

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
EXECUTIVE COMMITTEE MEETING MINUTES
DECEMBER 7, 2010**

CALL TO ORDER

The meeting was brought to order by the Chair of the Executive Committee, Patrick McConathy at 8:00 a.m.

ROLL

Board members present: Dorothy Horrell, Scott Johnson, Bonifacio “Boney” Cosyleon, Joe Zimlich, and Don Elliman.

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board

The committee interviewed two search firms as potential consultants for the Colorado State University-Pueblo Presidential Search. The firms were represented by Jessica Kozloff, Academic Search, and Alberto Pimentel, Storbeck/Pimentel & Associates.

The committee reached the consensus that a decision will be made at a later time.

The meeting adjourned at 10:05 a.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
EVALUATION COMMITTEE MEETING MINUTES
DECEMBER 7, 2010**

CALL TO ORDER

The meeting was brought to order at 10:10 a.m. by Mary Lou Makepeace, Chair of the Committee.

ROLL

Board members present: Pat McConathy, Dorothy Horrell, Scott Johnson, Bonifacio “Boney” Cosyleon, Joe Zimlich, and Don Elliman.

Note: John Ikard resigned from the Board of Governors effective December 1, 2010.

A motion to go into Executive Session was made by Don Elliman, seconded by Bonifacio “Boney” Cosyleon and unanimously approved. General Counsel Michael Nosler read the committee into Executive Session. The committee came out of Executive Session and adjourned at 11:45 a.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
ACADEMIC AFFAIRS COMMITTEE MEETING MINUTES
JANUARY 11, 2011**

CALL TO ORDER

Committee Chair Dorothy Horrell brought the meeting to order at 10:30 a.m.

ROLL

Board Member present: Don Elliman; Faculty Representative Jennifer Mullen CSU-Pueblo, via telephone.

Administration present: Joe Blake, Chancellor; Becky Takeda-Tinker, President, CSU-Global; Rick Miranda, Provost, CSU-Fort Collins; Russ Meyer, Provost, CSU-Pueblo; Jett Connor, Dean of Academic Affairs, CSU-Global

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board

The Chair gave a report on her trip to Chicago on behalf of CSU-Global to meet with the Higher Learning Commission of the North Central Association of Colleges and Schools (HLC) accreditation panel there and reported that the group gave President Becky Takeda-Tinker and her team the highest of recommendations. It appeared the panel would forward a positive recommendation for accreditation on to the HLC; the only question remaining at this time being whether CSU-Global would have a waiting period, or would be granted immediate accreditation with the waiting period waived. Committee members congratulated President Takeda-Tinker on her tremendous accomplishments in developing CSU-Global to this point.

Provost Rick Miranda then gave his report from CSU-Fort Collins. A degree name change is proposed in the College of Applied Human Sciences for a program from the Food Science and Human Nutrition. The name Restaurant and Resort Management is proposed to be changed to Hospitality Management to bring the program more in line with current industry standards. Students currently enrolled would be given the option to retain the degree name designation as it stood when they originally enrolled, or they could opt to accept the new degree name. CCHE would need to be informed of the name change, but unless curricula were altered by more than 50 percent, this would not be an item requiring any action on the part of CCHE or the Board of Governors. Since no quorum was present it was determined that the Academic Affairs Committee would simply pass this item on to the full Board as an information item. Mention of the industry advisory group related to this school gave way to a larger discussion about the role that industry advisory groups play vis-à-vis the university as a whole, and the Provosts were asked by the Chair to coordinate with Sheila Trice Bell, Executive Secretary to the Board of Governors, to compile a report identifying those academic programs in which industry advisory groups are utilized.

Provost Miranda then reported CSU-Fort Collins would be dropping the Master's of Teaching in Mathematics program, as no students had enrolled in that program for some time. The dropping of this program would not affect current faculty as none had been recently utilized in the program. When asked why there was no interest in this program, Provost Miranda reported that persons interested in teaching mathematics simply must gain a teaching certification to do so, and that the degree is generally not helpful for those pursuing mathematics education as a career. Again, the only action necessary to complete this task is to notify the CCHE.

Provost Miranda then presented the report on summaries from those faculty recently returned from sabbaticals and a general discussion ensued about the value of the sabbatical program to enrichment of the institution and the professors who engaged in them. It was noted that very few instances of abuse of sabbatical or renegeing on the commitment to return from them were observed by Provost Miranda at CSU-Fort Collins or Provost Russ Meyer at CVSU-Pueblo over the years and that overall the program is executed quite successfully and is very well worth the investment. Further, offering a sabbatical program is seen as a competitive requirement in attracting quality faculty to the System institutions.

Emeritus rank designations were then addressed with Provosts Miranda and Meyer asking that specific ranks be placed on the full Board agenda for action at the next meeting. Rick described that unless a faculty member has engaged in seriously egregious behavior, Emeritus rank is fairly generously given when requested and the benefits of said ranking were reviewed and discussed briefly.

President Takeda-Tinker was then called upon to present her agenda items, the first of which was the diversity statistics and definitions currently used by CSU-Global that were raised as a possible issue by the HLC site panel. President Takeda-Tinker presented the definition in current use by Global in comparison to the Federal definition, and strategies for advancing diversity were discussed, including a new enhanced definition to be used in preparing these statistics going forward. The Chair requested that the resolution proposing the expanded definition be placed on the full Board agenda for the next meeting.

President Takeda-Tinker then reviewed transfer policies applicable to CSU-Global students including credit transfers for real-world experience and how prior employment experience would be translated into credits toward degree completion. In order to qualify for credits, the candidate would be required to complete some academic assignments, after which time the portfolio request would be reviewed by the Provost and up to 12 credits could be conferred.

Provost Miranda then presented a report prepared by the Office of Educational Statistics. Reports such as this one may be requested for certification, by CCHE, the Provost's or the President's office. The Chair has expressed an interest in having these reports highlighted as they are prepared for other purposes. This particular report delved into the breakdown of faculty retention and attrition, tenure granting, retirement and resignations and split these categories of attrition out by gender, underserved populations, and whether the attrition was due to retirement, withholding of tenure or some other reason for resignation from the institution. The purpose of the report is to determine the general atmosphere for faculty retention to ensure

the attraction and retention of the highest quality of educators for CSU-Fort Collins. The report indicated no extraordinary concerns regarding attrition, noting the normal circumstances of retirement and personal/family as the primary reasons for professors leaving. The topic of the faculty evaluation process was the suggested topic for the next white paper topic because the most important mission of the institution is seen as the quality of the education being provided. In that respect, Governor Elliman suggested that the Provosts' responses to Board requests for information keep the Board focused on the System's core mission of providing the highest educational quality experience possible for students.

As the Committee prepared to transition to the next meeting, the Chair recognized Governor Elliman for his public service and congratulated him on his tenure in government, and welcomed his participation on the Academic Affairs Committee.

The next meeting of the Committee is scheduled for Tuesday, April 12 at 10:30 a.m. There being no further business, the meeting was adjourned.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
FINANCE COMMITTEE MEETING MINUTES
DECEMBER 7, 2010**

CALL TO ORDER

The meeting was brought to order at 12:24 p.m. by the Chair of the Finance Committee, Joe Zimlich.

ROLL

Board members present: Dorothy Horrell, Don Elliman, Mary Lou Makepeace, Patrick McConathy, Bonifacio “Boney” Cosyleon, Joe Zimlich and Scott Johnson

Administration present: Joe Blake, Chancellor; Rich Schweigert, System CFO; Becky Takeda-Tinker, President CSU-Global

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board

Guest present: Amy Parsons, Vice President for University Operations, CSU-Fort Collins

The Chair called the meeting to order at 12:24 p.m. and asked Amy Parsons to discuss the employee study privileges program offered through the CSU System and how to integrate CSU-Global into that system to make online classes available to all employees. A motion to adopt the new policy was made by Governor Elliman, seconded by Chairman Zimlich and the committee voted to approve.

CFO Schweigert then presented the state of the State budget indicating that State higher education funding was holding steady at \$555 million and discussed the lobbying effort undertaken by the CSU System and others to ensure that CSU continues to receive the maximum support of State legislators in the budgeting and funding processes.

President Becky Takeda-Tinker gave her presentation on the status of CSU-Global, including a multi-media presentation regarding what the Global Campus is doing, how they are doing it and how well. President Takeda-Tinker read some excerpts from the HLC report which was a product of the recent site visit and it was determined from that report and student satisfaction surveys that in the areas of meeting student expectations and learning objectives there is a 71 percent satisfaction rate amongst students currently enrolled. She discussed growth projections that Global needed to reach a 5,000-student enrollment figure at which point it would be able to expand in the necessary administrative and offerings areas, which goal was projected to be met in the next fiscal year. She stressed the overall strategic plan, goals and objectives of Global Campus, that being to serve as a degree completion program for nontraditional adult learner, with a

recent emphasis on underserved students, and explained how those clearly defined metrics are constantly being monitored and measured.

CFO Schweigert then moved on to the next agenda item, a review of the quarterly financial statements, highlighting the consolidated financial report of the System as a whole. About \$794 million in direct revenues is expected to come into the System, with about 38 percent already having been posted, putting the System on track. The original budget amount was set at \$861.7 million, and those figures were projected to stay about the same. Expenses are set to increase by 2.5 percent which is less than projected revenue growth. Any adjustments that may be required would be brought to the Board sometime in the third quarter, after the drop date. A group consisting of CFO Rich Schweigert, General Counsel Mike Nosler and others have almost completed their work on creating a set of fiscal rules to replace the State's fiscal rules which have been more difficult to work with and from which the System seeks to opt out. There is a base System set of rules for which each individual campus can tailor to meet their specific needs. Schweigert thanked the Board and all involved for their efforts in completing that monumental effort.

He then moved on to the topic of establishing a CSU System Treasury as there has been less than a 2.5 percent return from the State Treasury on their investment portfolio of around \$283 million without bond funds. A Financial Advice Report and Board of at least three members -- a treasurer, Board member and three members of the financial committee -- are also required to oversee the System Treasury. Over the course of the next three to six months they will start looking at creating the Advisory Committee and talked about doing a stepped approach, a two or three year process in which \$50 million may be taken out at a time to ensure the stability of the funds and system on a gradual basis rather than all at one time. An RFP search for a financial firm to handle the evaluation and advise will be out in another week and a half and other institutions and foundations will be consulted as to the firms they are utilizing for these issues.

There being no further business, at 1:21 p.m. the meeting was adjourned.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
AUDIT COMMITTEE MEETING MINUTES
DECEMBER 7, 2010**

CALL TO ORDER The meeting was brought to order at 1:31 p.m. by the Chair of the Audit Committee, Scott Johnson.

ROLL

Board Members present: Pat McConathy, Joe Zimlich, Don Elliman, Dorothy Horrell, Bonifacio “Boney” Cosyleon, and Mary Lou Makepeace

Administration present: Allison Horn, CSU System Auditor; Mike Nosler, General Counsel; Rich Schweigert, CFO

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board
Allison Horn began the meeting with the information that no formal audit reports have been issued since the last board meeting, but that there are three that should be issued before the next meeting.

The new auditor for CSU-Pueblo is working on a special project for the Chancellor and Interim President on student fees policies and procedures.

Ms. Horn also reported that the follow-up process is changing and all three institutions are making good progress on implementing recommendations.

The meeting was then read into Executive Session. The Committee came out of Executive Session. No further business was conducted and the meeting adjourned at 2:09 p.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
REAL ESTATE/FACILITIES MEETING MINUTES
DECEMBER 7, 2010**

CALL TO ORDER

The meeting was brought to order at 2:14 p.m. by Committee Vice Chair Joe Zimlich in the absence of the Committee Chair Ed Haselden.

ROLL

Board members present: Patrick McConathy, Dorothy Horrell, Scott Johnson, Bonifacio “Boney” Cosyleon, and Don Elliman. Student Representatives: Steve Titus and Cooper Anderson; Faculty Representatives: Jen Mullen and Dan Turk

Administration present: Joe Blake, Chancellor; Tony Frank, President, CSU-Ft. Collins; Becky Takeda-Tinker, President, CSU-Global; Julio Leon, President, CSU-Pueblo

Assigned Staff present: Stuart MacMilan;

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board

Guest: Kathleen Henry, President/CEO of CSU Foundation/CSU Research Foundation

General Counsel Michael Nosler read the meeting into Executive Session. The meeting came out of Executive Session and adjourned at 3:09 p.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
STUDENT AFFAIRS PRESENTATION MINUTES
DECEMBER 7, 2010**

A Student Affairs Presentation started at 3:10 p.m.

The full Board was in attendance with the exception of one member.

Administration present: Chancellor Joe Blake, General Counsel Mike Nosler, CFO Rich Schweigert, CSU-Pueblo Interim President Julio Leon, CSU-Fort Collins President Tony Frank, CSU-Global President Becky Takeda-Tinker, Executive Secretary Sheila Trice Bell.

Guests present: Dr. Blanche Hughes, Vice President for Student Affairs, CSU-Fort Collins and Dr. Zav Dadabhoy, Dean of Student Life, CSU-Pueblo.

President Tony Frank began the presentation by introducing Dr. Blanche Hughes, a Ph.D. graduate of CSU who heads up the Student Affairs Division, which is the section of the University that handles the housing, feeding and general promotion of the social and academic success of the students. He read an excerpt from a very complimentary email from the family of a student praising the University's handling of their student and communications with families.

Dr. Hughes began her presentation by outlining the role of the Student Affairs Division, most importantly in their Mission and Strategic goals being student learning and success. The remainder of the topics under the Teaching and Learning aspect of the Strategic Plan is partnerships and collaboration, with the community, with the Deans and with all aspects of the University in its many operations; their relationship with Institutional Research to ensure their outcomes and actions are data-driven; development of new initiatives with the Division of Diversity under the leadership of the new Vice-President for Diversity.

Dr. Hughes then presented two organizational charts, one divided into what the Division calls "cluster," Housing and Dining and Lory Student Center are entire departments under the Division, while the remainder of departments are grouped together. The other organizational arrangement presented was more of an explanation of how the various groups in the Department work together. She then talked about all of the ways in which the Division nourishes students' bodies, minds, and souls, and explained more deeply the depth and breadth of the activities of the Division. She broke down some specific statistics in dining and housing and highlighted efforts in closing the graduation gap with peer institutions, the ultimate goal being to achieve and retain the number one position in graduation rates.

She discussed the budget which supports all of the Division's operations. Most revenue is generated through the students (fees and auxiliary operations) and some through grants and through the State budget. The Lory Student Center and housing are the main recipients of funds. State funded areas are the Wellness Programs and office of the Vice-President of Diversity. Campus Life is supported solely through student fees and Academic Support is funded by a combination of student fees and grant money.

Some offices within the Division are quite small. Most of the work of the division is completed by students, some 2,000 of whom work for the Division, gaining real-life experience while they assist in carrying out the mission of the Division. She highlighted the breadth and scope of experience of the individuals working in the Division - from janitors up to Vice-Presidents - and noted that of the 14 members of the Leadership Team there was 301 years of experience in the CSU System.

Dr. Hughes described how they gather the information about the students so as to be most effective in delivering the necessary services to this population. The Department uses long-term national assessment data and national scholarly research on college students. Moreover the department prepares scholarly research and publications about college student services. CSU offers a nationally recognized program in Student Affairs. The Department's breadth of research and knowledge support this program.

She then described the student population noting that 60 percent of students indicate they attend CSU due to the solid academic reputation of the institution. In many regards CSU students tend to follow averages in student characteristics nationwide except in some key areas where CSU students tend to be 8 to 10 percent higher than their national counterparts, those being in civic-mindedness and interest in green initiatives. CSU students are also above average in their community service and volunteer work. Diversity among students has increased from 5 percent in 1985 to 14 percent in 2010, and this is also an initiative that garners much attention from this Division.

There has also been an increase in lower income and first-generation students attending CSU in recent years. However first-generation numbers have started to decline slightly, attributable to the state of the national economy. First-generation college enrollees are thought to be overwhelmingly from within the State of Colorado.

Dr. Hughes also noted an increase in the enrollment of students with stated disabilities and it was noted that this was partially due to the expanded definitions of what constitutes disability; many of these listed are mental/emotional disabilities rather than physical limitations. There was a brief discussion about the current ADA accessibility on the campuses and reported that all academic programs, but not all residence facilities, currently are fully accessible to those with physical disabilities.

Dr. Hughes then described how the students of today differ from those of 20 years ago, and described the "emerging adult" phase of 17- to 25-year-olds has been the subject of much research and discussion. Students of this age range are not quite ready to be fully-

fledged adults at this stage of their development and need more guidance and assistance in their decision-making. A much greater percentage of students than in the past intend to re-habituate with their parents upon completion of college.

A question was asked regarding support for the GLBT population and the programs offered at the various campuses were reviewed.

Dr. Hughes went on to describe the larger role that parents and families have in college students' lives. The Division has found that this strong parental contact serves as a powerful retention agent. Therefore the Division strongly encourages parent participation and involvement in student life.

Dr. Hughes then addressed the topic of alcohol on campus noting the good news that the percentage of students who choose not to use alcohol on campus has risen to 47 percent. The bad news, she reported, is that the 20 percent of students who do engage in significant alcohol consumption have or are engaged in very serious addiction and abuse problems. This is the portion of the population with which Student Affairs expends most of its time and efforts. The remaining 80 percent either do not drink at all, or use alcohol in a responsible manner.

Mental health issues including depression, bipolar syndrome, schizophrenia and the autism-spectrum disorders remain significant challenges. Student Affairs is often apprised of these situations prior to the student's arrival and can assist in managing their treatment.

Dr. Hughes was asked about suicide prevention efforts on campus and she described the interventions to identify and assist students who are at risk.

The final point Dr. Hughes discussed how Student Affairs is assisting the academic transition for students who find they are struggling more academically than they expected.

In summation Dr. Hughes discussed the programs that facilitate the best academic and social experience for the students to be successful at the institution and in life. The Student Retention Plan uses industry best practices and engages stakeholders throughout the University to increase student retention.

Dr. Zav Dadabhoy, Dean of Student Life at CSU-Pueblo, was then introduced to give his presentation about the state of student affairs in Pueblo. He began his discussion describing the reorganization of the Student Affairs Office to make it a more strategically focused. The main focus in aligning with the University's Strategic Plan is to incorporate more varied learning experiences for the students outside of the classroom thus enhancing the learning that is currently taking place.

Dr. Dadabhoy focused on four goals: enhancing educational opportunities, increasing student engagement, developing a sense of community and belonging; and extending student learning outside of the classroom. This is to be accomplished by partnering with the faculty to extend these experiences beyond the class. The best way to achieve these goals is to increase and improve assessment so that data collected can be utilized.

Dr. Dadabhoy next discussed budgeting. Funds come from housing, student fees and Federal programs and grants. He said that the Student Affairs sector has had some difficulty keeping up with the rapid growth of the institution. Expanding staff and reorganizing the programs are designed to address this challenge. The number of student visits to the counseling center has quadrupled over the previous year's number, indicating the improvement in communications of this Office as well as the increase in students' seeking assistance with issues.

The Recreation Center is becoming very well established with 3,700 out of 5,000 students visiting the Recreation Center. Students involved in intramural sports have skyrocketed. He highlighted the new resident facilities in the Residence Village. The fact that more upper classmen are living in the residence halls is a testament to the quality of these new halls. He highlighted some of the social and academic programs that are conducted in the residence halls to enhance student life in the halls.

By far the most important aspect of the enhancement of student life has been the partnerships with faculty members and enhancing their relationships with the students. Pueblo held their first student convocation and over 1,000 students and parents participated - a large success. He discussed the importance of working with the parents of first-generation students and the parents' participation in campus life with their students.

Dr. Dadabhoy listed the best practices of other universities across the country that Pueblo is trying to implement or integrate into campus life to bring the maximum enhancement to student life for the students at Pueblo.

At the conclusion of Dr. Dadabhoy's presentation, a discussion followed about the qualities of the richness of campus life being worth additional cost to students over a commuter, community or online college experience.

Governor Makepeace was joined by the Board in giving their thanks to both speakers. Their presentations illuminated the importance of the Board's work by highlighting the students' experiences at the campuses.

The presentation was concluded at approximately 4:40 p.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
BOARD OF GOVERNORS MEETING MINUTES
December 8, 2010**

CALL TO ORDER

Committee Chair Patrick McConathy brought the public meeting to order at 9:09 a.m.

ROLL

Governors present: Ed Haselden, Bonifacio Cosyleon, Mary Lou Makepeace, Dorothy Horrell, Joe Zimlich, Scott Johnson; Don Elliman; Student Representatives Steven Titus and Cooper Anderson; Faculty Representatives Jennifer Mullen, Dan Turk.

Administrators present: Chancellor Joe Blake; General Counsel Mike Nosler, CFO Rich Schweigert; CSU-Fort Collins President, Tony Frank; Interim President of CSU-Pueblo, Julio Leon; CSU-Global President Becky Takeda-Tinker;

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board.

PUBLIC COMMENT

The Chair opened the public meeting seeking public comment, of which there was none offered.

BOARD CHAIR AGENDA

He then moved on to the resignation of John Ikard, for which he had received a letter and shared the highlights with the Board. The basic reason for the resignation was listed as the avoidance of conflicts of interest with his employment duties.

The Chair then asked for and gave recognition to the Fort Collins staff for the outstanding and difficult job they have been doing in covering for President Frank while he has been splitting time between the Fort Collins and Pueblo campuses.

The Chair then moved on to committee assignments, announcing the addition of a Student Affairs Committee in 2011 that Cooper Anderson and Steve Titus would be on; he also asked Dan Turk and Jennifer Mullen be part of the Academic Affairs Committee; as well as asking Jennifer Mullen and Cooper Anderson to serve on the Real Estate Committee; and Dan Turk and Steve Titus be on the Finance Committee.

EXECUTIVE SESSION

The Chair then asked for a motion to enter into Executive Session, a motion was made and unanimously approved.

PUBLIC SESSION

The meeting reconvened in Public Session, presided over by Vice Chair Haselden in the Chair's absence. The first item presented was the minutes from the November 29th, 2010 meeting in

which interim President of CSU-Pueblo, Julio Leon, was appointed and agreed upon. General Counsel Mike Nosler presented the minutes to the full Board, the resolution was unanimously approved appointing Dr. Julio Leon, and the minutes of the Executive Session will be recorded with the full Board minutes.

NAMING OPPORTUNITY

Governor Haselden then read the naming opportunity resolution renaming a campus facility to Glen Morris Field House in honor of CSU Alumnus and Olympic Gold Medal winner, Glen Morris. A motion was made, seconded and unanimously approved.

CONSENT AGENDA

The next item covered by Governor Haselden was the Consent Agenda. A motion was moved, seconded and the consent agenda was unanimously approved.

STUDENT AND FACULTY REPORTS

Student Reports

Student Reports were next on the agenda and Governor Haselden asked Cooper Anderson, CSU-Fort Collins Student Representative to present his report. Mr. Anderson's first item was mention of the collective student effort to bring about change in the "unrelated persons" housing rules, and the national student regent conference attended in October to assist students in improving their leadership skills. Mr. Anderson noted he and Steve Titus, CSU-Pueblo Student Representative, are quite active in the organization and he is assisting them with writing their constitution, and submitted the remainder of his written report in full.

Steve Titus, CSU-Pueblo Student Representative, presented his report next and the first item reported was the naming of Interim President Julio Leon. Mr. Titus expressed gratitude to former CSU-Pueblo President Joe Garcia for his service to the Pueblo campus. Mr. Titus highlighted the outstanding series of speakers that were scheduled to come to campus to give talks and mentioned the Student Governing Board's meeting in which a memorandum to Interim President Frank was voted upon regarding allocation and assessment of program fees, an ongoing project of the Student Governing Board.

Faculty Reports

Dan Turk, CSU-Fort Collins Faculty Representative, gave the CSU-Fort Collins Faculty Council report. He reported on the Faculty Council's revisions to their manual and reported on the free vaccination program in which 11,000 students were vaccinated against meningococcal disease (meningitis) after an unfortunate student death.

Jennifer Mullen, CSU-Pueblo Faculty Representative, gave the Pueblo report. Jennifer reported the activities of the Faculty Senate, namely in eliminating one of the duplicate budget boards currently in place, as well as the formation of an ad hoc committee focused on Academic Excellence. She thanked and credited Provost Russ Meyer for his efforts in boosting enrollment and his consistent academic leadership through another presidential change.

PRESIDENTIAL REPORTS

CSU-Pueblo

Interim President of CSU-Pueblo, Julio Leon, gave his campus report on CSU-Pueblo. He began with a report about a patent granted to Professor Jacksick for breakthrough nanotechnology. He discussed grants that were recently received, namely \$750,000 from FIPSE and a 5-year, \$2.8-million grant to increase the number of Hispanics receiving Master's degrees from CSU-Pueblo. The library at CSU-Pueblo is now migrating to a different management software system that will allow it to better integrate with systems used on the other campuses.

President Leon concluded his report with his impressions from his first week on the job. He detailed the numerous activities and meetings which he has undertaken to become acclimated to the job and upcoming events planned. Governor Haselden then took the opportunity to give sincere thanks and asked for recognition for all of Dr. Frank's hard work and efforts in keeping both campuses operating smoothly prior to the placement of Dr. Leon.

CSU-Fort Collins

President Tony Frank gave his report from the CSU-Fort Collins campus. He highlighted the fact that the graduation rate norm was at a high this past year and also that the University is launching an undergraduate degree program in Biomedical Engineering. He discussed service and outreach programs and noted the significant increases in invention disclosures and highlighted a partnership that has been ongoing with the Saratov State University in Russia to explore and develop methods of intellectual property commercialization. He noted the CPA pass rate for CSU graduates was the best in the State and double the national average. He spoke of the U.N. program in desertification and the Department of the Interior's Climate Science Center, and the depth and breadth of experience in the University's Environmental Sciences department. He discussed a visit with Chair McConathy to the Colorado State Forest Service and the benefits to Colorado from that department. Dr. Frank reported on the 1870 dinner and asked the Board for their further participation in that event in the future. At this time, \$400 million has been raised of a \$500 million campaign with a year remaining to acquire the remaining \$100 million to achieve the campaign goal. Dr. Frank was pleased to announce that the Parade of Lights and the 1870 Dinner were both sellout events.

He then distributed the FACT Book and campus-wide project updates on the status of the budget process. He responded to questions about the use of the FACT book and some specific facts and figures represented therein.

CSU-Global

Chairman McConathy then re-joined the meeting and, presiding, called upon President Becky Takeda-Tinker to present her report on CSU-Global Campus. Dr. Takeda-Tinker very briefly highlighted Global's recent progress and success in the areas of student success and satisfaction, the launching of a career center and the enrollment statistics for the January term. In the area of expanding their statewide presence, this past fall Global saw a full 28 percent of their students coming from the community colleges. Dr. Takeda-Tinker concluded

by noting in her sixth month as President of Global Campus, she wanted to thank the Chancellor and Board for giving her the opportunity to grow and expand Global in a dynamic and aggressive manner.

CHANCELLOR AND SYSTEM REPORTS

The Chair then moved to the CSU System Chancellor Report and System Report.

Chancellor Blake began by recognizing and delivering a short biography about Dr. Julio Leon, Interim President at CSU-Pueblo, followed by expressing his gratitude to the campus, faculty, and student leadership for all of their assistance during the transition period following Dr. Garcia's departure for the Lieutenant Governor campaign and Dr. Leon's appointment.

Chancellor Blake outlined the two fronts in which the System is taking action regarding legislative matters and described the law firm and other parties involved in participating in the meetings being held to help influence and determine the outcome of the legislative process as it relates to the educational system in the State. The Chancellor touched upon his meeting with Cooper Anderson and other representatives and recapped the elections, specifically the defeat of Amendments 60 and 61 and Proposition 101 with the help of Coloradans for Responsible Reform. He talked about the meeting recently with CCHE and thanked Richard Schweigert and Bridget Mullen for their hard work in building successful relationships within the Commission.

Chancellor Blake then outlined the progress being made on the Strategic Plan and all of the ways in which the Strategic Plan is shared with stakeholder groups in order to build and continue the plan's momentum. He mentioned once again the success of the Parade of Lights and the 1870 Dinner, both of which were sellout events, and thanked Melanie Geary for all of her hard work in making those events a huge success.

Chancellor Blake then gave a brief CSU Systems report, discussing the results of the Student Success and Satisfaction Survey and the progress being made in all areas of improvement of student education and success. A discussion followed about average student debt load upon graduation and if the programs being offered was in alignment with average national salaries so as to make those debt loads realistic for students entering their respective fields. He touched on sustainability and the goal ratio of income to expenses currently a 1.4 percent income over expense ratio.

The Chancellor discussed the initiative "Building a Stronger Colorado" meant to expand the CSU presence throughout the State in attracting transfer students from other institutions. In Pueblo, the goal is to increase freshmen retention by keeping freshmen in student housing. Global's goal of an 80 percent rating from students of "meeting expectations" in learning is very close to the current 71 percent rating. He also outlined the efforts of joining with the public school systems in Colorado and expanding educational opportunities for Hispanics in Colorado.

CFO Rich Schweigert then clarified the sustainability figures, indicating that the income to expenditure ratio is even closer to the goal of four percent than was originally reported.

COMMITTEE REPORTS

Evaluation Committee

Governor Mary Lou Makepeace gave a presentation on the Evaluation Committee and asked that a motion be made that the full Board accept the Presidents' self-evaluations and their goals for 2011 as revised based on the Board's input. It was moved, seconded and unanimously approved. Governor Makepeace then proposed a motion be made granting a \$37,500 bonus to the Chancellor for meeting 75 percent of his performance goals per his employment contract, which was made, seconded and unanimously approved.

A motion was then proposed by Governor Makepeace, moved and seconded for the full Board's approval of the performance goals for President Frank, having already been reviewed and approved by the Chancellor. This motion was unanimously approved.

A motion was then requested by Governor Makepeace to approve a \$15,000 bonus be paid to President Frank for serving as interim President of CSU-Pueblo, the motion was made, seconded and unanimously approved.

Academic Affairs Committee

Next, Governor Dorothy Horrell gave the Academic Affairs Committee report. She highlighted that the committee was still getting its sea legs under it. With the assistance of the in-depth background papers from the provosts, the committee is determining the area of most importance. Also, she announced that with John Ikard leaving the committee as co-chair, Don Elliman is his successor. Governor Horrell then reported that their next meeting, scheduled for January, would be rescheduled due to the accreditation trip to Chicago with President Takeda-Tinker for CSU-Global. Governor Horrell then presented the new degree programs, en bloc, for approval for which a motion was made, seconded and unanimously approved. The final Academic Affairs Committee item was a motion to approve the discontinuation of the minimum academic progress standards for student athletes as these have been determined to be obsolete and redundant with other standards governing student athletes. The motion was made by Governor Horrell, seconded by Governor Zimlich and unanimously approved.

Finance Committee

Governor Joe Zimlich gave his report from the Finance Committee. The first item discussed and sole item for board action was the CSU System Employee Study Privilege Policy. Other issues discussed in the committee were: CFO Rich Schweigert gave an update on the State budget, and talked about the CSU-System presentation of the Joint Budget Committee; President Takeda-Tinker gave an update on the CSU-Global Campus; Schweigert gave a review of the first quarter Fiscal 2011 consolidated financial statements, an overview of the update of State Fiscal Rules, opting out of those; and there was a brief discussion on the beginning stages of setting up an internal System Treasury. Relative to the CSU System Employee Study Privilege Policy, a motion was made by Governor Elliman, seconded by

Governor Zimlich and unanimously approved that each campus would now be responsible for bearing the financial burden of their own institution for the cost of that program.

Real Estate/Facilities Committee

Governor Zimlich also presented the report from the Real Estate Committee, noting there were no actions for the Board and all Board members were in attendance at the meeting the previous day.

Audit Committee

Governor Scott Johnson was then called upon to give the Audit Committee's report. He publicly thanked Allison for her efforts and had nothing further to report.

Executive Committee

The final item on the agenda was the report from the Executive Committee. Chairman McConathy began by announcing the ten members of the Presidential Search Advisory Committee: Dorothy Horrell as the Chairman; Mary Lou Makepeace as Vice-Chairman; Bonifacio Cosyleon; community members Ralph Williams and Henry Roman; faculty representatives Judy Baca and Katherine Frank; classified employee Geraldine Trujillo-Martinez; student representative Dawn DiPrince; administrative professional representative Tracy Samora.

The Chairman then asked for a motion to give the power to choose the search firm to himself and Dorothy Horrell as the Chairman of the Advisory Committee. That motion was made by Gove, seconded and unanimously approved.

President Tony Frank then asked for a motion from the Board to renew the Colorado State University Research Foundation Alignment Credit Program, used for leasing equipment. A motion to approve was made by Governor Haselden, seconded Governor Cosyleon and unanimously approved.

The Chairman then requested that Board members, at the February Board meeting, be available the evening prior to committee meetings to socialize with students. He said Sheila Trice Bell, the new Executive Secretary to the Board, would put together social and business agendas for the next meeting.

There being no further business, the Chair asked for and received a motion to adjourn which was unanimously approved. The meeting was adjourned at 11:44 a.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
ACADEMIC AFFAIRS COMMITTEE MEETING MINUTES
DECEMBER 7, 2010**

CALL TO ORDER

The meeting was brought to order by the Chair Dorothy Horrell at 12:00 p.m.

ROLL

Committee members present: Dorothy Horrell, Chair; Joseph Zimlich; Scott Johnson; Mary Lou Makepeace

Board members present: Pat McConathy, Don Elliman, Bonifacio Cosyleon

Administration present: Joe Blake, Chancellor; Becky Takeda-Tinker, President, CSU-Global; Rick Miranda, Provost, CSU-Fort Collins; Russ Meyer, Provost, CSU-Pueblo; Jett Conner, Dean of Academic Affairs, CSU-Global

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board

The Chair commented on how the committee was working with Sheila Trice Bell, Executive Secretary to the Board, to get a more comprehensive agenda for the committee and that they are going forward. Dr. Horrell mentioned that the Co-chair John Ikard had resigned from the Board.

Provosts Russ Meyer and Rick Miranda were asked to give highlights of the Annual Performance Contract Reports.

Rick Miranda, Provost of CSU-Fort Collins then gave brief comments on sabbatical leave recommendations, emeritus rank designations, and degree candidates that will be presented as consent items at the full board meeting. Chair Horrell said they had reviewed and were referring them to the full board for approval.

Provost Miranda also gave a background on a resolution regarding obsolete minimum standards for academic progress of student athletes. This resolution was reviewed and referred to the full board for approval. Chair Horrell said they had reviewed and were referring the resolution to the full board for approval.

Russ Meyer, Provost of CSU-Pueblo gave brief comments on sabbatical leave recommendations, emeritus rank designations, and degree candidates that will be presented as consent items at the full board meeting. Chair Horrell said they had reviewed and were referring them to the full board for approval.

President Becky Takeda-Tinker gave brief comments on degree candidates and discussed seven new degrees being presented at the full board meeting for approval. These new degrees are: BS in Accounting; BS in Communication; BS in Healthcare Administration and Management; BS in Interdisciplinary Studies; BS in Criminal Justice; Master of Healthcare

Administration and Management; and Master of Criminal Justice. Chair Horrell said they had reviewed and referred the new degrees to the full board for approval.

There being no further business, the meeting adjourned at 12:24 p.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
EXECUTIVE COMMITTEE MEETING MINUTES
JANUARY 14, 2011**

CALL TO ORDER

Chairman Pat McConathy brought the meeting to order at 2:00 p.m.

ROLL

Board members present: Joe Zimlich, Dorothy Horrell, Don Elliman, Mary Lou Makepeace, Bonifacio “Boney” Cosyleon, Cooper Anderson, Steve Titus, Dan Turk, and Jennifer Mullen.

Administration present: Joe Blake, Chancellor.

Board of Governors Staff attending: Sheila Trice Bell, Executive Secretary to the Board.

Guests present: Matt Strout ASCSU Director of Legislative Affairs, Sarah Elfred, State Senator Angela Giron Heron, and Senator Heron’s intern Abby Harder.

The Chair asked Cooper Anderson to introduce his guests: Matt Strout ASCSU Director of Legislative Affairs and Sarah Elfred. Matt Strout opened with his remarks about student legislative efforts undertaken thus far, particularly in regards to Senate Bill 11-011 which seeks to grant voting rights to nonvoting members of the Board of Governors, i.e. voting student and faculty representatives to the Board which rotates between Fort Collins and Pueblo.

Steve Titus then introduced his guests: Senator Angela Giron Heron and the Senator’s aide Abby Harder.

The guest speaker, Sarah Elfred from Maryland, then spoke of her experience as a student regent for the University of Maryland System as well as her experience in researching and preparing a thesis on this topic to give the Board some additional perspective on why adopting this bill would be beneficial to the System.

Ms. Elfred explained in detail the various forms of student representation on Boards, surveyed the Nation, and explained the differences between voting and non-voting members, rotating terms, delegate and trustee approaches to student representatives. She fielded questions from Board members regarding these differences.

An extensive question and answer period followed about the operational aspects of the bill. It was generally decided that the bill would need to undergo significant revisions with the input of the Board and Faculty Council before it would be seriously considered for adoption by the Board. One of the main issues raised was the students giving up their own determination of their representative and that decision then being made by the governor of the State. This was seen by the Chair as taking away the truer democratic

feel of the current method by which student representatives come to be non-voting members of the Board.

There being no further business, at 3:00 p.m. the meeting was adjourned.