process could be aligned with the other campuses. Committee Chair Haselden recommended that the timing change be made for next year.

Institutional Plan for Student Fees: Mr. Schweigert provided an overview of the regulatory requirement as stipulated by statute and Colorado Commission on Higher Education policy that governing boards annually approve an institutional plan for student fees to define the process to pass student fees; to clarify the definitions of fees; and to provide transparency. The institutional plan for CSU-Fort Collins and CSU-Pueblo was included in the Board packet. Mr. Schweigert pointed out that the processes are slightly different for the two campuses and CSU-Global Campus does not have student fees. He asked the Presidents for their comments.

President Frank explained that the main changes are basically in language, but there were few changes in terms of actual practice. He commented on the strong, inclusive process with the student government and Governor Martel concurred. When asked who drafted the plan at CSU-Fort Collins, President Frank responded that Blanche Hughes, Vice President for Student Affairs, and Lynn Johnson, Associate Vice President, Finance, were greatly involved in the process.

President Di Mare reported that Bruce Gifford, the new Acting Dean of Student Affairs, CSU-Pueblo, worked closely on the plan with Delores Sanford, the interim Chief Financial Officer who recently completed her assignment with CSU-Pueblo, and Governor Gogarty and two other students from the Associated Students' Government. She reported that the plan for CSU-Pueblo had needed more work to be more representative of the student government and expressed the desire to have student fees reduced. Governor Zizza added his appreciation for the changes and indicated the new plan was more in line with practices. Governor Gogarty concurred that there was now a cleaner, better process and explained the student fee process.

Mr. Schweigert commented on the efforts to clean up the statutes and to simplify the definition of fees which was reflected in the plan. **Motion/Action:** Governor Makepeace moved to carry forward the action item for adoption by the Board at the August 3rd meeting. The motion was seconded and carried unanimously.

Update on CSUS Debt Capacity: Mr. Schweigert reported that the Board was updated twice annually on the CSUS debt capacity. He explained that six years ago the state ran out of funds to spend on capital construction. Currently there are 200+ buildings within the CSU System that were built with state funds and are beginning to age. He commented on the use of student fees and donor funds for capital construction. With current CSU System-wide debt at \$616 million, Mr. Schweigert noted the need to begin planning to meet the capital financing needs of the CSU System in the future with a more sophisticated debt financing structure. Stephanie Chichester of North Slope Capital, a financial advisor

for the CSU System, had been asked to prepare a debt capacity analysis presentation and Eric Wild of the Higher Education Group of Morgan Stanley was also consulted. Mr. Schweigert introduced Ms. Chichester.

Ms. Chichester reviewed the financing chronology of CSU revenue bonds. She explained that rates on long term borrowing have gone down and currently are at an historic low; capacity goes up as rates go down; and, depending on the financing vehicle, more can be accomplished with a reduced annual debt payment. Ms. Chichester described other types of financing vehicles/structures that would be available to CSUS, such as senior liens for the higher priorities and subordinate liens for secondary projects. She summarized the CSUS current debt capacity with a Moody's Aa3 and Standard & Poor's A+ ratings.

Mr. Schweigert reiterated that, based upon the advice from the financial advisors, more sophisticated financing structures will be needed during the coming five years with projects prioritized. President Frank added that the discussion began at the June Board retreat on planning for expansion and the need for a financial model to project for the future. In response to a question from Committee Chair Haselden, Mr. Schweigert confirmed that the presentation was for informational purposes and no action was needed at this time.

There was discussion on cost and perceptual differences if the debt ratings were to be lowered; maintaining debt capacity ratings; defining how much debt can be assumed; two approaches to growing enrollment and funding the expansion; and, at what point does ability to service debt fall on other avenues, e.g. supplemental sources such as student or housing fees. Mr. Schweigert explained how internally numerous scenarios are run; financing for every project must be defined before a project was brought to the Board; and the CSU System always fulfilled its debt service.

President Frank indicated that a financing model with numerous variables was being developed to plan for the future and would be shared with the Board. Committee Chair Haselden thanked Mr. Schweigert and Ms. Chichester for the comprehensive presentation.

With no further business to conduct, Governor S. Johnson moved to adjourn the committee meeting. The motion was seconded and the meeting was adjourned at 2:00 p.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
ACADEMIC AND STUDENT AFFAIRS COMMITTEE MEETING MINUTES
CSU-Pueblo Occhiato University Center
August 2, 2012**

CALL TO ORDER

Committee Chair Dorothy Horrell called the meeting to order at 2:10 p.m.

ROLL

Governors present (As a Committee of the Whole): Dorothy Horrell, Committee Chair; Dennis Flores; Ed Haselden; Scott Johnson; Mary Lou Makepeace; Joseph Zimlich; Carole Makela, Faculty Representative, CSU-Fort Collins; Richard Weinberger, Faculty Representative, CSU-Global Campus; Frank Zizza, Faculty Representative, CSU-Pueblo; Kandi Brown, Student Representative, CSU-Global Campus; Logan Gogarty, Student Representative, CSU-Pueblo; Regina Martel, Student Representative, CSU-Fort Collins.

Administrators present: Tony Frank, President, CSU-Fort Collins; Lesley Di Mare, President, CSU-Pueblo; Becky Takeda-Tinker, President, CSU-Global Campus; Michael Nosler, CSUS General Counsel; Rich Schweigert, CSUS Chief Financial Officer; Allison Horn, CSUS Auditor.

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board of Governors; Sharon Teufel, Executive Assistant.

System Staff present: Adam Fedrid; Allen Sneesby.

Guests present: Jon Bellum, Sr. Vice President and Provost, CSU-Global Campus; Craig Cason, Associate Vice President, Facilities Management, CSU-Pueblo; Stephanie Chichester, Financial Advisor, North Slope Capital; Johnna Doyle, Deputy General Counsel, CSU-Pueblo; Bruce Gifford, Acting Dean of Student Affairs, CSU-Pueblo; Mark Gill, Chief of Staff, President's Office, CSU-Fort Collins; Kyle Henley, CSU Director of Denver Public Relations; Kathleen Henry, President/CEO, CSU Foundation and CSU Research Foundation; Blanche Hughes, Vice President, Student Affairs, CSU-Fort Collins; Jason Johnson, Deputy General Counsel, CSU-Fort Collins; Lynn Johnson, Associate Vice President, Finance, CSU-Fort Collins; Richard Kreminski, Interim Provost, CSU-Pueblo; Tom Milligan, Vice President, External Relations, CSU-Fort Collins; Rick Miranda, CSUS Acting Chief Academic Officer, Provost and Executive Vice President, CSU-Fort Collins; Jennifer Mullen, Chief of Staff, President's Office, CSU-Pueblo; Robert Osika, CSUS Treasurer; Amy Parsons, Vice President, University Operations, CSU-Fort Collins; Kristina Proctor, Interim Dean, Graduate Students/Research, CSU-Pueblo; Joshua Zugish, Associate Legal Counsel, Office of the General Counsel, CSU-Fort Collins.

Committee Chair Horrell acknowledged Dr. Rick Miranda, Provost and Executive Vice President, CSU-Fort Collins, for stepping forward to serve as the CSUS Acting Chief Academic Officer and as the liaison for the Colorado Department of Higher Education after the departure of Dr. George Dennison. She also acknowledged the support and collaboration Dr. Miranda has received from Dr. Jon Bellum, Provost, CSU-Global Campus, and Dr. Rick Kreminski, Interim Provost, CSU-Pueblo.

Committee Chair Horrell explained that Academic Affairs Committee, in existence only for a few years, was merged with the Student Affairs Committee. She reported that the meeting agenda contained several

consent agenda items to be considered by the committee for moving forward to the Board for approval; report items that required no action; and, at this time, no action items were anticipated to be brought before the Board for discussion. To assist the new Board members, Committee Chair Horrell asked Dr. Miranda to provide an overview on the campus processes for bringing forward items, such as new degrees, to the Board. She clarified that the Board's role was to ensure there is a process and to approve the items brought forward, but not to debate the process.

Dr. Miranda explained that each of the campuses utilized a similar evaluation process for new degrees by examining four elements: fit with mission, student demand/market, curriculum, and revenue/resources. At CSU-Fort Collins, a two-phase process is used. In the first phase, the college to deliver the degree makes a preliminary proposal for the curriculum, and reviews the fit-with-mission and the student demand/market. When approved to move forward by the Council of Deans, the full curriculum review proceeds through the Faculty Council's University Curriculum Committee and an administrative review is conducted relative to the revenues and resources required. If positive recommendations are received, the degree is brought forward to the Board for review and approval.

New Degree Programs

CSU-Fort Collins New Degrees: Dr. Miranda reported that there were three new degree programs for CSU-Fort Collins and six new degrees for CSU-Global Campus on the agenda. He explained that the first two proposed degrees for CSU-Fort Collins already exist as a B.A. in Performing Arts with a concentration in Dance or Theatre and the proposed degrees are basically a name change.

Dr. Miranda provided an overview on the proposed new B.S. in Ecosystem Science and Sustainability. At the request of Committee Chair Horrell, Dr. Miranda commented on jobs that would utilize the degree. Dr. Miranda commented on how the eight new courses related to this degree would be useful to other majors in the college and how curricula evolve with courses being dropped and replaced. With no objections from the committee, Committee Chair Horrell confirmed that the three degrees for CSU-Fort Collins would be moved forward on the Consent Agenda.

CSU-Global Campus New Degrees: Dr. Bellum explained that the review process at CSU-Global Campus begins with market analysis followed by review from internal and external faculty and industry experts. The final internal review process is a three-part process through the Governance Council, the Curriculum Committee, and then again by the Governance Council. After Board approval, the degrees are submitted to the Colorado Commission on Higher Education (CCHE) and then to the Higher Learning Commission for final approval.

Dr. Bellum reviewed the six new degrees as listed on the agenda. Committee Chair Horrell noted that the background materials for the proposed degrees were included in the Board materials. Dr. Bellum reported that the complete approval process will take about 9 to 12 months with the goal to implement the new degrees in Fall 2013. He explained how degrees from CSU-Global Campus are broad-based and each degree can have specialization that enables students to tailor their education to find employment. President Becky Takeda-Tinker, President, CSU-Global Campus, explained that, due to the long delay in the approval of the last degrees, the faculty completed a re-review to ensure the degrees continue to be relevant. With no objections from the committee, Committee Chair Horrell confirmed that the six new degrees for CSU-Global Campus would be advanced on the Consent Agenda.

Faculty Manual/Handbook Changes: Dr. Miranda provided an overview of the purpose of the faculty manual/handbook that defines how faculty and administration jointly share governance with separate roles and defined procedures. He explained that the joint effort to amend the manual/handbook begins

with a common understanding of issues or procedures requiring attention. While the routing of discussions may differ, all three campuses adhere to significant review by faculty, administration, and legal counsel.

Dr. Miranda explained that the Faculty Manual at CSU-Fort Collins was reviewed on an annual basis and the amendment process begins with a charge from the Faculty Council Executive Committee to a committee to develop an amendment. The committee brings back the proposal to the Faculty Council that then votes on whether to approve. If approved, the change is submitted to the Provost and President for a decision on whether to recommend the amendment to the Board. The Office of the General Counsel is consulted throughout the process.

Dr. Miranda reviewed the four proposed changes for the CSU-Fort Collins Faculty Manual as outlined on the agenda and answered questions on specific sections. With no objections, Committee Chair Horrell indicated that the changes would be moved forward on the Consent Agenda.

Student Conduct Code Revision: Dr. Miranda asked Dr. Blanche Hughes, Vice President for Student Affairs, CSU-Fort Collins, for her comments. Dr. Hughes explained that the Student Conduct Code, applicable to all students and recognized student organizations, establishes expectations for student behavior; outlines prohibited conduct; and defines procedures for addressing disciplinary issues. The code, consistent with most institutions across the country and with best practices, is based on an educational, not punitive, model, with a goal of student success, retention and graduation.

Dr. Hughes reviewed the hearing processes for individuals and student organizations. She noted that the extensive campus review process was conducted every three years in conjunction with the Office of General Counsel and the last review was conducted in August 2009. Dr. Hughes reported that the President approves the code before presentation to the Board for final approval.

Joshua Zugish, Associate Legal Counsel, Office of General Counsel, CSU-Fort Collins, provided a general summary of the changes that were listed in the Board materials and the context for those changes. The first revision was the inclusion of the university's non-discrimination policy statement in the Preamble. Changes within Article III, Proscribed Conduct included addition of anti-retaliation language; updated sexual misconduct definitions; clarification on threat assessment for students on interim suspension; and an updated appeals process. Revisions in procedures under Article IV pertained to anonymous reports; rescheduling hearings; review and receipt of reports; recordings; and notification on outcome of sex offense proceedings.

Committee Chair Horrell, referencing the Penn State situation, inquired on processes to meet the CSUS Board's obligations to require reporting of such incidents. President Frank noted that the Presidents' employment contracts require following the law. General Counsel Nosler explained that there are good procedures in place, such as the Office of the General Counsel reports directly to the Board with an independent obligation only to the Board. The campus hotlines have been established to report misconduct without fear of retaliation and to initiate investigations.

Mr. Zugish continued his summary of the revisions under Article IV by explaining that the disciplinary process is an educational and assessment-based process to evaluate students individually with a goal to ensure student success, both personally and academically. Article V revisions included the addition of a definition for a Removal of Recognition sanction for student organizations; changes in the hearing process; and clarification for review of disciplinary records.

Mr. Zugish explained the Responsible Action Exemption for individual students and student organizations relative to consumption of drugs and alcohol. Committee Chair Horrell asked Governor Martel for comments. Governor Martel commented that the biggest improvement to the Student Conduct Code process was the inclusion of the ASCSU Supreme Court Justice on the review committee and the responsiveness by the review committee to her edits, e.g. consideration of the students' rights in the Responsible Action Exemption. Governor Martel noted that the Responsible Action Exemption, especially the educational opportunity, was particularly important for the students.

When asked if the code can address issues occurring through technology, Mr. Zugish explained that the conduct code was updated to capture changes in technology along with general language to address issues such as harassment and bullying. Under Article III, Proscribed Conduct, Item 18 specifically addresses abuse of computer facilities or technological resources. Responding to a question on the amount of activity, Dr. Hughes reported that last year there were 2,600 hearings and 7,000 violations of the code, mostly by freshmen, and some hearings included more than one violation. With no further questions and no objections, Committee Chair Horrell indicated that the revised Student Conduct Code would be moved forward for approval on the Consent Agenda.

Committee Chair Horrell commented that the tragedy with the Aurora theater shootings and the CU connection presents an opportunity to reflect on CSU's own procedures. President Frank suggested that a summary by the public safety team and incident teams that get involved in situations could be presented at a future meeting. Board Chair Zimlich indicated that consideration would be given to a presentation either at the committee level or as an institutional report during the regular Board meeting.

Committee Chair Horrell asked Governor Makela for comments regarding the faculty manual revisions. Governor Makela reported that all of the changes had been through the various committees and approved by the Faculty Council without exception.

CSU-Pueblo Faculty Handbook Amendments: Dr. Kreminski explained that the CSU-Pueblo Faculty Handbook consists of two chapters: one on shared governance and the second on faculty personnel policies. The process for amending the handbook begins with a recommendation brought forward to the Faculty Senate. Chapter 1 issues are brought to the Board for approval after review and approval by the Provost, CSU-Pueblo President and legal counsel. Chapter 2 issues require the additional step of approval by a faculty referendum vote. Dr. Kreminski reported that there were three amendments being brought to the Board for approval.

Dr. Kreminski explained that the CSU-Pueblo amendment on Academic Freedom was similar to the language adopted by CSU-Fort Collins in Fall 2011 and that institutions across the nation are putting into place protections based on the 2006 Supreme Court Case of *Garcetti v. Ceballos* and other cases. General Counsel Nosler reported that this policy is being recommended by the Office of General Counsel for approval by the Board with the understanding that nothing contained in this policy is intended to vary or contradict the Supreme Court Case of *Garcetti* nor is it to vary or contradict developing jurisprudence in this area. In other words, these policies would always be governed by the jurisprudence and judicial decisions regarding the First Amendment and the extent of those protections.

Responding to Governor S. Johnson's inquiry on why the campuses do not have identical policies, Committee Chair Horrell explained that the campuses have three different faculties operating independently, but all policies are reviewed by legal counsel. Governor Zizza added that the CSU-Pueblo faculty makes comparisons with the other universities. Governor Makela noted that the faculty is not defined exactly the same at each institution. Committee Chair Horrell indicated that she was comfortable with the amendment based on the academic freedom discussions with the Academic Affairs Committee

and CSU-Fort Collins faculty the previous fall that included legal review and that the language in the amendment from CSU-Pueblo reflects those discussions.

Dr. Kreminski explained how the changes in the Retired Faculty Privileges amendment provide an opportunity for retired faculty to assist the university in a variety of way. When asked about the title change from “emeritus” to “retired,” Dr. Kreminski responded that “emeritus faculty” designation requires 10 years of service at the associate level or higher and a specific recommendation. The amendment does not remove emeritus but codifies retired faculty.

Dr. Kreminski explained that the Grievance and Mediation Amendment was previously approved last year by the Board but the revised amendment includes clean-up in language and clarification of certain aspects, such as in the mediation process. He indicated that the amendment was modeled on the CSU-Fort Collins policy. President Di Mare asked for clarification on the right to clerical assistance.

Dr. Kreminski responded that this provision was not changed from the previous version. Dr. Miranda confirmed that CSU-Fort Collins had a similar provision to provide clerical assistance.

Committee Chair Horrell asked Governor Zizza for comments on the amendments. He responded that the amendments have undergone the review process and have faculty support. With no additional questions or objections, Committee Chair Horrell confirmed that the amendments would be moved forward for approval on the Consent Agenda.

Miscellaneous Items

Colorado State University System: Committee Chair Horrell reported that Dr. George Dennison, during his tenure as the Chief Academic Officer, reviewed policies and procedures and identified an inconsistency in the personnel powers that are delegated to the Presidents for approval. The Academic Affairs Committee had previously reviewed and recommended adding to the delegated authority the approval of sabbatical leaves and revisions, emeritus appointments, and leave without pay. The expectation would be that Presidents would continue to report on these actions to the Board of Governors.

Dr. Miranda reported that there were seven items for approval or report listed under Miscellaneous Items with the documentation included in the Board book: *CSU-Fort Collins: Fall 2016-Summer 2018 Academic Calendar, Emeritus Rank Designations, and Revisions to Sabbatical Leave; CSU-Pueblo: Emeritus Rank Designations, Tenure and Promotion Report, and Program Review Calendar; and CSU-Global Campus: Degree Conferrals.* Committee Chair Horrell commented that the emeritus designations are an acknowledgement of the contributions made to the universities. Dr. Kreminski noted that the emeritus designation for CSU-Pueblo will be awarded posthumously since Professor Spade, while she knew the paperwork was in process, passed away in July. With no further discussion or objections, Committee Chair Horrell reported that the consent items would be moved forward on the Consent Agenda.

Faculty Reports: Committee Chair Horrell explained that a calendar for periodical presentation of general topic reports had been established. The faculty reports being presented by each Provost were for informational purposes and did not require action.

Dr. Miranda explained that the CSU-Fort Collins faculty report generally addresses three broad areas: assessment and review of faculty, workload, and compensation. He reviewed the process for hiring faculty; the annual performance review process and statistics from the previous year; the 2011-12 results for promotion and tenure; the review process for tenured faculty that includes a professional development

plan for those requiring improvement; and the results of the faculty reviews for the past year and the previous six years.

Dr. Miranda explained that the analysis of faculty workload was developed on six metrics with comparisons to peer institutions. He reviewed faculty compensation comparisons with the peer group on a ten-year weighted graph that reflected steady progress during the past three to four years prior to the recession and a breakdown by ranks compared to peers. He pointed out that, until last year, there were two different peer groups: one approved by the Board and a separate group for the CCHE that had about two-thirds overlap. The CCHE provided an opportunity last year to revise the list and accepted the peer group approved by the Board. Committee Chair Horrell noted that the peer group for CSU-Pueblo was also revised last year. Dr. Miranda provided an overview of faculty demographics for the past five years and noted an increase in percentage of women and minority faculty.

Dr. Miranda recounted faculty challenges continue to be: hiring for the maximum impact, diversity and at competitive salaries; space and facilities including laboratories and equipment, core facilities for common work, good offices, and excellent classrooms; and mentoring and professional development with leadership opportunities and awards. He noted that compensation, retention and diversity were important.

Committee Chair Horrell thanked Dr. Miranda for his report and asked Governor Makela for her comments on priorities. Governor Makela responded that significant needs were replacement of faculty lost either through either retirement or relocation and salaries compared to peers for full professors.

Dr. Kreminski explained that the faculty report for CSU-Pueblo was similar to the report for CSU-Fort Collins. He reviewed the faculty hiring process and summarized annual performance reviews, noting that there were none “below expectations” or “unsatisfactory.” Dr. Kreminski commented on the need to apply rigor to the standards and he has had relevant conversations with the CSU-Pueblo President and different constituencies. Governor S. Johnson noted that 95% of the CSU-Pueblo faculty exceeded or were rated exceptional and concurred that the issue needed to be addressed. Governor Zizza explained how the low response rate from students in evaluating instructors continues to be an ongoing area of concern at CSU-Pueblo and a Faculty Senate committee is looking at changes in the process. President Di Mare added her agreement that standards of academia and metrics to measure merit need serious consideration, including comparisons with other universities and CSU-Fort Collins.

Dr. Kreminski summarized the outcomes for tenure and promotions. He explained the process for reviews and post-annual reviews for tenured faculty, including professional development plans for improvement, and reviewed the 2011-12 results. Dr. Kreminski reported that the faculty workload data used similar denominators to CSU-Fort Collins, but the data was obtained from the Integrated Postsecondary Education Data System (IPEDS) with a median comparison to peers based on the peer set approved by the Board the previous year.

Dr. Kreminski reviewed the faculty compensation data with both average to peers and weighted averages and commented on the need to be more competitive. He provided a breakdown on faculty demographics by rank, gender and ethnicity, and a breakdown by tenure/tenure track with 18% Hispanic overall for all full-time faculty.

Committee Chair Horrell acknowledged the efforts to put together the reports and expressed appreciation for standardization in the comparability data. At the request of Committee Chair Horrell for his comments, Governor Zizza commented on the current flux at CSU-Pueblo with numerous positions currently in the process of being filled. He noted that the ratio of full-time to adjunct instructors has been

going down and creating significant workloads for tenure/tenure-track faculty since adjuncts do not have the same responsibilities.

Dr. Bellum acknowledged the collaboration between the Provosts and the amount of work involved in understanding new programs. He commented that CSU-Global Campus held off on bringing forth one new degree in order to continue the communication with the other campuses.

Dr. Bellum explained that CSU-Global Campus does not have the same faculty metrics because its faculty is all part-time. He reported that faculty are recruited nationally thus creating a broad hiring pool. Dr. Bellum explained the academic requirements and the faculty workplace credentials necessary to provide career relevance. New faculty members are hired every eight weeks; undergo extensive screening and certification processes; receive extensive training and mentored teaching experience; and are monitored to ensure expectations are met. Faculty are evaluated with 80% meeting or exceeding expectations in Fiscal Year 2011-12.

Governor S. Johnson asked about the number of hours required to teach a course. Dr. Bellum explained that it depended on the course, but generally 7 to 10 hours a week for the eight-week courses. He reported that salaries are market-driven and commented on compensation and the number of courses that faculty can teach per term and annually. Dr. Bellum noted that there are ways for faculty to take on additional responsibilities, such as serving on committees and through course development/review work.

Dr. Bellum provided an overview of faculty demographics with a FY 2013 goal of 25% in underrepresented minorities. He noted that faculty retention is high with a goal of 95%. Dr. Bellum commented on the importance of providing high quality support for the faculty and explained the annual survey conducted to rate support services. He reported the number of faculty has increased from 184 last year to 274 currently. With the unique model at CSU-Global Campus, increasing faculty does not increase overhead. When asked about enrollment caps, Dr. Bellum explained faculty are paid per student up to 10 students with load caps at 26 and then again per student beyond the load cap with typically around 20 students in a class.

Governor Horrell thanked Dr. Bellum for his report and asked Governor Weinberger for his comments on priorities. Governor Weinberger expressed his appreciation to be part of CSU-Global Campus and explained that the faculty is part-time, adjunct professors. He commented that compensation and administrative support are important to faculty retention and, as long as this continues to be high, CSU-Global Campus will continue to do a great job of retaining the faculty and have an excellent reputation. Governor Weinberger noted that, from his experience, the high standards for both the students and professors at CSU-Global far exceed other online teaching institutions.

Committee Chair Horrell inquired as to the general topics for the October meeting. Dr. Miranda indicated the research report had been postponed until October.

Board Chair Zimlich recounted how faculty workload analyses previously were difficult to understand. He expressed appreciation to the committee and the campuses for the reports and data summaries presented with similar data that helped the Board understand the information. Committee Chair Horrell acknowledged Dr. George Dennison's work and the work of the campuses to align the information. She thanked Dr. Miranda for coordinating the reports and thanked the Provosts for their reports.

With no further business to conduct, Governor S. Johnson moved to adjourn. The motion was seconded and the meeting adjourned at 4:36 p.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
BOARD OF GOVERNORS MEETING MINUTES
CSU-Pueblo Occhiato University Center
August 3, 2012**

CALL TO ORDER

Chair Joseph Zimlich called the meeting to order at 8:00 a.m.

ROLL

Governors present: Joseph Zimlich, Chair; Dorothy Horrell, Vice Chair; Ed Haselden, Secretary; Dennis Flores; Russell Johnson (via telephone); Scott Johnson; Mary Lou Makepeace; Carole Makela, Faculty Representative, CSU-Fort Collins; Richard Weinberger, Faculty Representative, CSU-Global Campus; Frank Zizza, Faculty Representative, CSU-Pueblo; Kandi Brown, Student Representative, CSU-Global Campus; Logan Gogarty, Student Representative, CSU-Pueblo; Regina Martel, Student Representative, CSU-Fort Collins.

Administrators present: Tony Frank, President, CSU-Fort Collins; Lesley Di Mare, President, CSU-Pueblo; Becky Takeda-Tinker, President, CSU-Global Campus; Michael Nosler, CSUS General Counsel; Rich Schweigert, CSUS Chief Financial Officer; Allison Horn, CSUS Auditor.

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board of Governors; Sharon Teufel, Executive Assistant.

System Staff present: Adam Fedrid; Allen Sneesby.

Guests: Tanya Baird, Executive Assistant, Provost's Office, CSU-Pueblo; Ray Baker, Partner, Gold Crown Management; Hector Carrasco, Dean, College of Education, Engineering & Professional Studies, CSU-Pueblo; Johnna Doyle, Deputy General Counsel, CSU-Pueblo; Bruce Gifford, Acting Dean of Student Affairs, CSU-Pueblo; Mark Gill, Chief of Staff, President's Office, CSU-Fort Collins; Michelle Gjerde, Director, Career Center, CSU-Pueblo; Ginger Graham, Consultant, CSU-Fort Collins; Jack Graham, Athletic Director, CSU-Fort Collins; Kyle Henley, CSU Director of Denver Public Relations; Kathleen Henry, President/CEO, CSU Foundation and CSU Research Foundation; Barbara Hoehn; Blanche Hughes, Vice President, Student Affairs, CSU-Fort Collins; Jason Johnson, Deputy General Counsel, CSU-Fort Collins; Lynn Johnson, Associate Vice President, Finance, CSU-Fort Collins; Richard Kreminski, Interim Provost, CSU-Pueblo; Rick Miranda, Provost and Executive Vice President, CSU-Fort Collins; Jennifer Mullen, Chief of Staff, President's Office, CSU-Pueblo; Amy Parsons, Vice President, University Operations, CSU-Fort Collins; Carl Patton, SOSH; Gail Perez, Reporter, *Pueblo Chieftain*; Kristina Proctor, Interim Dean, Graduate Students/Research, CSU-Pueblo; Bill Rhoda, President, CSL International; Tim Romani, President, ICON Venture Group; Louis Scharf, SOSH; Bob Vangermeersh, SOSH; Anita Wright.

PUBLIC COMMENT

Chair Zimlich explained that the Board acts only as a Body of the Whole and does not meet individually with community members on Board business. The Public Comment portion of the meeting provides a venue for the public to address the Board on issues. Chair Zimlich reviewed the Board's role in considering a new stadium at CSU-Fort Collins and noted that, to-date, the Board had authorized President Frank to proceed with the feasibility study. He reported that President Frank would provide a

status update later in the meeting and the expectation was President Frank will make a formal recommendation to the Board at the October meeting, during which time will be allocated for Public Comment. Chair Zimlich clarified that the Board would not be taking any action at the August meeting on the proposed new stadium and that no recommendation would be made at the meeting.

Chair Zimlich reported that there would be 20 minutes allotted for the Public Comment and asked that each speaker provide his/her name for the record. Carl Patton, Barbara Hoehn, Louis Scharf, Anita Wright, and Bob Vangermeersch provided comments in opposition to the proposed new stadium. Chair Zimlich indicated that the handouts provided by Mr. Patton and Mr. Vangermeersch would be distributed at the end of the meeting.

Board Chair's Agenda

Chair Zimlich explained that generally the Board officers are elected in May in odd number years. Due to the resignation of Governor Elliman and the realignment of committees, he recommended the Board Chair and Vice Chair remain the same, and a new Treasurer and a new Secretary be elected. Chair Zimlich nominated Governor Haselden as Treasurer and Governor Makepeace as Secretary. **Motion/Action:** Governor Makepeace moved to approve the officers as nominated. Governor Horrell seconded and the motion carried unanimously.

Chair Zimlich reported that Committee Chairs had been announced at the June Board meeting. He explained that, in accordance with the Bylaws, three voting members were needed on each committee. Chair Zimlich reviewed the committee assignments. He stated that the Executive Committee is generally composed of the officers plus one at-large member. With two current vacancies on the Board, Chair Zimlich proposed, in lieu of calling meetings of the Executive Committee, a Special Meeting of the full Board could be convened if any action was necessary and the composition of the Executive Committee would be re-addressed during the election of officers in May 2013.

Chair Zimlich reported that Board correspondence was included at the back of the Board books and, for future meetings, will be included under a separate tab in the Board books. For urgent situations, specific correspondence will be handled separately and distributed. All legal correspondence will be forwarded to the General Counsel who will provide a legal update at the Board meetings. Chair Zimlich commented on the 2012-13 Board Meetings/Events Calendar provided to Board members.

Executive Session

Motion/Action: Governor Makepeace moved to convene in Executive Session; Governor Haselden seconded; and the motion carried unanimously. General Counsel Nosler read the meeting into Executive Session at 8:33 a.m. The Board reconvened in Open Session at 8:52 a.m.

Approval of Resolutions and Consent Agenda

Chair Zimlich stated that action would be taken on the resolutions discussed during the Executive Session.

Motion/Action: Governor Horrell moved to approve the resolution appointing Dr. Michael V. Martin as the CSUS Chancellor. Governor S. Johnson seconded and the motion was unanimously carried.

General Counsel reviewed the resolution on the retention benefit agreement for Dr. Martin.

Motion/Action: Governor Flores made the motion to approve; Governor Makepeace seconded; and the motion was unanimously carried.

General Counsel Nosler explained the resolution to approve the Board's revised indemnification policy.

Motion/Action: Governor Horrell moved to approve; Governor Flores seconded; and the motion was unanimously carried.

President Frank explained the Colorado Commission on Higher Education's (CCHE) requirement for the Board to approve the Institutional Plan for Student Fees. **Motion/Action:** Governor Haselden moved to approve the Institutional Plan for Student Fees for CSU-Fort Collins and CSU-Pueblo. Governor S. Johnson seconded and the motion was unanimously passed.

Chair Zimlich reviewed the list of items contained on the Consent Agenda. **Motion/Action:** Governor Horrell moved to approve the Consent Agenda. Governor Flores seconded and the motion was unanimously carried.

Faculty and Student Reports

Governor Frank Zizza, Faculty Representative, CSU-Pueblo, provided updates on the Mathematics/ Physics Department. Broader university updates included the University Developmental Attendance Committee received input from various stakeholders and the university was now able to track, in addition to grades, attendance for students leaving programs, which is particularly important for the developmental or remedial math, English and reading classes. The information will become available in "real time" with readily accessible data so freshmen advisors can encourage attendance, which is a key factor for retention.

Governor Zizza reported that the departmental operating budgets, which in the past have not been available until October, are available and reflect the true cost of running programs. The first Faculty Senate meeting will be held the following Friday. Several searches are currently underway; there have been many reassignments; and there are faculty positions that need to be filled for the fall semester. He commented on how several individuals are filling interim positions in addition to their regular duties. Governor Zizza offered a personal commendation to Dr. Richard Kreminski, the Interim Provost, and Pamela Chambers in Student Academic Services. On behalf of the faculty, Governor Zizza thanked President Di Mare, President Frank, and the Board for their support and the salary increases.

Governor Richard Weinberger, Faculty Representative, CSU-Global Campus, expressed his pleasure to be the first faculty representative from CSU-Global Campus. He provided an overview of the academic requirements for the CSU-Global Campus faculty, the technology training and the focus on student success with personalized delivery to students. He reported that the faculty standards have been increased. Faculty is required to have a classroom presence six out of seven days, increased from the former requirement of five days, with five of the six days in the post/discussion area. The classroom presence includes dialogue with students, grading, and providing comments on critical thinking assignments. Faculty members are expected to reply to every posting by students; to embed detailed comments in assignments; and to personalize messages to students.

Governor Weinberger reviewed the profiles of four faculty members to illustrate the depth and diversity of the CSU-Global Campus faculty. CSU-Global Campus faculty is physically located across the nation and the students come from around the world. When asked about the number of teaching positions, President Takeda-Tinker replied there are currently 274 adjunct faculty. Governor Weinberger reported that there are no full-time faculty members and the goal was to continue to increase the pool of qualified

teachers. President Takeda-Tinker explained that the CSU-Global Campus model allows for faculty to serve on committees and to participate in coursework development and textbook review. Faculty is paid for each project or task, whether teaching or content development.

Governor Carole Makela, Faculty Representative, CSU-Fort Collins, explained that her written report included information that was reviewed at the Academic and Student Affairs Committee meeting. She conveyed her intent to include in the written report information on new interdisciplinary minors that demonstrate the cutting edge efforts at CSU and add to the students' capabilities. Two new minors approved are Energy Engineering and Linguistics and Culture.

Governor Makela reported that the Committee on University Programs reviews biennially 50% of the approved Centers, Institutes and Other Special Units (CIOSUs) with 44 recommended this year for continuance. Under the category of risk management, efforts have been made to install and clearly identify an increased number of Automated External Defibrillators (AEDs) on campus with information on the location and use of the AEDs provided online.

Governor Makela reported classes for the fall semester begin August 20th. The Faculty Council will be working on numerous items during the coming year including the policy on multi-year contracts for adjunct professors; continuing preparations for the 2014 Higher Learning Commission accreditation visit; follow-up on the Institutional Workplace Climate Survey with the intent for this survey to be a biennial effort; and the new CCHE performance contract. Governor Makela commented that an ad hoc committee on intercollegiate athletics is meeting with President Frank to share information on athletic matters.

Governor Logan Gogarty, Student Representative, CSU-Pueblo, provided updates on what has occurred during the summer. He explained that the Associated Students' Government (ASG) has traditionally been involved in the student discount program; ways to improve the effectiveness of the program have been discussed; and a mobile application was being developed through OHOHLALA that would alert students when in the vicinity of a discount. The application would also assist with improving better communication on campus. The terms of the contract are currently under campus legal review.

Governor Gogarty reported that work continues on the Wolfe's List, an online web page where students can post information and connect. Plans for the ASG retreat are being finalized. He explained the Redline Safe-Ride program being implemented to provide safe, free transportation for students on Thursday through Sunday to shopping locations and downtown. Leadership Pueblo and the Pueblo Chamber of Commerce assisted with the acquisition of the van for the program. A student driver will be employed and the university will help maintain the van. A successful "Thunder Thursday" registration event was held on August 2nd with 30 to 40 new registrants.

Governor Kandi Brown, Student Representative, CSU-Global Campus, explained that the goal of the first CSU-Global Campus presentations was to introduce the faculty and students. She commented that CSU-Global Campus is mission-focused and she incorporated parts of the mission to relay information on the student population.

Governor Brown reported that testimonials and surveys reflect numerous ways CSU-Global Campus students have been successful and alumni have reported numerous positive ways of growth and development as a result of their education from CSU-Global Campus. Stakeholder engagement statistics reflect that 7% of those receiving a Bachelor's degree from CSU-Global return as graduate students and 202 graduates are active members of the Alumni Association. Data gathered from Spring 2012 indicated that 60% of CSU-Global Campus students live in Colorado and 85% of alumni live in Colorado. Governor Brown concluded her report by reviewing profiles of four CSU-Global Campus alumni.

Governor Regina Martel, Student Representative, CSU-Fort Collins, reported that a student fee increase was not requested and commented on the focus on fiscal conservation and transparency efforts. At the National Campus Leadership Summit (NCLS) conference in April, which Governor Martel attended, a student leadership “Don’t Double My Rate” campaign was initiated in response to the impending increase in Stafford loan rates. The efforts made by the Associated Students of Colorado State University (ASCSU) and NCLS to reach out to legislators were successful and the rate remains unchanged for the coming year.

Governor Martel reported on two ASCSU community efforts: the Social Host Ordinance, not yet implemented; and the Community Welcome, in partnership with the Police Department, to occur during the first week of school. The Late Night Bus program continues to do well and, with the contract running out in February 2013, efforts need to be focused on providing funding. The RamRide also continues to do well and an Advisory Board is being formed to address planning for the future.

Governor Martel reported that this is the 10th year the ASCSU will be distributing *Forever Green* t-shirts to students during the Ram Welcome. *Forever Green* books highlighting CSU traditions and a list of “70 things to do before you graduate” will also be distributed. There will be a “Grill the Buffs” pep rally prior to the Rocky Mountain Showdown. The ASCSU will be reinstating and distributing 14,000 copies of the student planner that contains useful information and important dates that align with the university’s academic calendar. Governor Martel concluded by reporting that efforts are being made to have the Student Senate functioning with three strong branches and 60 employees will be attending a three-day retreat at the Pingree Park Campus.

In response to a transportation question, Governor Martel clarified that the Late Night ride is for everyone in the community; costs \$1 to ride; and is funded by stakeholders. The RamRide is for students and funded by student fees. On outreach to students on the stadium, Governor Martel indicated that efforts will be made to keep the students informed and the ASCSU is not taking a stance on the issue. Governor Makepeace commented on how impressed she was in the high quality of the Board student representatives and their reports.

Chancellor’s Report

Chair Zimlich reported that the agenda item was a placeholder and the new CSUS Chancellor, Dr. Michael Martin, would be starting on August 15th.

President and Campus Reports

President Lesley Di Mare, CSU-Pueblo, commented that she will be featuring staff, faculty or alumni in her reports. President Di Mare reported that there was a new CSU-Pueblo Foundation Chair, Dan DeRose, who is a CSU-Pueblo alumnus, and there were several new Foundation Board members. New staff or staff assignments included Dr. Marc Pratarelli, Director of the University Honors Program; Dr. Kristina Proctor, Interim Dean of Graduate Studies; Dr. Bruce Raymond, Hasan School of Business; and Dr. Bruce Gifford, Acting Dean of Student Affairs. The CSU-Pueblo searches are going well and candidates for the Vice President, Finance and Administration/Chief Financial Officer, will be on campus the following week. Restructuring and reorganization is reducing redundancies and changing reporting lines. A new organizational chart will be shared with the Board when the restructuring is completed.

President Di Mare introduced Dr. Samuel Ebersole, the Chair of the Mass Communications Department and Center for New Media. Dr. Ebersole explained the relationship between KTSC-TV, CSU-Pueblo,

and Rocky Mountain PBS. KTSC-TV, started 40 years ago, serves Southern Colorado and provides lab experience for Mass Communications students at CSU-Pueblo who are involved in all aspects of the studio production. CSU-Pueblo held the license until it was purchased in June 2000 by Rocky Mountain PBS. A new affiliate agreement, signed and effective July 1st, will allow for the continuance of the “win-win” collaborative effort. Governor Horrell congratulated CSU-Pueblo on the collaboration. Governor Makepeace commended CSU-Pueblo for the collaborations, such as with the Pueblo Symphony and the Rocky Mountain PBS, that benefits both the students and the community.

President Becky Takeda-Tinker, CSU-Global Campus, presented a 2011/2012 Educational Testing Services (ETS) Proficiency Profile Report based on data gathered from over 400 institutions and over 500,000 students nationwide. The assessment was compiled on four core skill areas: critical thinking, reading, writing and mathematics. She reported that CSU-Global Campus assesses both graduates and incoming students. The increase in percentile for the graduates demonstrated that students are improving in the core areas while at CSU-Global Campus. Critical thinking scores have been identified as one of the most important areas for attaining and keeping jobs. Faculty is analyzing ways to rework the curriculum to improve scores.

President Takeda-Tinker extended to the Board an invitation to the first CSU-Global Campus School-to-Work Consortium, October 11-12, 2012. She explained that the consortium is free to CSU-Global stakeholders, students and alumni. The consortium will begin with an evening dinner and a panel discussion. Working sessions the following day will include skills assessment to obtain employment and for workplace advancement. The registration link will be sent to the Board.

President Tony Frank, CSU-Fort Collins, reported that the fourth CSU statewide tour was completed and included alumni functions, and meetings with donors, service clubs, locally elected officials including county commissioners, and experiment stations. The theme was based on the 150th anniversary of the Morrill Land Grant Act and the conversations focused on the history, role and future of land grant institutions. An eight minute video, a digest from a 30 minute segment on the history of land grant universities that will appear on PBS in November, was used in the presentations. The Board will be notified on when the PBS segment will be televised.

President Frank invited the Board to attend the Ram Welcome on August 16th. He explained that the event was a culmination of the work done over the summer; the ASCSU is very active with its support; and the event culminates the transition from recruitment to enrollment to becoming a CSU student. President Frank concluded his report by presenting a *What do you love about CSU?* video that was presented at the Green & Gold Gala. He commented that the video can be used in a variety of venues and promotions.

Committee Reports

Evaluation Committee: Chair Zimlich reported that the Evaluation Committee would move into Executive Session after a short break. The Board recessed for a break at 10:15 a.m. and reconvened at 10:25 a.m. **Motion/Action:** Governor Makepeace made the motion for the Evaluation Committee to convene in Executive Session; Governor Flores seconded; and the motion carried. General Counsel Nosler read the committee into Executive Session for the purpose of discussing and evaluating professional staff.

The Evaluation Committee moved out of Executive Session at 1:20 p.m. Following a short break, the Evaluation Committee reconvened in Open Public Session at 1:25 p.m. Governor Flores, Chair of the Evaluation Committee, explained that the Evaluation Committee was composed of the voting Board members. He outlined the Board’s responsibilities to annually evaluate the staff who directly report to the

Board and the Chancellor; to establish compensation and benefits; and to address other personnel matters. Governor Flores noted that the Chancellor has the responsibility for evaluating the three campus Presidents but, without a Chancellor, the Board assumed the responsibility this year. Going forward, the new Chancellor will assume this responsibility.

Governor Flores reported that the Board met the previous day to review and discuss the self-evaluations submitted by staff. For the three Presidents, the decision on achievement was based upon specific criteria and Fiscal Year 2011-12 goals for the evaluation period of July 1, 2011 to June 30, 2012. The recommendation of the committee was the Board should approve the awarding of incentive compensation for the three Presidents in the amounts specified in their employment agreements. Since President Di Mare of CSU-Pueblo had been in her position for only seven months, the recommendation was the incentive compensation be on a 7/12 pro-rated basis. **Motion/Action:** Governor Makepeace made the motion to approve the presidential incentive compensation; Governor S. Johnson seconded; and the motion carried unanimously.

Real Estate/Facilities Committee: Governor S. Johnson, Chair of the Real Estate/Facilities Committee, reported that the committee met the previous day in Executive Session. Kathleen Henry, President/CEO of the Colorado State University Research Foundation, provided three updates during the Executive Session.

Audit and Finance Committee: Governor Ed Haselden, Chair of the Audit and Finance Committee, reported that the committee discussed four audit issues: 1) review of the pre-audit issues for FY 2012; 2) an update on the FY 2013 Audit Plan; 3) an update on the CSU-Pueblo Accounts Receivable Audit; and 4) a presentation and update on the CSU System fraud reporting hotline. The committee also discussed four finance issues: 1) a discussion/presentation centered on the Colorado Department of Higher Education's Master Plan; 2) preliminary review of the Fiscal Year 2014 budget plans for CSU-Fort Collins and CSU-Pueblo; 3) review and recommendation to adopt the Institutional Plan on Student Fees for CSU-Fort Collins and CSU-Pueblo; and 4) an update and discussion on the overall CSU System debt capacity.

Academic and Student Affairs Committee: In the absence of the Governor Horrell, Chair of the Academic and Student Affairs Committee, who briefly left the meeting, Board Chair Zimlich provided the committee report. Chair Zimlich reported that the committee reviewed three new degree programs for CSU-Fort Collins and six for CSU-Global Campus; reviewed faculty manual revisions and a revised Student Conduct Code for CSU-Fort Collins; faculty handbook changes for CSU-Pueblo; and a resolution to amend the delegation powers of the campus presidents. The committee also reviewed the academic calendar, emeritus rank designations, and revisions to sabbatical leaves for CSU-Fort Collins; emeritus rank designations, a tenure and promotion report, and program review calendar for CSU-Pueblo; and degree conferrals for CSU-Global Campus. The committee received faculty reports for all three campuses that included faculty workload and other faculty-related factors.

Institutional Discussion Item: Athletic Programs

CSU Pueblo: President Di Mare introduced Joe Folda, the Director of Athletics for CSU-Pueblo. Mr. Folda recapped the athletic program accomplishments for the past year. He reported that CSU-Pueblo hosted two major NCAA Division II championships which benefitted the Pueblo community and provided exposure for the university.

Mr. Folda reported that the student-athletes in FY 2011-12 had an overall 2.91 GPA, 81.9% retention rate and 77% graduation rate. FY 2012-13 goals include increasing the GPA, retention and graduation rates

for the student-athletes; and increasing the revenue for the Athletics Department. He provided an overview of the philosophy of the NCAA Division II and commented on the importance of the student-athletes finding a balance between academics, athletics and service.

Mr. Folda described how the partial scholarship model benefits the university and noted that the student-athletes enhance the enrollment growth. With “Pueblo” on all of the uniforms, he explained that athletic programs for smaller, regional universities can help the community and can portray a first class image for the university. The FY 2012-13 Athletics Budget for CSU-Pueblo was provided in a handout. Mr. Folda concluded his report by thanking the Board and President Di Mare for their support.

CSU-Fort Collins: President Tony Frank commented on the role of athletics and reported a business model, based on making a modest investment for one-time seeding to generate revenue, would be presented. He expressed the need for counsel from the Board on the business model and the stadium. President Frank reported that meetings have been held with campus and faculty leadership. He clarified that any base budget changes would be presented during the annual budgeting process next spring and any one-time investments would be reported in the normal report process. Any unbudgeted or unexpended funding or funding from various reserve accounts would have to be approved by the Board.

President Frank introduced Jack Graham, the Athletic Director for CSU-Fort Collins. A summary report was provided in the Board materials and a business model presentation was distributed. Mr. Graham explained that the purpose of athletics was to help serve the university’s mission to provide every deserving student the right to earn a degree at an affordable price. He described how the Athletics Department can deliver “top-of mind awareness” with meaningful exposure; project excellence; and unify the community.

Mr. Graham reviewed the goals and objectives of the Athletics Department and commented that successful athletes communicate excellence which leads to good financial results that optimally provide an avenue to give back revenues to the university. He reviewed periods of success that CSU had in various sports programs and pointed out nationally prominent athletes from CSU. Mr. Graham utilized a virtuous cycle diagram to illustrate how leadership, vision and capital lead to success and commented on the need for seed capital to build the business capabilities. He noted that \$700,000 was raised in less than a week to fund a feasibility study for the proposed new stadium.

Mr. Graham provided baseline comparisons with other Mountain West Conference schools on total university budget; percentage of total university expenses; and institutional support. He explained that the core issue was not institutional support, but instead poor business performance by the Athletics Department. He provided comparisons with other universities that have successful athletic programs and commented on how successful athletic results can lead to an effective business model and, in particular, increased football attendance.

Mr. Graham provided an assessment of the CSU Athletics Department business capabilities and coaching staff. He asked the Board to consider an investment to build business capabilities and to increase operating budgets to give coaches the tools needed. Mr. Graham outlined the specifics of the proposed investment and provided an analysis with a financial model that takes into account low to high base revenue with 15 different scenarios.

Governor Horrell asked for more information on why athletics are so important when there are other more important academic goals. Mr. Graham responded that this can be a polarizing issue with data to support either side of the issue, but people are attracted to excellence, not just in athletics. Creating a “Game Day” tradition and a spirit around athletics would contribute to that attraction. Governor Horrell expressed the

need to not diminish what CSU currently has and indicated that the Board wants to be a partner in accomplishing the athletic goals, but needs an understanding and basis for drawing the conclusions Mr. Graham articulated. Mr. Graham concurred that CSU is a great institution and that athletics is just one part that can contribute to its success.

President Frank noted that the bigger picture questions are part of the overall stadium conversation. He began a presentation on the proposed new stadium by recounting the review process and the creation of a Stadium Advisory Committee (SAC) with four subcommittees. The Center for Public Deliberation provided an objective voice to catalog the input received. Neighborhood meetings and open forums have been held. There has been much press coverage and a high volume of emails and correspondence with strong opinions on both sides of the issue.

President Frank commented on escalating projected costs and that the issue, for him, will largely come down to finances. He stated that ideally a stadium would be funded through dedicated revenue streams and not through general revenue, tuition or student fees. If the financial models do not work, however, the university would be responsible for the debt and use of general funds would be necessary.

President Frank reported that the last meeting of the SAC will be on August 9th to deliver its findings that will be shared with the Board and the community. The plan was to make a formal presentation to the Board at the October meeting but, due to the complexity of the issue, he noted that the decision would not be rushed.

President Frank expressed the need for the Board to hear from the professionals who have been involved in developing the analysis of the stadium proposal. Biographical data for Ray Baker, Tim Romani and Bill Rhoda were included in the Board materials. President Frank introduced Ray Baker of Gold Crown Management who has partnered with ICON Venture Group for the stadium project. Mr. Baker commented on the work done by the SAC during the past six months and explained how ICON Venture Group, Populus and Conventions, Sports & Leisure International (CSL) have completed in-depth studies on site selection, market analysis, engineering, lighting, traffic, and economic impact. Mr. Baker introduced Tim Romani from ICON Venture Group.

Mr. Romani explained the process for identifying potential sites based on various parameters, such as campus design, alignment and orientation, transportation, parking and neighborhood factors, with a recommendation for an optimal site identified that is complementary with the current campus and compatible with the Master Plan. He described the components of the project in terms of size, scale, complexity, seating capacity of 43,500, and future phases. He explained how the market study analysis contributed to the initial conceptual design and development of the preliminary construction cost model. Hard costs included the stadium, offsite utilities, and infrastructure and street improvements. Soft costs for ongoing operations were calculated with a 5% contingency.

Mr. Romani explained that the stadium would be a year-round venue, not just a football stadium, with a total project cost of \$246 million that excluded future phases such as the parking and the Alumni Center phases. He noted that the final design process has not yet started. Project funding components identified were private funding, corporate naming rights and sponsorship, premium seating, and other events. Funding for ongoing operating costs would be generated through ticket revenue and other income such as concessions, parking, and merchandise. Mr. Romani reviewed a preliminary project schedule, including conceptual design and construction components, with a total project completion estimated at three years.

Mr. Romani introduced Bill Rhoda of CSL. Mr. Rhoda provided background information on his company; listed work done on football facilities; and shared feasibility case studies that were completed

for four other universities. He explained that the methodology for the market study included comprehensive evaluation and surveying by email 6800 people including Ram Club donors, season ticketholders and alumni. Attendance estimates were developed by examining data from the last ten years with three different scenarios of low, base, and high, and with comparisons to other universities. The analysis of all data points was used to develop a financial model. Mr. Rhoda provided information on outreach efforts and community meetings.

President Frank answered questions on why the parking was not included in Phase I; height comparisons to other structures on campus; and funding scenarios. Governor S. Johnson noted that the opposition group provided the Board with a graph and asked that the Board be provided data to address the group's concerns.

Governor Haselden commented that the Board in its deliberations needs to consider opportunities for growth during the next 10 to 15 years; and, with state revenue sources in jeopardy, examine issues driving that growth and how to fund the growth. While athletics may be a key component, it is not the only component. He expressed that the Board will need to examine how to deploy future capital to achieve the growth. President Frank indicated that a preliminary demographic model in terms of revenue and expenses was being developed and would be shared with the Board.

Governor Makepeace asked about growth limitations due to available land. President Frank answered that this was a Master Plan issue and, in the short term, there would be no impact on the large iconic green spaces. He commented that land is not an insurmountable problem with options to more efficiently utilize space and options to replace and relocate. President Frank described the location of the last original agriculture land on the campus. Governor Makepeace asked that a tour of the site for the potential stadium project be included at the October Board meeting in Fort Collins.

When asked about data on the impact of new stadiums on enrollment, President Frank replied that it was not included as part of feasibility study, but data is available from conflicting studies and differences in scientific rigor. When the consultants were asked if the amount of controversy was normal, the response was that controversy was not unusual and what has been experienced is at the lower end of the scale in terms of their experience.

Board Meeting Evaluation

Governor Makepeace suggested more comfortable chairs be used for the meeting.

Next Meeting

Chair Zimlich reminded the Board that the next meeting was October 4th and 5th in Fort Collins.

Motion/Action: Governor Makepeace moved to adjourn. Motion was seconded and meeting was adjourned at 3:55 p.m.

**COLORADO STATE UNIVERSITY SYSTEM
SPECIAL BOARD OF GOVERNORS MEETING MINUTES
Via Conference Call
August 30, 2012**

CALL TO ORDER

Chair Joseph Zimlich called to order the public meeting via conference call at 7:05 a.m. Sheila Trice Bell, Executive Secretary to the Board of Governors, read roll call which confirmed that over two-thirds of the sitting voting members were present.

ROLL

Governors present: Joseph Zimlich, Chair; Dorothy Horrell, Vice Chair; Ed Haselden, Treasurer; Mary Lou Makepeace, Secretary; Dennis Flores; Scott Johnson; Richard Weinberger, Faculty Representative, CSU-Global Campus; Frank Zizza, Faculty Representative, CSU-Pueblo; Logan Gogarty, Student Representative, CSU-Pueblo; Regina Martel, Student Representative, CSU-Fort Collins.

Administrators present: Michael Martin, CSUS Chancellor; Tony Frank, President, CSU-Fort Collins; Michael Nosler, CSUS General Counsel.

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board of Governors; Sharon Teufel, Executive Assistant.

Guests: Mark Gill, Chief of Staff, President's Office, CSU-Fort Collins; Kathleen Henry, President/CEO, CSU Foundation and CSU Research Foundation; Nancy Hurt, Real Estate Services, CSU-Fort Collins.

Chair Zimlich explained that the agenda for the meeting was to discuss a proposed real estate transaction and asked for a motion to move into Executive Session. Governor Haselden made the motion; Governor Horrell seconded; and the motion was carried. General Counsel Nosler read the meeting into Executive Session for the purpose of discussions relating to the purchase of property for public purpose or sale of property at competitive bidding if premature disclosure of such transaction would give a competitive advantage to the other party, confidential pursuant to C.R.S. § 24-6-402 (3) (a) (I) (2011) and to receive legal advice on specific legal questions that may arise during the discussions. The meeting convened in Executive Session at 7:09 a.m.

General Counsel Nosler confirmed that the meeting was reconvened in Open Session at 7:16 a.m. and reported there was a matter for action that was discussed in Executive Session. He read the resolution approving the sale of certain land and improvements located in Hotchkiss, Colorado. Governor Flores moved to approve; Governor Haselden seconded; and the motion was unanimously passed. With no further business to conduct, Chair Zimlich declared the meeting adjourned at 7:18 a.m.

Board of Governors of the
Colorado State University System
Meeting Date: October 5, 2012
Consent Item

Approved

Stretch Goal or Strategic Initiative: N/A. Board approval of this administrative action is required by statute, CCHE, Board, or university policy.

MATTERS FOR ACTION:

Nondelegable Personnel Actions

RECOMMENDED ACTION:

MOVED, that the Board of Governors of the Colorado State University System approve nondelegable personnel actions as submitted by Colorado State University – Fort Collins.

EXPLANATION:

Presented by Tony Frank, President

At its May 3, 1995 meeting, the Board approved a policy delegating personnel power to the institutional presidents with the exception of specific personnel actions. This agenda item allows for action on such personnel decisions.

Board of Governors of the
Colorado State University System
Meeting Date: October 5, 2012
Consent Item

	NAME	DEPARTMENT	FROM	TO	TYPE	LEAVE TYPE		*(if PERA, send letter)
1	Beavers, Andrew M	CEMML	7/23/12	7/24/12	12/Spec	LWOP/Personal		
2	Bontadelli, Johnna	Hartshorn Health Services	7/2/12	7/11/12	12/Reg	LWOP/Departmental		
3	Bontadelli, Johnna	Hartshorn Health Services	8/1/12	8/7/12	12/Reg	LWOP/Departmental		
4	Brookman, Kerry W	MIP	7/1/12	6/30/13	12/Spec	LWOP/Personal		DCP
5	Busch, Carol	CSU Extension	7/27/12	7/31/12	12/Spec	LWOP/Personal		
6	Busch, Carol	CSU Extension	8/1/12	8/24/12	12/Spec	LWOP/Personal		
7	Busch, Jillian L	Hartshorn Health Services	8/1/12	8/31/12	12/Reg	LWOP/Maternity-Paternity		
8	Calado Nogueira de Moura, Vinicius	MIP	7/21/12	7/31/12	12/Spec	LWOP/Personal		
9	Calhoun, Grant N	VP for Research	7/12/12	7/31/12	12/Reg	LWOP/Education		
10	Comerford, Theresa M	College of Engineering	7/9/12	7/13/12	12/Reg	LWOP/Departmental		
11	Comerford, Theresa M	College of Engineering	7/23/12	7/27/12	12/Reg	LWOP/Departmental		
12	Cooney, Camy	University Development	9/11/12	10/9/12	12/Reg	LWOP/Personal		
13	Didier, John C	College of Liberal Arts	8/1/12	6/30/13	12/Reg	LWOP/Special		DCP
14	Donegan, Elizabeth J	MIP	7/3/12	8/28/12	12/Spec	LWOP/FMLA		DCP
15	Elwyn, Laurie L	Hartshorn Health Services	7/2/12	7/6/12	12/Reg	LWOP/Personal		
16	Fluharty, Troy A	Bus & Financial Services	7/3/12	7/31/12	12/Reg	LWOP/Special		
17	Fluharty, Troy A	Bus & Financial Services	8/2/12	8/31/12	12/Reg	LWOP/Special		
18	Fluharty, Troy A	Bus & Financial Services	9/4/12	9/30/12	12/Reg	LWOP/Special		
19	Kang, Hae-Eun	MIP	7/24/12	7/31/12	12/Spec	LWOP/FMLA		
20	Klein, Donald A	MIP	8/16/12	12/31/12	9/Reg	LWOP/Personal		DCP
21	Knopinski, Kathryn T	MIP	8/17/12	9/9/12	12/Spec	LWOP/FMLA		
22	Linn, Sophia E	ESS	7/1/12	8/31/12	12/Spec	LWOP/LWOP (w/Ben Pay)		*PERA
23	Lively, Lisa	Univ Counseling Center	8/2/12	8/10/12	12/Reg	LWOP/LWOP (w/o Ben Pay)		
24	Lowrey, Robert C	Student Legal Services	7/5/12	7/13/12	12/Reg	LWOP/Departmental		
25	Lowrey, Robert C	Student Legal Services	8/1/12	8/3/12	12/Reg	LWOP/Departmental		
26	Lu, Chungu	CIRA	7/1/12	12/31/12	12/Spec	LWOP/Personal		N/A
27	Okiyama, Stephen L	Univ Counseling Center	8/3/12	8/31/12	12/Reg	LWOP/Personal		
28	Orswell, Forrest M	Student Legal Services	7/2/12	7/16/12	12/Reg	LWOP/Departmental		
29	Orswell, Forrest M	Student Legal Services	8/1/12	8/6/12	12/Reg	LWOP/Departmental		
30	Pasrich, Puneet	Mechanical Engineering	5/1/12	6/30/12	12/Spec	LWOP/Departmental		DCP
31	Port, Rebecca B	Geosciences	9/1/12	11/19/12	12/Spec	LWOP/Personal		DCP
32	Schwartz, Steven	English	8/16/12	5/16/13	9/Reg	LWOP/Personal		DCP
33	Sherman, Stephen A	CEMML	7/8/12	7/8/12	12/Spec	LWOP/Personal		
34	Spencer, Kenneth A	CEMML	6/22/12	6/22/12	12/Spec	LWOP/FMLA		
35	Spencer, Kenneth A	CEMML	7/12/12	7/13/12	12/Spec	LWOP/FMLA		
36	Stroub, Mary Ann C	Library	8/1/12	8/10/12	12/Spec	LWOP/Personal		
37	Stroub, Mary Ann C	Library	9/1/12	9/6/12	12/Spec	LWOP/Personal		
38	Szalai, Edit S	MIP	8/30/12	8/31/12	12/Spec	LWOP/Personal		
39	Vogt, Megan	MIP	7/11/12	7/14/12	12/Spec	LWOP/Personal		
40	Yang, Chih T	Civil & Environmental Eng	8/16/12	12/31/12	9/Spec	LWOP/Personal		DCP
41	Zahran, Sammy J	Economics	8/16/12	5/15/13	9/Reg	LWOP/Special		DCP

Nondelegable Personnel Actions

Stretch Goal: N/A

Strategic Initiative: N/A

Board approval of this administrative action is required by statute and/or CCHE or Board policy.

MATTERS FOR ACTION:

Faculty Handbook Amendment – Parliamentary and meeting times. The proposed revisions were approved by the CSU-Pueblo Faculty Senate on October 31, 2011 and by a majority of CSU-Pueblo ranked academic faculty voting in a faculty referendum ending December 2, 2011 and by the Faculty Senate officers and Executive Committee September 17, 2012. CSU-Pueblo Administration has also reviewed and approved the proposal.

Pending approval by the CSU-System Board of Governors, the revised language will be incorporated into the Faculty Handbook to become effective on November 1, 2012. This proposal will amend the existing language in Section 1.1.2.7 of the Faculty Handbook as specified below.

RECOMMENDED ACTION:

MOVED, that the Board of Governors of the Colorado State University System hereby approve amendments to Faculty Handbook language relating to Parliamentary and meeting times.

EXPLANATION:

Presented by Dr. Rick Kreminski, Interim Provost and Vice President for Academic Affairs.

A previous motion to amend this language was approved by the CSU-Pueblo Faculty Senate and by a majority of CSU-Pueblo ranked academic faculty voting in a faculty referendum ending December 2, 2011. That resolution dealt with several unrelated issues. Due to concerns which were subsequently raised by the CSU-System Office of General Counsel about one particular issue in that earlier motion, the Faculty Senate Executive committee removed the changes that dealt with the issue of concern. The proposed revisions have the approval of the Faculty Senate officers, Executive Committee, the Office of General Counsel, and CSU-Pueblo administration.

Approved

Denied

Board Secretary

Date

**MOTION TO AMEND FACULTY HANDBOOK LANGUAGE
PERTAINING TO PARLIAMENTARIAN AND MEETING TIMES**

Rationale

The position of Parliamentarian is useful for helping the meetings of the Faculty Senate run efficiently, but the process for selecting the Parliamentarian can be improved and the duties of the Parliamentarian have never been officially defined. The current language states “The Executive Committee shall designate a member of the ranked faculty to serve as Faculty Senate parliamentarian.” However, the Executive Committee is not finalized and does not meet until after the Senate Retreat and first regular meeting of the full Senate. In addition, the language on meeting times for the Executive Committee has been adjusted to bring the Handbook in line with actual practice.

Proposed Revisions to CSU-Pueblo Faculty Handbook Language
Modifications to Handbook Language pertaining to the Parliamentarian
October 24, 2011

<p>Proposed additions indicated in <u>blue bold underlining</u>. Proposed deletions indicated in red bold strikethrough.</p>

1.1.2.7 Article VII - Committees Reporting and Boards Recommending to Faculty Senate

Section 3 Duties and Procedures of the Executive Committee

Duties

After the Senate Officers for the next academic year are elected, the officers-elect of the Executive Committee ~~The Executive Committee~~ shall designate a member of the ranked faculty to serve as Faculty Senate parliamentarian. The parliamentarian is an ex-officio non-voting officer of the Faculty Senate and shall serve for one academic year. There is no limit to the number of consecutive terms a Parliamentarian may serve. The role of the Parliamentarian is to help ensure meetings of the full Senate run in accordance with standard parliamentary procedure (e.g., Sturgis Standard Code of Parliamentary Procedures).

The Executive Committee shall consider matters within the jurisdiction of and provide leadership for the Faculty Senate. The Committee shall provide the Secretary with the agenda, which will be distributed, to the members of the Faculty Senate not less than one (1) calendar week prior to the related meeting of the Senate. It shall instruct the Secretary to request the presence of such non-Senate personnel as may be required to facilitate the business of the Faculty Senate. It shall assign matters to committees for their consideration, receive the reports of the Committees, adjudicate jurisdictional disputes between committees, and interpret the provisions of the Faculty Senate Constitution and these Bylaws to the extent allowed by Colorado and federal law. The Executive Committee shall have the authority to recommend to the Faculty Senate changes in committee structure or changes to the Faculty Senate Constitution and Bylaws of the Faculty Senate. At the appropriate time each semester, the Executive Committee shall submit the graduation list to the Faculty Senate for its recommendation to the President.

Meeting Times

The Executive Committee shall meet once a month, approximately ~~ten (10) days~~ two Mondays preceding each regular meeting of the Faculty Senate, or at the call of the President of the Senate.

1.2.7.1.1 Executive Committee

- a. Purpose:
To provide leadership for the Faculty Senate.
- b. Membership:
 1. Faculty Senate President
 2. Faculty Senate Vice President
 3. Faculty Senate Secretary;
 4. Board of Governors Representative (ex officio)
 5. CFAC Representative (ex officio)
 6. Outgoing Faculty Senate President (ex-officio and non-voting)
 7. Chairs of the Committee on Shared Governance (Section 1.2.7.1.2) and the Faculty Handbook Committee (Section 1.2.7.1.3 (ex officio and non-voting)
 8. Senate Representatives of the Academic Policies and Standards Board (Section 1.2.6.1), the Curriculum and Academic Programs Board (Section 1.2.6.2), the General Education Board (Section 1.2.6.3), the Information Technology Board (Section 1.2.6.4), and the Faculty Compensation Committee (Section 1.2.7.1.4) (ex officio and non-voting)
- c. Duties/Procedures:
 1. Convened by the Faculty Senate President once a month approximately ten (10) days preceding each regular meeting of the Faculty Senate, or at the call of the Senate President.
 2. Prepares the Faculty Senate agenda for distribution to the Faculty Senate not less than one (1) week prior to each regular meeting.
 3. Assigns tasks to Faculty Senate estate committees and receives reports.
 4. Adjudicates jurisdictional disputes between or among Faculty Senate estate committees.
 5. Interprets provisions of the Faculty Senate Constitution and Bylaws.
 6. Recommends to the Faculty Senate changes in the structure of estate committees or in the Constitution and Bylaws.
 7. Submits graduation lists to the Faculty Senate for approval.
 8. On behalf of the Faculty Senate, fulfills the stated obligation in Article III, Section 4 of the Faculty Senate Constitution to forward to the President through the Provost, recommendations concerning all actions taken by the Faculty Senate estate committees and boards listed in Article VII of the Bylaws of the Faculty Senate Constitution.

Reviewed and approved by Office of General Counsel, September 2012 and by CSU-Pueblo Administration, September 2012. Approved by Faculty Senate, October 31, 2011; by majority voting in in Faculty Referendum completed December 2, 2011; and by Faculty Senate officers and Executive Committee September 17, 2012.

Board of Governors of the
Colorado State University System
Meeting Date: October 5, 2012
Consent Item


Approved

Stretch Goal or Strategic Initiative: N/A. Board approval of this administrative action is required by statute, CCHE, Board or university policy.

MATTERS FOR ACTION:

CSU-Pueblo: Academic Calendar – Fall Semester 2013 through Summer 2014

RECOMMENDED ACTION:

MOVED, that the Board of Governors approve the Academic Calendar for Fall Semester 2013 through Summer 2014

EXPLANATION:

Presented by Rick Kreminski, Interim Provost and Vice President for Academic Affairs.

The CSU-Pueblo Academic Calendar for Fall 2013 through Summer 2014 is attached.

Board of Governors of the
Colorado State University System
Meeting Date: October 5, 2012
Consent Item

UNIVERSITY CALENDAR 2013-14

FALL

2013

<i>Graduation Planning Sheets Due</i>	Feb. 1 (13)
Registration Begins	Mar. 11
Classes Begin	Aug. 26
End Add Period (full-term courses)	Aug. 30
End Drop Period (full-term courses)	Sept. 9
End of Full-term Course Withdrawal Period	Oct. 25
Thanksgiving Break	Nov. 25-29
Classes End	Dec. 6
Final Exams	Dec. 9-13

SPRING

2014

<i>Graduation Planning Sheets Due</i>	Sept. 13 (13)
Registration Begins	Oct. 21 (13)
Classes Begin	Jan. 13
End Add Period (full-term courses)	Jan. 17
End Drop Period (full-term courses)	Jan. 27
End of Full-term Course Withdrawal Period	Mar. 14
Spring Break	Mar. 24-28 (tentative)
Classes End	Apr. 25
Final Exams	Apr. 28-May 2
Commencement	May 3

SUMMER

2014

<i>Graduation Planning Sheets Due</i>	Jan. 31 (14)
Registration Begins	Mar. 10
<u>First 4, 6 and 12-week Sessions</u>	
Classes Begin	May 12
Memorial Day (University Closed)	May 26
Classes End	
First 4-week	June 5

Board of Governors of the
Colorado State University System
Meeting Date: October 5, 2012
Consent Item

SUMMER 2014 Cont.

First 6-week	June 19
12-week	July 31

Second 4-week Session

Classes Begin	June 9
Classes End	July 3
Independence Day (University Closed)	July 4

Second 6-week Session

Classes Begin	June 23
Independence Day (University Closed)	July 4
Classes End	July 31

Third 4-week Session

Classes Begin	July 7
Classes End	July 31

Board of Governors of the
Colorado State University System
October 4, 2012
Consent

Approved

MATTERS FOR ACTION:

Approval of Degree Candidates

RECOMMENDED ACTION:

MOVED, that the Board of Governors approve the granting of specified degrees to those candidates fulfilling the requirement for their respective degrees at the end of the Fall 2012 B Term (ending 10/28/12).

EXPLANATION:

Presented by Dr. Becky Takeda-Tinker, President of CSU-Global Campus

The Faculty of Colorado State University – Global Campus recommends the conferral of degrees on those candidates who satisfy their requirements at the end of the Fall 2012 B Term as part of the term-based degree conferral. The Office of the Registrar has processed the applications for graduations; only those individuals who have completed all requirements will receive their degree.

Approved _____ Denied _____ _____

Mary Lou Makepace, Board Secretary

Date

CSU-Global Campus Report

Approval for Degree Candidates

Section

8

Institutional Discussion Items

This section
intentionally left blank

Section

9

Board Meeting Evaluation

This section
intentionally left blank

Appendix

Board Correspondence

CSUS Board of Governors Correspondence - 7/27/12 through 9/20/12

Date Received	Email/Letter	From	Subject	Response	Response From
7/27/12	Email	Christian Barber	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Ken Blackman	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Jason Tamlyn	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Casey Curtis	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Len and Jan Carpenter	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Tyson Osborne	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Richard Meserve	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Jacob Schildgen	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Mark Wolfe	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	JT and Macy English	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Tyler Shannon	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Cullen Le Coq	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Brian DeWitt	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Gary Clark	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Vincent Booker	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Jeremy Heid	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	David Haase	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Ike Pelton	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Mark Zarembo	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Scott Hall	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Tad Young	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Eric White	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Aaron Macan	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Erik Wilmsen	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Tim and Lisa O'Brien	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Mark Cannon	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Ben Morgan	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Brian Powers	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Pat Gaines	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Riley Fisher	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Martin Lenz	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Jeannie Waskom	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Linda Clark	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	James Clay	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Michael Corrigan	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Len Garner	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	William and Janice Woods	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	David Wilhelm	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Eric Hoffman	support of new building new stadium	8/14/12	ST for STB
7/28/12	Email	Michael Hebb	support of new building new stadium	8/14/12	ST for STB
7/28/12	Email	Ryan Schleisman	support of new building new stadium	8/14/12	ST for STB
7/28/12	Email	Ryan Belisle	support of new building new stadium	8/14/12	ST for STB
7/28/12	Email	Colin Watkins	support of new building new stadium	8/14/12	ST for STB
7/28/12	Email	John Hintzman	support of new building new stadium	8/14/12	ST for STB
7/28/12	Email	Chris Brady	support of new building new stadium	8/14/12	ST for STB
7/29/12	Email	Kevin Keefe	support of new building new stadium	8/14/12	ST for STB
7/29/12	Email	Larry Kendall	support of new building new stadium	8/14/12	ST for STB
7/29/12	Email	Norm Warner	support of new building new stadium	8/14/12	ST for STB
7/29/12	Email	James Huston	support of new building new stadium	8/14/12	ST for STB
7/30/12	Email	Taras Lewus	support of new building new stadium	8/14/12	ST for STB
7/30/12	Email	Jim Wold	support of new building new stadium	8/14/12	ST for STB
7/30/12	Email	Lucas Foster	support of new building new stadium	8/14/12	ST for STB
7/30/12	Email	Gene Vaughan	support of new building new stadium	8/14/12	ST for STB

7/30/12	Email	Randy Morgan	support of new building new stadium	8/14/12	ST for STB
7/31/12	Email	Jay Dedrick	support of new building new stadium	8/14/12	ST for STB
7/31/12	Email	Jacque Niesent	support of new building new stadium	8/14/12	ST for STB
7/30/12	Email	Tim Kruglet	support of new building new stadium	8/14/12	ST for STB
7/31/12	Email	Randy O'Connor	support of new building new stadium	8/14/12	ST for STB
7/31/12	Email	Mike Elmore	support of new building new stadium	8/14/12	ST for STB
7/31/12	Email	Mark Knudson	support of new building new stadium	8/14/12	ST for STB
7/31/12	Email	Kirk Bowman	support of new building new stadium	8/14/12	ST for STB
7/31/12	Email	Troy Rippe	support of new building new stadium	8/14/12	ST for STB
7/31/12	Email	Matt Bartz	support of new building new stadium	8/14/12	ST for STB
7/31/12	Email	Robert Umland	support of new building new stadium	8/14/12	ST for STB
7/31/12	Email	Tim Bruny	support of new building new stadium	8/14/12	ST for STB
7/31/12	Email	Cord Grote	support of new building new stadium	8/14/12	ST for STB
7/31/12	Email	Thomas Gillette	support of new building new stadium	8/14/12	ST for STB
8/1/12	Email	Joe Armato	support of new building new stadium	8/14/12	ST for STB
8/1/12	Email	Chris Rowberry	support of new building new stadium	8/14/12	ST for STB
8/1/12	Email	Brian Porter	support of new building new stadium	8/14/12	ST for STB
7/27/12	Email	Ann Wilmsen	support of new building new stadium	8/14/12	ST for STB
8/1/12	Email	Christopher Pezzulo	support of new building new stadium	8/14/12	ST for STB
8/1/12	Email	Joel Cantalamessa	support of new building new stadium	8/14/12	ST for STB
8/1/12	Email	Sean Weddingfeld	support of new building new stadium	8/14/12	ST for STB
8/1/12	Email	Jennifer Umland	support of new building new stadium	8/14/12	ST for STB
8/1/12	Email	Scott Churchley	support of new building new stadium	8/14/12	ST for STB
8/1/12	Email	Casey Bell	support of new building new stadium	8/14/12	ST for STB
8/1/12	Email	Chad McWhinney	support of new building new stadium	8/14/12	ST for STB
8/1/12	Email	Scott Foels	support of new building new stadium	8/14/12	ST for STB
8/1/12	Email	Douglas Nutt	support of new building new stadium	8/14/12	ST for STB
8/1/12	Email	Justin Hunt	support of new building new stadium	8/14/12	ST for STB
8/1/12	Email	Matt and Allison DeWolf	support of new building new stadium	8/14/12	ST for STB
8/2/12	Email	Jason Harper	support of new building new stadium	8/14/12	ST for STB
8/2/12	Email	Jared Rossi	support of new building new stadium	8/14/12	ST for STB
8/3/12	Email	Michael Lander	support of new building new stadium	8/14/12	ST for STB
8/4/12	Email	Tim and Tiffany Kerber	support of new building new stadium	8/14/12	ST for STB
7/30/12	email	Daniel Hemphill	request for student fee documents	8/13/12	STB
8/23/12	email	Aaron Macan	to Ft. Collins City Council re: stadium		no response-cc'd
8/23/12	email	Brent Glenn	no tax dollars for Obama visit		no response-cc'd
8/22/12	email	muck308@aol.com	no tax dollars for Obama visit		no response-cc'd
8/22/12	email	Susan Kelly	no tax dollars for Obama visit		no response-cc'd
8/23/12	email	Tim Hensley	support of new building new stadium	8/23/12	ST for STB
8/23/12	email	Matthew Pucak	support of new building new stadium	8/23/12	ST for STB
8/22/12	email	Zachary Stout	support of new building new stadium	8/23/12	ST for STB
8/22/12	email	Michael Sanderson	support of new building new stadium	8/23/12	ST for STB
8/22/12	email	Bryan Reid	support of new building new stadium	8/23/12	ST for STB
8/23/12	email	Adam Hulsey	support of new building new stadium	8/23/12	ST for STB
8/23/12	email	David McGee	support of new building new stadium	8/23/12	ST for STB
8/23/12	email	Robert Haas	support of new building new stadium	8/23/12	ST for STB
8/23/12	email	Sal Muniz	support of new building new stadium	8/28/12	ST for STB
8/26/12	email	Tom Linnell	opposition to stadium/SOSH	8/27/12	STB
8/28/12	Email	Cynthia Lafont	cancelled classes due to politics		
9/4/12	Email	Geoffrey Cowles	support of new building new stadium	9/6/12	ST for STB
9/5/12	Email	Phil Ortiz	endorsement of Amendment S		
9/6/12	Email	Amy Zimmer	CSU Gifts and Bequests	9/14/12	STB
9/7/12	Email	Bob Vangermeersch	SOSH Media Advisory		
9/18/12	Email	Peter Way	stadium		no response-cc'd

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:32 AM
To: 'Christian Barber'
Subject: RE: Build the Stadium

Mr. Barber,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Christian Barber [<mailto:cbarber@fastenal.com>]
Sent: Friday, July 27, 2012 11:52 AM
To: CSUS Board
Cc: presofc@colostate.edu
Subject: Build the Stadium

Hello~

I am writing you concerning the proposal to build an on campus stadium for CSU athletics.

My personal belief is that this stadium will not only help in building a viable and competitive football program but also be a benefit to the CSU community as a whole with the addition of revenue, applicants and pride of the CSU alumni as a whole.

My name is Christian Barber, graduate of CSU Class of 2001, and I support the new Stadium.

Build the Stadium!

Thank you

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:31 AM
To: Ken Blackman
Subject: RE:

Mr. Blackman,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Ken Blackman [<mailto:kenblackman999@hotmail.com>]
Sent: Friday, July 27, 2012 11:50 AM
To: CSUS Board; presofc@colostate.edu; Frank,Tony
Subject:

Dear Joseph Zimlich, Dr. Tony Frank and Members of Colorado State University Board of Governors:

I am writing this letter in SUPPORT of building a new on-campus stadium at Colorado State University. I am an alumni, CSU donor, and while I'm not a 'member of the community', I consider Fort Collins my home.

Building this stadium is important to me because, as an Alum (Class of '93), it will be a source of pride for the university and serve as a place Alumni can gather when visiting Fort Collins. Hughes, mainly due to it's location, will never be that destination.

I believe this stadium will help CSU in many ways. For starters, it will be a source of pride and will showcase CSU on a national front to prospective students and student-athletes. Additionally it will help CSU from a monetary perspective as, due to it's location, can be used continually throughout the year. I can see the Club Level being used much like other

stadiums are used other than for games, for weddings, conventions, meetings, reunions, proms, etc... The field can be used, much like the field at University of Pennsylvania's Franklin Field, for other sports and clubs. This is revenue that, due to it's location, Hughes will never be utilized for. Lastly, and I see this as an important item...CSU needs to make a decision on the athletic program. Do we step up or step down? If we choose to step up, then this stadium is vital to make that happen. CSU simply cannot survive as a D1 school competing against the likes of Nebraska, Oklahoma, Colorado, etc...unless we seek additional areas of revenue. Hughes does not have the capability to be upgraded to meet these needs, nor should it as it will only be used 5 times a year. If were okay with becoming a 'has-not' than we should keep Hughes and drop down to Division 1aa (or whatever it's called now, the FCS I believe...i'm not on board with that change, the NCAA got it wrong and it's been confusing people) where our stadium and resources will match up better.

We should NOT "Renew Hughes" because of those reasons. The stadium, due to it's location is inadequate to serve the university's current needs. Putting money into Hughes, as it's only used 5 times a year, wouldn't bring in any additional revenue as it is too inconvenient to access other than a few times a year for games.

In conclusion, it is very important to me that his stadium gets built. I expect you to vote "Yes!" on this stadium, and support Tony Frank and Jack Graham's vision for the future of this university. I hope that you will see all the benefits and positives this project would bring to

Colorado State University and the City of Fort Collins and not allow a few nay-sayers, who really don't have much of a vested interest in the university, to sway your opinion in this matter.

Thank you for your time and GO RAMS!!!!!!!!!!!!

Signed,

Ken Blackman (Department of Speech Communications, Class of 1993)

kenblackman999@hotmail.com

215-668-8179

www.kenblackmaninsurance.com

From: Teufel, Sharon
Sent: Tuesday, August 14, 2012 12:08 PM
To: Jason Tamlyn
Subject: RE: Please Support a New Stadium

Mr. Tamlyn,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Jason Tamlyn [<mailto:tamlynj@yahoo.com>]
Sent: Friday, July 27, 2012 11:48 AM
To: presofc@colostate.edu; csusboard@mail.colostate.edu
Subject: Please Support a New Stadium

Dear President Frank and CSU Board of Governors,
Please support a new stadium for CSU. We need this stadium to take CSU to the next level. The stadium is probably the best economic investment CSU could ever make. This stadium has the support of alumni and can be built with donations. A new on campus stadium will bring additional economic activity to the surrounding area, will increase attendance thus increasing revenues for CSU. A new stadium will help CSU bring in better recruits leading to a better team. This added excitement encourages alumni to not only give to the athletics department but also encourages donations to academics at CSU.

Sincerely,
Jason Tamlyn
Fort Collins
CSU Class of 2008

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:30 AM
To: casey.curtis@comcast.net
Subject: RE: Building a New Stadium

Mr. Curtis,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: casey.curtis@comcast.net [mailto:casey.curtis@comcast.net]
Sent: Friday, July 27, 2012 11:06 AM
To: CSUS Board
Cc: presofc@colostate.edu; Frank,Tony; Graham,Jack
Subject: Building a New Stadium

Dear CSU Board of Governors--

I am an alumni from 1989 and am writing in support of the proposal to replace Hughes Stadium with a new multi-use facility and stadium on campus.

The advantages of the proposed stadium are considerable and too numerous to relay in this e-mail, however at a high level, I believe that it would provide a much better connection between alumni and the University, would improve student bonding and attendance at games, would provide an attraction for recruiting, and would boost attendance by vastly improving the gameday experience. In short, it

would provide the foundation of excellence to which our University is dedicated both academically and athletically.

I know that the crowd that opposes the stadium is loud and is not bashful about making themselves heard, however, I doubt that they are anywhere near the majority of alumni or residents of the city. Further, my interactions with them lead me to conclude anecdotally that they really do not have the best interests of the University or the Athletic program in mind, which should obviously be the main factor in determining whether this proposal should move forward.

I just wanted to let you know that, although we're not as boisterous as the anti-stadium crowd, we're out here and we support the new stadium plan. I want you to know that.

Best Regards,
Casey Curtis
Colorado State University '89

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:28 AM
To: Len Carpenter
Subject: RE: We support the new stadium

Dr. and Mrs. Carpenter,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Len Carpenter [<mailto:lenc@verinet.com>]
Sent: Friday, July 27, 2012 10:56 AM
To: CSUS Board
Cc: presofc@colostate.edu
Subject: We support the new stadium

Dear Board of Governors:

My wife and I are three-time Alums of CSU, major donors to the University, and long time Ram fans of CSU athletics. I am writing this email to demonstrate my support for the proposed on-campus stadium.

If CSU is to be recognized as a major academic and research institution it is important that all programs are world class. Athletics at CSU have historically been underfunded. President Frank

realizes that the success of our athletic programs is limiting the recognition that this great university deserves.

In our opinion, an on-campus stadium will greatly aid in the opportunity for CSU to join a major conference like the Big 12. If CSU were a member of the Big 12 it would instantly increase the visibility and reputation of the entire university.

In summary, we strongly encourage the CSU Board of Governors to endorse the proposed on-campus stadium. Thanks for the opportunity for comment.

Len Carpenter, PhD
Jan Carpenter

Len H. Carpenter
4015 Cheney Drive
Fort Collins, CO 80526
lenc@verinet.com
970-223-1099 voice
970-204-9198 fax

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:24 AM
To: TOsborne@nobleenergyinc.com
Subject: RE: I support CSU's proposed on-campus stadium

Mr. Osborne,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: TOsborne@nobleenergyinc.com [mailto:TOsborne@nobleenergyinc.com]
Sent: Friday, July 27, 2012 10:26 AM
To: CSUS Board; presofc@colostate.edu
Cc: Frank, Tony
Subject: I support CSU's proposed on-campus stadium

Good morning.

I am a CSU alum (2006, Business Admin, Psychology) who supports the effort to build an on-campus stadium on the main CSU campus. Provided the conditions that President Frank set forth earlier this year are met, and that it is advised that the stadium can be funded with private money, CSU should build...and I will be among the donors. As a younger alumni living in the Denver area, and someone who attends 4-5 home games at Hughes plus the Rocky Mountain Showdown in Denver each year, I am still a huge fan of the program even though the results on the field haven't been up to par with my expectations nor an appropriate reflection of the quality of the school. The last few football seasons have been a disappointment, surely, but I am very glad that change came sweeping in to Fort Collins late last fall.

I can't say enough about how excited my network of CSU alumni and I are about what lays on the horizon for CSU. The last 8 months or so, since the introduction of Jack Graham and the first pitch for the on-campus stadium and the

proclamation of the BOLD NEW ERA for CSU athletics, I have been very proud of the moves and direction within the athletic department as a whole. That's not just the hiring of Jim McElwain, but the subsequent hirings of Larry Eustachy and Ryan Williams as well. These people all have grand visions for what major college athletics can look like at CSU, as do President Frank and Jack Graham. This commitment to athletics is refreshing to me, and shows that CSU is willing to do what is necessary to have athletics be an accurate reflection of the brilliance of our school. Throw all of this together with the recently completed Campaign for Colorado State and the recent national rankings of the College of Business, and it all makes me very proud to be a Ram.

One thing that I can't say I am proud of, though, is our current football stadium and the game day experience at the facility. While there have been improvements over the years, Hughes is not and will never be up to the level of the University and is not capable of providing a true college atmosphere, simply because of its design and location. Furthermore, it does not especially help alumni reconnect with the school, other than perhaps rehashing old memories of game days at Hughes. Adding a stadium on campus will bring alumni back in droves and create traditions that have not existed at CSU. I can't tell you how great it would be to walk around campus this fall before a game with my girlfriend, who is a Texas A&M alum, point out to her the dorm I lived in as a freshman, walk over the Vietnam Bridge, show her where I went to class, and then cheer on my Rams as they take the field on a gorgeous Saturday afternoon. I'd be able to cut the memories with a knife! That's just the personal benefit that I would get out of it, not to mention the influx in business for shops and eateries in Old Town and around CSU. It would be a crown jewel for an already beautiful and improving campus, something to hang our hats on and be proud of.

I know that there are people out there who do not share my opinions that a new stadium is vital to the success and longevity of not only football, but sports in general at CSU, and that do not believe that building a stadium in the heart of campus will not only increase the experience of the students attending CSU, but help alumni reconnect with the school they love as well, and create huge amounts of exposure for CSU. For some people this does not matter, for some people, they would rather halt progress than put up with a little extra traffic a few Saturdays each year. These dissenters are not really supporters of CSU, they are critics disguised as people who want to Save Our Stadium. Well, Hughes is my stadium too, but I want CSU to progress and be successful, not just maintain the status quo, which has been far from excellent lately. The groundwork has been laid, the individuals are in place to carry CSU forward. This is a chance for CSU to become what I've always hoped it could be. The new stadium is necessary, lest CSU get left behind. I encourage the Board of Governors and President Frank, along with Jack Graham and thousands of energized alumni to BE BOLD.

Thank you for your time.

Respectfully,

Tyson Osborne
Production Analyst-Production Analysis and Optimization Group
Noble Energy, Inc.
1625 Broadway, Ste 2200
Denver, CO 80202

Direct: (720) 587-2179
Main: (303) 228-4000
Email: tosborne@nobleenergyinc.com

The information contained in this e-mail and any attachments may be confidential. If you are not the intended recipient, please understand that dissemination, copying, or using such information is prohibited. If you have received this e-mail in error, please immediately advise the sender by reply e-mail and delete this e-mail and its attachments from your system.

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:15 AM
To: Rick Meserve
Subject: RE: Letter in support of buidling a on-campus stadium.

Mr. Meserve,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Rick Meserve [mailto:rickmcsufan@msn.com]
Sent: Friday, July 27, 2012 10:11 AM
To: CSUS Board; presofc@colostate.edu; Frank,Tony
Subject: Letter in support of buidling a on-campus stadium.

Dear Joseph Zimlich , Dr. Tony Frank and Members of Colorado State University Board of Governors .

I am writing this letter in support of building a new on-campus stadium at Colorado State University. I will start by saying that my family has been a season ticket holders and Ram Club members for over 15 years. My wife is a former athlete and is on the former athlete's board at CSU. As a family we donate both to athletics and academics at CSU. My wife works for CSU and my son has attended the summer camp programs over the years. I myself did not attend CSU, but as a kid growing up in Colorado I have been a fan and supporter all my life.

I for one see this stadium as a huge benefit not only to CSU, but to the City of Fort Collins as a whole. I can also see it as a way to help offset the decreases in state funding and helping to controlling the rising cost of tuition and fees at the university. As I am sure most of you are aware, it's almost cheaper for a Colorado kid to attend the University of Wyoming, and then it is for that same kid to attend CSU or CU right here in their home state. As a parent of an 11-year old son who lives and breathes Colorado State, and everything it has to offer, he is constantly talking about how when he attends

college he only university he wants to attend is CSU (I wouldn't tell you what he thinks about CU). Now imagine the conversation I'll have to have in a couple of years with him, about how he won't be able to attend CSU, because we can't afford it due to the higher cost, but we can afford to send him to Wyoming. I'm sure he'll be heartbroken at that point as any young man would be who has his mind set on something.

I also see other long term benefits to building an on-campus stadium; in how this project can and will create jobs for people and students right here in Fort Collins. As someone who has been and is in the construction industry, but was out of work for over 6 months, this stadium could just be the shot in the arm to help get people like myself back into workforce. Then once completed, there would be tons of part and fulltime jobs for students and residents in concessions, event hosting, maintenance and retail. This venue would not only be for football, but could host many different events. I see it allowing CSU to add additional sports such as Soccer and Lacrosse (I believe Soccer will be the third most popular sport in the US within 10 years), along with several conferences, classes, wedding receptions, and alumni events. This venue is something that can and will be used several times a year and not just 6 football games a year as Hughes is now

As someone who has traveled to several universities over the years attending different sporting events, I can tell you there is nothing like walking around a university campus on a football or basketball game day. You can feel the excitement in the air and see how both alumni and fans come together in support of the university. I see it as a great way to show case Colorado State University and all that it has to offer. For example; walk into the bookstore at the University of Nebraska on a home game day and you will spend an hour trying to buy something and get out of there, which in turn means money in the university's pockets. Walk around University of Wisconsin or the University of California-Berkley during a home game and see all the people touring the academics buildings and attend tailgating parties host by the different departments, which in turn means a better connection with between alumni and the university. If you have never taking the time to attend a game at a University outside of Colorado with and on-campus stadium I would advise you to do so, before you pass any judgment on whether CSU should proceed or not.

Also, I for one have done quite of research into this subject and have found a lot of documentation that supports building an on campus stadium and the positive impacts college football has on communities across the country.

1) There are two smaller universities right here in Colorado that have built new on campus stadiums within the last four years. Both CSU-Pueblo and Adams State have seen improvements in enrollment, donations, attendance, etc. Here are two website you can look at;

Adams State; http://www.chieftain.com/sports/local/valley-vision/article_c59980b8-9a36-11e0-b9a8-001cc4c002e0.html

CSU-Pueblo; http://www.chieftain.com/business/football-s-renaissance-also-scores-off-the-field/article_e27dff6-163e-11e1-98a6-001cc4c002e0.html

2) UCF had to deal with the same questions as CSU, when they built their new stadium. Here were their answers to these questions. UCF has also seen an increase in enrollment, donations, attendance, etc.

<http://stadium.ucf.edu/faq.html#property>

Next, let's look at the economic impacts that college athletics has on the communities.

1) University of Arizona

<http://uanews.org/node/37051>

2) University of Nebraska

http://www.bbr.unl.edu/documents/athletic_report.pdf

<http://www.dailynebraskan.com/news/football-fandom-boosts-local-economy-1.1128971>

3) Texas Tech University

http://www.depts.ttu.edu/provost/acadaffairs/docs/Reports/Economic_Impacts_of_TTU.pdf

4) A report on the Fargo Dome in Fargo North Dakota

<http://ageconsearch.umn.edu/bitstream/23656/1/sp040001.pdf>

Please also read this article on the non-economic societal impacts of intercollegiate athletics
<http://www.thesportjournal.org/article/non-economic-societal-impacts-intercollegiate-athletics>

In closing I would just state that how could anyone in their right mind think this is a bad idea? If this on-campus stadium it can be privately funded, get alumni back and reconnected with the university, possibility help in boosting donations, generating additional revenue for the University, local business, and city, then there is a lot more upside this idea, then downside. I just hope that the Colorado State University Board of Governors will see all the benefits and positives this project would bring to Colorado State University and the City of Fort Collins and not allow a few nay-sayers who really don't have much of a vested interest in the university to sway your option in this matter.

Thank you for your time and GO RAMS!!!!!!!!!!!!

Richard Meserve
Proud Support for CSU Academics and Athletics

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:05 AM
To: Jacob Schildgen
Subject: RE: On-campus stadium

Mr. Schildgen,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Jacob Schildgen [<mailto:jakes513@gmail.com>]
Sent: Friday, July 27, 2012 9:30 AM
To: CSUS Board; presofc@colostate.edu; Frank, Tony
Subject: On-campus stadium

The stadium debate has been one that has drawn on longer than it should have and has unfortunately divided some members of the Fort Collins community. The opposition is strong in numbers, but has weak arguments. They are not only against an on-campus stadium, but the CSU athletic department and Colorado State University as a whole. We cannot allow CSU to shoot itself in the foot and pass up on this opportunity because of the thoughts of a very disingenuous few. This building can do amazing things for CSU and I am excited to see it come to fruition. We need something to rally around. A beautiful, new stadium could act as a beacon for alumni across the world to harken back to and feel pride for. It would give CSU extra publicity that it desperately needs in years of tax cuts and a poor economy. Colorado State is already exceptional at huge number of things, we need to make sports one of those items and complete our roundedness. Please give Jack Graham the chance to lead CSU to the top of college athletics. Be Bold.

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:02 AM
To: Mark Wolfe
Subject: RE: On Campus Stadium

Mr. Wolfe,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Mark Wolfe [<mailto:mwolfe@incide.net>]
Sent: Friday, July 27, 2012 9:08 AM
To: CSUS Board
Cc: presofc@colostate.edu; Frank, Tony
Subject: On Campus Stadium

Chairman Zimlich and the Colorado State Board of Governors,

I am writing to day to encourage your support of building a privately funded on-campus stadium at Colorado State University.

First, I want to tell you a little about myself. I am a 2002 graduate of CSU with a degree in Mathematics. I currently work at a small company in Greeley. I am a Ram Club Member, Alumni Association Member and season ticket holder to both football and basketball. I am a proud CSU alum.

As a proud CSU alum, I have never been more energized and excited for our University. For far too long CSU has settled for mediocrity and the phrase "We do the best with what we have" has been common place. That is

until President Frank came on board. He has raised funding for CSU too new heights and the expectations have raised with it. I expect excellence in all we do, and to not support the athletic programs would be a major mistake.

While I appreciate and understand the importance of the academic donations and the improvements to academic facilities on campus, the attention a thriving athletic program can obtain is paramount. Athletics is the best marketing a university has. For example, the Boise State university has a great football program. I know nothing about their academics, but if you surveyed a cross section of citizens across the United States, they would undoubtedly assume Boise State is a better university than Colorado State. You and I know this to be incorrect, but they have used athletics to raise their academic profile. We no longer have to do the best with what we have. We need to be proactive and not settle for anything less than excellence.

President Frank assembled the Stadium Committee to provide research and information on whether the funds could be raised privately for an on campus stadium, if there was a suitable location, and if CSU should move forward with the project. The individuals he selected for the committee, are proven experts in their area of expertise and their information should be trusted. One of the most interesting pieces of information the committee presented was the conservative estimate of an extra 10 million dollars of revenue a new facility would bring to the university yearly. I repeat, this was a conservative estimate. To turn your back on extra revenue coming in to a university would not be fiscally responsible and I would question whether Colorado State University's mission was really to provide affordable education.

Finally, I think far too much emphasis is placed on this facility being an athletic or football facility. This would be a part of the university. It would be a building that could be used every day the university is open (as apposed to Hughes which would never be used more than for football games). This would be a LEED facility (Hughes can never obtain this certification given its deficiencies). This facility would prove that the University is committed to being the best it can be.

Sincerely,

Mark Wolfe (B.S. Mathematics, 2002)

From: CSUS Board
Sent: Tuesday, August 14, 2012 9:59 AM
To: JT English
Subject: RE: CSU Stadium

Mr. and Mrs. English,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: JT English [<mailto:jtenglish3@gmail.com>]
Sent: Friday, July 27, 2012 8:54 AM
To: CSUS Board; presofc@colostate.edu
Subject: CSU Stadium

To Whom it May Concern,

I am writing this letter for my wife and I, both CSU alumni, in support of a new on-campus stadium. Fort Collins, as you are well aware, is one of the greatest place on earth to live. During my time at CSU I grew to love the community, the campus, and the school. I have many fond memories of being a student there, in fact my wife and I met our freshmen year in Corbett and I proposed to her our senior year at the Oval. After graduation we moved to Denver to pursue our careers and we found ourselves going to Fort Collins less and less each year. Usually the only times we would make it to Fort Collins was for football games. Over time we grew frustrated with the current facilities because they are located off campus. Attending games at Hughes Stadium failed to provide the on-campus experience that my wife and I were looking for. It did not remind us of our college days because we rarely, if ever, made it over to campus.

I am absolutely convinced that an on-campus stadium would provide a location to re-connect CSU alumni with their institution. I am even more convinced that if we do not build an on-campus stadium now CSU alumni will continue to grow disenfranchised with the current state of CSU athletics and their alma mater.

I recognize that there are numerous obstacles that need to be overcome to make this stadium a reality. But that is what CSU is about, providing solutions to problems. Let's get this thing built for the good of CSU, for the good of Fort Collins, and for the future students who, along with us, will be proud to be CSU Rams.

Thank you for your kind consideration.

In full support,

JT and Macy English
CSU Class of '07

From: CSUS Board
Sent: Tuesday, August 14, 2012 9:58 AM
To: Tyler Shannon
Subject: RE: I SUPPORT an on-campus stadium!

Mr. Tyler,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

-----Original Message-----

From: Tyler Shannon [mailto:tyler@incide.net]
Sent: Friday, July 27, 2012 8:43 AM
To: CSUS Board; presofc@colostate.edu
Subject: I SUPPORT an on-campus stadium!

Dear Valuable CSU Board Members,

I am writing this letter in SUPPORT of a CSU on-campus stadium.

During this stadium debate it has been my honor to help represent the thousands of Ram fans, young and old, current students and former, who believe this stadium is vital to the future of CSU. My wife is a Capital Campaign Coordinator for a local non-profit and she will be the first to tell you just how important the bond between an organization and their members is in order to get them to donate to the future. I have continually been sorely disappointed with the lack of strong bonds between future and current alumnus at CSU. But I travel the country and see just how strong that bond is created at universities with an on-campus stadium.

I admit to being the first one out to tailgate at Hughes Stadium and the last one to leave. I promise you no one has been more dedicated to Hughes over the years, but I look forward to being the first one to support on-campus and look forward to enjoying all that this beautiful campus has to offer on game day. It is no lie that as an alumni I have only been back to campus since graduating for 2 reasons:

basketball games and CSU stadium meetings. But just being on-campus for those meetings has opened my eyes to the reminder of the amazing things CSU brings and the wonderful memories my wife and I shared here.

The opposition is, I'm sure, going to try to parade a list of reasons and data why they believe not to do it, but I promise you I have an equally long list of data showing it is absolutely vital to the university, local Fort Collins businesses, and the community that this stadium gets built. Hughes is not the answer. It was a means to a simple solution when it was built to satisfy the situation at the time. But remember, we were playing on-campus before Hughes even existed, and because of Hughes we have lost that spirit as a university that is vital to our future success. There is nothing out there, no businesses, no university, just homes and an "A" that will grace the hillside in honor of our past with or without Hughes. If you want to really get to know the opposition, I suggest you watch this video that a student shot on-campus and ask yourself... "Do these people who admit they don't donate to the university, few are season ticket holders at Hughes, and have little connection to the university (since only a few are even alumni), really have the best intentions for the university?" <http://www.youtube.com/watch?v=h-EpqVxqDIM> I have had the honor of getting you know the opposition intimately throughout this debate, and as passionate as they are against this cause, they lack that same passion for CSU that I and the Be Bold community brings and they are not as intimately connected with CSU as the Be Bold supporters are, to truly understand of why this stadium is so vital to our future.

Finally, I leave you with this quote by Keith Ferrazzi: "The choice isn't between success and failure: it's between choosing risk and striving for greatness, or risking nothing and being certain of mediocrity." What kind of a message does it send our students and alumni when CSU is willing to strive for excellence in everything they do, but is afraid to make the one change necessary to build the culture of ram pride and present the world a doorstep for our greatness? If you are going to let people take away the drive for pride, then we will become only as excellent as a vision we are too afraid to realize. People are terrified of change, but behavior is a function of the organization. If you show you don't fear the change and grab on to the Ram passion that made you want to be part of this Board of Governors in the first place, then you will see why thousands of Ram fans internationally have joined me in saying "Be Bold and Build It." I promise you won't regret it.

Thank you and I hope you decide to support this stadium with the same passion of dedicated ram fans!
Tyler Shannon

From: CSUS Board
Sent: Tuesday, August 14, 2012 9:56 AM
To: Cullen Le Coq
Subject: RE: New CSU Stadium

Mr. Le Coq,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Cullen Le Coq [<mailto:cullenlecoq@hotmail.com>]
Sent: Friday, July 27, 2012 8:42 AM
To: CSUS Board; presofc@colostate.edu; Frank, Tony
Subject: New CSU Stadium

Hello

As an Alumni, I would like to voice my strong support of the new CSU stadium initiative. Unfortunately, I will be away on business and unable to voice my opinion in person on the 31st. Previous to the stadium announcement I was antagonistic towards CSU for what I thought to be a lack of support/excellence for athletics, and I displayed my attitude by not coming to games, visiting campus, or giving back to my school. Since the announcement, I have become a Ram Club donor and have even visited campus several times.

I have a large circle of alumni friends in your key demographic (early 30's with families living in Denver) who feel much the same way, and to deny the stadium would effectively put a death knell in CSU athletics as well as support of all kinds. The stadium is already growing stronger bonds with long since disenfranchised alumni like myself, and would continue to strengthen those bonds and create benefits far exceeding projections in my humble opinion. The positives far outweigh the negatives in this scenario.

Thank you for your time

1

Regards
Cullen Le Coq '02

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:41 AM
To: Brian.P.Dewitt@wellsfargo.com
Subject: RE: On Campus Stadium

Mr. Dewitt,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Brian.P.Dewitt@wellsfargo.com [mailto:Brian.P.Dewitt@wellsfargo.com]
Sent: Friday, July 27, 2012 3:59 PM
To: presofc@colostate.edu; CSUS Board
Subject: FW: On Campus Stadium

Dr. Tony Frank and CSU Board of Governors,

Please see below for the email I sent to the city leaders of Ft. Collins on May 2, 2012. I'm not sure how my email was received since the response was limited to say the least. Nonetheless, I wanted to ensure you know there are CSU alumni that are in full support of the on campus stadium and we are doing our best to let our voices be heard.

Thank you,

Brian DeWitt

Branch Sales Manager
NMLSR ID--413689
Wells Fargo Home Mortgage
C7202-030

6041 S Syracuse Way
Greenwood Village, CO 80111
(303) 486-1641 Tel
(877) 807-4900 Toll-free
(720) 849-2250 Cell
(303) 639-1200 Fax
Brian.P.Dewitt@wellsfargo.com
<https://www.wfhm.com/wfhm/brian-dewitt1>

This is an unsecured email service which is not intended for sending confidential or sensitive information. Please do not include your social security number, account number, or any other personal or financial information in the content of the email. This may be a promotional email. To discontinue receiving promotional emails from Wells Fargo Bank N.A., including Wells Fargo Home Mortgage, click here NoEmailRequest@wellsfargo.com. Wells Fargo Home Mortgage is a division of Wells Fargo Bank, N.A. All rights reserved. Equal Housing Lender. Wells Fargo Home Mortgage-2701 Wells Fargo Way-Minneapolis, MN 55467-8000

From: Dewitt, Brian P.
Sent: Wednesday, May 02, 2012 10:53 AM
To: Cityleaders@fcgov.com
Subject: On Campus Stadium

To Whom It May Concern,

I am writing this brief email to further my support of an on campus stadium. I believe that CSU is one of the cornerstones of the Ft. Collins community and must have the support of the community, students, faculty, and alumni to compete with other universities in this day and age. With that being said, CSU and Ft. Collins *should* be referenced hand in hand as one of the finest institutions in the nation as well as one of the greatest communities in the nation to reside. I believe the word is already out that the quality of life in the Ft. Collins is unparalleled. However, CSU has not gained the notoriety that I believe it deserves and is warranted. In a world that is largely influenced by sports, CSU has fallen behind the power curve in the recent past. A class act athletics program places many institutions on the map as being a coveted university to attend.

CSU definitely has established itself in academic arenas such as veterinarian sciences and meteorology, but has yet to become a "whole" university. I deem a "whole" university as an institution that offers the best in various aspects which encompasses both academics and athletics. I also believe the erection of an on campus stadium will lead to a more "tight knit" relationship between the community and university. I have visited "college towns" such as Morgantown, West Virginia where their on campus stadium is the center of events for the student population as well as the surrounding community. There is an atmosphere that is second to none when you see the student population and general public all attending a Saturday football game to support the same cause--WVU football.

Furthermore, the revenue and excitement from an on campus stadium will certainly yield increased profitability for local businesses as well as more jobs which is a great thing for the Ft. Collins economy. I would think that Ft. Collins could then use some of that increased revenue to better the infrastructure in the area which I believe is long overdue.

To sum it up--If you aren't growing and continuing to refine yourself (as a person, institution, government, or company), you're going nowhere. Complacency breeds mediocrity and I don't believe anyone in the state of Colorado wants to be affiliated with a university that is just average or mediocre. Move forward with the on campus stadium and reap the rewards that it will yield for years to come.

Thank you,

Brian DeWitt

Branch Sales Manager
NMLSR ID--413689
Wells Fargo Home Mortgage
C7202-030
6041 S Syracuse Way
Greenwood Village, CO 80111
(303) 486-1641 Tel
(877) 807-4900 Toll-free

(720) 849-2250 Cell
(303) 639-1200 Fax
Brian.P.Dewitt@wellsfargo.com
<https://www.wfhm.com/wfhm/brian-dewitt1>

As founding sponsor of **The Great American Homeowner Challenge™**, Wells Fargo Home Mortgage has formed an alliance with #1 bestselling author and financial coach, David Bach.
"Nothing you'll ever do in your lifetime is likely to make you as much money as buying a home and living in it." Bach me for details! Or visit www.wellsfargo.com/challenge for details and a list of events.
The Great American Homeowner Challenge™ is a trademark of FinishRich, Inc. This trademark is used under license from FinishRich Media, LLC by Wells Fargo Home Mortgage.

This is an unsecured email service which is not intended for sending confidential or sensitive information. Please do not include your social security number, account number, or any other personal or financial information in the content of the email. This may be a promotional email. To discontinue receiving promotional emails from Wells Fargo Bank N.A., including Wells Fargo Home Mortgage, click here NoEmailRequest@wellsfargo.com. Wells Fargo Home Mortgage is a division of Wells Fargo Bank, N.A. All rights reserved. Equal Housing Lender. Wells Fargo Home Mortgage-2701 Wells Fargo Way-Minneapolis, MN 55467-8000

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:38 AM
To: Gary Clark
Subject: RE: I'm For the On-campus Stadium

Mr. Clark,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Gary Clark [<mailto:gary.clark@msn.com>]
Sent: Friday, July 27, 2012 3:16 PM
To: CSUS Board; presofc@colostate.edu
Subject: I'm For the On-campus Stadium

Ladies and Gentlemen,

I want to voice my support for the on-campus stadium. If you want to know how I feel, please read my short, 250 word blog entitled "Hughes Stadium: the Mistake by the Lake."

<http://garyclarkc21.wordpress.com/2012/07/19/hughes-stadium-the-mistake-by-the-lake/>

I see the move as necessary to get CSU out of the mid-conference major rut, and into a BCS conference where we belong. This will raise the status and image of CSU, which will open so many doors, improve athletic funding, and shine a bright light on our university.

I believe in the leadership team of Dr. Frank and Mr. Graham. The one thing the SOS people have not factored into their negative analysis is the value of people to any project. The right people make it work, the wrong people make it fail.

Dr. Frank and Mr. Graham are passionate, visionary people who will lead this project to success. I have told Connie Hanrahan that I will volunteer to help with fundraising and cheerleading. So if Dr. Frank votes to proceed, I will be right behind him and Mr. Graham, working hard to make it successful.

Gary Clark
Class of '83

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:38 AM
To: vincent booker
Subject: RE: I support the building of the new stadium.

Mr. Booker,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: venny3672@gmail.com [mailto:venny3672@gmail.com] **On Behalf Of** vincent booker
Sent: Friday, July 27, 2012 2:45 PM
To: CSUS Board
Cc: presofc@colostate.edu
Subject: I support the building of the new stadium.

As a former athlete I think it is important to build the stadium. I will take Csu athletics to the next level.

Thank you

Vincent Booker

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:36 AM
To: Jeremy Heid
Subject: RE: Class of '05 Alumnus in favor of a new stadium

Mr. Heid,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Jeremy Heid [<mailto:bigcreekpro@gmail.com>]
Sent: Friday, July 27, 2012 2:16 PM
To: CSUS Board; Frank,Tony; presofc@colostate.edu
Subject: Class of '05 Alumnus in favor of a new stadium

Dear Governors and Dr. Frank,

I am writing this letter to show my support for building a new on campus stadium at our great university. I believe this is a long overdue endeavor and I am glad to see it finally come to life!

During my time at Colorado State I had the great privilege of working as an assistant video director for football under Sonny Lubick. I traveled the country with the Rams from 2000-2003 when we played in some amazing stadiums from the Rose Bowl to the recently constructed Papa John's Cardinal Stadium at Louisville. The effect a new stadium at Louisville had on igniting that program is unquestionable. As you well know, CSU and Louisville were on a very parallel plane in the late 90s and early 2000s, however, since that time, with all due respect, both programs have gone in almost opposite directions! To a lot of us Ram fans that is a very concerning matter!

In all of our travels the atmosphere that made the single biggest impression on me was what we experienced in Virginia in August of 2002. We left the team hotel on the buses headed for Scott Stadium and we took a back route through many neighborhoods and subdivisions so as to stay off the main highways. Around every corner there was a tailgate party, people gathering in their yards, in parks, in parking lots, you name it. The WHOLE community seemed to be gearing up for this singular event in a way that I have never witnessed in Fort Collins. I know you also understand that Virginia is by no means the highest echelon of college football and for many years has simply been quite average in terms of wins and losses. None the less, the UVA football game was the heartbeat of the whole town of Charlottesville that weekend. We lingered out on the town the prior evening and students were singing the fight song in the street, wearing the school colors with pride and alumni were pouring into town from nearby Washington DC and Baltimore for the game. Being from Fort Collins this was all new to me, but it made me long for the way things could and should be!

Now I see this opportunity to win the hearts of not only our current student body, but our departed alumni as well. I see an opportunity to give them something that has long been needed. I see the economic benefit of a multi-use, on-campus, center piece of campus type structure parked in all of its glory on Lake Street! For 50 years students have had to go out to Hughes to experience CSU football. I think it is time to bring CSU football to the epicenter of their daily lives.

In closing, I believe college football is a big part of the reason people hold so dearly to their alma mater. Let's be honest, most people aren't flying a CSU flag or wearing a CSU t-shirt in reverence for the science department or the school of liberal arts. People love to come home and cheer on their Rams and students love the escape from academic life that a Saturday game provides before we all return to reality on Monday.

I think it is time for that experience to be a part of Fort Collins and encompass the entire community! I look forward to hearing students sing the fight song in Old Town on Friday nights before games, tailgating throughout our neighborhoods and seeing alumni pour into Fort Collins for a whole weekend because there is no place they would rather be! This new stadium can make an impact on countless generations of CSU Rams and propel our athletics forward to catch up with the rest of our college programs and those of our peer universities! Not building this stadium will certainly show our complacency with mediocrity and I assure it will be a back breaker for athletics and a great portion of our alumni body that CSU may never overcome.

Sincerely,

--

Jeremy Heid

From: CSUS Board
Sent: Tuesday, August 14, 2012 9:48 AM
To: 'David Haase'
Subject: RE: CSU Stadium

Mr. Haase,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: David Haase [<mailto:dhaase@frii.com>]
Sent: Friday, July 27, 2012 7:56 AM
To: CSUS Board
Subject: CSU Stadium

I am writing to add my support to building a new stadium on campus at Colorado State University. I have been in Fort Collins since 1985 and have always thought of Hughes Stadium as an afterthought. As a former student-athlete at my alma mater the University of Nebraska I know what the difference is for the 'feel' of the campus when the stadium is actually a part of the campus. The proposals I have seen show a stadium with many uses in addition to football which is mirrored on many campuses across the country. Academics should go hand in hand with the building of a new facility and it seems to be the intent which I am glad for. As a former collegiate athlete I do know that there is a very important perception in recruiting any student athlete to Colorado State and the current stadium is a poor representative for this university of this stature. That same perception of commitment to football crosses to all sports at Colorado State too; all the Colorado State athletes know that without money best made by football the athletic department as a whole suffers.

If this stadium can be done with the private funds advertised I cannot see why it should not be supported. Traffic and congestion will just move to another part of the city for six or seven Saturdays each fall. The economic impact will be major for the campus and all the businesses in town; something that is not possible with the current stadium.

Again, please support the new stadium!

David Haase
Registered Representative
Mutual of Omaha Investor Service

From: CSUS Board
Sent: Tuesday, August 14, 2012 9:50 AM
To: 'Ike Pelton'
Subject: RE: Stadium

Mr. Pelton,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Ike Pelton [<mailto:ipelton9@gmail.com>]
Sent: Friday, July 27, 2012 8:02 AM
To: CSUS Board
Subject: Stadium

I am writing a brief letter in support of the stadium. I am a CSU grad of 06 and a Fort Collins resident. I am strongly in support of the new stadium because i think it will bring more people to games and help grow the community. Fort Collins has great festivals like new west fest, where people show their pride in their home. I believe almost every game would be like that because so many more vendors and businessmen from the area would come to the games. I think this will be a great thing for CSU.

Ike Pelton

From: CSUS Board
Sent: Tuesday, August 14, 2012 9:51 AM
To: 'Mark Zaremba'
Subject: RE: Views from an Alum

Mr. Zaremba,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Mark Zaremba [<mailto:mark@gozaremba.com>]
Sent: Friday, July 27, 2012 8:35 AM
To: CSUS Board
Subject: Views from an Alum

Mr Zimlich, I'm a 1980 CSU alum. Love my alma mater. Love Ft Collins.

I now live in Louisville and am past President of the Downtown Business Association. We have a very successful event here which impacts the residents 9 nights a year. It is called the Louisville Downtown Street Faire and draws approx 6K people downtown 9 times in the summer.

What does this have to do with building a \$200 million on campus stadium?

The impact on Louisville is proportional, and launching the Faire was controversial. Some residents complained **adamantly** about the parking and what they perceive as a change of culture in formerly sleepy Louisville.

The silent majority, however, LOVE the Faire. We know because they attend it. The local businesses LOVE the Faire, and it is looked back on as something that has made Louisville a better and more vibrant place to live.

I believe that building the on campus stadium will make Ft Collins and Colorado State a better, more vibrant place to live and go to school.

CSU is not a small private school. It is a big public school. Athletics matter and the on campus stadium is CSU's only chance to stay in D1 football and reap the incredible ancillary benefits outlined in Dr. Frank's White Paper.

Thanks for reading!

Sincerely,
Mark Zarembo

ZAREMBA
Graphic + Web Solutions
303.604.6378
gozarembo.com

From: CSUS Board
Sent: Tuesday, August 14, 2012 9:52 AM
To: Hall, Scott
Subject: RE: Build The New On-Campus Stadium

Mr. Hall,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Hall, Scott [<mailto:Scott.Hall@heska.com>]
Sent: Friday, July 27, 2012 8:35 AM
To: CSUS Board
Cc: Frank, Tony
Subject: Build The New On-Campus Stadium

Dear Joe Zimlich and all Board of Governor members,

I would like to show my support for a new on campus football stadium. I believe it is important for several reasons. One, it will energize a fan base that has had very little to be excited about over the last eight years, most notably in football. Two, it will help connect thousands of alums to the campus, which is important when it comes to fostering relationships with alumni when it comes to giving back. Three, it will show a commitment to the entire athletic department. This is crucial when it comes to retaining good coaches and attracting better athletes.

My wife and I have been season ticket holders for both football and men's basketball for the last 11 years. We have been Ram Club members during that time, as well. We are both alums of CSU and going to athletic events is how we stay connected to the university. This past football season, we had talked about dropping our season football tickets because there just didn't seem to be momentum or a real commitment to the program by both the administration and

the athletic department. The talk of building an on-campus stadium has many of us excited about CSU athletics again. We strongly encourage you to share both Tony Frank and Jack Graham's vision to help make CSU excellent in **EVERYTHING** it does!

Sincerely,

Scott Hall

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:00 AM
To: Tad Young
Subject: RE: On Campus Stadium

Good morning, Mr. Young,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Tad Young [<mailto:ramfan24@gmail.com>]
Sent: Friday, July 27, 2012 9:00 AM
To: CSUS Board
Subject: On Campus Stadium

Good morning

As I won't be able to attend the on campus stadium open forum meeting, I wanted to take the time to drop you a note.

I FULLY support the building of an on campus stadium.

I have been a season ticket holder for several years (save last year). I have also been a Ram Club member. As of now, attending games at Hughes is a completely disconnected experience. When I attend games there, i don't stop anywhere else in Fort Collins. I don't come anywhere near the campus. I was shocked recently when I drove by the campus and saw all of the changes (it had been years since I had driven by). I would feel the same

connection with campus if Hughes was in Thornton (that is how disconnected it feels). Putting a stadium on campus would do many things. Increasing student attendance, giving the campus a more big time college feel, providing an anchor for the campus, showing the nation that we are focused on improving the student experience at CSU even in difficult financial times, etc.

The Save our Stadium folks are noisy but far from the majority. Please don't let these cranks ruin what could be a great thing for CSU, the city (especially business owners) and alumni.

Thank you,

Tad Young
Class of 1999

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:03 AM
To: Eric
Subject: RE: Support for an on campus stadium

Mr. White,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Eric [mailto:ewhite_34@msn.com]
Sent: Friday, July 27, 2012 9:20 AM
To: CSUS Board
Subject: Support for an on campus stadium

To whom it may concern,

I am writing this email in total support of a new on campus stadium. Dr. Frank and Jack Graham's vision of what a new stadium on the CSU campus will do for the University is spot on. By bringing CSU athletics back onto the national scene we will be able to attract many more quality out of state students, faculty members and research dollars. Dr. Frank has laid out a plan to have the University self sufficient and not relying on state funds by raising the number of out of state students on campus. If our athletics programs, and especially football and men's basketball programs can consistently be ranked nationally and make post season play this will make CSU a household name once again. Jack Graham has already hired an amazing coaching staff which will be held accountable for their achievements and by building a new stadium we will also be in a position to recruit better athletes than we currently do.

Another reason to build the stadium is to be able to host a multitude of events. If the stadium is built correctly it could be used as a conference center and a hub for Ft. Collins business. Hosting festivals and concerts on campus would also be a huge win for the school and surrounding businesses. These "extra" events alone could pay for the stadium let alone the

increased revenue from the excitement of a new stadium during football season. A multiuse facility would help all of Ft. Collins instead of a relic that is used 6 times a year.

Sincerely,
Eric White '05

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:07 AM
To: Macan, Aaron D
Subject: RE: On-Campus Stadium

Mr. Macan,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Macan, Aaron D [<mailto:Aaron.MacAn@covidien.com>]
Sent: Friday, July 27, 2012 9:36 AM
To: CSUS Board
Cc: Frank,Tony
Subject: On-Campus Stadium

Attn: Joe Zimlich

Hi Joe,
Please forward this email to the entire CSU Board of Directors...Thank you.

Dear Board of Directors;

I graduated in 1995 with a BS in Mechanical Engineering and have been a football season ticket holder for over 10 years. I rarely come to Fort Collins unless I'm going to a football or basketball game.

Each year my wife and I must decide whether to renew our Ram Club membership and football season tickets. It has become increasingly more difficult each year to make this decision for a variety of reasons. Nonetheless, we were ecstatic when news leaked last winter that the university was doing a feasibility study regarding a new on-campus stadium. We believe an on-campus stadium would solve many of the issues we have when we go to Hughes Stadium. It became a no-brainer to renew at that point.

We look forward to tailgating on the IM fields, the Oval as well as other spots throughout campus. I look forward to showing my 11 year old daughter the Engineering Bldg where I took the majority of my classes, the Oval (she has never been there!), the Art Gallery (not sure if it's still in the Student Center), the library (she loves libraries and this would definitely be a wow factor), etc. To this day, the only place my daughter has been on the main campus is Moby Arena for basketball games. She has zero connection to CSU other than Moby Arena and Hughes Stadium (and she doesn't really care for sports). Ultimately, she will decide where she wants to go to college.

We donate to various non-profit charities every year, but have never donated to CSU academics. I see that changing if there's a closer connection between us and the university. Because of the renewed interest in athletics, we have increased our Ram Club contribution this year. Without a new on-campus stadium, I doubt that we'll continue to support CSU sports and most likely will lose all connection with the university.

Thank you for taking the time to read my letter.

ps. Please note that I am not able to make the July 31st forum as an on-campus stadium supporter since I will be on conference calls with the Far East until ~7:30PM.

Best Regards,

Aaron Macan
Sr. Systems Engineer
Covidien
Respiratory & Monitoring Solutions
6135 Gunbarrel Avenue
Boulder, CO 80301
USA

303-305-2384 (office)
303-305-2220 (fax)

www.covidien.com

This information may be confidential and/or privileged. Use of this information by anyone other than the intended recipient is prohibited. If you receive this in error, please inform the sender and remove any record of this message.

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:14 AM
To: Wilmsen,Erik
Subject: RE: I support a new stadium

Mr. Wilmsen,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Wilmsen,Erik
Sent: Friday, July 27, 2012 9:49 AM
To: Frank,Tony; CSUS Board
Subject: I support a new stadium

Dear Dr. Frank and CSU Board of Governors,

As the time draws near for a decision on whether to pursue funding to build a new stadium on the CSU campus, I would like to voice my strong support for moving ahead. I am a Fort Collins native, CSU alum and CSU employee. Additionally I am football season ticket holder and a donor to both athletics and academics. There is no question in my mind that building an on-campus stadium will be of great benefit to CSU. You are all aware of the many arguments being posed on both sides and I won't bore you rehashing what you already know.

What I will say is that the arguments against this stadium have been a moving target and that is no coincidence. The reason is simple. Those opposed are largely dishonest about what it is they oppose. The opposition sees a new stadium

as a growth and change issue. They do not want change but are clever enough to realize that argument won't hold much weight. So they couch their arguments largely in the context of this being bad for the university. When closely examined those arguments are easily dismantled. As one argument is discarded another is hastily assembled.

The bottom line is that your decision needs to be based on what you believe to be best for the university. The opposition group is small, but very vocal and very well organized. When examined closely it's clear that motivation of its membership is not the betterment of Colorado State University. Rather it is based in fear of change and the unknown. I'm very excited by the vision you've shown for this great university. Keep moving ahead.

Respectfully,
Erik Wilmsen

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:21 AM
To: Timothy O'Brien
Subject: RE: CSU's investment in twin baseball players fifty years ago continues to pay dividends today.

Mr. and Mrs. O'Brien,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Timothy O'Brien [<mailto:obrienboys@gmail.com>]
Sent: Friday, July 27, 2012 10:21 AM
To: CSUS Board
Cc: Frank, Tony
Subject: CSU's investment in twin baseball players fifty years ago continues to pay dividends today.

Dear Board,

In the summer of 1960 my father-in-law and his twin brother were a couple of lanky baseball players out of Anaconda Montana. That summer during a family trip to a wedding in Alabama, their father brought the boys through Fort Collins to talk to the head baseball coach because they had heard he was building a pretty good baseball team. The father wanted to see if the coach might be interested in a couple of decent players out of the 'copper league' up north. (a first basemen and utility outfielder, to be exact).

As it turns out, in 1960 getting accurate information about the success of CSU baseball in Montana was rather difficult. In fact the baseball team with all the success was located at the school in Greeley, not Fort Collins. However when the father discovered Greeley didn't have an engineering college, he once again approached the coach at CSU to see if there might be room for the twins. The boys were encouraged to walk on that year and were on scholarship the following season. In short order they graduated with honors from the Engineering school and the school of Construction Management, respectively.

50 years later, our extended family currently has twelve people with a total of 13 degrees from Colorado State University as follows:

BS-Electrical Engineering

BS- Accounting (x2)

BS - Construction Management

MS- Electrical Engineering/Construction Management (dual)

BA- Economics

BA- English

BA- History

BA - Home Economics

BS - Information Systems

MA - Music Education

Doctorate in Veterinarian Medicine

I am confident this list will continue to grow. Our own four children are well aware of our strong (and now historical) commitment to Colorado State University. Sadly, even though we have held season tickets for 18 years now, we actually had to plan special day trips to campus (out of our way) to get our children to see and understand what a great school and community this is. (I've lead impromptu tours for several groups of cub scouts as well as our church youth group - just to show them the campus and the facilities.) - This is the stuff you can't see from the current football stadium.

This week as you are inundated with letters from passionate people both sides of the stadium debate; I would like you to consider exactly how athletics plays into the overall big picture of our great university. Outside of those twin boys, no other member of our family played sports at CSU. However, I'm convinced that if it wasn't for the baseball team and the chance given to those boys, at least half of us would not have attended here.

I therefore ask you to support this critical investment. We need a new on campus stadium, and more importantly a bold statement that CSU is both willing and eager to compete at the highest levels academically and athletically with the rest of the world. I assure you the return on investment will be payout handsomely and for many generations to come, but only if you invest wisely today.

Respectfully yours,

Tim & Lisa O'Brien and family. - class of 88, 89 and beyond

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:23 AM
To: Mark Cannon
Subject: RE: CSU Alum

Mr. Cannon,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Mark Cannon [<mailto:Mark@artscape-inc.com>]
Sent: Friday, July 27, 2012 10:21 AM
To: CSUS Board
Cc: Frank, Tony
Subject: CSU Alum

To the CSU Board of Governors,

I am CSU alum and a donor to our athletic and academic programs. I would like to express my excitement and support for the new football stadium. Dr. Frank has a bold and exciting vision for our University and I am a supporter of his leadership.

Best Regards,

Mark Cannon
CFO & VP of Operations
Artscape, Inc.

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:25 AM
To: Ben Morgan
Subject: RE: A PRO stadium voice

Mr. Morgan,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Ben Morgan [mailto:bmorgan1@farmersagent.com]
Sent: Friday, July 27, 2012 10:36 AM
To: CSUS Board
Cc: Frank, Tony
Subject: A PRO stadium voice

CSU Board of Governors,

Hello my name is Ben Morgan BA'99 and I wanted to reach out and let you know how important having a new on campus stadium at CSU would be. I've been involved with fundraising for the Ram Club at CSU since 2005 and let me tell you it's been difficult. However that seemed to change around December of last year with Jack Graham and Coach McElwain coming on board and the announcement that Dr. Frank would be putting a committee together to investigate whether or not to build an on campus stadium. Those events alone seemed to awake a sleeping dragon. All of the sudden CSU was getting talked about in Front Range newspapers and even stories on ESPN about the possibility of a new on campus stadium.

The stadium is not just about football. It so much more than that. It's about getting alumni back on campus reconnecting with their colleges. I can see it now, one of my professors invites all the Economics grads to a tailgate outside the Weber building or Clark C and has the opportunity to visit and share with us all that is going on in the

department. An ask can made because Clark C is needing some renovation work. Can that be accomplished now at Hughes? Absolutely not. No one goes to campus on or after game days. An ask like that in person is so much more impactful than an email or letter. I can see with my own eyes why a renovation is needed. Just imagine if every college on campus has these events on game day. We'll get alumni back ON CAMPUS that wouldn't have come otherwise.

Now I'd like to address the elephant in the room that no one is talking about which is conference realignment. Don't get me wrong I'm all for rivalries but not at the detriment of my beloved University. Currently our academic peers are Wyoming, Nevada, UNLV, Boise State, and Fresno State to name a few. Now how would this sound... Stanford, Cal Berkley, UCLA, University of Arizona, and Oregon (all of which are members of the Association of American Universities). Currently not one school in the Mountain West is a member of the AAU. Now where does having a new stadium have anything to do with moving to a more prestigious conference? In my opinion it's a crucial piece of the resume needed to appeal to these other conferences. With a new on campus stadium we can attract better teams to play here which gets better television coverage and more revenue. Just imagine ESPN College Gameday on CSU's campus for a game against USC. What would that do for our University? How many people would that reach? It's free publicity for the school that we have no chance at currently.

I'm a local business owner and I work directly with other business owners. Many have businesses in Old Town Fort Collins and they dread football game day's currently. Why you ask? Very few of the fans go to Old Town before or after the games because most drive in off of Harmony go to the game and exit back off of Harmony. Not only do they bypass Old Town but also campus. Once the Mason street corridor is completed those same people can exit on harmony catch one of many buses and head to Old Town, campus and back to Old Town.

Finally I'd like to address those in opposition to the Stadium. Please look closely at many of the opponents. Many are NOT CSU graduates, have only lived in Fort Collins for a brief period of time, and most have not given to the University in any capacity. In my opinion it boils down to a dislike of Athletics as evidenced by their lack of giving to Academics. Is it a coincidence that most prestigious universities and college also have successful athletic programs and ON CAMPUS stadiums? I think not.

John Maynard Keynes once said, "The difficulty lies not so much in developing new ideas as in escaping from old ones".

Please don't let us miss this tremendous opportunity to advance our University as a whole. I sincerely appreciate your time.

Regards,

Ben Morgan

Morgan Insurance Agency
Benjamin S Morgan CLU, LUTCF
2627 Redwing Rd #260
Ft Collins, CO 80526
970-472-1002 phone
888-775-1596 fax

This e-mail message and any documents accompanying this transmission may contain confidential information and are intended solely for the addressee (s) named above. If you are not the intended addressee/recipient, any use of, disclosure, copying, distribution, or reliance on the contents of this e-mail information is strictly prohibited. Please reply to the sender advising of the error in transmission and immediately delete/destroy the message and any accompanying documents.

Farmers Group, Inc. and its subsidiaries and affiliates, including Farmers Financial Solutions, LLC, reserve the right to monitor and review the content of all e-mail communications and attachments sent or received by or from this address and to retain them in accordance with the applicable regulatory requirements. Securities are offered through Farmers Financial Solutions, LLC, 30801 Agoura Road, Building 1, Agoura Hills, California 91301. Member FINRA & SIPC.

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:26 AM
To: Brian Powers
Subject: RE: You're almost there...

Mr. Powers,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Brian Powers [mailto:bjdpowers@gmail.com]
Sent: Friday, July 27, 2012 10:52 AM
To: CSUS Board; Frank,Tony
Subject: You're almost there...

Dear Tony and Joe,

My wife Janet and I are graduates of CSU from the early 90's.

Now in our middle aged years, we can honestly still say that our years at CSU were both our proudest and most fun years of our lives. We are always VERY quick to tell people what a fantastic, life changing experience CSU and Fort Collins was for us.

People often ask... where is that? That must change.

We both travel a lot and I do for work 2 to 3 weeks out of the month. I visit Universities across the nation and can honestly say that CSU is right up there with the best of them. As a matter of fact, CSU's campus and college town experience these days eclipses most of the schools that are currently members of the Pac 10 and Big 12 and many other BCS affiliated conferences. The University of Arizona and ASU have NOTHING on CSU other than the fact that they have been smart enough to realize the importance of branding and marketing a strong athletic department with a campus that boasts a nice football stadium. TCU? Utah? Cincinnati? Kansas State? Iowa State? Oregon State, Utah, Washington State? COME ON! We are better than all of them but we fall short in one area.

CSU has done everything right as far as building it's reputation as a solid University but fails MISERABLY in seeing the necessity and equity of a nationwide, brand strong athletic department. The Football program's lack of advances and in particular the antiquated eyesore, smalltime off campus stadium is the 'square peg' that is clearly holding CSU back. People have NOT BEEN DOING THEIR JOBS.

Why is it that people who I meet act so surprised about CSU being such an amazing part of our lives? It's because our lack of athletic success and that they NEVER hear about us. Sure they hear of Boulder and CU and that's because they are in a higher profile football conference and have taken the steps to promote their University through athletics. CSU has ALWAYS fallen short. Proud alums don't even have access to decent athletic apparel to spread the pride. We had an opportunity to capitalize on Sonny's success but the leadership at CSU sat on their heels and said, "We are CSU and we can't do it". CSU failed Sonny. It's a shame. That one man brought more brand equity and exposure than ANYTHING the University did. Let me tell you that if Sonny took his job saying "We can't do it", he would have never had ANY success at CSU. If ANY leader has that attitude, he fails. Every leader takes chances. Smart ones.

We now appear to have made ALL THE RIGHT MOVES in our A.D. department to step things up and make a serious play to get the University the exposure that it deserves and NEEDS. Mr. Frank, you are to be highly commended for the strong moves you have made for the University and the Athletic Department. You're not done. To not follow through with the plans for the new stadium would be to not make the basic move crucial to advance our University brand and tell the nation who and what we are. We will NEVER get the word out about how great CSU is and the City of Fort Collins without a football program poised for the spotlight it deserves.

Back when we went to games at Hughes, 99% of us drove to the stadium (the few that would even make the drive) hammered on kegs of beer or booze and drove back. NOT smart but we were college kids. Many of us also just thought it was too much of a hassle to get out there. The stadium lacked a real college football gameday experience and it wasn't tied into the school. There are so many reasons that this stadium must be built and I'm sure you've heard them all. Just know that to me it is VERY clear that the CSU stadium is the missing link, and Hughes just doesn't fit. It's GLARINGLY obvious that what CSU has done in the past has NOT WORKED. The only thing missing that hasn't been done and is the most important part of the equation is building a new stadium.

The leadership at CSU is at a point where they can make their legacy or break it... A legacy of not finishing the job (like previous leaders at CSU) or one of placing the final, most important piece of the puzzle for CSU's success.

This decision will define a career. It's a tie game, the bases are loaded, it's the bottom of the 9th, and you're up to the plate, full count. The ball just left the pitchers hand and it's coming right at your sweet spot... do you just stand there or do you swing?

What will your legacy be?

Best Regards,

Brian Powers
940 781 8717
PowerSeal Pipeline Products
Bacano Rum

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:27 AM
To: Gaines, Pat
Subject: RE: On Campus Stadium!

Mr. Gaines,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Gaines, Pat [<mailto:Pat.Gaines@heska.com>]
Sent: Friday, July 27, 2012 10:55 AM
To: CSUS Board; Frank,Tony
Subject: On Campus Stadium!

As a CSU alumnus, I wanted to write and show my support for building the on-campus stadium. I think it will be great for the school, the football program, and for the community, and I will be more likely to attend games due to the central location in town.

Thanks!

– Pat Gaines

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:29 AM
To: Riley Fisher
Subject: RE: Build the On-Campus Stadium

Mr. Fisher,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Riley Fisher [<mailto:rileyfisher@gmail.com>]
Sent: Friday, July 27, 2012 10:56 AM
To: CSUS Board
Subject: Build the On-Campus Stadium

Dear Board of Governors at CSU:

The building of a brand new \$246mil on-campus stadium is absolutely essential to the future success of the football program and the athletic department as a whole. This is an opportunity we cannot afford to waste.

Thanks,

Current CSU student and avid fan

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:34 AM
To: contactlenz@comcast.net
Subject: RE: New Stadium, New Era, New Dawn for COlorado State University

Mr. Lenz,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: contactlenz@comcast.net [mailto:contactlenz@comcast.net]
Sent: Friday, July 27, 2012 12:00 PM
To: CSUS Board
Subject: New Stadium, New Era, New Dawn for COlorado State University

Hello:

For the first time in 4 decades, Colorado State University has the opportunity, and more important, vision, to invest and support its athletic programs, in particular football, in the same way it supports its academic and research efforts.

Dr. Frank understands that striving for excellence in all endeavors, all phases and functions of a university is important, and paramount to a school's overall success, well being, and perception.

CSU has been among the best in its other arenas of competition and expertise, yet has lagged significantly in the realm of sports support and funding, even when our programs overcame the

financial handicap and competed and defeated programs with budgets often twice our resources.

We would not expect our Veterinarian's to compete and be the best in their field without adequate resources and the tools to succeed. However CSU with its Football program has been asked for 40+ years to compete quite often without those tools and resources, and with a few moments and a good run of a decade, we were able to overcome those inadequacies...but that was the exception, and mostly by luck and perseverance; great qualities to possess, but not a way to build a foundation and to create an environment that makes success more possible, and even reasonable.

Times have changed, and CSU can no longer get by by supporting its athletic programs with 1960's technology, and 1960's thinking.

The opposition group to the new on-campus stadium know as SOS...hold the belief that CSU should be happy and accept its current status regarding sports and in particular football...feeling among other things that Hughes is just fine as a field, that CSU should not prioritize athletics over academics.

I agree we should not prioritize sports over school...and to CSU's credit, we are only 1 of 16 major institutions that have NEVER had a major NCAA violation. CSU's bona fides in this area are unquestioned, and almost unequaled.

Yet, we would not tell our Equine students that they should just be okay with, and settle for making better horseshoes, instead of curing complex diseases, because, well, only so many people make those discoveries. That is EXACTLY the message SOS is relaying regarding Football, and athletics at Colorado State University as a whole: Being okay and mediocre, not striving for greatness.

I for one did not go to CSU to be "mediocre", I went to make a difference and strive for excellence...even if at times I failed in that pursuit, as the real failure lies in those meager minds who want CSU to settle, and fear striving for excellence.

Did improving our library guarantee more PhD's, or more graduates? No, but it does create the conditions favorable for making that possible.

Creating more favorable conditions and the environment for success does at least improve the chances of success happening... it is infinitely easier when you have good resources at your disposal to be successful; most you as educators personally understand this. That is what a new stadium on CSU's campus will do.

What I find most frustrating regarding this issue is the fact that 60% against the on-campus stadium have not, and do not currently support CSU financially athletically, let alone academically, yet they preach about academics, and what CSU needs to do, without themselves doing a thing to support CSU and any of her missions. They do not belong at any table or deserve any voice in this discussion.

Being for keeping Hughes as SOS advocates is one thing, but aligning oneself with folks who are oblivious to the facts of how CSU has made their lives better; whether working for one of the many companies who set up shop in the area because of CSU, the higher home values that go with living in proximity to good schools and institutions of higher learning, the tax base of living in a region with higher earners because of higher per capita college graduates, spending those dollars locally in businesses some of the opposed own or work at, and what CSU has already done on campus to improve its facilities and resources, would frankly be disappointing.

Fort Collins is one of the "best places to live" **because** of CSU, not in spite of her. Time for the local residents for once instead of tearing her down, lift her up, and support her, as she has continued to provide a wonderful environment, conditions, and atmosphere supporting their lifestyle, just by living in her shadow. CSU has asked very little of those residents, and they have benefited greatly by her presence.

Time to say thank you, and support CSU wanting to be the best she can be in all phases and offerings, and the willingness to strive and risk to do so...especially when CSU is doing so with private money!

Thank you for your time and for weighing my words and thoughts heavily. I am one of 4 who went to CSU, and has observed similar initiatives first hand around the country. CSU has already put much more thought, research, and due diligence into this, and has shown much more deference to the opponents than the other situations I observed and covered. Those institution's academic bona fides rival or surpass our Alma Mater's, and CSU has received much more push back from those opposed than did those schools....which has already made our process a success.

Respectfully,

Marty Lenz 90'

Martin J. Lenz
3219 Ronino Way
Lafayette, California 94549
contactlenz@comcast.net
925.289.1645 Office
720.870.3670 Cell
Website: www.ContactLenzCommunications.com

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:35 AM
To: Waskom, Jeannie
Subject: RE: Proposed New Stadium

Ms. Waskom,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Waskom, Jeannie [<mailto:Jeannie.Waskom@heska.com>]
Sent: Friday, July 27, 2012 1:25 PM
To: CSUS Board
Subject: Proposed New Stadium

Dear Board of Governors,

I am writing to express my support for the construction of a new stadium on the CSU campus. I am not a CSU alumna, but I have lived within 6 blocks of the campus since 1985. I believe that an on-campus stadium will re-energize not only the athletic department, but also the entire student body. As a graduate of Texas A&M University, I have seen first-hand the positive influence a successful sports program has on the university, and the surrounding community. Please cast a yes vote for CSU athletics' future home.

Thank you.

Jeannie Waskom
1021 Skyline Dr.
Fort Collins

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:37 AM
To: Linda Clark
Subject: RE: proposed CSU stadium on campus

Ms. Clark,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Linda Clark [<mailto:lindaclark746@comcast.net>]
Sent: Friday, July 27, 2012 2:29 PM
To: CSUS Board
Subject: proposed CSU stadium on campus

Dear CSU Board of Governors,

I would like to express my excitement and support of the proposed new stadium on campus. I'm a 1983 graduate of CSU School of Business and feel very strongly that my career success is directly related to the education at CSU. Some of my strongest and most dear memories are from attending CSU athletic events! It's also one of the main reasons I volunteer at the CSU athletic department and invest so much time there.

My dad attended CSU in the 50's and has told us over and over how much fun they had walking across campus to the games. We would like to experience that too.

I have so many friends in Denver who come up to a game every year...yet not one of them veers off track and goes to campus with their families.

I'm excited for the new Mason Street corridor and I can't imagine the stadium won't speed up the commercialization of the corridor by years! And even if folks park at the stadium for the game, how great will it be to grab transport up to Old Town for dinner so you don't have to re-park your car?! Or will new restaurants pop up nearby so fans can just walk nearby and eat before they leave town?

I'm such a proud alum of CSU. Going out to Hughes does not foster any commitment to CSU, the college of business, or any other CSU program. Being on campus has such unlimited potential to cross promote all that is good about CSU that it excites me so much!

Please give due consideration to the new stadium, and know that there are so many others out there in favor of the project who are not speaking up because they think the decision has already been made.

Linda J Clark
Cell 970.227.9028

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:39 AM
To: James Clay
Subject: RE: New Stadium

Mr. Clay,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: James Clay [<mailto:jclay@advancetank.com>]
Sent: Friday, July 27, 2012 3:32 PM
To: CSUS Board
Subject: New Stadium

To whom it may concern:

As a booster and father of a CSU student I just wanted to write a quick note to offer my support for the building of a new stadium on CSU's campus. I believe that to propel CSU into the future it is vital that we become as strong in athletics as we are in academics. The mission of a University is to teach but you also have to compete for students with every other University and there is no better way to get your name in front of prospective students than when your athletic teams are successful on a national stage. I also believe that it will be great for Ft Collins and any business that might have the opportunity to profit from a stadium closer to town. All of that makes us a better and more vital community. CSU has a great campus located in a great community and this new stadium will only add to all those things people love about visiting us. I'm sure there was opposition every time a new building or program was proposed to help CSU grow. Fortunately the leaders in place at those times realized that, though hard, sometimes change is good. I hope you will have that vision now.

Sincerely:

James S Clay
President
Advance Tank and Construction
970-568-3444
Safe Quality Production
www.advancetank.com

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:40 AM
To: Michael Corrigan
Subject: RE: Campus stadium

Mr. Corrigan,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

-----Original Message-----

From: Michael Corrigan [<mailto:MCorrigan@newbelgium.com>]
Sent: Friday, July 27, 2012 3:40 PM
To: CSUS Board
Subject: Campus stadium

Good afternoon,

I am a CSU Alum from the School of Business Administration in the Spring of 1999, and wanted to share my opinion for the proposed on campus football stadium.

In my humble opinion, it seems as though if CSU were at all serious about the future of the Athletic program, than approving and moving forward with the development of an on campus football stadium would be the only choice to help drive increased awareness for the school, and increase ticket sales & revenue.

Sincerely,

Sent from my iPhone

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:41 AM
To: Len.Garner@CH2M.com
Subject: RE: SUPPORT the new on-campus stadium

Mr. Garner,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Len.Garner@CH2M.com [<mailto:Len.Garner@CH2M.com>]
Sent: Friday, July 27, 2012 4:21 PM
To: CSUS Board
Cc: Frank,Tony
Subject: SUPPORT the new on-campus stadium

Joseph Zimlich, Dr. Tony Frank and Members of Colorado State University Board of Governors:

I am writing this letter in SUPPORT of building a new on-campus stadium at Colorado State University. I am a 1993 graduate of CSU (Majors in Engineering Science and Applied Mathematics), a CSU donor to both athletics and academics for over 10 years, a season ticket holder to CSU football for over 10 years, a member of the CSU Alumni Association, and I consider myself a member of the CSU community for life. I met my wife at CSU, I matured from a naïve high school kid into a young responsible man at CSU, and I now have two young children who have grown up with a love for CSU.

Many of the supporters of the on-campus stadium have spoken in regard to the overall financial benefit to the University itself, to the program, to the community. I share their passion and agree with their varied points. However, I wanted to speak more to a point that I feel is being somewhat overlooked in the public discourse on this issue, the University's mission. If you'll allow me to remind you...

The Board of Governors of the Colorado State University System adopted the following vision, mission and values statements on April 5, 2005.

A. The Vision that inspires us:

The Colorado State University System will be the premier system of public higher education in the nation.

B. The Mission that guides our decisions:

System Mission: *The Colorado State University System is committed to excellence, setting the standard for public higher education in teaching, research, and service for the benefit of the citizens of Colorado, the United States, and the world.*

CSU Mission: *Inspired by its land-grant heritage, Colorado State University is committed to excellence, setting the standard for public research universities in teaching, research, service and extension for the benefit of the citizens of Colorado, the United States, and the world.*

C. The Values that support our operating practices:

Be ACCOUNTABLE

Promote CIVIC RESPONSIBILITY

Employ a CUSTOMER FOCUS

Promote FREEDOM OF EXPRESSION

Demonstrate INCLUSIVENESS and DIVERSITY

Encourage and reward INNOVATION

Act with INTEGRITY and MUTUAL RESPECT

Provide OPPORTUNITY and ACCESS

Support excellence in TEACHING and RESEARCH

It is instructive to highlight this viewpoint, and the manner in which this University sees itself. These are very worthy and strong ideals, being "the premier system of public higher education in the nation", "committed to excellence", "setting the standard". I am proud to say that CSU appears to be actively striving for these ideals in several ways. Unfortunately, this has not been the case regarding CSU's commitment to its athletic excellence mission, and it is clear that this prior lack of commitment to excellence by the University is significantly affecting CSU's ability to achieve the academic excellence and standards it so strongly desires.

This on-campus stadium represents a clear message of excellence, it represents a re-building of a community focused on the campus itself, it fosters deeper social interaction and inspiration and directly connects outside interest in athletics to the central educational mission of the University, it is inclusive and allows all students on campus to participate and share in the University's successes. It is well past time for CSU to step up and make claim to its bright future. Building this on-campus stadium is just one step in the process, but I wholeheartedly believe it is the right step, and an important initial step about defining who we are and what we expect from ourselves and our community. I encourage you to take this vision and mission of "excellence" seriously, and vote "YES" for the on-campus stadium.

Yours in green and gold,
Len Garner

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:43 AM
To: BILL JAN WOODS
Subject: RE: The stadium

Mr. and Mrs. Woods,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: BILL JAN WOODS [<mailto:bnjwoods@msn.com>]
Sent: Friday, July 27, 2012 6:49 PM
To: CSUS Board
Subject: The stadium

To the Board of Governors,

The leadership of CSU is the best ever and the momentum in place for the new stadium is that which we must acknowledge as unmatched. We must not let this opportunity go without positive action.

We urge your positive vote for the building of a new stadium.

Sincerely,

William (Bill) and Janice Woods
CSU Alumni

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:43 AM
To: David Wilhelm
Subject: RE: YES on a new stadium!

Mr. Wilhelm,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: David Wilhelm [<mailto:wilhelmdavid@yahoo.com>]
Sent: Friday, July 27, 2012 8:30 PM
To: CSUS Board
Cc: presofc@colostate.edu
Subject: YES on a new stadium!

Please build the new stadium its vital to CSU!

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:44 AM
To: Eric Hoffman
Subject: RE:

Mr. Hoffman,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Eric Hoffman [<mailto:ejh72@hotmail.com>]
Sent: Friday, July 27, 2012 8:31 PM
To: CSUS Board; presofc@colostate.edu; Frank, Tony
Subject:

Dear Joseph Zimlich, Dr. Tony Frank and Members of Colorado State University Board of Governors:

I am writing this letter in SUPPORT of building a new on-campus stadium at Colorado State University. I am a Ram Club Member, a season ticket holder and (like my sister and grandparents before me) a proud alumnus.

I believe in the stadium project for three reasons. **First**, I love college football for its pagentry and spirit. Frankly, CSU is sorely lacking in that department and has been as long as I've been familiar with the program. As a university, we've done a poor job of keeping our traditions alive and have failed to weave them into the tapestry of our campus culture. We have traditions, but we've not been good custodians of those traditions and I believe an on-campus stadium is the first step in reviving our school spirit. **Second**, I want my alma matre to strive for excellence in every single endeavor. There is simply no reason we cannot or should not put our best effort forward at all times...whether the activity is academic, athletic or philanthropic. The honest truth is that this university is capable of more and we should want to achieve

excellence in every arena, at every level. If you're going to do something, then do it with conviction and purpose. It's a lesson I try to teach my young son...I'd like to be able to point to my alma matre as an example. **Finally**, I believe a strong athletic profile acts as a most effective public relations tool to recruit academic and athletic talent to our university. Success begets success. Schools like Stanford, Duke and Notre Dame prove that you can not only do one without compromising the other, but the revenue generated by athletics can and does enhance academic prospects.

Re-investing in Hughes is flawed logic: it's good money after bad. All the renovation in the world cannot change the fact that Hughes is detached (physically and spiritually) from the campus and, therefore, the university.

In conclusion, it is very important to me that his stadium gets built. I expect you to vote "Yes!" on this stadium, and support Tony Frank and Jack Graham's vision for the future of this university. I hope that you will see all the benefits and positives this project would bring to Colorado State University and the City of Fort Collins and not allow a few (tragically ill-informed) nay-sayers, who really don't have much of a vested interest in the university, to sway your opinion in this matter.

Thank you for your time and GO RAMS!!!!!!!!!!!!

Signed,
Eric Hoffman
CSU '97
Journalism and Technical Communication

"I shall walk this way but once. Therefore, whatever good I might do, let me do it now. For I shall never walk this way again." Anonymous

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:55 AM
To: Michael Hebb
Subject: RE: On Campus Stadium

Mr. Hebb,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Michael Hebb [<mailto:mdhebb@hotmail.com>]
Sent: Saturday, July 28, 2012 9:25 AM
To: CSUS Board; presofc@colostate.edu
Subject: On Campus Stadium

Dear Board of Governors and President Frank:

I would like to announce my full support of an on campus football stadium at Colorado State University. The location of Hughes Stadium has been a mistake from the days it was constructed and you have the opportunity to rectify that mistake. Now I know that this is an expensive fix, but the positive far outweigh any negatives that an on campus stadium would bring.

An on campus stadium not only would help local business, but it would also significant increase the overall student experience at CSU. Right now, Hughes stadium is a hike for students to get to, and a stadium in close proximity to the student population would give the school more of a feel of the major university that it is.

I would also like to point out that an on campus stadium would make recruiting easier for the football program. Right now, Hughes Stadium is a negative in the recruiting process when compared to other on campus stadiums within the

Mountain West and amongst Football Bowl Subdivision schools in general. A stadium out near the foothills surrounded by a large dirt field does not scream college football.

I had an opportunity once to discuss the impact that the CSU football program had on academics with former President Al Yates. He was President during Sonny Lubick's peak years and he informed me that each year CSU had a good season, the number of applications to the school rose. Just the exposure the football team got meant that the admissions department had more students to choose from and they could select a higher quality of student. Football really can help academics!

I only see two potential negatives to building an on campus stadium, and to be very honest, one of them to me is a positive. The actual construction of the stadium will create havoc for the campus, but that is only a temporary thing. A little bit of discomfort for a bright future is not a bad thing!

But what about the traffic and parking on game days? Ladies and gentlemen, traffic and congestion means vibrancy! It means an exciting experience for the games and gives more to the University and local businesses. So, traffic problems should not be a deterrent to getting this project done!

I thank you for your time.

Michael Hebb
CSU Alum

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:56 AM
To: Dr.Schleisman@comcast.net
Subject: RE: Stadium

Dr. Schleisman,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Dr.Schleisman@comcast.net [<mailto:Dr.Schleisman@comcast.net>]
Sent: Saturday, July 28, 2012 11:11 AM
To: CSUS Board
Cc: presofc@colostate.edu
Subject: Stadium

Good morning,

My name is Ryan Schleisman. I am a local resident, business owner, and former student at CSU. I am also in total support of the new stadium that is being proposed. I feel the stadium is vital to the future of CSU athletics and will play a major role in the local economy. The positive impacts of this project are too numerous to mention in this brief email.

I wanted you to hear from someone like myself, who is supportive of the stadium and who has been silent to this point regarding this project.

I look forward to seeing an increase in the success of all athletics at CSU. I feel the increase in success will give CSU a platform to showcase the many other wonderful and successful academic programs that exist here.

Thank you for your time and cooperation,

Ryan

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:57 AM
To: Ryan Belisle
Subject: RE: SUPPORT of New Stadium

Mr. Belisle,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Ryan Belisle [<mailto:ryanbelisl@hotmail.com>]
Sent: Saturday, July 28, 2012 2:27 PM
To: CSUS Board; presofc@colostate.edu; Frank,Tony
Subject: SUPPORT of New Stadium

I am writing this letter in SUPPORT of building a new on-campus stadium at Colorado State University. I am an alumni, CSU donor, and member of the community.

Please don't let a small, vocal minority of nearby residents stop your decision to proceed with the stadium. There is a large contingent of alumni throughout the state that cannot always get out of work to go to your stadium advisory meetings on week nights. Don't believe that we aren't fully behind this new stadium even though we aren't physically present. This decision needs to be based on what is best for the CSU community and the STATE and you should be careful not to give too much weight to local residents that are within 3 miles of campus.

Like it or not, football is a huge topic of conversation at water coolers in offices all over the Denver Metro area and CSU doesn't often come up as a topic of conversation unless it is through athletics. CSU's reputation and brand awareness throughout the country is largely a function of our athletic success--being a top notch university is not enough.

As a hiring manager, I can assure you that I notice the name of a university on a resume. Absent an intimate knowledge of the school, I more easily recognize schools with successful athletic programs in successful conferences. The company you keep is important and many potentially peer institutions do not want to be associated with universities where mediocrity is acceptable.

Thank you for your time and GO RAMS!!!!!!!!!!!!

Signed,

Ryan Belisle

BA Economics and Political Science 2001
MA Economics 2003

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:57 AM
To: Colin Watkins
Subject: RE: tony.frank@colostate.edu

Mr. Watkins,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Colin Watkins [<mailto:colinwatkins@hotmail.com>]
Sent: Saturday, July 28, 2012 2:42 PM
To: CSUS Board
Subject: tony.frank@colostate.edu

Dear CSU Board of Governors--

I am an college of business alumni from 2005 and am writing in support of the proposal to replace Hughes Stadium with a new multi-use facility and stadium on campus.

The advantages of the stadium are abundant and the argument for it has been made in such a way that I never could. However, I can convey the sense of hope and excitement that has alum and students buzzing for the first time in years. For the athletic program, the desperation was palpable less than 8 months ago. We, the devoted fans, quickly realized that the lack of foresight from previous university administrations placed us in a situation where recovery seemed impossible. Now, the base is rejuvenated and I've already began to hear of alumni groups forming where there was no interest before.

I know that the crowd that opposes the stadium is loud and is not bashful about making themselves heard, however, I

doubt that they are anywhere near the majority of alumni or residents of the city. Further, my interactions with them lead me to conclude anecdotally that they really do not have the best interests of the University or the Athletic program in mind, which should be the main factor in determining whether this proposal should move forward. Colorado State University must demonstrate the same strive for excellency in athletics that it has shown for the campus and academics.

I just wanted to let you know that, although we're not as boisterous as the anti-stadium crowd, we're out here and we support the new stadium plan.

Colin Watkins

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:58 AM
To: John Hintzman
Subject: RE: Be Bold!

Mr. Hintzman,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: John Hintzman [mailto:johnh@mypfsinsurance.com]
Sent: Saturday, July 28, 2012 5:44 PM
To: CSUS Board
Subject: Be Bold!

Joseph Zimlich, Chair
Board of Governors
Colorado State University System

Dear Mr. Zimlich,

My name is John Hintzman. I am a 1984 graduate of Colorado State University, a football season ticket holder since 1988 and have been a resident of Fort Collins for 31 years. I am writing you this letter as a person that is passionate about Colorado State University and Fort Collins.

I am a proponent of a new on campus stadium, but my reasoning isn't from the standpoint of our position in the football standings, rather it's from the standpoint of our position as an academic institution. I applaud the University's efforts in dealing with shrinking dollars for higher education by looking to position Colorado State University in a place that is desirable for students to further their education. My concern is that by remaining status quo, status quo will be gone within a few years. At the risk of sounding over dramatic, this is the time that the University needs to be positioning itself to remain in the conversation as a viable university. In order to make this happen, all of the colleges that make up the University as well as the athletic department need to be marketing to the students/parents that pay the bills. One can not discount the marketing impact that a successful athletic department has on the University overall. As a society, are our priorities out of order? Perhaps, but that debate is not the purpose of my letter. However, I do know that quite often the success of an athletic department is a consideration for where a student chooses to go to school.

I'm proud of Colorado State University and its accomplishments when you compare us with other land grant institutions west of the Mississippi. Regardless of which metric you would like to use to compare us with other land grant institutions, CSU measures close to the top in all of those measurements. Unfortunately, when the predecessors to the PAC 10 and Big 12 athletic conferences were being formed 60 plus years ago, Fort Collins and Colorado A&M were nothing more than a dusty outpost. Even though we measure favorably with these peer institutions of the Big 12 and PAC 10, we don't measure up on the athletic fields and courts due to the current status of the Mountain West Athletic conference. We are missing out on millions of dollars that could be coming to CSU because we're not in what is perceived to be a more glamorous athletic conference. Meanwhile, we belong to an athletic conference that is only a shell of what it used to be. It's very disheartening to see so many of our former conference foes and rivals such as; Utah, BYU, San Diego State and others leave the conference because they had themselves positioned to receive more lucrative offers from other conferences. However, when we measure ourselves from the standpoint of athletics who are our peers? Are we to compare ourselves with the Iowa State's, Kansas State's, Oklahoma State's, University of Arizona, Oregon State's and Washington's State's or are we to be compared with the Montana State's, Utah State's and Idaho State's. I believe we control our own destiny when it comes to who will be considered our peers both academically and athletically.

Does a new stadium guarantee an invitation to the Big 12 or PAC 10? The answer is no. However, it does send a clear message to those conferences that not only does CSU take its academics seriously, but we also place a priority on athletics. Academics and athletics go hand in hand; it's time for us to excel at both and position our university as a desired place for students to receive a higher education.

Be Bold and Go Rams!

John Hintzman
Colorado State University '84

John Hintzman
4848 Thompson Parkway, Ste 200
Johnstown, CO 80534
Direct Line 970-776-1892
Cell 970-556-8368
Fax 970-635-9401
johnh@mypfsinsurance.com
<http://www.linkedin.com/in/johnhintzman>

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:59 AM
To: Chris Brady
Subject: RE: Colorado State and the new stadium

Mr. Brady,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Chris Brady [mailto:chrisb@goldeneagledist.com]
Sent: Saturday, July 28, 2012 11:59 PM
To: CSUS Board
Cc: Frank, Tony
Subject: Colorado State and the new stadium

Ladies and Gentlemen,

I am writing this email in the hopes of garnering your support for the proposed on campus stadium at Colorado State University. As I'm sure you're already aware, this proposed facility has brought out very emotional support and opposition on campus, in town, and around the country. As a CSU alumni, I am strongly in favor of building this privately funded multi-use facility. For years I have been an advocate of replacing Hughes stadium, but I never envisioned a possibility that it could occur on campus. Every effort possible has been made over the years to bring Hughes Stadium up to the standards that my alma mater needs to demand of all of their facilities. Despite generous donations from Pat Stryker, and many others, those standards have proven elusive and it appears that they will never be achieved, even if the funding existed. As a regular attendee of Hughes stadium, it is very clear that the stadium needs to be replaced with a more state of the art facility that offers better amenities such as improved bathrooms and

concessions, better accessibility, and isn't built on a substrate that creates annual cracking and decay of the structure itself.

Dr. Tony Frank has done an amazing job of finding people to address this issue, and instead of just identifying problems – they have offered solutions. Very creative and achievable solutions. An avenue for private funding of a state of the art multi-purpose facility with a footprint that only impacts a parking lot, and a location that promises greater engagement from students, fans, and alumni. This enhanced engagement carries with it the very real promise of great economic opportunities. Not only will construction create jobs in a tough economy, but completion can only benefit Ft. Collins businesses that have historically not seen any benefit from events at Hughes. Those are of course the short term benefits. In the long term, a new multi-purpose facility will keep alumni more connected with the University which will inevitably result in a higher level of giving. The State Legislature is certainly not showering Colorado State with funding, and any avenue towards increasing private academic giving absolutely needs to receive the highest consideration.

Colorado State University is at a crossroads, and I'm not confident that we'll get another opportunity to do something that can have so much positive impact on the future of this University. A new multi-purpose facility will allow for more athletic programs (soccer won't fit in Hughes and nobody is making that drive to watch lacrosse), will generate more revenue for CSU directly through seat sales and special events, as well as indirectly through increased alumni support. Everything seems to be aligned to make this fantastic campus upgrade happen. Donors have apparently been identified that will give to a stadium without affecting academic gifting, there is a spot on campus for this potentially beautiful centerpiece that does not adversely affect current facilities or needed expansions of academic facilities in the future, and there is currently overwhelming support among the CSU and Ft. Collins communities for this to happen (despite what may be indicated by some very disingenuous polling data provided by the stadium opposition). Once upon a time CSU was left out of the WAC due to poor facilities, and only gained access by building Hughes. We're suffering the same fate today, and much of that is due to Hughes stadium not being up to the standards of the more affluent conferences. If we took our athletics seriously, we might well be receiving \$20mil+ annually in TV revenue. We can still get there, but time is running out.

Among all of the rhetoric surrounding this heated debate over a new stadium, someone made the analogy of a university's athletic department being the "front porch" of the entire school. The athletics not only make a valuable contribution to a well rounded college education, they also provide "curb appeal". It makes sense to look at it that way, as a university's athletics are unquestionably the strongest marketing arm that a university has. I never miss an opportunity to brag about Colorado States academics and the achievements of our alumni, professors, and research programs. Unfortunately, despite such a stellar academic track record, we're just not known very well. "Colorado State? Oh yeah, Boulder is beautiful." We are one of the nicest houses in the country, with the most run down front porch around. Let's move the front porch on campus, make it beautiful, and start using our athletics to get the brightest young minds in the country to take a look inside at the kitchen and sitting room. Let's use athletics as a vehicle to increase academic giving so that my grandchildren can maybe afford to attend CSU someday. We have the opportunity to make a dramatic investment in the future of Colorado State University, and we'll get to do it with somebody else's money. How can we possibly pass that up?

Thank you for taking the time to consider this very important next step in CSU's future,

Chris Brady

From: CSUS Board
Sent: Tuesday, August 14, 2012 11:07 AM
To: ramfan77@aol.com
Subject: RE: Support for on campus stadium

Mr. Keefe,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: ramfan77@aol.com [<mailto:ramfan77@aol.com>]
Sent: Sunday, July 29, 2012 11:38 AM
To: presofc@colostate.edu; "[csus board](mailto:csus_board@mail.colostate.edu)"@mail.colostate.edu
Subject: Support for on campus stadium

Dr. Tony Frank, President Colorado State University
Board of Governors of Colorado State University, Joe Zimlich Chair

I am writing to express my support for an on-campus stadium at Colorado State University.

I would first like to introduce myself. I am Kevin Keefe, a proud Alumnus of Colorado State University, Class of 1981 in the College of Business. I have been a season ticket holder for about 25 years as well as a Ram Club member for about the same number of years. Currently I am a member of the Ram Club Board and a Ram Club member at the Silver Ram level. I am also a basketball season ticket holder and this year have also purchased volleyball season tickets. In addition to being on the Ram Club Board I am now starting my first term as a member of the Alumni Association Board of Directors and a Life Member of the Alumni Association. I am also the President of the Morgan County CSU Alumni Association (I just had to recently resign, though, as I am moving to Ft Collins). I am invested in and care about our University.

I have lived in Lamar, Denver and Fort Morgan and would travel to the games but would never have the time when

coming to the games to go to campus. I was in town for another event last year and was on campus and I thought, "WOW!" The last two years I have organized a bus trip for Morgan County residents to go to a football game. We were given a tour of the suites, Rams Horn and the press box at Hughes, but after having been on campus I thought how cool would it have been to be on campus and seen all that is happening. We could have toured the campus and then possibly had a get-together at the Ag Sciences building. With Hughes being located where it is, time would not allow our group to be able to tour campus.

I also am excited about all the other opportunities to use the facility. All of these events will also give us an opportunity to bring people to campus.

I have been impressed with the process as I think all issues have been addressed. An on-campus stadium will greatly benefit the University.

We should be proud of our campus and seek every opportunity to "show it off" to our Alumni and friends.

Thank you for your time.

Kevin Keefe
Class of 1981.

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:59 AM
To: Kendall,L
Subject: RE: On-Campus Stadium

Mr. Kendall,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Larry Kendall [<mailto:lkendall@thegroupinc.com>]
Sent: Sunday, July 29, 2012 2:32 PM
To: CSUS Board
Subject: On-Campus Stadium

Mr. Joe Zimlich, Chairman
Board of Governors

Dear Joe and Board of Governors,

Attached is a summary of research for support of building an on-campus stadium at Colorado State University. I would greatly appreciate it if you would distribute this letter to all of the Governors.

Thank you for your wonderful support of CSU.

Larry Kendall

Larry Kendall

The Group, Inc.
2803 East Harmony Road
Fort Collins, Colorado 80528

Office Phone: 970-377-6070
Mobile Phone: 970-222-0349
Email: Larry@NinjaSelling.com

July 27, 2012

Mr. Joe Zimlich, Chairman
Board of Governors

Subject: CSU On-Campus Stadium

Dear Joe and Board of Governors,

I'm writing this letter in support of the plans for an on-campus stadium at Colorado State University. I believe this stadium will play an integral role in building traditions and culture among CSU students as well as better connecting alumni and friends to the University, resulting in increased fundraising and support. I base these comments on the following research.

For 5 years I served on the CSU Development Council and was Chair for 2 years. During this time I was also asked to chair a task force to determine why our alumni participation rate was well below the national average as well as what we needed to do to increase fundraising from alumni and friends of the University. We benchmarked the development programs of a number of land grant universities as well as researched why people give to a university.

Here are our major findings: People support a university because of their "feelings" and "connection" to the university. Their feelings and connection tend to be focused in the following areas:

1. People. This ranges from the good feelings they have about friends they met in college, meeting their future spouse, and special professors who made a difference in their lives.

2. Special Places. Special places on campus (and off campus) are places they remember for the good times and special memories. This is where a university's physical design is important. At CSU, examples of special places are the oval, the lagoon, and Lory Student Center. Hughes Stadium is not considered a special place. On university campuses where they have an on-campus stadium, the stadium was considered a special place. We did see higher alumni participation rates as well as higher fundraising at those universities with an on-campus stadium.

3. Events and Traditions. Special events that build traditions and culture are often mentioned. At CSU we have not built many of these over the years. At universities with rich traditions, many of their events are held in the on-campus stadium with rich traditions of a "game day" experience. In this regard, you may have seen the article by the Denver Post sportswriter who has covered games in nearly every major college stadium. He rated the game experience at Hughes as one of the 10 worst in the nation.

4. Connection and Synergy of Athletics, Alumni, and Academics. Once they graduate, alums stay connected to the university through sports, especially the football program. Regardless of where they live, they follow the team, and reflect back on the "people, places, events and traditions" enjoyed during their college days. A new on-campus stadium alone will not, by itself, increase fundraising support from alumni and friends. A strong connection and outreach program is necessary to build and maintain relationships as well. I believe we have that now with the progress President Frank is making and especially with the excellent work of Brett Anderson. A missed opportunity in this area was during the Sonny Lubick era, when our teams were winning championships and we were nationally ranked, yet our

outreach programs were not yet fully developed. We hadn't made the connection between Athletics, Alumni, and Academics. When these three "A's" are connected (versus competing), the university experiences synergy in all three areas.

5. Vision. In fundraising, we learned that "money flows to vision". President Frank has proposed a bold vision for the future of CSU - not only for athletics, but also for the synergy it will help create in the student experience, building traditions, alumni participation, pride, and financial support for academic programs. The on-campus stadium is a critical building block for this synergy to take place.

Recent Case Study: Finally, regarding the opposition of the on-campus stadium by some local citizens, I would like to point out that many (not all) of these people are C.A.V.E. people - Citizens Against Virtually Everything. My wife, Pat, and I have lived in Fort Collins for 40 years and we have seen this group oppose virtually every new idea or vision. In the case of the on-campus stadium, most of them do not attend games and most do not significantly support the university. Their opposition to the stadium is not unique - they oppose virtually everything.

A classic example of this group's opposition to a vision of CSU was their efforts to prevent the University Center for the Arts at the old Fort Collins High School. They brought out their usual arsenal of objections - it will destroy the neighborhood, will cause traffic and parking problems, is too expensive, the money should be used for academics, the trial gardens will destroy the park, the old Fort Collins High School gymnasium is an historic structure that will be destroyed, etc. The City of Fort Collins voted down the proposal. Fortunately, the CSU leadership had the vision and courage to go forward anyway. Today we have one of the great jewels of the University and of Fort Collins. In fact, now the University Center for the Arts and the trial gardens in front of it are featured on numerous publications promoting Fort Collins - including publications produced by the same City of Fort Collins that opposed the project. The University Center for the Arts is considered one of the most "special places" in the entire city and on the campus.

The new on-campus stadium will also one day be considered one of the most "special places" on campus and in Fort Collins - as well as one of the most remembered places, events, and traditions by students and alums. I encourage you to build the vision.

Thank you for taking the time to review this letter and for your commitment to CSU.

All the best for CSU,

Larry Kendall

Larry Kendall
The Group, Inc.
2803 East Harmony Road
Fort Collins, Colorado 80528

From: CSUS Board
Sent: Tuesday, August 14, 2012 11:01 AM
To: Norm Warner
Subject: RE: Support for the new stadium

Mr. Warner,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Norm Warner [<mailto:nwarner9@gmail.com>]
Sent: Sunday, July 29, 2012 5:22 PM
To: CSUS Board
Subject: Support for the new stadium

Dear Mr. Zimlich:

I am a 1965 graduate of CSU, and my father graduated in 1934. We have continuously supported CSU since 1930. 20 years as a Ram Club member and volunteer fund raiser. Still have the same 4 tickets at Hughes since it first opened. That was an exciting time, but the University has grown to where it is time for a change. Although a new one will be expensive, it will be worth it. As you know, we just completed fund raising for academia and exceeded our goal. I have tremendous respect for our leaders, Tony, Jack and Brett, and they are confident that we can succeed funding this project privately.

I love CSU in all aspects, not just athletics but academics as well. I am ashamed of the naysayers who do not support athletics who are so selfish with their attitudes. I never heard a negative word from the supporters of athletics when the most recent successful drive for education and academia was underway. I wish those naysayers could direct their efforts toward a more constructive effort rather than negatively attacking the

athletic program. Shame on them; part of a well rounded college education is enjoying intercollegiate sports events.

Anyway, I am sure you are receiving numerous letters from the other side, there are always those who do not support athletics in college, but CSU is a wonderful educational institution that is getting better everyday! Having a new, much better located stadium will help bring up our athletic programs to a higher level, AND only add to the wonderful college education that students receive here. Not all of a college education is learned in the classroom from books and lectures!

Please give the support of the Board to the construction of the new, on campus stadium. Build it, and they will come!

Thank you for your consideration in this matter and for all that you do for our Colorado State University!

Best RAM regards,

Norm Warner '65

From: CSUS Board
Sent: Tuesday, August 14, 2012 11:01 AM
To: James Huston
Subject: RE: A Student's Opinion on the Stadium

Mr. Huston,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: James Huston [<mailto:jshuston@rams.colostate.edu>]
Sent: Sunday, July 29, 2012 6:40 PM
To: CSUS Board
Subject: A Student's Opinion on the Stadium

Dear CSU Board of Governors--

I am a current student at Colorado State and felt that it would be appropriate to voice my opinion on the proposed stadium. There has been a very vocal minority opposing the construction of the stadium, but their views seem to be shortsighted and mislead. The approval of the construction of this stadium does not limit the university to be a slave to athletics, but expands school spirit, university economics, the national image, and the academics of Colorado State University.

From the perspective of a student, I can tell you that the support of the university, especially around athletics, is rather lackluster. The lack of dedication for so many years to something that used to be the highlight of the university has resulted in decreasing attendance and donations to our athletics

program. Although I am graduating this year, this project inspires me to be a lifelong fan. It will re-ignite alumni to the spirit that they have felt before to their university. This improved school spirit can also drive the economics of the university.

The potential revenue that can come from a new stadium with a re-ignited school spirit would be able to supply our university with the funds it deserves, not only for athletics, but also for academics. With the income successful athletic programs are able to create, they are able to maintain and expand academic buildings and facilities.

This stadium is a chance to reclaim the dedication to national identity that Colorado State used to have. Expansion and dedication in athletics is usually the first thing that prospective students around the country will see. As an out of state student, if I saw that Colorado State didn't have a serious dedication to always improving itself, I wouldn't have applied. This is an opportunity to show the greatness of Colorado State University out into the nation. Athletics is one of the biggest public relations that any university has.

The building of this stadium is a statement that our university aspires to be a national image of greatness. Choosing to not build will be a statement of apathy towards the improvement of Colorado State University. Although many alumni and students are unable to make it to meetings about the stadium, I urge you not to be swayed by an uninformed, vocal minority.

Sincerely,
James Scott Huston

From: CSUS Board
Sent: Tuesday, August 14, 2012 11:02 AM
To: Taras Lewus
Subject: RE: Another Ram in support of a new stadium

Mr. Lewus,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Taras Lewus [<mailto:tarasbulba79@hotmail.com>]
Sent: Monday, July 30, 2012 9:16 AM
To: CSUS Board
Cc: presofc@colostate.edu
Subject: Another Ram in support of a new stadium

To the Board of Governor's,

I do not often write these type of emails assuming they get lost in the mix. However I know you have an important decision coming up and I needed to document my support for a new stadium in some fashion.

I love Fort Collins and I am a Colorado State Ram through and through. Born and raised in Fort Collins to parents that taught at and worked for the university. I (along with my two siblings) graduated from CSU and my parents still live in Fort Collins. I have very fond memories of Fort Collins and Hughes stadium and have a true love for all things CSU. Some of my fondest memories as a child were attending CSU Football games with my father...even if the stadium wasn't packed in the early 80's. I've been fortunate enough in life to be able to donate to the university to support both academics and athletics. I think donating has helped me always feel connected to CSU even though I now live in Erie, CO.

With that said, I believe that it is now time for Hughes to be replaced for Colorado State's athletic future. I do not think you need to spend time reading an email that restates all of the reasons that we support the new stadium and refutes any concerns for those which do not want to see this. What I do want to express is that there is a large number of individuals like me that support the new stadium but do not often write emails/letters/comments such as this. We are the donors to CSU with active ties to the city and community who want to see CSU thrive athletically but don't often spend time trying to convince people to agree with us. My siblings and I are all season ticket holders for CSU football who love spending time together tailgating before football games. That won't change whether you decide to build a new stadium or not. We love CSU and will be there to support the football team and university either way. However, we all believe that building this stadium will help bring the excitement and changes we need to get more of Fort Collins, Denver, all of Colorado at the games supporting the Rams like us.

If you do read this I appreciate the time you spent understanding that those of us that really love both CSU and Fort Collins are in support of this!

Regards,

Taras Lewus
Colorado State University Chemical Engineering Program Graduate 2001
Fort Collins Resident 1979 - 2001
Lover of all things CSU

From: CSUS Board
Sent: Tuesday, August 14, 2012 11:03 AM
To: Wold, Jim
Subject: RE: Build the SOB!!

Mr. Wold,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Wold, Jim [<mailto:Jim.Wold@heska.com>]
Sent: Monday, July 30, 2012 9:30 AM
To: CSUS Board; presofc@colostate.edu; Frank, Tony
Subject: FW: Build the SOB!!

To Whom It May Concern: I'm sending this e-mail in support of the new proposed on campus stadium and feel it would be a great addition to our town and college. I am not a CSU grad but do enjoy going to a game on occasion and think the new location would make it much more convenient to attend and would probably go to even more games if the stadium is built.

Sincerely,
Jim Wold
Fort Collins resident since 1976

From: Hall, Scott
Sent: Friday, July 27, 2012 9:33 AM
To: Waskom, Jeannie; Clark, Sean; Wold, Jim; O'Connor, Randy
Subject: Build the SOB!!

E-mail the CSU Board of Governors and CSU president Tony Frank and show your support for building an on-campus stadium. Here are the e-mails of the Board of Governors and President Tony Frank:

csus_board@mail.colostate.edu The Board Chair is Joe Zimlich.
presofc@colostate.edu or tony.frank@colostate.edu for Tony Frank

Just make it short and to the point.

Thanks!

Scott

From: CSUS Board
Sent: Tuesday, August 14, 2012 11:08 AM
To: Luke Foster
Subject: RE: On Campus Stadium Needed

Mr. Foster,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Luke Foster [<mailto:lukefstr@yahoo.com>]
Sent: Monday, July 30, 2012 12:52 PM
To: CSUS Board
Subject: On Campus Stadium Needed

To whom it may concern;

Hello my name is Lucas Foster and I am a CSU alumni and a supporter of CSU athletics, mainly football. Nevertheless, I enjoy taking my family to every home game along with a number of other games to include basketball and volleyball. I am writing to tell you that I believe it is absolutely necessary to have an on campus stadium to take CSU to the next level of athletics. I know for a fact that the attendance to the games would increase drastically along with revenue associated with CSU athletics. Please support the proposed on campus stadium. Thank you for your time and consideration.

Lucas Foster

From: CSUS Board
Sent: Tuesday, August 14, 2012 11:10 AM
To: Gene Vaughan
Subject: RE: CSU Stadium

Mr. Vaughan,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Gene Vaughan [<mailto:gvaughan@homesincolorado.com>]
Sent: Monday, July 30, 2012 2:19 PM
To: Tony Frank
Cc: CSUS Board
Subject: CSU Stadium

Dear Dr. Frank:

Congratulations on meeting and exceeding the \$500 million fundraising goal! I appreciate your leadership and the support given to you by the Board of Governors.

I graduated from CSU with a Bachelor of Science degree in 1970 and a Master of Education degree in 1972. (In 2006, I was recognized by the College of Applied Human Sciences as an "Honored Alumnus"). My wife and I contribute to that college each year in the amount of

\$8,000-\$10,000. We contribute to the College of Business. We contribute personally or through our company to the Athletic Department, or Nelligan's Sports Marketing, approximately \$25,000. Of course, we are season ticket holds in both football and basketball. We have attended virtually all games when I'm in Fort Collins. We do not bring to your attention these facts for personal glorification or credit because there are many people who do a lot more than us, but to evidence to you we are CSU fans at all levels and committed to its success. We are engaged for CSU!

I wholeheartedly support the concept of an on-campus, new stadium! I am tired of apologizing for CSU football! I've been doing so since 1965 when I arrived on campus. Except for a brief show of success under Sonny Lubick, CSU has been a "wait until next year" program. I applaud the first few months of Jack Graham's leadership and vision. I know he has your support. I was here when Dr. Morgan put the stadium off campus in the foothills. It was a mistake then and still is. I want to let you know that the opposition to the on-campus stadium is small, although vocal. The vast majority of Ram fans and CSU supporters favor the new stadium. I would love to poll the 95,000 donors to the \$500 million campaign. I bet it would be a landslide in favor of an on-campus stadium. For our football program to succeed, we must get the whole state involved and out-of-state alumni. The on-campus venue will greatly help with that. As you make your decision on this issue, I know that this is for Colorado State University not Fort Collins City College. It is a state decision not a city decision. But there are many positive outcomes for the city. Economic development is greatly enhanced at many levels.

It seems like we in Fort Collins have a way of making "no-brainer" decisions difficult. I can't help but see similarities to the arrival of Anheuser Busch. When their intentions were announced, we were elated! There was 90% approval. But as the narrow minded, near sighted, negative opposition started, the non-factual campaign the community became divided. Eventually an election decided 54-46 to work with AB. They came and have provided wonderful employment, capital improvement, a positive corporate citizenship, and the spark for the micro-brew industry that political leaders and the community are so proud of. A great outcome! This on-campus stadium will be the same!

Thanks for being a great leader of CSU in difficult times. I appreciate your courage and you have my total support

Yours truly,

Gene Vaughan

Gene Vaughan
Broker/Owner
RE/MAX Alliance
970-227-5968
Genev@remax.net
www.genevaughan.com

From: CSUS Board
Sent: Tuesday, August 14, 2012 11:36 AM
To: Randy Morgan
Subject: RE: Proposed Stadium

Mr. Morgan,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Randy Morgan [<mailto:randy@outpostsunsport.com>]
Sent: Monday, July 30, 2012 3:41 PM
To: CSUS Board
Subject: Proposed Stadium

Dear Board of Governors,

I am an alumni and former athlete of CSU, and a 40 year business owner in Fort Collins. I was frankly ambivalent to the idea of the new stadium in the beginning, but after hearing the pros and cons from many different parties, I am strongly in favor of it being built. I am a member of the Fort Collins Coloradoan Editorial Board and have been fortunate to hear from the SOS people and President Frank. I think that should CSU be successful in building the new stadium, it will be a huge win for not only CSU, but Fort Collins as well. Most of the naysayers that I have heard from would prefer that CSU not have an athletic department at all. Many of them have never attended a football game at Hughes. When I arrived as a student in 1971, one of my first questions was; Why isn't the stadium on campus? In all of those years since, I attend many games, but never go out to dinner after the game. I think most of us go home and we lose that connection with the campus and university. An on campus stadium could do great things for improved alumni relations, which hopefully would translate into improved donations for all departments in the university, not just athletics.

My only concern regarding building the stadium is the funding. I think if that piece can be put in place, then the stadium would be just one more piece to continuing the incredible improvements to CSU. I am very proud to be associated with not only the athletic department, but several of the colleges as well.

Sincerely,



Randy Morgan
931 E Harmony Rd. #1 | Fort Collins, CO 80525
970.225.1455 | www.outpostsunsport.com

From: CSUS Board
Sent: Tuesday, August 14, 2012 11:39 AM
To: Jay Dedrick
Subject: RE: Support for on-campus stadium

Mr. Dedrick,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Jay Dedrick [<mailto:jwdedrick96@yahoo.com>]
Sent: Tuesday, July 31, 2012 10:41 AM
To: CSUS Board; Frank, Tony
Subject: Support for on-campus stadium

To the CSU Board of Governors and Dr. Frank,

Because I live and work in the Denver area and cannot attend the public meeting tonight, I hope you will accept my note as a statement of support for pursuing an on-campus stadium at Colorado State University, my alma mater.

As a longtime member of the Alumni Association and the Ram Club, my and my family's association with the university has been an ongoing, valued part of my life for many years. I attend at least one and up to three football games each season. I'd like to have reason to attend more often. I wholeheartedly agree with the assessment that a new, improved stadium built on campus would be transformational for the university and the athletics department, and would inspire heightened support from alumni and fans.

Thank you for the thoughtful, deliberate consideration you have given this matter. I look forward to learning of the next steps in the weeks ahead.

Sincerely,

Jay Dedrick
(Technical Journalism, '87)
12432 King St.
Broomfield, CO 80020
303-464-6776

From: CSUS Board
Sent: Tuesday, August 14, 2012 11:38 AM
To: Jacque Niesent
Subject: RE: If you build it they will come

Mr. Niesent,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Jacque Niesent [<mailto:Jacque.Niesent@nursefamilypartnership.org>]
Sent: Tuesday, July 31, 2012 7:43 AM
To: CSUS Board
Subject: If you build it they will come

As a long-time supporter of CSU in general (both academics and athletics), I want to let you know I am a supporter of the new stadium build. I also realize that we need to be careful in this time of economic stress but hope that in doing the build we can generate more money and recognition for Colorado State University academics and athletics. Let's make it a win for the entire University and our community.

Thank you.

Jacque Niesent | Executive Assistant
Nurse-Family Partnership National Service Office
1900 Grant St., Suite 400, Denver, CO 80203
Direct: 303.327.4263 cell: 970.227.1157
Toll Free: 866.864.5226 E-Fax: 303.951.3863
jacque.niesent@nursefamilypartnership.org
Links: [Website](#) | [Facebook](#) | [Twitter](#)

From: CSUS Board
Sent: Tuesday, August 14, 2012 11:37 AM
To: Tim Kruglet
Subject: RE: Stadium

Mr. Kruglet,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Tim Kruglet [<mailto:tkruglet@comcast.net>]
Sent: Monday, July 30, 2012 10:35 PM
To: CSUS Board
Subject: Stadium

I am all for the stadium.

From: CSUS Board
Sent: Tuesday, August 14, 2012 11:40 AM
To: O'Connor, Randy
Subject: RE:

Mr. O'Connor,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: O'Connor, Randy [<mailto:randy.oconnor@heska.com>]
Sent: Tuesday, July 31, 2012 2:25 PM
To: CSUS Board
Cc: Frank, Tony; presofc@colostate.edu
Subject:

To whom it may concern,

I am a 43 year old male, Former CSU student, Colorado native and a resident of Ft. Collins for 25 years. I live about a mile east of Campus and think an on stadium campus would be fantastic. I imagine how great it will be to be able to walk or ride my bike down the spring creek trail to go watch The Rammies play on a beautiful fall Saturday afternoon. In the past I wouldn't even know there was a home game going on. No green and gold being displayed around town. No sound of the band. No excitement generated by a game day atmosphere.

Hughes is too far away for fans to make a real connection with the team and the school.

Bring Ram football back to campus and generate that buzz. Create traditions. Create memories. Business owners will thrive and fans will be happy. Bring CSU football into the 2000's and beyond.

Randy O'Connor

1

Go Rams!

From: CSUS Board
Sent: Tuesday, August 14, 2012 11:40 AM
To: Mike Elmore
Subject: RE: I support the On-Campus Stadium

Mr. Elmore,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Mike Elmore [mailto:mike_elmore1301@hotmail.com]
Sent: Tuesday, July 31, 2012 3:59 PM
To: CSUS Board
Cc: presofc@colostate.edu
Subject: I support the On-Campus Stadium

I wanted to quickly write to let you know I strongly support an on-campus stadium.

It will energize the football program (yes, they still need to win games) and increase support from alumni, especially from the Denver area.

Regards,
Mike Elmore '93

From: CSUS Board
Sent: Tuesday, August 14, 2012 11:41 AM
To: Mark Knudson
Subject: RE: CSU on-campus stadium effort

Mr. Knudson,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Mark Knudson [mailto:mark@elevationsportsnet.com]
Sent: Tuesday, July 31, 2012 4:08 PM
To: joel@ramnation.com
Cc: CSUS Board; presofc@colostate.edu
Subject: CSU on-campus stadium effort

Dear Mr. Zimlich and the Colorado State Board of Governors,

My name is Mark Knudson, Colorado State Class of 1983. I'm writing you to "voice" my support for the efforts to build a first class football stadium on the campus at CSU. This is not only a great idea, but it's an idea that is CRITICAL to the future of CSU athletics.

My background is as a former CSU and professional baseball player, and a current member of the sports media (BA in Technical Journalism). Since my graduation from CSU, I have traveled around the country, visited and competed in many baseball AND football stadiums, and have come to find out the tremendous value in having a first class facility. Don't be fooled into thinking that a top notch facility does not matter to incoming recruits, for instance. The best programs have

the best facilities, and Colorado State has fallen behind our competition in this area. The indoor practice facility is a great start, but it is only a start. The new football stadium is needed to complete the project.

I have been an vocal advocate for a new football stadium at CSU for many many years, and I am grateful that President Frank and Jack Graham share that opinion. We have a terrific campus that is lifeless on football Saturdays. That's a shame. It should not be that way. The campus should be alive with bed sheets hanging out of dorm windows, urging the Rams on to a big win. Alive with fans and alumni moving through the campus bookstore to find their favorite green and gold attire. Alive with food vendors serving eager fans. Alive with the feel of a HUGE game day. Imagine ESPN Game Day on Campus for the Border War! It could happen. What a tremendous (free) advertisement for our school!

You look at some of the outstanding universities in the nation, and almost all of them are able to showcase their campus to the nation on football Saturdays. We need to take our rightful place in that order and showcase our campus that way.

Opponents of the stadium are being short sighted and reactionary. They want things to stay the same. I don't see "the same" benefiting the school in any way. They want football to remain "small time," at CSU - unimportant to anyone other than die-hard fans. They're missing the boat. Football can be a vehicle to drive prospective students to Colorado State. A good football team reflects very well on the university as a whole. You can't buy that kind of promotion.

Change is not a bad thing. Just because they replaced Yankee Stadium does not in any way diminish the events and milestones that were achieved in the old park. There is a time to let go of things that are outdated, like dirt parking lots and terrible traffic access in and out of stadium parking lots. Nostalgia is fine when it's not the overwhelming factor in making a decision.

In 2011, the independent sports web site *Bleacher Report* ranked the 120 Division IA College Football Stadiums. Hughes Stadium was ranked 96th. I think they were being generous. Hughes Stadium, even with the renovations that cost \$15 million a few years ago, is outdated, isolated, and makes our outstanding university appear second rate. It's time for a change!

Dr. Frank and Mr. Graham have developed a solid plan for building this new first class facility. It is not economically cumbersome. It will rejuvenate the campus and end up be a financial benefit to the entire area. I was involved in the movement to build what ended up being named Coors Field in Denver. There was the same kind of opposition to that as there is to a new CSU football stadium. Who ended up being correct on that issue?

I urge you to help our great university take a big leap forward and approve the construction of our new stadium. Everyone in the CSU community will benefit and be glad the school had the foresight to aim high.

Sincerely,

Mark Knudson, Class of 1983

From: CSUS Board
Sent: Tuesday, August 14, 2012 11:42 AM
To: Bowman, Kirk
Subject: RE: When the Rams win...CSU wins!

Mr. Bowman,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Bowman, Kirk [<mailto:Kirk.Bowman@stryker.com>]
Sent: Tuesday, July 31, 2012 4:47 PM
To: CSUS Board
Cc: presofc@colostate.edu
Subject: When the Rams win...CSU wins!

To Whom it May Concern,

As a Southern Californian kid arriving on CSU's campus in 1992, I experienced a profound culture shock. Ft. Collins and CSU were nothing like my suburban-LA home, from the type of restaurants available in town to the "attractiveness" of the co-ed's (both of these are undoubtedly important to an 18 yr old male). Over the course of the next 5 years, Ft. Collins and the campus area experienced a renaissance of sorts...campus exploded with out-of-state students and the City of Ft. Collins grew at an exponential rate.

Was it a coincidence that Sonny Lubick had arrived on campus in 1993 and CSU had its most successful period in 100 years of intercollegiate sports? I'm not naive enough to believe that CSU Football was solely responsible for this prosperous time but it certainly helped fuel the expansion on campus and around the city. Anecdotally, I've had several

conversations over the years with “East Coast” friends that said they had seen CSU on a national telecast, liked the uniforms, or the vignettes on the City of Ft. Collins and decided to send in an application.

With the current political/conference environment CSU needs another push into the national spotlight, and last time I checked, Sonny is retired and isn't coming back. The on-campus stadium proposition is the ONLY chance CSU has of returning to national relevance. I believe you have the right people in place with Coach McElwain and Jack Graham, now give them the resources and facilities they need to finish the job! Building an on-campus stadium is an investment in CSU that will pay dividends for the university and the City of Ft. Collins for decades...BE BOLD and GO RAMS!

Sincerely,

Kirk Bowman
Class of '97

Kirk Bowman
Stryker Orthopaedics- Joint Preservation
Sales Manager- Western US

(303) 990-2410 mobile
(855) 251-3649 fax
kirk.bowman@stryker.com

From: CSUS Board
Sent: Tuesday, August 14, 2012 11:42 AM
To: Rippe, Troy
Subject: RE: On Campus Stadium

Mr. Rippe,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Rippe, Troy [<mailto:TRIPPE@TRANE.COM>]
Sent: Tuesday, July 31, 2012 6:41 PM
To: CSUS Board
Subject: On Campus Stadium

Board of Governors of Colorado State University,

I am writing you as an alumnus (mechanical engineering class of 05') and in response to the efforts of a fringe group to inform you of my support and wish for an on campus stadium. At first I was conflicted on the topic with the myriad of information (and misinformation) out there. However after doing some research on funding, as well as research into the benefits vs. cost as well as the findings of the stadium advisory committee, and seeing for myself some of the misleading tactics of a small group of townspeople (who clearly have an agenda against organized football and big time college sports more than this actual stadium) I have shifted fully to the side of support.

I attended the 1870 dinner this year as a donor and I wish to pledge that I will proudly continue my support not only towards academics but especially this cause if you choose to move forward with approving it. On a philosophical level, as a land grant

institution I don't believe we would stop any other department on campus from raising private funds and improving facilities to better themselves if they could. Why should the athletic department be held to a different standard?

My fear at this point due to the unavoidable public nature of the process is that if we don't move forward there will be a great reversal in the momentum I see building amongst both the local (Denver) media and the many alums I know that are excited by just a few watercolors from an architect.

Thanks for being a great representative of our university and I wish you continued success in your great vision for improving the place those of us that grew up with little had access to and utilized to improve our lives so greatly.

Troy Rippe

The information contained in this message is privileged and intended only for the recipients named. If the reader is not a representative of the intended recipient, any review, dissemination or copying of this message or the information it contains is prohibited. If you have received this message in error, please immediately notify the sender, and delete the original message and attachments.

From: CSUS Board
Sent: Tuesday, August 14, 2012 11:43 AM
To: Matt Bartz
Subject: RE: On-Campus Stadium

Mr. Bartz,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Matt Bartz [mailto:matt.bartz@prudential.com]
Sent: Tuesday, July 31, 2012 7:05 PM
To: CSUS Board
Cc: presofc@colostate.edu
Subject: On-Campus Stadium

Dear Joe,

As chair for the Board of Governor's I wanted to express to you my support of an on-campus stadium. As a former letterman and player for CSU, I think the idea of an on-campus stadium is exciting and refreshing. When I came to CSU to play in 2001 it was not because CSU was the best team offering a scholarship or because they had the best facilities. However, one of the main draws for me was the opportunity to help build a top notch program. I had watched CSU football grow and become relevant on Thursday night games on ESPN and was excited during the recruiting process because CSU had big plans. I wanted to be a part of those plans. I wanted to help grow a tradition.

Facilities were certainly behind when I played at CSU. Everything from the locker room, practice facilities, study halls to the stadium. I have taken great pride in boosters, fans and alumni stepping up to help improve those facilities over recent

years. While the on field performance has been nothing short of disappointing, the excitement surrounding updates to the athletic department have been fun to see. That leads me to the on-campus stadium. When the news was first released that CSU was considering a new stadium the first thing out of my mouth was "finally." As a player, I had the opportunity to play in many places around the country. Ram fans are great, but it always seemed to me that the experience was lacking in comparison to other schools. Now as a fan, I feel the experience that others had as they watched me. There is something missing and it is not necessarily wins. The on-campus development means so much to the future of my program.

Here are my top reasons for an on-campus stadium.

- As a traveler to games from Denver, I believe that it will be a stadium on campus will shorten the amount of time it takes to get to a game. This will be huge not only for me, but for all of the other Denver Alumni who hate having to drive all the way through Fort Collins to see a game. The stadium traffic seems like it could be better managed as the stadium would be more centrally located and have more access points than Overland Drive.
- It will put alumni like me back on campus. CSU has such a cool campus and we all have great memories of it. Other than attending an occasional basketball game, there is no reason for me to return to campus. This brings nothing but goodwill for the university as former alumni like me get to reminisce and also see the developments that our university has made. When I go to a game now I am going to watch the Rams, not go back to my school.
- I imagine it being great for local business. Right now when my family and I attend a game we don't spend time in Old Town or on College Ave due to the distance from the stadium. We drive in for a game and leave. Those businesses become a bigger part of game day because they would be more accessible.
- A new stadium would have modern amenities for regular fans like me. The current stadium feels old in a bad way.
- The talk of a new stadium has created excitement for people like me. At the current stadium I can't give my seats away to business associates. Not that they don't want to watch the Rams, but because there is no experience. A new kind of experience would be created and Rammies and non-Rams alike would feel that difference.
- We wouldn't be the little brother any more. It always ticked me off that CSU is considered second class in comparison to CU. Our stadium has a big part in that. Even when we were better year after year on field we have always had that label. The new stadium proposal is first class all the way. We would no longer be the little brother.

I don't have all the financial information in front of me like you do, however, I do believe that a business decision can't simply be made by forecasting cost and revenues. With a decision like this you have to consider the pride, excitement and relevance it brings to a program and the ripple effect that makes on a whole university. This decision is one that makes a positive impact for the alumni, current students and future rams. It is one that I would be proud of. Pride in your Alma mater is priceless and I don't think we can measure the value the it will create going forward.



Matt Bartz, CLU[®] | Prudential Financial
Manager, Financial Services | 8000 S. Chester St., Suite 325 |
Englewood, CO 80112
303-694-7111 x4508 | matt.bartz@prudential.com

NOTICE: Prudential may occasionally contact you through E-mail with information on products and services designed to meet your needs. If you do not wish to receive these messages from Prudential please send a message via E-mail to "do_not_email@prudential.com". IMPORTANT: Type "Remove" in the subject field. In the alternative, you can call 800-236-6848 toll free to opt out of receiving future electronic communications.

The Prudential Insurance Company of America and its affiliates, which issue insurance and annuities, are authorized to transact business in all U.S. states and the District of Columbia. They are Prudential Financial companies located in Newark, NJ. The availability of these and other products varies by carrier and state. Each issuer is solely responsible for its own financial condition and contractual obligations.

The confidentiality of Internet E-mail cannot be guaranteed. Information you send us over Internet E-mail could be viewed by persons other than the intended recipients. Therefore, you should not include your Prudential account numbers, credit card numbers, passwords, home address or other private information in your E-mail messages. Also, Prudential will not accept, buy, or sell orders, address changes, funds transfer requests or other instructions normally requiring your signature by E-mail.

The sender of this communication offers securities as a Registered Representative of Pruco Securities, LLC (member SIPC), a Prudential Financial company, located at 751 Broad Street, Newark, New Jersey 07102-3777, 1-800-201-6690.

From: CSUS Board
Sent: Tuesday, August 14, 2012 11:44 AM
To: Robert Umland
Subject: RE: I SUPPORT an on-campus stadium!

Mr. Umland,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Robert Umland [<mailto:robert@umlandweb.com>]
Sent: Tuesday, July 31, 2012 10:02 PM
To: CSUS Board; presofc@colostate.edu
Subject: I SUPPORT an on-campus stadium!

I know that there has been a lot of debate about having a new football stadium built on CSU's campus. This draws concern from the community of Fort Collins and CSU. It should, change is an uncomfortable thing.

I am the type of person who believes that greatness cannot come without change. Consider things such as the emergence of the United States, Muhammad Ali, digital computing, aerodynamic handle bars on a bicycle and the hard pretzel. I think you could easily argue that at first these ideas and concepts were foreign to the world as it was. Today they are something that people enjoy. Why, because it meant diverging from the normal and trying something different to accomplish what had never been done before.

No one will guarantee that a new on campus stadium will accomplish something that has never been accomplished before. The prospect of it is exciting, it shows CSU's commitment to excellence and makes one dream of better things to come.

Because of this, I am in complete support of a new on-campus stadium.

Lets build something great together!

--

Robert Umland
CSU Alumni '06

From: CSUS Board
Sent: Tuesday, August 14, 2012 11:45 AM
To: Bruny, Tim
Subject: RE: Campus Decision and Connection to the school

Mr. Bruny,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Bruny, Tim [<mailto:Tim.Bruny@Level3.com>]
Sent: Tuesday, July 31, 2012 10:21 PM
To: CSUS Board
Cc: 'presofc@colostate.edu'
Subject: Campus Decision and Connection to the school

Dear CSU Board of Directors,

As a football season ticket holder and Ram Club member, I'm obviously a supporter of the new on-campus Stadium. This decision along with progress on the field are key components to returning CSU back to the prominence of the 90's. The CSU family needs to be re-energized as well as ensure we don't get left behind

Throughout this process, I'm sure you've heard from all of the positive and negative views around the stadium. There's no need for me to reiterate these views but I did want to share a couple of experiences that I've had within the last year that show the value the connection sports can have on a school.

1. My wife, stepdaughter and I came up to a basketball game on a Saturday afternoon. To my surprise, neither of them had ever actually been on campus in the daytime. Both of them had been to well over 50%

of the football games the and numerous evening basketball games over the past 5 years. We had lunch near campus, went to the bookstore, and had dinner downtown. The highlight though had to be taking them around the oval so they could appreciate its beauty and history. My step-daughter is almost 16 and will be choosing schools her soon. With over 10 family members that have or will graduate from CSU, I can only hope this experience helped her truly see what Colorado State is all about.

2. Working at Level 3 requires me to interact with people throughout the US. I travel with my CSU coffee mug and people typically ask about the school's location or even worse people confuse it with CU. Last spring when the basketball team made the NCAA tournament, these same people were placing calls and emails to me congratulating me. While it doesn't seem like much, the exposure from one basketball game is the most I've seen in years regarding CSU. Business isn't always about facts but getting to know people and networking. The CSU basketball team provided that opportunity to me do that this past spring.

I know this decision isn't an easy one and I trust that this group will make the most appropriate one to help move Colorado State University forward. I'll continue in my support for CSU regardless of the decision, I just ask that CSU to strive for excellence in every aspect of school.

Thanks
Tim

Tim Bruny
Sr. Director Netex Operations
Netex Operations
Level 3 Communications
1025 Eldorado Blvd.
Broomfield, CO 80021
p: 720.888.3038
c: 970.214.3817
e: Tim.Bruny@level3.com

Level(3)
COMMUNICATIONS  www.level3.com

From: CSUS Board
Sent: Tuesday, August 14, 2012 11:46 AM
To: Cord Grote
Subject: RE: Pro-Stadium Thoughts

Mr. Grote,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Cord Grote [mailto:cord.grote1@gmail.com]
Sent: Tuesday, July 31, 2012 10:42 PM
To: CSUS Board; presofc@colostate.edu
Cc: Frank, Tony
Subject: Pro-Stadium Thoughts

Hello Board,

I sent this note to Dr. Frank earlier tonight, and I wanted to share my thoughts with you directly as well. Please consider the long term future of CSU as the reason FOR building the stadium, and don't be dissuaded by the public pressure from the opponent's short term arguments. Thanks.

~~*~*~*~*~*~*~*~*

Hello Dr. Frank,

I wasn't able to attend the meeting tonight, like many others because of conflict with the start time and my work obligations (I gives sales presentations for a Fortune 500 organization), but I was able to watch the streaming online broadcast at many points later on (and thanks for that, by the way, I love those alternate points of access). You certainly had your hands full tonight with 4 hours of comments, criticisms, support, and all walks of life from our great city and University. Thank you for making this public comments meeting a part of the process, as I'm sure it gives you personal and direct access to the voices and thoughts that are out there on this topic. You did a fantastic job of selectively addressing comments seemingly when you thought there was harmful misinformation, and yet you were still polite and civil with everyone. Many of us watching online and blogging online were impressed with your ability to hold court in that way without getting defensive at every turn. Leading CSU and representing the University in this way, you make us proud to have you.

Allow me to enter my comments via e-mail in lieu of being able to attend.

Pro-arguments:

As a graduate of CSU in 1995, and an out of state student from Minnesota at the time, now with a BS in Biology, living and working in Fort Collins, raising a family, and still wearing green and gold proudly, I support the on-campus stadium. Please build it. We can talk about the benefit of short term jobs creation for construction as a reason to say yes. Construction isn't inherently bad, or we'd never add dorms and classrooms either, so we can build it with LEED certification and still call ourselves green by saying yes. We can realize revenue that doesn't exist, however incremental it may be, and it still adds up to more than we have today, which goes in the yes column. We can add to the city coffers by putting those bodies in town, instead of out of town, thereby generating business revenue and tax revenue that doesn't exist today, which should go in the yes column. I believe that we can never expect a possible courtship from a wealthier conference affiliation (with increased revenue from football) in our current facility, so we must act in order to preserve that opportunity for someday when the on-field product might attract that attention.

Con-arguments:

Of course a sub-.500 football team doesn't deserve a new shiny new toy as a reward for mediocre on-field results, but no-one from CSU has positioned it that way, just the opponents have. Building a stadium doesn't mean we are sacrificing academia for gladiator glory. Maybe they just aren't as vocal about it, but we aren't hearing objections to the Moby renovations project, which is akin to the same argument: dedicating dollars and focus on athletics that could go to academia instead. Regarding noise and traffic and litter and drunks and crime and property value impacts as results of Saturday football games, many of the objections opponents cite as reasons not to build, we already have those problems. Those arguments are just examples of NIMBY, because putting the stadium on campus won't create those problems, it just moves them somewhere different. So that is a net zero-impact argument to me. If we build it, then some people out by Hughes will gain and lose in each of those columns, while some people near campus will gain and lose in each of those columns. It's not even a one-direction gain-lose analysis.

Your Task:

If you remain focused on what I believe the original primary motivation was, and should continue to be, it is this: You need to create a way to increase the opportunity for future revenue streams because of the 2017-era likelihood of \$0 budget funding from the State. The opponents are either missing that strategic point completely, or purposely diverting from that point with all the other arguments that are stuck in the tactical areas in order to try and protect their personal interest. If we turn away from creating alternate revenue for CSU, then stadium opponents won't even have the same CSU academic jewel to fight in the end. When the budget disappears as projected, there will be cascading negative impacts to deal with:

- 1) increased tuition rates to attend CSU in order to continue to offer same services. This is not aligned with the land-grant mission;
- 2) decreased enrollment due to increased tuition rates in a long term difficult economy, where people just won't choose to spend that much;
- 3) possible contraction of the enrollment at CSU due to higher rates than the perceived value of the degree;
- 4) possible contraction of the overall quality of CSU as an educational organization, as professors and research grants move elsewhere.

Real change:

With this stadium project, we are really just talking about revenue and marketing programs on a grand scale for an organization that is approaching \$1 billion annual revenue, and leveraging the most visible and marketable asset CSU has in the modern economy: football. It is simply the business side of running the University, and there is nothing to be ashamed about that. By saying yes, you can get a guy like me back on campus more often, connected to the university again, and increase the likelihood that I might donate back to the University. We've all got stories of hard times and reasons why, but I have never donated to CSU since graduation, other than some single game tickets here and there to football and basketball games. Frankly I don't think I have ever been asked directly, other than a couple of form letters and mailing list campaigns over the years, but if you draw me onto campus and pull on my heart strings, of course I'll be more likely to give back. Marketing and sales; it really is that simple.

You already know you can't please everyone, so please do what is right for CSU in the long run.

Thank you,
Cord Grote

From: CSUS Board
Sent: Tuesday, August 14, 2012 12:03 PM
To: Thomas Gillette
Subject: RE: New On Campus Stadium at Colorado State

Mr. Gillette,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Thomas Gillette [<mailto:thomas.gillette@gmail.com>]
Sent: Tuesday, July 31, 2012 11:51 PM
To: CSUS Board
Subject: New On Campus Stadium at Colorado State

Hello Board of Governors:

First let me say that I graduated The Colorado State University in 1993. I've been a rabid fan of all the sports at Colorado State ever since my senior year in high school. I've attended most every home football game since 1993, excluding the times that I've lived in other states. That was for 1 year, living in Texas and Arizona. Even when I lived out of state, I always made it a priority to come back to a least one game for the season. And when I couldn't travel back for a game, I always found a way to watch the football games on TV. And, while living back in Denver, I try to at least make one game a year to an away opponent for football games. I am a fan and I am passionate about football and all the other sports programs.

I am writing you tonight to tell you that I support building the new stadium. My reason for building a new

stadium on campus is very simple. Last year, when attending a basketball game, my friends and I had the chance to walk around the campus. Of course, this was spurred on by the idea of grabbing a beer at the Ramskeller prior to the game. Unfortunately, the Ramskeller was closed. But what happened was even more amazing. On our walk from the Student Center to Moby Arena, I noticed the massive amount of construction that was going on. I thought to my self, "wholly cow!" That was awesome. The last time that I had a chance to walk the campus was four years ago when my nephew was visiting me in Denver. My nephew was looking into colleges as he was going to be a senior to be in high school (unfortunately, his grades were not high enough to even consider Colorado State). The new academic village blew me away, I was actually very jealous that this was not an option when I attended Colorado State. Then, with the announcement our new Athletic Director Jack Graham, it became apparent that there was consideration for a new stadium on campus. My manager at work and I were both watching the press conference, and we both just knew that Jack Graham's vision was for a new on campus stadium. And then it dawned on me...I don't have a connection to the campus. I hadn't had a chance to notice the new construction when I attend games at Hughes. I just never get back "On Campus". I love our campus, it has changed so much, and for the better. What a beautiful campus it has become. The stadium in a nut shell would allow alumni, like myself, to reconnect to my University. A very simple and very strong argument to build the new on campus stadium.

So please consider this email my support to build the new on campus stadium. Please allow myself, all of our Alumni, family and friends to connect to the greatness of The Colorado State University.

With that, if for some reason you wish to reach out to me for any questions, comments, and help with your decision, I can be reached at 720-979-6974. I also can be reached via email at thomas.gillette@gmail.com

Warmest Regards,

Tom Gillette
'93

From: CSUS Board
Sent: Tuesday, August 14, 2012 12:04 PM
To: Joe Amato
Subject: RE: Support of new on-campus stadium

Mr. Amato,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Joe Amato [<mailto:amatoj9@yahoo.com>]
Sent: Wednesday, August 01, 2012 8:28 AM
To: CSUS Board
Cc: presofc@colostate.edu
Subject: Support of new on-campus stadium

To the Governing Board of Colorado State University:

I am writing this brief letter to show my support of building an on-campus stadium at CSU. Over the last few months I have read and heard both sides of the argument to build the stadium. I have not attended many football games at Hughes stadium since I graduated (I believe maybe 5?). Not because the football team has failed to live up to the standards of the Sonny Lubick era, but because it's not an atmosphere that I want to be a part of at Hughes. The current stadium is an eye sore and a joke. The facilities are below average at best, the dirt parking lot, the cracks in the foundation, etc. I can go on and on. My point is that you hired President Frank to be a leader and to do what's best for the majority of the institution. He has shown that on the academic side, now it is your turn to support him and Athletic Director, Jack Graham to build this new stadium.

Please give me a reason to believe this institution is ready to step up and progress into the future and not remain happy with the status quo. I for one was taught to take risks and make sacrifices in order to make progress and I learned this during my years at CSU. Please don't let me down!

Regards,
Joe Amato
Business Administration Class of '03

From: CSUS Board
Sent: Tuesday, August 14, 2012 12:05 PM
To: Chris Rowberry
Subject: RE: Support for CSU on campus stadium

Mr. Rowberry,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Chris Rowberry [<mailto:crowberry@cobnks.com>]
Sent: Wednesday, August 01, 2012 8:55 AM
To: CSUS Board
Cc: 'presofc@colostate.edu'
Subject: Support for CSU on campus stadium

Dear Board of Governors,

I'm writing this brief note to voice my strong support for building a new stadium on campus. I am a CSU graduate from 1994. I've been a football season ticket holder and Ram Club member since 1999. I applaud the efforts of Tony Frank and Jack Graham for dreaming big and for their unwavering desire to bring CSU to the forefront of athletics and academics. I strongly believe that an on-campus stadium is a necessary step if CSU wants to compete on both fronts going forward. I understand the concerns of the community at large as they relate to parking, traffic and congestion in town. But these concerns will only be felt 5 or 6 times per year and are issues that "college towns" deal with across the country. Far outweighing the potential game day impacts will be the increased support and enthusiasm generated by an on-campus stadium. I have no doubt that there will be increased alumni support from the Rocky Mountain region if there is a new stadium. Ram Club memberships will increase as there will suddenly be demand for premium seats at a new stadium. Season ticket sales will increase. Support for academics will also increase as alumni will reconnect with their school. Think of the exciting and sentimental game day environment as fans and alumni gather in Old Town or

tailgate on the Oval and walk across campus on their way to a fall afternoon football game. That will bring an experience on par with some of the best college venues in the country; an experience that simply does not exist at Hughes Stadium.

In short, I strongly support the on campus stadium. Building it will reinvigorate the fan and alumni base by reconnecting them with CSU. That excitement will undoubtedly lead to more support for both athletics and academics. I hope that you will approve the stadium and help bring our great university on to a level playing field with the other top schools in the country.

Respectfully,

Chris Rowberry
Senior Vice President
Community Banks of Colorado, a division of NBH Bank N.A.
720-858-7635

Use of email is inherently insecure. Confidential information, including account information, and personally identifiable information, should not be transmitted via email, or email attachment. In no event shall NBH Holdings Corp or any of its affiliates accept any responsibility for the loss, use or misuse of any information including confidential information, which is sent to NBH Holdings Corp or its affiliates via email, or email attachment. NBH Holdings Corp does not guarantee the accuracy of any email or email attachment, that an email will be received by NBH Holdings Corp or that NBH Holdings Corp will respond to any email. This email message is confidential and/or privileged. It is to be used by intended recipient only. Use of the information contained in the email by anyone other than the intended recipient is strictly prohibited. If you have received this message in error, please notify the sender immediately and promptly destroy any record of this email.

From: CSUS Board
Sent: Tuesday, August 14, 2012 12:05 PM
To: Brian Porter
Subject: RE: For the CSU Stadium

Mr. Porter,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Brian Porter [<mailto:briandporter@yahoo.com>]
Sent: Wednesday, August 01, 2012 8:59 AM
To: CSUS Board
Cc: presofc@colostate.edu; Joel Cantalamessa
Subject: For the CSU Stadium

Dear Board of Governors, I wanted to send a quick message to tell of my support for the new stadium. I am an alumni, class of 1993 (BS) and 1996 (MBA) and I donate each year to CSU Athletics (Ram Club).

I am a family man and live in Highlands Ranch.

In my opinion CSU needs this new stadium. The old one is outdated and it has always been an inconvenience being off campus and seeing it half filled. What better way to bring the family to town, walk to the new stadium then walk to a nearby restaurant and or hotel after the game.

With the new stadium being built with private money this is no lose proposition.

Please keep CSU athletics competitive and vote/approve the new stadium.

Thank you for your time.

Regards, Brian Porter

From: CSUS Board
Sent: Tuesday, August 14, 2012 10:17 AM
To: Ann Wilmsen
Subject: RE: Support for stadium

Ms. Wilmsen,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence has been shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Ann Wilmsen [mailto:ma_wilmsen@comcast.net]
Sent: Friday, July 27, 2012 10:17 AM
To: CSUS Board
Subject: Support for stadium

To Colorado State University's governing board:

This is to let you know that **I support letting Mr. Graham move ahead with plans for a new stadium.** I support it for many reasons. In a nutshell, I believe it will be good for CSU and it will be good for Fort Collins.

I know an organized opposition has made a strong stand against, but I do believe that there are many of us who haven't been so vocal or so public who do support the stadium.

I have lived in Fort Collins long enough to remember a similar outcry against Lincoln Center when it was being conceptualized. Now it is a deeply valued institution, and early fears predicting unbearable traffic, financial

failure, and general hooliganism never were realized in the reality of the facility. I believe the stadium could be similar.

Also I am aware that many of today's naysayers are about my age, and not fully realizing that this stadium is not about us. It's about a younger set who look forward to such a facility.

My best to you as you move forward for CSU. Congratulations on all you have done over the past few years in improving both academic and sports programs and facilities.

Ann Wilmsen

From: CSUS Board
Sent: Tuesday, August 14, 2012 12:26 PM
To: Chris Pezzullo
Subject: RE: On-campus stadium

Mr. Pezzullo,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

-----Original Message-----

From: Chris Pezzullo [<mailto:pezzulca@hotmail.com>]
Sent: Wednesday, August 01, 2012 9:49 AM
To: CSUS Board
Subject: On-campus stadium

Just a quick email to state that I support the on-campus stadium effort. Please make this happen.
Christopher Pezzullo
CSU 1999

Teufel, Sharon

From: CSUS Board
Sent: Tuesday, August 14, 2012 12:27 PM
To: joel@theblackdiamondgroup.net
Subject: RE: please build this stadium

Mr. Cantalamessa,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Joel Cantalamessa [mailto:joel@theblackdiamondgroup.net]
Sent: Wednesday, August 01, 2012 10:39 AM
To: CSUS Board
Cc: Frank, Tony; presofc@colostate.edu
Subject: please build this stadium

Dear Mr. Zimlich, Dr. Frank, and the CSU Board of Governors....

I apologize for the long email, but I feel compelled to write to you after driving more than three hours (round trip) from Parker to the stadium open forum meeting with Dr. Frank last night at the Lory Student Center. I watched as dozens of locals lined up to speak their peace on why an on-campus stadium should not be built. Dr. Frank has heard every argument (and I believe he heard them all over a near four-hour span last night!), so I won't rehash and rebut them all. But I will say from many of the comments, it is clear to me that very few of these people care about CSU athletics. Many of the people who lined up last night prefaced their comments by saying, "I don't have any affiliation or connection with the university, but...."

I think the anti-stadium/anti-CSU athletics people show WHY we need to push forward with this project. In many of the country's college towns, the local community, students, alumni, and faculty rally around their local university and athletic programs -- they don't revolt against it. CSU has a decent group of loyal fans, but as illustrated by the faction of anti-stadium/anti-athletics people who have come out of the woodwork through this stadium study, there is a not an overwhelming tight bond between CSU and the local community. In fact, it could be argued that there is not a tight bond

between CSU and many of its alumni (as evidenced by our small percentage rate of people who donate back to the university). We need to do what we can to foster such a bond, and building a stadium on campus -- combined with a successful football program -- can absolutely have such an effect.

We've seen what kind of effect a solid football program can have on the community and university. I recall the 1990 Freedom Bowl when 10,000-plus CSU fans flocked to Anaheim, Calif. to celebrate a great season and watch the Rams beat Oregon. I recall the glory days of Sonny Lubick when ESPN nationally televised CSU football games six times/year, giving tremendous exposure to the the university, and filling Hughes Stadium with excited people who felt a sense of pride in their local team.

It doesn't take successful athletics programs to be able to create interest in and to get people to donate money to a university, as the recent \$550M capital campaign has shown. But it does create an enthusiasm and source of pride for students, alumni, and local community members.

More importantly, a beautiful new stadium, in the heart of campus, brings the community to OUR campus. It brings alumni and their family/friends to OUR campus, allowing us to showcase all of the tremendous things CSU has to offer. I've been to 120 football games and countless basketball games since my freshman year in 1991. But, since graduating, I've only visited the heart of campus a handful of times. In fact, last night, after the meeting, my friends and I walked through campus for the first time in probably a half dozen years. I saw for the first time the incredible new Behavioral Human Sciences building. I saw the new and renovated dorms, the engineering building, the business building, the study cube. I was beside myself at the incredible progress CSU has made. Dr. Frank and Coach Jim McElwain have said it right -- CSU is a hidden gem. It shouldn't be that way. We should be shouting from the mountain tops about our successes and the transformation our campus has gone through.

I've recently had interesting discussions with two high-profile gentlemen -- TCU Athletic Director Chris Del Conte and Boise State President Bob Kustra -- who have seen first-hand what investing in athletics can do for an entire university. Mr. Del Conte said something rather profound when talking about the \$100+ million investments their university is making towards stadium renovations and other athletic improvements. He said, *"I don't think we just invest heavily in athletics; we invest heavily in the overall university. If you want to be great in science, if you're going to be great in geology, if you're going to be great in something, you must have the very best facilities to attract the best students in the country. You can't use 1950 Bunsen burners if you're going to be great in Chemistry. So, it's the same philosophy. It has to be a core mission of the university. Our (renovated) stadium was fundraised privately. Not one dime came from the university. But at the same time we've also built 25 new buildings on campus that are not athletic buildings that are going to help our entire university. So, it's not one or the other (athletics vs. academics)."*

[You can read the entire interview here: http://beboldcsu.files.wordpress.com/2012/04/chris-del-conte_tcu.pdf]

He also illustrated the impact successful athletics can have on the entire university:

"I believe athletics is the front porch for the university. No doubt about it. It puts us in a position to sell our university coast to coast. As our program has risen in football, the amount of applicants has risen from 4000 or 5000 six to seven years ago to well over 20,000 applicants per year now."

CSU had a much better football program than TCU when we were both in the WAC 14 years ago. TCU kept investing in its athletic programs and has become one of the nation's premier football programs. They've since earned an invitation to the Big XII conference, which will result in incredible visibility and a huge financial windfall.

Dr. Kustra at Boise State, which has also spent \$100 million to renovate the football stadium and other athletic buildings, recently spoke to me fervently about how his incredible football program has raised the profile of a university that truly lags behind academically. He too talked about increased visibility and applications at his university, and how their new membership in the Big East (starting in 2013) will raise the profile of his university:

"I can tell you this....I went out to the first Big East president's meeting, and here I am, this little old university that was a community college 75 years ago, and I'm sitting there looking at Notre Dame's president across the table, and UConn's president two away from me, and there's Georgetown's president. It was just a stellar representation of some of the finest universities and colleges in America, and we were among them. And, we were among them not because we have one of the finest law schools in America -- we don't even have one -- like Georgetown does, or not because we have one of the finest medical schools like South Florida does -- because we don't even have one -- but because we've had this incredible run in football."

Dr. Kustra also spoke about the importance of an on-campus stadium and the positive effect it can have on a community. He basically implored CSU to build an on-campus stadium.

[You can read all of his comments here: http://beboldcsu.files.wordpress.com/2012/04/boisestatepresident_interview.pdf]

I know our own president, Dr. Frank, has his own interest and pride in CSU athletics. I've personally seen and talked to him at the Mountain West Conference basketball championships in Las Vegas. I've seen him at road football games, and bowl games. Like it or not, athletics bring attention to a university. They give people a reason to think about and visit their alma mater after graduating. They give local people a reason to gather together on a fall afternoon. What other event could CSU host that would have the power to attract 40,000-plus people to our campus? What activity on campus would draw national TV cameras for three-plus hours of free exposure for our excellent university? Only athletics can do that. Does an on-campus stadium ensure we build a successful football program? Not necessarily. But like Mr. Del Conte said, if you strive for excellence in one area of campus, you should strive for it in all areas. We SHOULD build this stadium because we want to strive for the very best in all we do. We should not be content with an outdated stadium that is isolated three miles from campus. Build a crown jewel that will attract great student athletes, and bring fans back to campus, restore pride/enthusiasm for our football program.

I hope we do not settle on mediocrity and status quo, when we are so very close to doing something great. This is a game-changer. Let's be great!

--Joel Cantalamessa

- B.A., Technical Journalism, 1995
- Ram Club Board of Directors member
- Ram Club scholarship fund drive volunteer
- RamNation.com founder
- Be Bold CSU president

=====

Joel Cantalamessa
The Black Diamond Group, LLC
www.theblackdiamondgroup.net

From: CSUS Board
Sent: Tuesday, August 14, 2012 12:28 PM
To: Sean Weddingfeld
Subject: RE:

Mr. Weddingfeld,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Sean Weddingfeld [mailto:sweddingfeld@yahoo.com]
Sent: Wednesday, August 01, 2012 10:49 AM
To: CSUS Board
Subject:

Board of Governors,

I am writing this letter to voice my support for the new on campus stadium. I attended CSU from '98 - '02 earning a degree in construction management. I would say I am now a typical CSU fan, however, I used to be a fanatic. A little background.

I was born and raised in Wheat Ridge and even though my godparents and their two sons both attended CSU I barely new of the school until about my junior year of high school because all I ever had rammed, get it?, down my throat by the local, biased, media was cu this, cu that, boulder is so amazing, blah, blah, blah. I decided to attend Mesa State in Grand Junction to start my college career off with. However, after a few weekend trips to visit friends in Ft. Collins and boulder, I knew that CSU was the place for me. I transferred after my first year and loved being at CSU. I had some of the greatest times of my life there and never wanted it to end. One of the greatest experiences I had there was going to the football games. I actually attended my first CSU game while I was still a junior in high school, my godparents took me to the Holiday Bowl vs. K-State. During my 4

fall semesters at CSU I only missed 1 home game. I thought it was such an amazing place to tailgate and the team was great. After graduation I attended every home game that first year, usually bringing my mom, sister, and my girlfriend (now wife). I started to attend about 1 less game per year and these last few years, I have only made it to 1-2 games per year, plus the New Mexico Bowl, and the Mile High Showdowns. The reason for this change has been for several reasons.

1. The team has stunk. I just had to close my eyes as I typed that because it pains me to actually admit that.
2. For all the great memories I had of my time watching the Rams play, most of it was because they were winning and I was around a lot of good friends. As more and more friends continue to pass on going to games, and I continue to drink less to very little now, I have been able to take a different perspective on the games and the stadium.

2a. Hughes is essentially a big chunk of concrete. For all my fun times there, it wasn't the stadium, it was the party that we were having. Hughes is not a place that anyone else in my family gets excited about going to, and the last few years they have only come when we get free tickets from friends.

2b. We have to plan our meals to make sure we eat before and have something ready in the car or where to stop for after the game because it is a joke trying to get any food at the game. Last year, against SJSU, I waited in line, on the West side for 26 minutes to get my mom a pretzel. Pathetic.

2c. Bathrooms. Another pain in the rear with Hughes. This is another reason my wife doesn't care to go because she either needs to use a porta-potty outside or she needs to plan on 20 minutes, sometimes more, just to go to the bathroom. Even the lines for the guys room are terrible. Add in the fact that we now have kids, she turns 3 and he turns 1 in November, I would rather leave the stadium than try and have then go in those stalls or try and change their diaper in there.

2d. Comparison stadiums. I visited a couple of friends that were attending K-State while I was at CSU. I was talking about how great it was at CSU and everything compared to K-State. I attended a game there and immediately I know I had shot my mouth off to much. Compared to their stadium and the traditions that they had and participated in, there was no comparison. When they came up to CSU for a game the following year, they kept snickering at our traditions and atmosphere. Basically our only tradition was shotgunning beers after singing the fight song.

2e. Kickoff times. Noon kickoffs? I know it was part of that tough tv deal with the MWC, but I can assure you when my kids start playing soccer or whatever sport in the couple of years, there wont be much of a discussion of where our Saturdays will be spent.

Even though financially times are tough on us right now as we are getting killed with day care I have told my wife that I do intend on donating what we can to support the new stadium. I have not donated the past several years for several reasons. One of those is I don't feel much of a connection anymore. I still feel a connection with the construction management department and I plan on joining the professional advisory and development board (PADB), that they have when they have their next meeting, in October I believe. I wanted to attend this last meeting but I family in town for our sons baptism and couldn't attend. Part of this lack of connection is the complete lack of traditions. I loved it when we sang the FUM several years ago. I always find it awesome when I am watching a college game and the fans have certain cheers and hand motions that they do. I vividly remember about 3-4 years ago TCU was at Hughes and kicking our butts and they did some cheer that everyone in their section got into and made it loud. It was pretty pathetic that their section was louder than the rest of the stadium. Their is just a lack of apathy from CSU alumni, students, and fans and I believe a huge part of this is because of the lack of traditions. We need to help make it an event and not just something to show up to and watch a game.

I don't know if I will be able to afford season tickets at the new stadium but I will make it a priority to. We used to have season tickets for a few years, and my mom had three during my years at CSU. But we stopped renewing them when we realized that we weren't being give a price discount, which I see there is now, and when we would have to miss a game or two and could only sell the tickets for \$5-\$10, it was a losing situation.

I know that a new stadium is the type of thing that can renew love for CSU football and the rest of the university. If we can be so great in so many other areas, why can't we strive for success in athletics as well? During all the discussions of this stadium, I have found it surprising that for all the top notch programs and everything else that people are listing for CSU being the top or near the top in, construction management is not one. That is one of the top c.m. programs in the country. But that just speaks to the fact of how many other outstanding programs there are, that we can have some that are not even commonly known about. Hughes was listed as #119 out of #124 stadiums in the country recently, I believe in bleachreport or something similar. Why do we strive to have so many top programs but when it comes to athletic funding and stadiums we have been content to say that our stadiums from many decades ago are doing just fine? The quickest analogy that I can think of is, if I had an amazing home with spectacular rooms, artwork, electronics and cars in it, why would I have a wooden face on the house that is falling apart and decaying? People would look at that front face of the house and think, don't bother going there it looks like a piece of crap. When in reality, it is amazing inside!

We finally have a president and athletic director that bleeds green and gold and is not looking to move on elsewhere. Time will tell but it looks like we hit a home run with our two head coaching hires in football and basketball. We missed capitalizing on the success that Sonny brought us, what seems like multiple decades ago. The combination of these people and their passion are what we need to move athletics towards the direction that the rest of the university is already at. There is no reasonable turning around now and going back to try and embrace Hughes. They are already having trouble recruiting and then they would have to tell kids that this stadium that has been getting bashed by so many is actually a great place to play? That's not a job even John Elway could come back from.

Please, I urge you to move forward with this decision and bring athletics up to the rest of the CSU standard.

Thank you for your time,
Sean Weddingfeld
Construction Management 2002

From: CSUS Board
Sent: Tuesday, August 14, 2012 12:29 PM
To: Jennifer Umland
Subject: RE: I Support an On Campus Stadium

Ms. Umland,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Jennifer Umland [<mailto:jenn@umlandweb.com>]
Sent: Wednesday, August 01, 2012 11:54 AM
To: CSUS Board; presofc@colostate.edu
Subject: I Support an On Campus Stadium

Why Not build an On Campus Stadium? Why not bring more people and revenue into Fort Collins? Why not put CSU on the map for both academic and athletic excellence? Why not allow students easy access to an athletic facility? Why not support the University and it's athletes? Why not get the entire city of Fort Collins and surrounding communities pumped for Game Day in Fort Collins?

All in all, WHY NOT GET EXCITED FOR THIS OPPORTUNITY?

I believe the key to this controversial topic is adjustment. When the stadium is built, WE ALL (Supporters and Non-supporters) will have to adjust to the traffic, parking, people, money, etc. We adjust to challenges and changes every day of our lives. WHY NOT NOW!

Be excited! Be supportive! Be Bold! Be A Ram! Build this stadium!

Jennifer Umland
CSU Alumni '06

From: CSUS Board
Sent: Tuesday, August 14, 2012 12:30 PM
To: Scott Churchley
Subject: RE: Stadium Input..

Mr. Churchley,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Scott Churchley [<mailto:schurchley@cresa.com>]
Sent: Wednesday, August 01, 2012 12:00 PM
To: presofc@colostate.edu; CSUS Board
Subject: Stadium Input..

Mr. Frank and Mr. Zimlich,

I wanted to take a moment and provide you with my thoughts on the proposed new on-campus stadium. Over the past 10 years, I have averaged attending 1 CSU home game every other year at the current stadium. I am a big college football fan and CSU Ram fan. The primary reason I haven't attended more games is the location of the stadium. It is in the middle of nowhere, is an extra 15 drive from campus, has a dirt or muddy parking lot, then requires you to drive back out of the stadium to Denver or a hotel in Ft. Collins after the game. None of this makes for a good game day experience.

I know without a doubt, that a new on campus stadium of 42,000 seats would sell all home games immediately. The enthusiasm from your graduates in the Denver area would be much greater than anyone would forecast in my opinion. Money/debt to cover the stadium would easily be paid off from full house stadiums on those Saturday game days. Being able to drive to campus, park your car at the lot or nearby hotel, and walk to the stadium before and after

the games would be huge. The long-term ramifications of the stadium would be nothing but rewarding for the University and the athletics programs.

I sure hope you approve the project and look forward to attending the home opener in 2014!

Regards,
Scott Churchley
CSU Graduate – Class of 1994
2155 S. Sherman Street
Denver, CO 80210

Scott R. Churchley
Senior Advisor



Cresa Denver
The Tenant's Advantage

1515 Arapahoe Street, Tower 3, Suite 350 | Denver, CO 80202
303-228-0800 tel | 303-302-1622 direct | 303-579-0311 cell
www.cresa.com

From: CSUS Board
Sent: Tuesday, August 14, 2012 12:31 PM
To: casey bell
Subject: RE: CSU On-Campus Stadium

Mr. Bell,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: casey bell [<mailto:caseybell@yahoo.com>]
Sent: Wednesday, August 01, 2012 12:13 PM
To: CSUS Board
Cc: presofc@colostate.edu
Subject: CSU On-Campus Stadium

To whom it may concern:

I support CSU's plan & vision for an On-Campus Football Stadium.

CSU must continue to work to be relevant for generations to come. Improving the opportunity for CSU Academics & Athletics to grow beyond what they are today is a requirement for sustainability in years to come. The On-Campus Stadium is a significant attribute that will maintain and drive collegiate, alumni and local community support at CSU as a whole.

As highlighted below, CSU completed a highly successful Academic donations drive. The same should and can be done for CSU Athletics. Both Academic and Athletic success is what CSU is striving for, and I as a CSU alum (1995) applaud their efforts.

CSU's first-ever comprehensive campaign include:

- \$537.3 million raised
- 94,200 donors
- 15,783 scholarships awarded
- \$63 million raised for new scholarships
- 16 new endowed chairs and professorships
- 41 facilities built or renovated
- 68 donors of \$1 million or more
- 34,265 CSU alumni donors
- 520 new planned gifts

Sincerely,
Casey Bell
1410 Tennyson St.
Denver, CO 80204

From: CSUS Board
Sent: Tuesday, August 14, 2012 12:34 PM
To: Chad McWhinney
Subject: RE: Letter to Joe Zimlich and Board of Governors

Mr. McWhinney,

This acknowledges receipt of your email sent by Ms. Nussbaum regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Terri Nussbaum [<mailto:TerriN@mcwhinney.com>] **On Behalf Of** Chad McWhinney
Sent: Wednesday, August 01, 2012 1:58 PM
To: CSUS Board
Subject: Letter to Joe Zimlich and Board of Governors

Terri Nussbaum
Executive Assistant to CEO
McWhinney
2725 Rocky Mountain Avenue
Suite 200
Loveland, CO 80538
Direct: (970) 776-4050
Office: (970) 962-9990
Toll Free: (877) 970-9629
Fax: (970) 635-3003
terrin@mcwhinney.com

The information contained in this message and any attachment may be proprietary, confidential, and privileged or subject to the work product doctrine and thus protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, you are hereby notified that any dissemination, distribution or copying of this communication is strictly prohibited. If you have received this communication in error, please notify me immediately by replying to this message and deleting it and all copies and backups thereof. Thank you.



McWHINNEY

July 31, 2012

Joe Zimlich, Chairman
Board of Governors
Colorado State University

RE: On-Campus Stadium

Dear Joe and Board of Governors:

I wanted to write to show my support for the creation of an on-campus stadium at Colorado State University in Fort Collins. When I served on the Board of Governors, I had the pleasure and opportunity to work with the CSU Development Council, and would strongly encourage you and the faculty to pay close attention to their findings. As Thomas Edison once said, "Success often comes to those who get in front of the inevitable."

Sincerely,

Chad McWhinney
CEO & Co-Founder

CM:tn

Bring Your Dream

2725 Rocky Mountain Ave.
Suite 200
Loveland, CO 80538
p: 970.962.9990
f: 970.635.3003
www.mcwhinney.com

From: CSUS Board
Sent: Tuesday, August 14, 2012 12:35 PM
To: foels, scott
Subject: RE: Please build it

Mr. Foels,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: foels, scott [<mailto:scott.foels@judicial.state.co.us>]
Sent: Wednesday, August 01, 2012 2:06 PM
To: CSUS Board
Cc: 'presofc@colostate.edu'
Subject: Please build it

I am a 1995 Alum of CSU , BA in Liberal Arts
I support the building of an on-campus stadium.
When I am financially able I plan to purchase season tickets.
I have already purchased CSU license plates.
If my son stays in-state he will attend CSU
Change is good, and it is time !!!
Thank you

Scott J Foels
Collection Investigator
Denver District Court
303 W Colfax Ave 5th Floor

Denver CO 80204
720 913 4769 office
720 913 4701 fax



From: CSUS Board
Sent: Tuesday, August 14, 2012 12:36 PM
To: Dougnutt@aol.com
Subject: RE: New University Stadium

Mr. Nutt,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Dougnutt@aol.com [<mailto:Dougnutt@aol.com>]
Sent: Wednesday, August 01, 2012 5:06 PM
To: CSUS Board
Subject: New University Stadium

Joe Zimlich,

CSU has distinguished itself by encouraging a culture of excellence. One has to look no further than CSU's College of Agricultural Sciences which consistently ranks in the top 10 nationwide for its awards and grants. The university is also home to one of the best veterinary medicine programs in the country as well as an elite atmospheric science school. Each of these programs validate the Universities culture of excellence.

I submit that the Athletic Department has embraced the Universities " culture of excellence" with its proposal for a new stadium by taking this important first step in its journey.

Will we as a University say who is entitled to reach for excellence and who is not? Our role as a University is to create an environment which stimulates imitative and individual action in the belief that the resulting efforts of these initiatives will bring respect to our University.

Please provide a welcome path to those among us who are pursuing a "culture of excellence" by taking a step forward in the form of a new University stadium.

Respectfully,

Douglas Nutt, Attorney
Reg # 2046
7887 East Belleview Ave.
Suite 185
Englewood, CO 80111
W: 303-740-7935
C: 303-909-8519
F: 303-484-4222
Dougnutt@aol.com

From: CSUS Board
Sent: Tuesday, August 14, 2012 12:37 PM
To: jhunt2@aol.com
Subject: RE: Stadium Opportunity

Mr. Hunt,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: jhunt2@aol.com [<mailto:jhunt2@aol.com>]
Sent: Wednesday, August 01, 2012 8:07 PM
To: CSUS Board
Cc: presofc@colostate.edu
Subject: Stadium Opportunity

Dear Mr. Zimlich,

I am writing you as a donor and alumni of Colorado State University to voice my full support of an on campus stadium. As a resident of Denver and season football ticket holder I am absolutely thrilled with the prospect of coming back to see our campus six to seven times a year!

I recognize you will be looking at all sides of this issue and I'm confident our leadership will do what is best for the future of our great University.

Yours truly,

Justin Hunt
Class of 98'

From: CSUS Board
Sent: Tuesday, August 14, 2012 12:38 PM
To: Matt DeWolf
Subject: RE: Letter of support for the construction of a new on campus stadium

Mr. and Mrs. DeWolf,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Matt DeWolf [mailto:matt.dewolf@comcast.net]
Sent: Wednesday, August 01, 2012 9:35 PM
To: CSUS Board
Cc: presofc@colostate.edu; matt.dewolf@comcast.net; Allison DeWolf
Subject: Letter of support for the construction of a new on campus stadium

Dear Mr. Zimlich,

My name is Matt DeWolf, and my wife Allison and I support the construction of a new stadium on the CSU campus. I understand that you and the board receive a high volume of communication on this topic, so I will keep my comments brief.

About us:

- Residents of Parker, Co
- Matt – BA 1992
- Rachael (Allison) - BS 1992
- We are Ram Club Members
- We are Alumni Club Members

- I'm an active member of the CSU Denver Business Roundtable
- We've made multiple donations to the academic, athletic and facility programs at CSU

Reasons we support the stadium:

1. **Prospective students value great academics and great athletics:** The financial future of our University is clear. We need to attract more diverse sources of revenue. We agree with Dr. Frank that attracting out of state students is a key factor to our long term financial sustainability. Attracting those students requires a strong national brand. Unfortunately, academics alone will not create a strong national brand. This requires a strong athletic program, anchored by a high-performing football team, and a highly engaged and energized alumni base. We do not believe that the current stadium can be modified to achieve high athletic performance. This opinion is based on our extensive travel to college football venues throughout the country.
2. **Alumni value a strong athletic program:** My wife and I socialize and work with many successful CSU alumni. Right or wrong, the success of our athletic program has a profound impact on the public perception of our University and the value of our academic training. We believe that the on campus stadium will help us improve our recruiting, crowd attendance, licensed apparel sales and increased economic benefits for the Fort Collins area. All of these factors will increase the likelihood of creating a high achieving athletic program at CSU.
3. **As a community, we should strive for excellence:** We proud of our accomplishments at Colorado State and we value our strong history of excellence. Because of that, we hope that our son Jack (class of 2022) and our daughter Abby (class of 2025) will choose to attend Colorado State. That being said, we value high achievement and pushing ourselves to accomplish challenging goals. Not pursuing this stadium initiative would send a bad message to the local and national community. It would signal that CSU is satisfied with the status quo. We don't want that reputation. We don't want our children to have that reputation. We want the nation to recognize that CSU is intelligent, accomplished and bold community that never backs down from a difficult challenge.

In summary:

Our good friends daughter, Jessica, selected her University this spring. Jessica is a smart young lady, and she was accepted at Baylor, CU, Colorado State and others. My wife and I helped her learn about CSU by taking her on multiple campus tours. We are happy to report that Jessica selected Colorado State and she is enrolled in the Fall semester. However, Jessica was honest with us, and our lack of an on campus stadium was a big negative for CSU. Even though she values academics, Jessica is a typical American teenager who values the tradition, reputation and excitement of tier-one college football. It's her belief that universities with an on campus stadium typically have a stronger overall college football experience and greater athletic achievement. Our experience with Jessica has galvanized our support for an on-campus stadium - so our university can thrive academically, athletically and financially for many generations to come.

We urge you, and the entire board, to support the construction of an on-campus stadium. Thank you for your time.

Regards,
Matt & Allison DeWolf

Matt DeWolf
303/885-1961
about.me/mdewolf

From: CSUS Board
Sent: Tuesday, August 14, 2012 12:39 PM
To: Jason Harper
Subject: RE:

Mr. Harper,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Jason Harper [<mailto:jasondharper72@yahoo.com>]
Sent: Thursday, August 02, 2012 10:52 AM
To: CSUS Board
Cc: presofc@colostate.edu
Subject:

To the CSU Board of Governors,

I have a great concern about my Alma Mata. The concern is that in the current economic climate, CSU will become nothing more than a glorified community college with a focus towards online learning. That is what I see happening if a new on-campus stadium is not built. Why do I feel this way? The current universities with the largest undergrad enrollment are either under the community college/night school/online learning umbrella, or traditional universities. One thing these traditional universities have in common is that they are all know for their athletic prowess. Whether we as a society like it or not, universities (outside the ivy league schools) are often judge by their athletic accomplishments. CSU must continue to advance athletics, in tune with academics, to greater pastures. This will not be done under the status quo. Already, I believe changes in the athletic department are leading us in a positive direction. Building a new stadium will only further lead us to becoming a greater university. Just look at Boise State, which was nothing more than a glorified community college not

too many years ago. There athletic accomplishments, in football alone, have morphed the school into a respected university. I certainly do now want to see CSU take the reverse path. Please consider a new on-campus stadium as a chance to enhance CSU into a world class university.

Sincerely,

Jason Harper
Class of 1995

From: CSUS Board
Sent: Tuesday, August 14, 2012 12:41 PM
To: Jared Rossi
Subject: RE: Building a new on-campus stadium is a MUST

Mr. Rossi,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Jared Rossi [<mailto:jared.w.rossi@gmail.com>]
Sent: Thursday, August 02, 2012 4:56 PM
To: CSUS Board
Subject: Building a new on-campus stadium is a MUST

I'm Jared Rossi, I was born and raised in Fort Collins, and I've lived most of my 31 years in Fort Collins. I graduated from CSU in Business Administration with concentrations in both accounting and finance. I love the University and Athletics just as much as those oppose the stadium do.... Okay, that was a bad joke, I was trying to be sarcastic. However, I'm a huge athletics nerd and I care about CSU as a whole. Being born and raised in Fort Collins, I went to a quite a few football and basketball games growing up, from 1994 to 2009 there were only about 4 total home football games I missed. I moved to Denver in July 2010, and the last two seasons I think I've been to a total of 4 or 5 at max. When I go up to Fort Collins, I like to make it more than a 3-4 hour trip and I'm back home. These last two seasons since moving to Denver, especially with the start times, I've found myself more often than not getting up to Fort Collins, going to the game and heading back to Denver, hence probably why I've only been to 4 or 5 games in the last two seasons...

If CSU had an on-campus stadium, without a doubt I'd make the trip more often and would make a weekend out of the trip. Several of my close college friends that live in/beyond the Denver area share the same thoughts. I frequently run into other people that I knew from college and one of the first things I ask is have you been back to Fort Collins, or been to a game etc.. I'd say within the 1st year after they graduated, only about 15% at max of those had been back to Fort Collins. From year 1 (after they graduated) and beyond, it's tough, it's very tough to find anyone that's been back. CSU for ages

has terribly been disconnected from it's alumni, and I couldn't think of a better way to start connecting it's alumni back to CSU than an on-campus stadium.

3 points I'd like to point out..

1) During my time at CSU, I got to know so many people that based their decision to come to CSU based on athletics. I started at CSU in 2001, so football was in good shape.. Several people who I got to know (out of state students) wouldn't have known or looked at CSU if it wasn't for the football program. In fact, two of my best friends that I'm close with today actually based their decision to come to CSU on the CSU/CU game the prior year. Academically, I was probably the worst student of them (haha) all of my friends went on to graduate with respectable majors, mainly business, or Construction management within 4 years.

2) In the Mid-late 90's I started to wonder why in the heck doesn't the City of Fort Collins taxpayers pay for a new stadium? The City of Fort Collins, the community, and almost everyone along the Front Range will benefit greatly from a new stadium.

3) Since the stadium talk was brought up, I've really wondered what in the heck would CSU be like if Tony Frank were president in the late 90s/early 2000's with Jack Graham as the AD... We'd be a Utah, we'd be a TCU getting invited to a bigger conference. Sure, it's not about athletics, but those BCS conferences bring in a hell of a lot of money that positively impacts academics.

Build the stadium already!

Thanks for your time!

Jared Rossi

From: CSUS Board
Sent: Tuesday, August 14, 2012 12:43 PM
To: Mike Lander
Subject: RE: Dear Dr. Tony Frank and the CSU Board of Governors - My support for a new on-campus stadium.

Mr. Lander,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Mike Lander [<mailto:mikegfx@gmail.com>]
Sent: Friday, August 03, 2012 1:35 PM
To: CSUS Board; Frank,Tony
Subject: Dear Dr. Tony Frank and the CSU Board of Governors - My support for a new on-campus stadium.

Dear Dr. Tony Frank and the CSU Board of Governors,

My name is Michael Lander. I'm a Colorado State University alumni who graduated with a degree in landscape architecture, and a winner of the American Society of Landscape Architecture Award of Honor my senior year. I'm emailing you in support of the efforts for to build a new on-campus stadium.

To this day, I can still recall exactly where I was my freshman year, walking home from a CSU basketball game on an unusually warm winter night when it first dawned on me the impact an on-campus stadium would have on our school. I firmly believe that a student's freshman year is when lifelong Ram fans are made. It's a time when your life is completely turned upside down. It's frightening, exciting, scary, memorable and a lot of fun. You are joining the CSU family, and instilled with a sense of school pride. As you continue your studies, you began to grow as an adult. You pour your blood, sweat and tears into your school work until graduation

day where you are left with your new knowledge of the world, your memories and an immediate pride in your achievement. However, what I feel is lacking at CSU is an overwhelming sense of pride and interest in the years thereafter graduation.

Athletics are the great unifier when it comes to alumni and the community. They are something that will always draw your attention back to the school and bring people together as one big CSU family again. They bring additional attention to the school and give it exposure that it otherwise wouldn't have. Strong athletics aren't created by sacrificing academics, they are created by making the changes needed to build pride in our sports, and keeping alumni closely involved with the happenings of our University.

I clearly remember being told that having a vehicle my freshman year was strongly discouraged, and yet, our football stadium is too far away of a walk for most freshman. We are creating class after class of students who feel little devotion to our football program, and then look in wonder why we continually fall short in athletics. We've neglected our football program for years with inadequate spending, and then are surprised when our teams suffer and attendance follows suit. We have been very successful at growing and improving our academics, and yet we haven't held our athletics to a similar high standard. Please don't let this aspect of our university falter. Please do what you can to restore the pride and devotion from the alumni to our university in the years after. Please restore the general excitement around campus that came from success on the field.

Now, I could go on for pages about the urban planning benefits of an on-campus stadium; the arterial roads, the centralized location, the transportation gateway running down the mason street corridor, and the many transportation hubs around campus for dispersing traffic, but I believe that picture will be very clear as site exploration and analysis continues. I wanted to write to you as a truly passionate alumni, who'd like to see that same passion in my fellow Rams.

Thank you for taking the time to read this, it is greatly appreciated.

Sincerely,
Michael Lander

From: CSUS Board
Sent: Tuesday, August 14, 2012 12:47 PM
To: Tim Kerber
Subject: RE: On-Campus Stadium Proposal

Mr. Kerber,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Tim Kerber [<mailto:TKerber@cug.com>]
Sent: Monday, August 06, 2012 12:00 PM
To: CSUS Board
Subject: On-Campus Stadium Proposal

Joe Zimlich,

As a Colorado State Ulumni, I just wanted to voice my support for the On-campus stadium.

Recently, I tried to convince my nephew to chose C.S.U. Over C.U. After touring both campuses. Although there were a myriad of considerations that unfortunately led to his decision to head to Boulder, I must say the on-campus stadium at C.U. Added to the overall aesthetics and feel. Something missing during our tour in Fort Collins.

My wife (Tiffany, also a C.S.U. Alumni) and I would likely attend more games and return to Fort Collins more often, should the decision to build On-campus be approved.

I would also be more inclined to renew my Ram Club and Former Athlete's Association memberships, should the construction move forward.

Please don't hesitate to call with any questions.

Best of Luck,

Tim Kerber
C.S.U. Class of 93
Former Ram Club Member
303-800-2232

And

Tiffany Kerber (Marich)
C.S.U. Class of 94

From: daniel.d.hemphill@gmail.com on behalf of Daniel Hemphill <daniel.hemphill@colostate.edu>
Sent: Wednesday, August 15, 2012 11:37 AM
To: CSUS Board
Cc: ASCSU Vice President; ASCSU Finance; Regina Martel (reginam@rams.colostate.edu); Teufel, Sharon
Subject: Re: Looking for Board of Governors documentation of student fee process

Ms. Sheila Trice Bell,

I just wanted to express my thanks for your reply and the sheer thoroughness of your work. The documents you provided are exactly what I was looking for and will be truly helpful in discussions on the fee process. Also, thank you for the links to the recently passed Institutional Plan for Student Fees and Charges - I didn't realize that it too would be so helpful.

Sincerely,
-Daniel Hemphill

On Mon, Aug 13, 2012 at 5:13 PM, CSUS Board <csus_board@mail.colostate.edu> wrote:

Hello Mr. Hemphill:

This message acknowledges receipt of your message which arrived at the beginning of the week when we were preparing for meetings of the Board of Governors. Those meetings occurred Thursday and Friday, August 2 and 3. Prior to the Board meeting, I forwarded your message to Ms. Regina Martel, ASCSU President, for her information and am copying her on this message.

This year's CSU and CSU-Pueblo Institutional Plans for Student Fees and Charges were presented to the Board of Governors during the Audit and Finance Committee meeting on Thursday, August 2nd and then were approved by the Board on Friday, August 3rd. You may access the Board resolution and CSU plan on <http://csusystem.edu/pages/documents/August2012BoardAgendaandMeetingMaterialsFINAL8-7-12.pdf> at pages 30 through 34. The copy of the one-page signed resolution is on <http://csusystem.edu/pages/documents/August2012SignedResolutions.pdf> at page 9.

Based upon your email request (copied below), is it correct for me to assume that you have copies of the CSU institutional plans for student fees and charges for August 22, 2008 and for August 24, 2007 and that you are requesting:

1. The May 1983 State Board of Agriculture-approved documents regarding the process for creating, reviewing, and presenting student fees; and

2. The Progress Report to the State Board of Agriculture (predecessor name for the Board of Governors) dated December 8, 1982 regarding student fees and charges?

If so, I have pulled those documents and scanned copies are attached for your information.

Sheila Trice Bell

Sheila Trice Bell

Executive Secretary to the

Board of Governors

Colorado State University System

410 17th Street, Ste. 2440

Denver, CO 80202

Phone: (303) 534-6290

Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: daniel.d.hemphill@gmail.com [mailto:daniel.d.hemphill@gmail.com] **On Behalf Of** Daniel Hemphill

Sent: Monday, July 30, 2012 2:07 PM

To: CSUS Board

Cc: ASCSU Vice President; ASCSU Finance

Subject: Looking for Board of Governors documentation of student fee process

Hi,

My name is Daniel Hemphill. I'm currently a member of the ASCSU senate and along with the current year's executive branch we're looking at improving the student fee process between the CSU Student Fee Review Board (SFRB) and the legislative branch. To do that, I'm looking for documentation (charges, legislation,

recommendations, etc) set forth by the Board of Governors dealing with the process. I've found two references to dates:

"In May 1983, the State Board of Agriculture approved a process for creating, reviewing, and presenting mandatory student fees," from the August 22, 2008 "CSU: Institutional Plan for Student Fees and Charges".

"This document is based on the charge from the Board of Governors of the Colorado State University System, December 7-8, 1982 and is referenced in the Institutional Plan, updated August 24, 2007 by the Board of Governors," from the SFRB bylaws.

If I could get the original documents or contact information for a person to direct the request to, that would be great.

Thank you,
-Daniel Hemphill

No Response sent since cc'd
per STB 8/23/12

From: Macan, Aaron D <Aaron.MacAn@covidien.com>
Sent: Thursday, August 23, 2012 8:23 AM
To: kweitkumat@fcgov.com; kohlson@fcgov.com; bmanvel@fcgov.com; lpoplaw@fcgov.com;
twitz@fcgov.com; wtroxell@fcgov.com; ghorak@fcgov.com
Cc: Frank, Tony; CSUS Board
Subject: CSU On-Campus Stadium

Dear Fort Collins City Council:

I find it hard to believe that you do not support economic develop in a community you represent. It's this mindset which stunts growth, is partially why I can't find suitable work in Fort Collins, and why I work in Boulder!

I've attached text from a recent article from a Waco newspaper regarding Baylor's proposed new on-campus stadium from Aug 7, 2012. Please read.

"Waco City Council unanimously approves Baylor Stadium"

"Below is a statement released by Baylor University regarding the Waco City Council's unanimous approval for Baylor Stadium.

We are delighted that the Waco City Council has reaffirmed its unanimous support for the community events Baylor Stadium complex. With the final approval of the TIF funds for this project, we are prepared to move forward expeditiously to bring this bold vision to reality, for our University and for our city. Construction will begin without delay with the expectation of a stadium opening at the start of the 2014 Baylor football season.

We are deeply indebted to the generous alumni who are stepping forward as founders to support this new facility that will serve our student-athletes, our alumni, our University and our community for years to come. We are also thankful to the members of the TIF board and the City Council for their decision to invest with us in this remarkable project that will transform our riverfront. Baylor Stadium will serve as a powerful catalyst for future economic development in our city and bring positive national recognition to both Baylor and Waco."

Link to the above text is:

<http://collegesportsblog.dallasnews.com/2012/08/waco-city-council-unanimously-approves-baylor-stadium.html/>

Regards,

Aaron Macan
Sr. Systems Engineer
Covidien
Respiratory & Monitoring Solutions
6135 Gunbarrel Avenue
Boulder, CO 80301
USA

303-305-2384 (office)
303-305-2220 (fax)

www.covidien.com

This information may be confidential and/or privileged. Use of this information by anyone other than the intended recipient is prohibited. If you receive this in error, please inform the sender and remove any record of this message.

From: Brent Glenn <rbglenn@yahoo.com>
Sent: Thursday, August 23, 2012 12:37 PM
To: CSUS Board; presofc@lamar.colostate.edu
Subject: No taxpayer/tuition money for Obama's Aug. 28!

I write today to ask YOU to make sure that NONE of the money to fund Obama's campaign stop next Tuesday (usually in excess of \$100,000) comes IN NO WAY from the University, from our **TAX dollars**, or from our kids tuition dollars!!

It would be wrong for you to issue a dime of our money for a political gathering, whether I support that gathering or not.

I'll be watching what you do with our tax dollars.

Brent Glenn
305 Poudre Bay
Windsor, CO 80550

From: muck308@aol.com
Sent: Wednesday, August 22, 2012 1:30 PM
To: CSUS Board; presofc@lamar.colostate.edu
Subject: Obamas CSU campaign stop

Hello,

I just want to make sure you don't use any taxpayer or tuition or university or *whatever you want to call the pot it comes from* money for the upcoming visit to CSU. The issue of who pays for Obama's stops has been quite a problem on the trail, with his campaign frequently refusing to pay for necessary services. In fact one New Hampshire town was at loggerheads with the Obama campaign (neither was willing to pay) until an anonymous donor stepped forth.

This has happened more than once along the campaign trail.....

Donor to help town pay for Obama visit

Durham says visit to cost more than \$20,000

UPDATED 4:24 PM EDT Jun 24, 2012

-
- [Comments \(22\)](#)
- [Share](#)
- [Print](#)

NEXT STORY



5PM CRAIG OBAMA IN DURHAM

[VIEW LARGE](#)

DURHAM, N.H. —

A New Hampshire town has learned a donor will help pay for the public safety costs during an upcoming visit from President Barack Obama.

RELATED

- Medicare plans take center stage as...
- Details of Sen. Kelly Ayotte's RNC...
- Romney, Ryan attack president on health...
- Obama speaks exclusively with WMUR
- Study: New Hampshire is the least...
Town officials announced at a news conference on Sunday that an anonymous donor from Durham offered to pay up to \$20,000 for the public safety costs.

Obama is scheduled to visit on Monday, and that is expected to cost the town an extra \$20,000 to \$30,000 in overtime.

The town absorbs the costs associated with presidential visits, but said it shouldn't have to foot the bill for political campaigns, regardless of political party.

Town administrator Todd Selig said the town has contacted the Obama for America campaign's New Hampshire office, but so far an agreement hasn't been reached for the campaign to reimburse the town for campaign-related costs.

An official with Obama's campaign said, as a private organization, Obama for America doesn't participate in security planning.

The campaign official said all decisions, including the costs incurred by federal, state and local governments are within the control of the appropriate government officials, and questions about expenses should be directed to the U.S. Secret Service.

The campaign official also said Obama for America will follow all rules and pay for the portion of travel related to political events.

Obama is scheduled to speak Monday at Durham's Oyster River High School.

"The excitement is palpable in our New Hampshire college town as the president prepares to visit on Monday. The warm welcome he will receive from our residents -- young, old, and in between -- in a packed high school gymnasium will leave no doubt that he picked the right place to come," a statement from the Town Council chairman said.

Read more:<http://www.wmur.com/news/nh-news/Donor-to-help-town-pay-for-Obama-visit/-/9857858/15219392/-/rb2ninz/-/index.html#ixzz24lyCod2l>

From: Susan Kelly <kellyhomeco@gmail.com>
Sent: Wednesday, August 22, 2012 12:56 PM
To: CSUS Board; presofc@lamar.colostate.edu
Subject: President Obamas visit

Dear Chancellor Blake, President Frank, and CSU Board of Governors,

I am the parent of a tuition paying CSU student. While I am sure it is an honor to have a visit by the sitting President of the United States, I want to make sure that none of my son's hard earned dollars (yes, he actually works and pays for school) goes in any way to fund this campaign appearance.

Please make sure the campaign reimburses CSU for all related expenses. It doesn't matter to me which pot of money this comes from.....if its from anywhere in the CSU system its wrong. And I would advise you to get the money UP FRONT since the Obama campaign has a habit of stiffing their hosts.

Thank you,

Susan Kelly
Windsor, CO

From: CSUS Board
Sent: Thursday, August 23, 2012 9:52 AM
To: Tim Hensley
Subject: RE: New CSU Stadium

Mr. Hensley,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Tim Hensley [mailto:timmyhensley@hotmail.com]
Sent: Thursday, August 23, 2012 9:26 AM
To: CSUS Board
Subject: New CSU Stadium

To Whom it May Concern,

My name is Tim Hensley and I graduated from CSU in 2002. I am full support of building a new on campus stadium at CSU.

When I graduated in 2002, CSU owned the Mountain West Conference. CSU was the team that everyone wanted to be. Since that time CSU football has fallen from it's once proud status. The timing of this lull could not have been any worse with as the conference landscaping changed and teams that we used to beat fairly handily passed CSU up and have moved onto greener pastures of the Big 12, and PAC 12(IE TCU, UTAH, BYU, Boise State). CSU could have been one of those teams, however CSU fell by it's peers and is now looking up to them as examples of what athletic success can bring to a school.

Why did CSU fall from grace? I believe it was a lack of institutional support. CSU lost the ability to attract talent. CSU was near the bottom and still is of the Mountain West Conference in funding and support, and it did not have the support

that teams like Boise State and Utah were receiving. After time, the once great CSU football teams started losing recruits, coaches and of course it's fan support. As a result CSU became a mediocre program and a shell of it's once prominent status. CSU football could have much, much more

Please need to realize that there are TRUE and GREAT benefits a school can reap as result of strong football program. When Boise State beat Oklahoma in the Fiesta bowl several years back online inquires from prospective students increased 135 percent, with the graduate college receiving 10 times as many application queries. In fact there are MANY MANY instances like what happened in Boise.....Here are just a few of them

<http://www.hawaiibusiness.com/Hawaii-Business/January-2008/The-Colt-Effect/>

As you can see from the evidence above successful athletics can provide an exponential boost to a school admissions, interest, notoriety and without question the bottom line. You see if CSU can reap success on the football field..... without question.....students admissions will increase at CSU and that in turn provide additional monetary support CSU desperately needs. At this time when state and federal subside funding for higher education are at an all time low, and highly likely that only decreasing, CSU will need to find other avenues from producing revenue.....football can do this, and it can do this well.....but there still other revenue streams that could be produced by a new on campus stadium

Hughes Stadium is a football only stadium.....it is only used 6-8 times a year.....For the remainder of the year the site is not used for anything else, it sits vacant because some ordinance was passed ages ago after a rolling stones concert in the 60's or 70's.....So that means tax payer dollars are flushed down the drain trying to keep this building up and preserved.

A new stadium can attract events that will allow the building to be used year round....this means outdoor concerts (Imagine a Dave Matthews Concert), Corporate Events, Lacrosse Games, Soccer Games, Weddings, School Camp Out, Athletic Camps, etc, etc, etc....This list can go on forever. All if we had a new stadium.

Furthermore, imagine just the construction jobs and dollars that will flood into Fort Collins if we decide to build a new stadium. At this time in Colorado needs jobs and this would supply thousands of new jobs in the area. Another plus.

There are only great things that can happen from building this stadium, and I could go on forever with reasons why. The fact is, only great things can happen if we build this stadium. I hope the board of governors feels the same.....especially if the funding for this stadium is provided through it's own alumni's means.

Thank You

Tim Hensley

From: CSUS Board
Sent: Thursday, August 23, 2012 9:51 AM
To: Matthew Pucak
Subject: RE: Please Ignore New Stadium Referendum

Mr. Pucak,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Matthew Pucak [<mailto:mtpucak@gmail.com>]
Sent: Thursday, August 23, 2012 9:26 AM
To: CSUS Board
Subject: Please Ignore New Stadium Referendum

CSU Board of Governors,

With the Ft. Collins City Council proposing a vote on a referendum against the stadium, I wanted to reach out and express both my support for a new stadium and my disbelief at the council's audacity to assume that it has any authority over this process.

One, this is a CSU decision. Yes, it will influence the city of Ft. Collins, but the city has cannot tell CSU what it can or can't do on its own property. Plus, CSU is bigger than just a school in Ft. Collins, it is a statewide and worldwide community that needs to continue to grow and thrive. The university is facing enough difficulty with the lack of funding from the state, and it should not be viewed as an enemy by the city, certainly since the school is the most financially and culturally important part of the town.

In a letter to a fellow stadium supporter, Councilman Ben Manvel stated "I doubt that the downtown

businesses, which are already very busy on Saturdays, could manage double their current business." The absurdity of this statement shows the viewpoints of some members on the council and in the community; those against progress. Ask businesses around Coors Field if they can't handle the staggering amount of new customers (a lot more than double) that come in on gamedays? They embrace it and rely on it, just as those in Ft. Collins would as well.

The proposed football stadium would be a boon to almost every business in Ft. Collins in addition to the amazing centerpiece of our beautiful campus. I am a CSU Alumni Association member, Ram Club member, football season ticket holder and former CSU Athletics employee, and I have only been back on our main campus TWO times since I graduated in 2008. I usually come up for games, fight my way through traffic out to a decrepit Hughes Stadium, and watch the game, and return home to Denver. I'm not tempted to visit Old Town. I don't get back to campus. I don't really reconnect at all with the town and university I love. I can guarantee this will change if a new stadium is built. I will not only spend much more time on campus and in town, but I will also strongly look to invest in purchasing property near the stadium.

I hope that the board takes into account the best interest of CSU in this decision and chooses to help CSU athletics achieve excellence, allowing it to catch up to the rest of our university.

Sincerely,

Matthew Pucak
Class of 2008

From: CSUS Board
Sent: Thursday, August 23, 2012 9:49 AM
To: Zachary Stout
Subject: RE: Proposed New Stadium

Mr. Stout,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Zachary Stout [mailto:zstout09@msn.com]
Sent: Wednesday, August 22, 2012 11:44 PM
To: CSUS Board
Subject: Proposed New Stadium

To whom it may concern.

Good Evening,

My name is Zach Stout and I am a graduate of Colorado State University. I am writing to share my opinion with the board on the proposed new stadium currently being debated in Fort Collins.

First, let me express why I personally would like to see the stadium built. I am a Colorado native and absolutely love the city of Fort Collins. After moving back from Los Angeles 4 months ago, I recently had an opportunity to visit the city I had not been to in over 3-4 years. It brought back many great memories, and felt back at home in the beautiful scenic surrounding up north. I quickly found myself asking, why have I not been back to Fort Collins in over 3 years?

There hasn't been any reason too. Perhaps the City likes it that way. Maybe they want to attract out of state students and in state students to attend school- and then vanish never to be heard from ever again. They came, they learned, they

spent their money, they left. That's pretty much how my experience has been, along with many other younger alum. The University has not made a great effort to reconnect with me or any other younger alum after graduation, aside from a random phone call here or there asking for donations.

My point is this. I view the College experience, both academically and with the athletic programs, as a once in a lifetime experience- that should- in essence- last a lifetime. When I visited the University of Utah (My mother attended) for a football game last year- I was overwhelmed with the amount of support, young and old, the University had from it's Alum. Game Day was the one day a week during the fall, that Alum, students, parents and Utahans gathered to reconnect with each other- create new memories and share old ones. Its a chance for a Father to take his son back and walk him around the campus and up to the Football stadium- just like he had done 20 years earlier. It's a chance for a Mother to take her daughter back to where she met her father- studied Nursing- and cheered the football team on Saturday's. Its a day where local business and community members gather as one- to promote their community- eat great food and take in the nostalgic atmosphere. By supporting and building an new on campus football stadium, CSU is doing much more than improving an athletic facility. Your investing in the future of CSU. Having a new a stadium on campus gives the entire CSU community a reason to show up. It's a reason to come back to campus. It's about starting new traditions with current students. It's about giving those Alum a chance to reconnect with the University that has essentially forgot about them since graduating. It's a chance to show the state of Colorado and the nation what a world class institution CSU is. It gives Alum, young and old, a reason to come back to the great city and campus they once called home- to build new memories and build new traditions. I'd love nothing more than to take my son one day, walk him around the Oval, walk him through campus- and into the on campus stadium to watch a game. It's hard envisioning taking him to a dirt parking lot, 3 miles off campus - and explaining him why his father is "Proud to be" a CSU Ram.

My second point- and I'll make this brief, is that CSU is very high on the subsidy list for land grant universities who subsidize parts of their athletic budgets. I believe CSU is at about 47%. With state funding at an all time low, CSU needs to find ways to subsidize less. There are two options. Raise revenue through the athletic program, or pull back subsidies. A new stadium and a winning football team are the best ways to create national attention. It's that attention, CSU needs and depends on. If you look at all of CSU's counterparts on a land grant level, almost all of them have big football programs with state of the art facilities- which frees up more money that does not have to go towards subsidizing the athletic program- good or not.

Thank you for your time.

Zach Stout

From: CSUS Board
Sent: Thursday, August 23, 2012 9:46 AM
To: Sanderson Family
Subject: RE: Support of new CSU football stadium

Mr. Sanderson,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Sanderson Family [<mailto:colosandersons@gmail.com>]
Sent: Wednesday, August 22, 2012 9:44 PM
To: CSUS Board
Subject: Support of new CSU football stadium

Hello,

My name is Michael Sanderson. I am writing to share with you my desire to see a new stadium built on campus at CSU. I remember fondly my time at CSU, and football is at the center of my fondest memories. My wife and I have had season tickets for the last 12 years. We make the drive up from Colorado Springs every game day.

If Dr. Frank decides to build the stadium, I hope you will support his vision for CSU.

Go Rams!

Mike Sanderson Class of 2000

From: CSUS Board
Sent: Thursday, August 23, 2012 9:44 AM
To: Bryan Reid
Subject: RE: CSU On-Campus Stadium

Mr. Reid,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Bryan Reid [<mailto:reid6791@gmail.com>]
Sent: Wednesday, August 22, 2012 9:26 PM
To: CSUS Board
Subject: CSU On-Campus Stadium

Dear Colorado State University Board of Governors,

I am writing this letter in support of proposed on-campus stadium for CSU. I have been a season ticket holder and Ram Club member since I graduated in 1998. My favorite memories of CSU post-graduation have come through athletic achievements, which in recent years have been few and far between. I applaud new Athletic Director Jack Graham and Dr. Tony Frank's ambition to raise the profile of the entire athletics department at CSU.

Successful athletics programs have proven to drive application rates and alumni donations at schools across the country. This area has been seriously lacking amongst all of CSU's successes in the academic

arena. Currently, CSU's alumni association population represents approximately 3.9% of total alumni whereas comparable land grant universities such as Penn St., Michigan St., Ohio St, and Oklahoma St averaged nearly 20% of all alumni. It may be debatable whether this discrepancy is entirely a result of athletic performance, but what isn't debatable is that these "sister" schools have historically placed a higher importance on their athletic programs than CSU has.

My final comment regarding this subject is directed toward the opposition to this project. During Dr. Frank's open forum with the Ft. Collins community on July 31st, it was very clear that the majority of the opposition came from residents with no vested interest in CSU, much less CSU athletics. I would be absolutely ashamed of CSU and its leadership if it were to voluntarily succumb to the mostly incoherent, irrational arguments.

Sincerely,

Bryan Reid

CSU Class of 1998

From: CSUS Board
Sent: Thursday, August 23, 2012 3:50 PM
To: Adam Hulsey
Subject: RE: Support CSU's New On-Campus Stadium

Mr. Hulsey,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Adam Hulsey [<mailto:adam.hulsey@gmail.com>]
Sent: Thursday, August 23, 2012 10:10 AM
To: CSUS Board
Subject: Support CSU's New On-Campus Stadium

To The CSU Board of Governors:

As a resident of the state of Colorado, I urge you to support the decision to build a new stadium on the Colorado State University campus. This stadium is important to the health and sustainability of the university as a whole and benefits departments more important than athletics. I have children who I hope will someday consider attending college at CSU. But with the nature of funding for higher education in this state, I am growing concerned that CSU will be unable to provide a quality, affordable education to its residents.

This new stadium will have the potential to market the university to greater numbers of out of state students whose higher tuition will bridge the gap that decreasing state assistance provides. It is my belief that the out of state students are needed to slow the rate of growth of tuition for the Colorado resident students. Additionally, the new stadium will allow alumni of CSU to get back on campus with the hope that they will be engaged with the university itself

and provide additional donations to the university. It will also help the athletic department to generate larger annual revenue through increased ticket sales and hopefully a larger TV contract through a new conference.

This new stadium is too important to the residents of Colorado and the future students of CSU to cave into the naysayers or the fear of risk and debt. You are presented with an opportunity to grasp control over the future of Colorado State University and I urge you to stand up and support the new stadium. There will never be a better opportunity than this.

Adam Hulsey, MBA
Colorado State University Class of 2003
University of Colorado at Colorado Springs Class of 2012

6380 Snowbird Drive
Colorado Springs, CO 80918
(719)548-9684

From: CSUS Board
Sent: Thursday, August 23, 2012 3:52 PM
To: dwmmcgee@comcast.net
Subject: RE: Support for an On-Campus Stadium at CSU

Mr. McGee,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: [dwmmcgee@comcast.net](mailto:dwwmmcgee@comcast.net) [<mailto:dwwmmcgee@comcast.net>]
Sent: Thursday, August 23, 2012 10:29 AM
To: CSUS Board
Subject: Support for an On-Campus Stadium at CSU

I am writing to the Colorado State University Board of Governor's to express my support for the proposed on-campus stadium at CSU. I am an alumnus of CSU having earned two degrees. I have had a successful and personally rewarding career in large part to the fine education I received there and I have consistently given back to the university, supporting both academics and athletics.

The issue of a new on-campus stadium is, in my view, one of the most pivotal facing the university and the Board. President Tony Frank has framed the issues very well. Building and maintaing a high quality athletic program is essential for CSU's future growth and ability to attract high quality out of state students which will help bridge the gap with declining state funding. It also helps puts CSU onto a path of greater self sustainability.

The City of Ft. Collins has raised another issue that should be of concern to the Board with their possible non-bonding resolution that would be put to the voters of Ft. Collins in November. This issue

is best stated as "who is in control of the future of CSU"? Is it the CSU Board of Governor's or the City of Ft. Collins?

With great respect for your mission,

David McGee

B.S. 1965

M.S. 1966

From: CSUS Board
Sent: Thursday, August 23, 2012 3:52 PM
To: ROBERT HAAS Owner
Subject: RE: Fort Collins referendum on CSU stadium

Mr. Haas,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: ROBERT HAAS Owner [<mailto:robh20@centurylink.net>]
Sent: Thursday, August 23, 2012 12:59 PM
To: CSUS Board
Subject: Fort Collins referendum on CSU stadium

Colorado State University Board of Governor's

I am writing to you the to express my support for the proposed stadium on the Colorado State campus. I am an alumnus of Colorado State and have been a supporter donator to Colorado State Athletics for several years. Colorado State has always been a special place for me, a time for me to grow, mature and help contribute to society. The campus is a far better place to bring family and friends to a game and show off the university that I went to.

President Tony Frank has represented the university well and has nothing but the best interest of Colorado State University in my opinion. The athletics program is a big part of the puzzle to increase revenue. In order for the university to be vibrant and recognizable across the country the stadium is a perfect way to attract more out of state students and help the universities' revenue.

I recently read that the City of Ft. Collins is putting up for a vote on a non-bonding resolution in regards to the stadium being built. I'm confused as to who is makes the decisions concerning the welfare of Colorado State; The City of Fort Collins or the Colorado State board of governors?

Robert Haas

1992 CSU alum

From: CSUS Board
Sent: Tuesday, August 28, 2012 10:32 AM
To: Sal Muniz
Subject: RE: New football stadium issue.

Mr. Muniz,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. The stadium issue is in the process of review by the University (see <http://www.colostate.edu/stadium/>).

Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Sal Muniz [<mailto:sevencardsal@hotmail.com>]
Sent: Thursday, August 23, 2012 9:01 PM
To: CSUS Board
Subject: New football stadium issue.

Whom It May Concern:

As a long time CSU athletic department booster, I am strongly in favor of the new "On Campus" facility being built. I certainly do not claim to know all the pros and cons, but I do choose to believe that the university and the city of Fort Collins will benefit. Thank you for your time.

Sal Muniz

From: CSUS Board
Sent: Monday, August 27, 2012 4:07 PM
To: Tom Linnell
Subject: RE: Packets from SOSH

Dear Tom,

Yes, the packets that SOSH offered for the Board of Governors in both May and August were made available to all members of the Board of Governors.

I wish you safe travels.

Sincerely,

Sheila

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

-----Original Message-----

From: Tom Linnell [<mailto:at.linnell@gmail.com>]
Sent: Sunday, August 26, 2012 9:44 AM
To: CSUS Board
Subject: Packets

Dear Sheila,

Just a note to get your feedback on whether the members of the Board of Governors received the packets that we offered in both May and August. We do not intend to flood them with superfluous information, because we understand what it is like being on a board with far too much to read.

I will be out of the country from August 30th until September 27th.
I hope to be present at the Board meeting in October, however.

Thanks for your hard work.
Tom Linnell, for the SOSH

From: Cynthia Lafont <clafont@live.com>
Sent: Tuesday, August 28, 2012 4:45 PM
To: CSUS Board
Subject: Cancelled Class Due to Politics

As a parent of a student, that pays full tuition via cash, I expect that classes would not be cancelled due to a political event on campus. I am gravely disappointed that this would be allowed at this level in education and with such steep tuition. I fully expect to get what we are paying to receive; an unbiased education.

If these events cannot be held on the campus without penalizing the students, then perhaps the board should reconsider the scheduling of such events at the university. I am well aware of another university that made that very decision so as not to detract from the students' learning. I am extremely disappointed that the same decision was not made by this board as well.

Sincerely,
Cynthia D. Hester

From: CSUS Board
To: Geoffrey Cowles
Subject: RE: Vision for CSU's future

Mr. Cowles,

This acknowledges receipt of your email regarding the issue of a proposed on-campus stadium at CSU in Fort Collins. Your correspondence will be shared with the Board of Governors.

Thank you for your interest in Colorado State University.

Sincerely,

Sheila Trice Bell

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Geoffrey Cowles [<mailto:geoffreycowles@alumni.colostate.edu>]
Sent: Tuesday, September 04, 2012 10:22 PM
To: CSUS Board
Subject: Vision for CSU's future

Distinguished Board of Governors,

It's time for Colorado State University to strive for excellence in all facets. There are many reasons to build an on-campus stadium, perhaps most importantly creating a world class campus landmark that would be so much more than a football stadium. Awake the sleeping giant that is Colorado's finest university, in the front range's finest city. The moment is at hand, it's time to step away from mediocrity, it's time for CSU to state its intentions for the future!

Nothing amazing ever happened without boldness and risk. Build it!

--

Geoff Cowles
2004 COB Graduate
Ram Club Member
Fort Collins Resident

From: Phil Ortiz <phil@voteyesons.com>
Sent: Wednesday, September 05, 2012 12:30 PM
To: CSUS Board
Subject: Amendment S Endorsement Request
Attachments: Yes on S Fact Sheet.pdf

Dear Mr. Zimlich,

This November, voters will have the chance to modernize Colorado's personnel system by passing Amendment S. This measure will allow the state to hire and promote the best employees, eliminate outdated, overly bureaucratic rules and create a permanent hiring preference for veterans. This common sense measure was unanimously referred to the ballot by the Colorado General Assembly, and it stands to benefit anyone who interacts with State government.

I am reaching out to you to ask for the Board of Governors of the Colorado State University System's endorsement of this measure. I would be grateful if you all would look over the attached fact sheet and return the completed endorsement checklist to meet your earliest convenience. You may send this by fax to 303-861-1232, or by e-mail to phil@voteyesons.com. Additionally, if you have any questions about Amendment S, feel free to send them my way.

Best regards,

Phil Ortiz

From: CSUS Board
Sent: Friday, September 14, 2012 4:10 PM
To: Zimmer, Amy
Cc: Teufel, Sharon
Subject: RE: CSU Gifts and Bequests

Dear Ms. Zimmer:

I just left a voicemail for your and would appreciate your returning my call when your schedule allows. I have some brief questions.

Thank you and I look forward to talking with you.

Sincerely,

Sheila Trice Bell
Executive Secretary to the
Board of Governors
Colorado State University System
410 17th Street, Ste. 2440
Denver, CO 80202
Phone: (303) 534-6290
Direct : (303) 303-376-2609
Cell: (720) 431-0385
Fax: (303) 534-6298

Notice: This email (including attachments) is protected by the Electronic Communications Privacy Act, 18 USC 2510-25221. It is confidential and may be legally privileged. If you are not the intended recipient, you are hereby notified that any retention, dissemination, distribution, or copying of this communication is strictly prohibited.

From: Zimmer, Amy [mailto:Zimmer_A@cde.state.co.us]
Sent: Thursday, September 06, 2012 11:34 AM
To: CSUS Board
Subject: CSU Gifts and Bequests

Hello,

We are required by statute CRS 24-90-204 to collect and archive all reports to the Legislature. I am in need of copies of your Report of Gifts and Bequests for the CSU System. Either hard copy or pdf is fine. Please send a copy of each years' report that you have. Thank you.

Sincerely,

Amy B. Zimmer
Colorado State Library
Colorado Dept. of Education
201 E. Colfax Ave., Rm 314
Denver, CO 80203
303-866-6725
303-866-6940 fax
zimmer_a@cde.state.co.us

From: bobvangermeersch@aol.com
Sent: Sunday, September 16, 2012 9:55 PM
To: bmanvel@fcgov.com; lpoppaw@fcgov.com; wtroxell@fcgov.com; akottwitz@fcgov.com; CSUS Board; Parsons,Amy; chancellor@colostate.edu; djones@fcgov.com; ghorak@fcgov.com; kohlson@fcgov.com; ASCSU President; ASCSU Vice President; cityleaders@fcgov.com; Graham,Jack; john.kefalus.house@state.co.us; mike@downtownfortcollins.com; bob.bacon.senate@state.co.us; eric.brown@state.co.us; megan.castle@state.co.us; davidmay@fccchamber.org; ahutchison@fccchamber.org; randy.fischer.house@state.co.us; syndi@syndiforsenate.com; tom.sutherland@comcast.net; Frank,Tony
Subject: Media release 9-17-2012
Attachments: SOS_HUGHES_Media_Advisory.docx

Dear Ladies and Gentlemen

I have attached and also pasted in a Media Release we feel will be of interest to you.

CONTACT:

Bob Vangermeersch,
Office: 970-223-0493
bobvangermeersch@aol.com

MEDIA ADVISORY

Save Our Stadium Hughes (SOS Hughes) will release the findings of an independent financial study of the revenue projections for the proposed main campus stadium as prepared by Colorado State University and Conventions, Sports & Leisure International.

The study was prepared by Dr. Joel Maxcy, a nationally recognized sports economist and associate professor of economics at Temple University. Dr. Maxcy reviews the financial viability and local fiscal impact of the proposed stadium as proposed in the 177-page stadium report prepared by CSL.

WHO: Dr. Joel Maxcy
Sports Economist

Associate Professor, School of Tourism and Hospitality, Temple University

WHAT: Press Conference and public presentation
The public is invited to attend both sessions

WHEN: Monday, September 24, 2012 at 2:30 p.m.
A second presentation will be made at 7 p.m.

WHERE: CSU Lory Student Center, second floor
Cherokee Park room

Dr. Maxcy is vice president of the International Association of Sports Economists and an associate professor in the School of Tourism and Hospitality Management at Temple University. He has made more than 40 presentations at international and national meetings, academic workshops, symposiums, and roundtables. His expertise within the economics of sports includes antitrust, regulation and labor policy. He received his Ph.D. from Washington State University.

SOS Hughes is a local, grassroots community organization whose goal is the continued use of Hughes Stadium as CSU's main football facility.

SOS HUGHES LOGO HERE

CONTACT:

Bob Vangermeersch,
Office: 970-223-0493
bobvangermeersch@aol.com

MEDIA ADVISORY

Save Our Stadium Hughes (SOS Hughes) will release the findings of an independent financial study of the revenue projections for the proposed main campus stadium as prepared by Colorado State University and Conventions, Sports & Leisure International.

The study was prepared by Dr. Joel Maxcy, a nationally recognized sports economist and associate professor of economics at Temple University. Dr. Maxcy reviews the financial viability and local fiscal impact of the proposed stadium as proposed in the 177-page stadium report prepared by CSL.

- WHO:** Dr. Joel Maxcy
Sports Economist
Associate Professor, School of Tourism and Hospitality, Temple University
- WHAT:** Press Conference and public presentation
The public is invited to attend both sessions
- WHEN:** Monday, September 24, 2012 at 2:30 p.m.
A second presentation will be made at 7 p.m.
- WHERE:** CSU Lory Student Center, second floor
Cherokee Park room

Dr. Maxcy is vice president of the International Association of Sports Economists and an associate professor in the School of Tourism and Hospitality Management at Temple University. He has made more than 40 presentations at international and national meetings, academic workshops, symposiums, and roundtables. His expertise within the economics of sports includes antitrust, regulation and labor policy. He received his Ph.D. from Washington State University.

SOS Hughes is a local, grassroots community organization whose goal is the continued use of Hughes Stadium as CSU's main football facility.

From: Peter Way <peterw@ventimar.com>
Sent: Tuesday, September 18, 2012 4:40 PM
To: presofc@lamar.colostate.edu
Cc: CSUS Board
Subject: Football stadium decision

Dear President Frank,

I would like to express my concern about building a stadium on campus, and implore you to improve Hughes stadium instead.

I have two students at CSU, one graduating in Mechanical Engineering next year, and a sophomore in business. CSU has achieved pre-eminence in some departments, notably agriculture and veterinary, and I see great things from the mechanical engineering department. My alma maters are Princeton (BSME) and MIT (MSAA). Both institutions are focused on excellence in academics and research. My son and I have a lot of discussions on his courses and the quality of education. My alma maters had mediocre football programs, but they had no less sense of pride and fun with athletics. Athletics were more of a complement to their education. Alumni still show pride with their checkbooks.

Naturally, I don't have all the studies that you have at your disposal. From the outside looking in, it appears that the \$300M stadium will be expensive even if the Bohemian foundation provides a \$100M gift. Projects tend to grow in cost before completion. We need to recognize that football actively develops a tiny number of students -- the rest of us enjoy the games from the bleachers. My students are concerned that student fees may rise to subsidize the operation of the stadium. I am also concerned about using a large amount of precious real estate on campus for a stadium. What could you do with the acreage to build a fabulous research lab or department in an area you want to compete in? We could see greater high-tech entrepreneurship in our community.

I reviewed a list of top earning football programs and found that most stadia grew in stages to their current size. It seems to be more effective to say: "If they come, we will build it". Perhaps improving Hughes would be a lot more cost-effective, and you would have money to pay for top coaching staff.

As with any investment, you can ask: "what is the best I return I could get with this money?". Assuming that you could get a capital campaign for football or for excellence in academics, I would be for an investment in our students' education that prepares them best for an ultra competitive professional world. In addition, we could have growth in local entrepreneurship with high paying jobs. Football could still be developed with an upgraded facility at Hughes.

Sincerely,

Peter Way

VentiMar, LLC
(970)-219-1301
www.ventimar.com

Additional Board Correspondence

As of 10/3/12

Debra Applin
1608 Sheely Drive
Fort Collins, CO 80526

OCT 01 2012

September 26, 2012

The Board of Governors of the
Colorado State University System
Sheila Trice Bell, Executive Secretary to the Board of Governors
Colorado State University System
410 17th Street, Suite 2440
Denver, CO 80202

Dear Ms Bell:

I hope you will forward the enclosed letter to the Board of Governors of the Colorado State University System. It details my concerns with C.S.U.'s proposed on-campus football stadium.

Sincerely,



Debra Applin
C.S.U. Class of 1988

Debra Applin
1608 Sheely Drive
Fort Collins, CO 80526

September 26, 2012

The Board of Governors of the
Colorado State University System
410 17th Street, Suite 2440
Denver, CO 80202

Dear Chairman Zimlich and fellow Board Members:

I am writing as a concerned alumnus of Colorado State University and resident of Fort Collins. Dr. Tony Frank will soon be making his recommendations to the CSU Board of Governors regarding the proposed on-campus stadium. I categorically oppose this stadium and wish to express my concerns to someone with the power to prevent a potential boondoggle.

My concerns are:

- We already have Hughes Stadium, which has been renovated twice in the last ten years.
- The money would be better used to further education, which is the primary mission of a university.
- The students already pay enough athletic fees without the new stadium.
- The experts, including C.S.U. economics professors, disagree about potential benefits from the stadium—I believe it will not be profitable.
- The traffic and parking issues are not being addressed when discussing costs.
- This has proven to be an extremely divisive issue in Fort Collins and has damaged the previously good relationship between Town and Gown.
- Stadium proponents stated that the stadium would be built with private donations. It has become apparent to the proponents that they will not be able to raise adequate monies to build a new stadium. I strongly disagree with the idea of borrowing money for stadium construction.

The athletic director, Jack Graham, said that he wanted C.S.U. to enjoy an on-campus stadium as C.U. does in Boulder. If we want to emulate C.U. in an area, I suggest we recruit a Nobel-Prize-winning professor to enhance our status as a first-class university and our mission to provide excellence in education.

Sincerely,



Debra Applin
C.S.U. Class of 1988

From: D. Acott <DACOTT@comcast.net>
Sent: Tuesday, October 02, 2012 11:34 AM
To: CSUS Board
Subject: Stadium

To: CSU Board of Governors

I am a nearly lifelong resident of Fort Collins and a CSU Alum. I have not participated in the stadium "discussion" as I had hoped it would not be necessary. With the announcement of "go ahead" by the CSU president, I feel compelled to register my objections, to your group.

My view is that even if financing is not an issue, the negative impact on the downtown and CSU infrastructure caused by the traffic, taking up space useable for other purposes etc. is significant. Further, while you cant please all the people all the time, the information I have seen indicates there is not a significant majority in favor of this project, and likely not a majority at all. This apparently includes current CSU students and local residents. For this project to proceed, there should be a significant majority enthusiastically supporting the project. I don't wee this. I could go on with arguments you have already heard, but I hope you can slow track this project until there is a clearer need that alternatives do not address.

Dennis Acott
307 W. Magnolia
Fort Collins CO. 80521
970-226-6066
dacott@comcast.net

From: nora anne jones <norajones@yahoo.com>
Sent: Tuesday, October 02, 2012 9:03 AM
To: CSUS Board
Subject: Football Stadium and impact on student achievement

To the CSU Board of Governors,

As you review the impacts of Tony Frank's proposed on-campus football stadium, please consider the impact the new stadium with its emphasis on football will have on CSU students' performance in academics. Poor academic achievement can directly impact the return on investment that students may expect, can reduce their long-term earning potential, and can negatively impact the university's ability to attract quality faculty and students.

A [recent study](#) by researchers at the University of Oregon shows a link between winning at football and poor academic performance. Below is the abstract of the paper.

Are Big-Time Sports a Threat to Student Achievement?

Jason M. Lindo

Isaac D. Swensen

Glen R. Waddell

April 12, 2012

forthcoming

American Economic Journal: Applied Economics

Abstract

We consider the relationship between collegiate-football success and non-athlete student performance. We find that the team's success significantly reduces male grades relative to female grades, and only in fall quarters, which coincides with the football season. Using survey data, we find that males are more likely than females to increase alcohol consumption, decrease studying, and increase partying in response to the success of the team. Yet, females also report that their behavior is affected by athletic success, suggesting that their performance is likely impaired but that this effect is masked by the practice of grade curving.

Keywords: Post-secondary education, gender, college sports

JEL classification: I23, J16, H0

Lindo is Assistant Professor at the University of Oregon, Faculty Research Fellow at NBER, and Research Fellow at IZA, Swensen is a graduate student at the University of Oregon, and Waddell is Associate Professor

at the University of Oregon and Research Fellow at IZA. Contact the authors at: jlindo@uoregon.edu, isaac@uoregon.edu, and waddell@uoregon.edu. We thank Kasey Buckles, Charles Clotfelter, Ben Hansen, Bill Harbaugh, Mark Hoekstra, Dan Rees, Peter Siminski and seminar participants at the Australian National

University and University of Wollongong for beneficial comments.

Nora Anne Jones

Fort Collins, Colorado

From: meggster@comcast.net
Sent: Tuesday, October 02, 2012 8:10 AM
To: CSUS Board
Subject: stadium

Dear CSU Board of Governor Members,

While I appreciate President Franks' recommendation to raise the funds for a new stadium on campus I think it important to also include a plan for the existing Hughes Stadium should the new stadium actually come to fruition. I've never heard of a plan, especially one of this magnitude, to not include what will happen to the existing venue. What will happen to Hughes has to be answered and a plan in place. My home backs up the the Hughes property and this impacts me greatly. Too many rumors are out there and it creates anxiety and loss of confidence in CSU not knowing what is going to happen to Hughes if the funds are raised to construct and on-campus stadium.

Please do not go forward with any new stadium plans at this time....too many unanswered questions are lingering.

Thank you for your time,

M.Dyer

From: Kimberly Baker Medina <kimbmedina@yahoo.com>
Sent: Tuesday, October 02, 2012 7:25 AM
To: CSUS Board
Subject: Please stop Tony Frank

I am writing to ask you to please stop Tony Frank from destroying Fort Collins with this awful stadium idea. I grew up in Fort Collins, am the parent of four children approaching college age, and own a business and a home in Old Town. Although both my parents were professors at CSU I chose to pursue my education and obtain my law degree at another university, not because of lack of a stadium or because of a football team, but because of the course of academics I chose for my career. Three of my four children have expressed a desire to attend CSU. Two of my daughters have already attended events at CSU aimed at incoming students and were excited about attending. One wants to study engineering and the other medicine. We are proud of CSU for the excellent academics offered, not for a football team.

Tony Frank has just made the worst decision in CSU history and if the stadium goes through I will no longer allow my children to attend your university. I will also withdraw all of my business support for your school. If you as the Board allows this to go forward you will go down in history for being solely responsible for ruining this university and for destroying this beautiful town. The university has lost a lot of support in this community with this proposal. Tony Frank has shown clearly that he values the money of a few to the education of the many. Please reverse this decision, and show our community that you care about our lives and show our children that you value their education and don't pander to the few who benefit from football. Community support is important for a university and you are at risk of alienating all of us.


Please stop this stadium. I will gladly donate generously to refurbish Hughes if that is needed. Make us proud of CSU again.



Thank you,
Kimberly B. Medina


Kimberly Baker Medina
120 W. Olive St., Suite 210
Fort Collins, Colorado 80524
Office: 970-388-3332
Cell: 970-308-1184
Fax: 970-232-9455



Services limited to immigration law.
Licensed to practice in Federal and California courts

Construction Status Reports




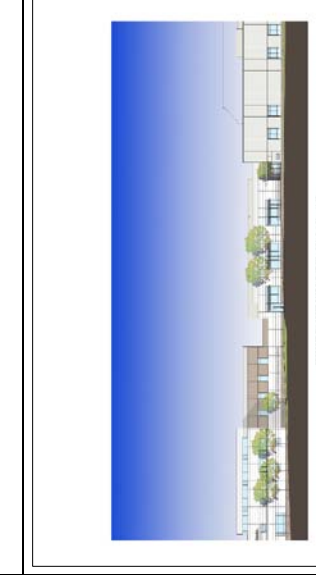
Project	Bond \$	Bond Project Status Picture	Occupancy	Status as of 9/12
Classroom upgrades Total Budget: \$10,000,000	\$10,000,000 Student Facility Fee and General Fund		Sept 2013	<p>The project will renovate over 120 classrooms, study areas and lecture halls by the time it is complete, as well as install HVAC in Shepardson and Visual Arts.</p> <p>84 classrooms complete to date, along with projects in various other buildings. Over 3400 new chairs in place in classrooms.</p> <p>37 classrooms are pending.</p>

Project	Bond \$	Bond Project Status Picture	Occupancy	Status as of 9/12
Engineering II Total Budget: \$66,000,000	\$44,000,000 Student Facility Fee & Research Overhead Remaining funds from grants and donations		June 2013	Construction underway. Project budget has increased with additional donations.
Braiden and Parmelee Halls 4 th floor addition Total Budget: \$26,000,000	\$26,000,000 Housing and Dining Services		Aug 2013	Project is in budget. Parmelee Hall is complete Construction is underway on Braiden Hall. Students will live in south half this fall and move to north half in Dec. 2012. South half will be ready to occupy Aug 2013.

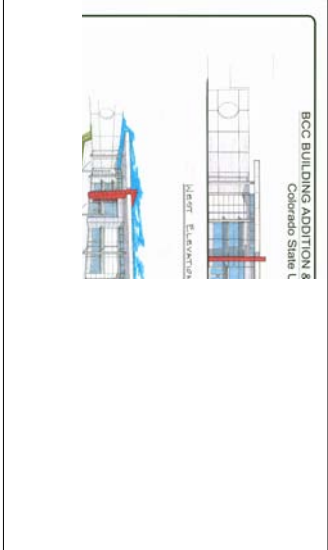
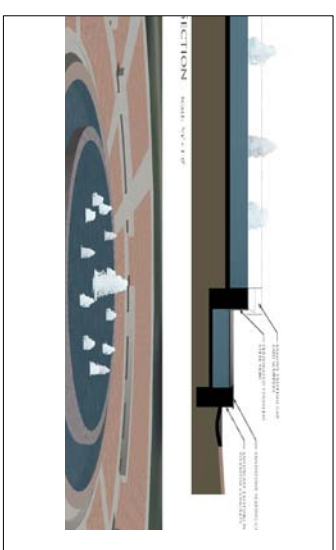




Project	Bond \$	Bond Project Status Picture	Occupancy	Status as of 9/12
Academic Village North Total Budget: \$48,000,000	\$48,000,000 Housing and Dining Services		Aug 2014	Project is in design. Anticipated bid date is Dec 12. Deconstruction of the Lory Apartments is underway
Lory Student Center Revitalization Total Budget: \$65,000,000	\$60,000,000 Student Center Fees Remaining funds from LSC reserves		Aug 2014	Project is in design. Occupants to be relocated in May 2013, prior to construction.

Project	Bond \$	Bond Project Status Picture	Occupancy	Status as of 9/12
Durrell Dining Center Renovation (part of the Village North Project) Total Budget: \$9,000,000	Housing and Dining Services		April 2013	Construction is underway. TDEX facility is open for grab and go food while Durrell Center is closed
Animal Sciences Revitalization Total Budget: \$7,500,000	General Fund		Jan 2014	Project is in design

**COLORADO STATE UNIVERSITY - PUEBLO
CONSTRUCTION PROJECT STATUS REPORT**

Project	Total Budget & Funding Source	Construction Start	Scheduled Completion	STATUS as of 09/20/2012	Description
New Student Housing Creststone Hall	\$15.7M Debt repaid with Housing Room Rental Revenue	07/08	08/09	100% completed, on schedule, and approximately \$300,000 under budget	
New Student Housing, Culebra and Greenhorn Halls	\$35.0M Debt repaid with Housing Room Rental Revenue	4/09	Aug. 1, 2010	100% completed, on schedule, and approximately \$1,500,000 under budget	
Academic Resources Center	\$24.8M, \$2.8M in COPS to be repaid by University, \$22.0M in COPS to be repaid by State	09/09	Apr-11	100% complete as of 07/06/11; Substantial Completion/07/06/11, and currently commissioning HVAC, with anticipated Final Settlement Complete. Commissioning for cooling complete, Commissioning for heating underway. First review of USGBC LEED Platinum submittal is complete-- responses in process by design team.	
Corridor Extension @ Student Recreation Center	\$856,260 Student Rec. Ctr. Fee	05/2011	1/2012	Re-design and value-engineering resulted in Successful ReBid on 04/2011. Construction complete/occupied 01/09/2012. On budget, on schedule.	

**COLORADO STATE UNIVERSITY - PUEBLO
CONSTRUCTION PROJECT STATUS REPORT**

Project	Total Budget & Funding Source	Construction Start	Scheduled Completion	STATUS as of 09/20/2012	Description
South Campus Entry Drive, Parking Addition, Foyer addition, Internal Renovation @ Buell Communication Center Building	\$1,062,500 Student Fee--\$300,000 Parking Funds---\$301,000 Building Repair/Replacement--\$462,500	05/01/2010-- site work, interior remodel, complete 09/2010-- building addition const. Start4/2011	08/01/2010-- exterior site work and interior partial remodel; building foyer addition and remaining interior remodel Feb 2012	1) Parking and cul-de-sac: Substantially Complete 08/13/10; 2) Interior remodel 100% complete. 12/2010 3) Foyer entry addition and HVAC upgrade:REBID 07-21-11 on Budget. Occupancy and Completion 02/20/2012	 <p>BCC BUILDING ADDITION & Colorado State U MARK ELAVENKA</p>
University Fountain Renovation	\$210,750 Student Fees	Jan-11	Aug-11	Re- Design and Value-engineering resulted in successful bid on-budget. Completion 08/21/2011 On Budget	 <p>SECTION - NORTH SOUTH UNIVERSITY FOUNTAIN RENOVATION</p>
Campus sidewalk paths and pedestrian improvements	\$180,000 Student Fees and Facilities R&R	Oct., 2009	April, 2010	Completed on time, on budget	
Campus Safety Lighting at pedestrian pathways	\$580,000 Student Fees and/or Facilities R&R	July, 2010(est.)	March, 2012	Phase I complete. Phase II complete.	
Oechiato University Center	\$26.3M Debt to be repaid with student fee & auxiliary services revenue	Delayed	11/11/2011	In-house review /validation of approved 2007 Program Plan complete. Campus Master plan includes recommendation for Student Center Project. Master Plan completed, ready for Presidents review and then BOG submittal.	
Southeast Asia War Memorial Renovation	92,000	Veteran's donations, community, individuals, CSU-Pueblo	11/11/2011		

Readings on Higher Education

THE CHRONICLE

of Higher Education

Government

[Home](#) [News](#) [Administration](#) [Government](#)

think

September 14, 2012

Report on Looming Federal Budget Cuts 'Confirms the Worst' for Higher Education

By Lee Gardner

Washington

The dire consequences of looming automatic cuts in the federal budget came into sharper focus on Friday with the release of a 394-page report by the White House Office of Management and Budget. The report contains preliminary details of cuts set to fall on agencies across the federal government, including most programs related to higher education.

If Congress fails to head off the \$109-billion in overall cuts for 2013 before January 2, part of \$1.2-trillion in required cuts over the next decade, most aspects of federal spending relating to higher education would face reductions of either 8.2 percent (for discretionary programs) or 7.6 percent (for mandatory programs), including appropriations to the National Institutes of Health and the National Science Foundation.

The automatic cuts, to be carried out in a process known as sequestration, were enacted into law last year in the Budget Control Act as a means of encouraging Congress to compromise on deficit reduction. But such a compromise never was reached, and the sweeping cuts remain, contributing to what many observers fear will be a "fiscal cliff" that pushes the United States back into recession.

"These cuts are clearly deep enough to inflict damage," said Terry W. Hartle, senior vice president for government and public affairs at the American Council on Education, and will "substantially cut services in many places."

The report "confirms the worst," said Hunter R. Rawlings III, president of the Association of American Universities, which represents leading research institutions. Sequestration, he added, "would have a terrible short- and long-term impact on the nation's investments in scientific research and education, investments that are essential for long-term economic growth and prosperity."

The National Institutes of Health, for example, would lose more than \$2.5-billion from its more than \$30-billion appropriation, a

cut of 8.2 percent. The report does not specify how the NIH and other agencies would carry out the reductions.

In addition to cuts in programs, the law would raise the 1-percent origination fee for unsubsidized Stafford student loans by 7.6 percent, to about 1.1 percent of a total loan. PLUS-loan and unsubsidized-loan fees would rise slightly, from about 4 percent to about 4.3 percent of a total loan. Pell Grants would not be affected.

During a conference call with reporters, senior White House officials stressed that the Obama administration does not support the "deeply destructive" cuts detailed in the report, which they were required by law to publish. Arising out of a conflict between Republicans and Democrats in Congress over deficit reduction, sequestration "was intended to drive both sides to compromise—it was never intended to be implemented," one official said. "Sequestration is a blunt and indiscriminate instrument. It is not the responsible way for our nation to achieve deficit reduction."

Comment powered by DISQUS

Add a comment

Log in to post

with your Chronicle account:

Don't have an account? Create one now
Or log in using one of these alternatives:



Showing 11 comments

Type your comment here. Sort by Oldest first. Follow comments: by e-mail by RSS

Real-time updating is paused. (Resume)



Keith Williams 4 days ago

The impact of these broad, non-targeted Federal cuts will be amplified by eventual State shortfalls as well- perhaps even if a last-minute solution is reached to avoid sequester. It appears to me that Virginia and Maryland are right in the path of this storm; we can expect job loss, credit downgrades, and then State budget problems. It is all eerily reminiscent of the 2008 crisis, except that this one is entirely avoidable.

I am afraid that this is the tip of iceberg for our young students, who can expect a lot of longer term pain as well. For them, this seems to be shaping up into a generational employment crisis...
<http://keithwms.blogspot.com/2...>

I do still see a possible way out, but it involves some short-term pain in the markets, so be prepared. I expect a very sharp market reaction in the futures contracts, and/or to the initial wave of layoffs, once the impact is fully clarified and begins to unfold. N.b. we only got the very first inkling of the White House's view of the impact today, so it'll take some time to for the market to price that in. If the reaction is as I suspect, then our politicians may be served a very pointed reminder that they "must" solve this... before the election.

4 people liked this. Like



cao3rd 4 days ago

Scary stuff sequestration . . . still does not seem to motivate Congress. I was in D.C. this week and heard from many Senators that they want to avoid this . . . I just think they have an inability to govern at this point and know that if they do figure something out they are going to take us to the brink.

1 person liked this. [Like](#)

 **DF** 3 days ago

When the Democrats controlled both houses, there was never any effort to compromise.

9 people liked this. [Like](#)

 **Keith Williams** 3 days ago in reply to DF

There is *total* lack of statesmanship in the House and Senate, and, in the absence of a strong and focused Executive, the children will play. I wonder how many Americans realize that the Fed is acting out of complete desperation. We have Bernanke, the three stooges, and a completely avoidable crisis that could easily reverse the recovery. Low-income families and the young will be hardest hit.

8 people liked this. [Like](#)

 **carbolaw** 3 days ago in reply to DF

I am assuming you mean other than the vast reduction in the size of the stimulus, putting over 1/3 of the stimulus into tax cuts to appease the right, the dropping of the public option from the ACA (not to mention keeping single payer off of the table), the agreement to extend all of the Bush tax cuts, the agreement to keep the EFCA in committee rather than bringing it forward, the agreement to eliminate any conditions on the banks under the TARP program, the agreement to require deep cuts to the auto workers under the bail out of the big three. Other than those concession and compromised made with those on the right you might be correct that the Dems never looked to work across the aisle. Of course I might be forgetting several other compromises and concession.

17 people liked this. [Like](#)

 **Packard27** 3 days ago

Welcome to the brave new world of "when the money is gone, it is gone." A \$16 trillion national debt will do that to you every time. And that is not even counting all of the outstanding personal, state, county, and city debt that is still on the books. Yes, and it is coming to a university, city, county, or state near you.

For more insight into how this phenomenon is playing out, please see: Valejo Ca, Scranton, PA, Harrisburg, PA, San Bernadino, CA, Stockton, CA, Detroit, MI, and Pritchard, AL.

12 people liked this. [Like](#)

 **mathmaven** 2 days ago in reply to Packard27

That's a big disingenuous, don't you think? The explanation for WHY the money is gone is complex, but one rather substantial part is that the GOP WANTS it gone. Cutting taxes on the rich time after time, relabeling the estate tax the "death tax" to manipulate public sentiment about it, etc. After all, if you create a financial crisis, then you have all kinds of excuses to get rid of programs you personally dislike. Oh my goodness, we HAVE to cut these programs, the money is GONE! It's dishonest to act as if there are no other solutions available.

8 people liked this. [Like](#)

 **douglassmo** 2 days ago

"I have seen the enemy and he is us."

4 people liked this.



wclibrary 2 days ago

To bad southern secessionists didn't think of strangling the federal government through legislative obstructionism back in the nineteenth century. They could have created a failed state without having ever to fight an actual war.

11 people liked this.



calgrad 2 days ago

Both nationally and here in California, we're no longer in a place where we can consider the good of some particular spending without also considering the consequences of raising that money. Yes, cutting X will cause problem Y, but not cutting X will also cause problems.

State and Federal spending, as a fraction of the total economy, simply can't continue to grow forever. It's interesting that all the progressive thinkers concerned about Malthusian crises in other things don't see this one coming. It's coming at us a lot faster than the more traditional ones.

9 people liked this.



slnachbar 2 days ago

The overall cuts are less than the U.S. government spent in one month to fight wars in Afghanistan and Iraq. If members of the House and Senate put defense spending under the same scrutiny as education spending, they might actually find enough cuts in one area to cover the shortfall in the other.

2 people liked this.

Copyright 2012. All rights reserved.

The Chronicle of Higher Education 1255 Twenty-Third St, N.W. Washington, D.C. 20037

THE CHRONICLE

of Higher Education

Government

[Home](#) [News](#) [Administration](#) [Government](#)

think

September 19, 2012

Congress Passes Stopgap Spending Bill With No Major Riders for Higher Ed

By Lee Gardner

Washington

The federal government won't shut down, at least not this month, after Congress passed legislation to keep the government open until next spring. The U.S. Senate voted on Wednesday to approve a continuing resolution, already endorsed by the House last week, that would extend current federal appropriations through March 27, 2013. The White House has said that President Obama will sign the bill.

The resolution would sustain the current annual budget of \$1-trillion, with a 0.6-percent increase. The current appropriations were set to expire on September 30, the end of the 2012 fiscal year. Congress has yet to finish work on spending bills for 2013.

As part of a bipartisan compromise to pass the stopgap measure, the bill does not contain any significant policy riders, including those affecting higher education, that appropriators debated as the Senate and House drafted their versions of budget bills for the 2013 fiscal year. The Senate version would have restored a pathway for students without high-school diplomas to receive federal aid, for example. The House version included a provision that would have prevented the Department of Education from enforcing the gainful-employment requirement of the Higher Education Act.

Such policy changes will now have to wait to be considered until after the November elections, during a lame-duck session of Congress. At that time, lawmakers will also have to deal with looming [automatic cuts in spending](#) across the federal government that are scheduled to take effect on January 2.

ComDISQUS
Powered by DISQUS

Add a comment

Log in to post

with your Chronicle account.

Don't have an account? Create one now.
Or log in using one of these alternatives:



Showing 0 comments

Sort by **Oldest first** Follow comments:  by e-mail  by RSS

Real-time updating is paused. (Resume)

Copyright 2012. All rights reserved.

The Chronicle of Higher Education 1255 Twenty-Third St, N.W. Washington, D.C. 20037

Inside Higher Ed

Agenda for Research Universities

September 20, 2012 - 3:00am

By

[Orit Hazzan](#)

Many Western countries face shortages in high school STEM (science, technology, engineering and mathematics) teachers. This shortage can be partially explained by the fact that qualified young people who excel in STEM prefer to study one of the STEM subjects and work in the tech industry as scientists and engineers, rather than join the education system. This choice seems reasonable, since such people can earn significantly more and work under better conditions elsewhere than in the education system. Unfortunately, this choice applies also to talented young people who do wish to be educators and contribute to the education system, but must forfeit their dreams mainly due to financial considerations.

Not surprisingly, this teacher shortage has an immediate impact on the quality of STEM education in high school and, consequently, on the level of STEM knowledge that undergraduates have when they begin their studies at university. Universities clearly suffer from this missing knowledge; further, entire countries suffer because the graduates' potential contribution to the national economy is not fulfilled.

Leading universities around the world, especially those that focus on science and technology, look at these trends, worry about the inadequacies of elementary and secondary education, and in many cases tend to take a reactive approach. It's time for universities to proactively address this shortage without depending on government funds and without having to make significant investments to this end.

The Technion – Israel Institute of Technology, for example, launched last year a special program, Views, whose objective is to help alleviate the shortage in high school STEM teachers in Israel. The Technion, which recently won, together with Cornell University, the competition to establish an applied sciences graduate school on Roosevelt Island off Manhattan, is the major supplier of scientists and engineers to Israeli industry, and its graduates constitute over 70 percent of the country's founders and managers of high-tech companies. Due to the ingenuity of Technion alumni, Israel is now home to the largest concentration of technology start-up companies outside of Silicon Valley, and 80 percent of Israeli NASDAQ companies are led by Technion graduates.

Proud as we are of our alumni excellence in STEM, we want them to own an additional profession – high school STEM teachers – which they will be able to use if and when they choose to switch to education, without discouraging their excellence in the worlds of research or business.

To this end, Views invites Technion graduates back to the Technion to study toward an additional bachelor's degree in its department of education in technology and science, which awards a teaching certificate for high school STEM subjects. Technion graduates enrolled in the

Views program receive full study scholarships from the Technion for two years and are not required to commit themselves to teach in the education system. Extending the program over two academic years enables the graduates to continue working as scientists and engineers in industry in parallel to their studies (one day or two half-days each week).

Technion graduates are not required to commit themselves to teach in the education system since the knowledge they gain in the Views program is useful also in businesses, where teaching and learning processes are crucial for coping with new knowledge and technological developments on a daily basis. Thus, even if they decide not to switch to education, they will still contribute to Israel's prosperity, but in a different way.

In its current, first year of operation (2011-12), the program started with 60 Technion graduates. Sixty percent of them are males – a fact that indicates that the Views program indeed attracts populations that traditionally do not choose education as their first choice, and who at the same time are attracted to the program.

All Win

The Views program has advantages on many levels and can be viewed as a win-win situation from the perspectives of the individual, the industry, the university, the education system, and the state.

The Technion graduates gain an additional degree that enables them to increase their mobility in the industry in which they are currently working. This includes potential jobs in training and professional development departments as well as leadership positions that require teaching skills. In addition, earning a degree in STEM education can solve the problem faced by many engineers either during economic crisis or when they approach the age of 40-50, when some lose their jobs and have difficulties finding new jobs. Others would teach part-time or join informal educational programs and continue working in their various companies. No matter when and how they are involved in the education system, for some of them, it will be the fulfillment of a dream that they could not accomplish earlier.

The technology industry, which is the work arena of most Technion graduates, gains (at no cost) people with pedagogical knowledge which, as mentioned, is essential in this industry. This is why these companies enable their Technion graduates to miss work one day a week in order to attend the Views program.

The university wins since the returning graduates have very extensive and solid scientific and engineering knowledge and therefore, if and when they switch to education, they will be able to better educate future generations of students. This, of course, does not mean that other teachers do not have strong and updated knowledge; the graduates' knowledge is, however, connected both to current science and technology developments based on their work experience in the industry and to the academic spirit of the Technion.

In particular, the Technion's department of education in technology and science benefits since the graduates enrolled in the Views program study together with the department's other

undergraduates and bring to the classroom relevant, new and up-to-date knowledge. At the same time, the regular undergraduates are inspired by the fact that successful scientists and engineers consider joining the education system and working in the profession that they chose to study. The instructors teaching in the Views program have already recognized these added values and have felt a change in the class atmosphere since the graduates joined their courses.

The high school educational system will benefit from the Views program since these qualified scientists and engineers will increase diversity in the cohort of high school STEM teachers and hopefully will change the image of the profession of education. These graduates will also bring into the education system not only updated content knowledge but also organizational experience, which includes new management methods and teamwork habits that they implemented previously in the high-tech industry. Curriculum development of STEM subjects in the school may also improve since the scientists and engineers will bring into the system updated knowledge and relevant examples they worked on in the industry, making the curriculum more vivid, appealing and interesting.

Finally, the government and state win, since the program may be carried out with almost no additional budget. In addition, no any special effort is needed to entice qualified people to switch to education or to encourage young people to enter into the field of education by offering them financial benefits. Thus, it will be possible to stop advocating an approach that sometimes leads to bad feelings in teacher lounges, when teachers discover that different teachers receive different pay, which is not necessarily based on their educational success and commitment to the education system. And lastly, this new pool of scientists and engineers with an educational background is simply an investment in states' human capital.

Looking Forward

The Views program, described above, can be expanded into a wider program that addresses the shortage of high school STEM teachers. In its full application, the vision includes also undergraduate STEM students who will be able to study toward a bachelor's degree in high school STEM education in parallel to their undergraduate studies, with no additional tuition cost. This means that each semester students will take one or two pedagogical courses from the STEM education program, in parallel to their regular science and engineering undergraduate studies, and will complete the two degrees at the same time. Thus, upon graduation they will become both scientists/engineers and educators, sometimes without extending the total study time needed.

Once again, these students will not have to commit themselves to work in the education system; however, it is reasonable to assume that some of them will turn to education just after graduation or at some stage in their professional development. In the meanwhile, after they graduate, they will use the pedagogical knowledge they gain in the Views program in their jobs in the high-tech industry and improve teaching and learning processes in their organization. In addition, their undergraduate studies will be more diverse and they will be able to use this knowledge immediately to improve their learning processes in their undergraduate studies.

From a broader perspective, programs such as Views may change the perception of the high

school STEM teacher: No longer will it be a profession one remains in for many years with almost no options for mobility; rather, teaching STEM will be regarded as a step in the professional development of scientists and engineers, providing also employment security. In other words, as it is common to change jobs in the hi-tech industry, it will be possible to leave the industry forever or for several years in order to work in the education system; another option is to dedicate one work day to the educational system, maintaining the tech job as the main work place. Education is perceived, from this perspective, as an addition profession by which scientists and engineers can foster their professional development.

Since Israel is such a small country, it is my belief that the Views program will significantly impact Israel's science and technology education in the very near future. It is, however, worthwhile to investigate its potential in other countries. Thus, Israel may serve as a pilot case study for larger countries. Needless to say, traditional STEM teacher preparation programs should be continued as well.

Read more: <http://www.insidehighered.com/views/2012/09/20/essay-role-research-universities-promoting-stem-education#ixzz2724rwYRU>
Inside Higher Ed

CSU leader: Stadium not only issue

By Anthony Cotton
The Denver Post

Michael Martin knows something about major college football.

The new Colorado State University chancellor held the same post at Louisiana State University, the 2011 national champions.

So his views on a new \$250 million CSU stadium on campus are well-informed.

CSU president Tony Frank will likely decide this fall on whether to go ahead with the controversial project and Martin said he will support whatever that decision is.

But Martin also said he let Frank — and athletic director Jack Graham — know his thoughts.

“In big-time (NCAA) football, there are supposed to be 120 schools playing at that level — in reality there are only about 30,” Martin said.

“It’s not the stadium, it’s all about conference alignments and TV contracts and if you don’t have that, don’t try to justify a stadium on the basis that it’s going to get it for you,” he said. “Now, if the justification is that it’s for the fans and the stadium experience, that’s a legitimate argument.”

According to Martin, LSU is one of just two schools in which sports subsidizes the rest of the University of Nebraska.

A big, new stadium matters, but selling corporate suites at high prices matters even more, he said.

CSU

◀ FROM 4A

That doesn’t bother me at all,” Martin said. “I don’t mind being the guy in the end, where someone could say, ‘It was Martin’s idea, and it stunk.’ That allows institutions to try some things because they know there’s someone covering their backs.”

So if it means trying to form a coalition between CSU and American Indian institutions, or developing a way for students in the southern part of the state to utilize both CSU Global and CSU-Pueblo as a means of not only gaining access to education but also becoming part of the on-campus collegiate experience, Martin’s all for giving it a shot. And he feels that way despite constant financial battles in higher education.

“Colorado is appealing because these are people who do stuff; they don’t just sit around and talk about it,” Martin said. “That leads me to believe that the chances of having an adventure that’s worth having is greater here than I would have elsewhere.”

“My view is that if you’re really committed to the transformational power of higher education, those of us who have been around and can take the beatings should be out there doing everything we can. If that means begging philanthropists, I’m prepared to beg. If it means throwing myself on the mercy of legislatures I’m prepared to do that, too.”

Anthony Cotton: 303-954-1292,
acotton@denverpost.com or
twitter.com/anthonycottondp

New CSU chancellor seeks big ideas worth risking

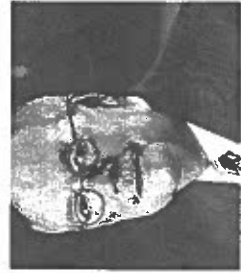
By Anthony Cotton
The Denver Post

As part of his get-acquainted tour of the system, new Colorado State University Chancellor Michael Martin recently spent some time with faculty members in Fort Collins. At one point, the discussion turned to the school’s “global campus,” its online-education initiative.

When some disparaging remarks about it were uttered, Martin wasn’t as demur as a newcomer may have been expected to be.

“There’s some controversy among the faculty, but I told them that we failed by letting for-profit colleges come in and seize that ground,” Martin said. “If they can do that, then the public colleges should have been out there sooner, and we weren’t.”

“But global demonstrates that Colorado got the message; is it perfect? Hell no. Can it get better? Hell yes. But it’s a whole lot better to have that choice than only the for-profits. Whether you have a little angst over it or not, you should be proud that Colorado State had the chutzpah to give it a try and for the



“I think I can be an agent for change, and part of that is being willing to take the blame if it fails. That doesn’t bother me at all.”

Michael Martin,
Colorado State
University chancellor

right reasons.”
In fact, Martin said he would like to see the CSU system take more risks. While he admits that in higher education, change frays nerves and “causes hair to fall out and other generally bad things to happen,” Martin said it may be time for more nontraditional approaches in the field.

Martin allows that it’s easy for him to take this particular position. After more than four decades in the field at numerous schools — including University of New Mexico, University of Minnesota and Louisiana State University, where he was employed for the previous four years before he moved to Colorado State earlier this summer — Martin said his résumé doesn’t need any more padding.

And, with the knowledge and security that his career is closer to its end than its beginning, he said there’s a freedom that allows him to put himself out there for things that he feels may be important or beneficial for the university.

“I think I can be an agent for change, and part of that is being willing to take the blame if it fails.”

CSU » 6A