BOARD OF GOVERNORS OF THE COLORADO STATE UNIVERSITY SYSTEM ACADEMIC AFFAIRS COMMITTEE MEETING MINUTES FEBRUARY 15, 2011

CALL TO ORDER

The meeting was brought to order by the Chair Dorothy Horrell at 9:12 a.m.

ROLL

Committee members present: Dorothy Horrell, Chair; Don Elliman, Vice Chair; Joseph Zimlich; Scott Johnson; Mary Lou Makepeace; Dan Turk, CSU-Fort Collins Faculty Representative; Jennifer Mullen, CSU-Pueblo Faculty Representative.

Other Board members present: Pat McConathy, Ed Haselden, Bonifacio Cosyleon, Cooper Anderson, CSU-Ft. Collins Student Representative (by phone), Steve Titus, CSU-Pueblo Student Representative.

Administration present: Joe Blake, Chancellor; Tony Frank, CSU-Fort Collins President; Julio Leon, CSU-Pueblo Interim President; President Becky Takeda-Tinker, President, CSU-Global; Mike Nosler, CSUS General Counsel; Richard Schweigert, CSUS CFO; Rick Miranda, Provost, CSU-Fort Collins; Jett Connor, Dean of Academic Affairs, CSU-Global; Hector Carrasco, Dean of the College of Education, Engineering and Professional Studies

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board

The Chair outlined the items the Committee intended to present to the full Board on the consent agenda, namely: Emeritus rankings, one degree name change, the dropping of one degree program (Masters of Teacher of Mathematics), sabbatical summaries and tenure-track faculty hires and attrition.

Rick Miranda then answered questions pertaining to CSU-Fort Collins, specifically about the distribution of minorities in the new hires, which seemed evenly spread throughout academic areas.

President Takeda-Tinker was then called upon to review the items on the agenda relating to CSU-Global. The item of most interest and discussion was the potential expansion of the definition of non-traditional student. As background, during the accreditation process the Higher Learning Commission (HLC) and the Board expressed interest in whether to expand the current definition to one that includes ethnicity and race. Global's original mission was to attract adult learners, so the current definition of non-traditional student relates to age and previous college credits. SAA discussion ensued about expanding the age of students, but it was noted that it was never Global's mission to attract students

from high school and there is a 13-credit requirement to apply to Global so as not to compete for students with the other campuses in the System.

A discussion ensued about local high school programs offering college-level courses, and how those courses compare to the freshman college courses. Provost Miranda indicated generally speaking those college-level courses offered in high schools are reviewed and approved by the ?(should this be institutions?) in order to be granted (I don't believe "the System" grants credits) credit and that they are comparable to (the institution's?) freshman-level courses.

The Chair then turned the meeting over to Interim CSU-Pueblo President Julio Leon to discuss the main item brought before the Committee, being the question of whether the process should be undertaken to seek legislative approval to revise the role and mission of CSU-Pueblo. This is based on new external requirements for the licensure of nurse practitioners that would require CSU-Pueblo to offer a Doctorate in Nurse Practitioner degree as opposed to the current Master's degree, effective 2013. Dr. Carrasco, Dean of __the College of Education, Engineering and Professional Studies_, was present to answer questions. Following discussion, a motion was made by Chair Horrell that the committee recommend that the Board take the first step in seeking a role and mission revision for CSU-Pueblo to permit the offering of selected doctoral level degrees. The motion was seconded by Vice Chair Don Elliman and unanimously approved.

There being no further business, the meeting was adjourned at 10:00 a.m.

BOARD OF GOVERNORS OF THE COLORADO STATE UNIVERSITY SYSTEM FINANCE COMMITTEE MEETING MINUTES February 15, 2011

CALL TO ORDER

Committee Chair Joseph Zimlich brought the meeting to order at 10:00 a.m.

ROLL

Committee members present: Don Elliman; Dan Turk, Steve Titus,

Assigned Staff: CSUS CFO Rich Schweigert.

Board members Present: Patrick McConathy; Dorothy Horrell; Scott Johnson; Mary Lou Makepeace; Ed Haselden; Bonifacio Cosyleon; Student Representative, Cooper Anderson, by phone; Faculty Representative Jennifer Mullen.

Administrators present: Chancellor Joe Blake; President Tony Frank; General Counsel Mike Nosler; Interim President of CSU-Pueblo, Julio Leon; CSU-Global President Becky Takeda-Tinker.

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board.

Guests: Lynn Johnson, Associate Vice President for Finance, CSU-Fort Collins.

The Chair opened the meeting by asking CFO Rich Schweigert for his report.

CFO REPORT

Mr. Schweigert gave an update on the State budget funding for higher education. The State has a revenue shortfall for fiscal year 2011, and therefore included in the some budget decision making was a cut to higher education funding, with a cut of up to \$277 million in fiscal year 2012, the percentage of which attributable to CSU System being 20 percent of the overall cuts. Rich then address the second quarter consolidated unaudited financials, which showed the System doing slight better on revenues than originally anticipated and the remainder of the budget being on track, with Global Campus being responsible for much of the overage in revenue. In terms of expenditures, the cost of instruction increased slightly, but generally all differences were a reasonable margin of error, with no mentionable changes to report to the non-operating revenues expense section or the capital revenues section.

Mr. Schweigert called upon Interim President Leon to discuss the adjustments that would be needed in the Pueblo budget to account for the shortfall in enrollment and some unexpected expenditures. He felt the shortfall would be met by unfilled faculty positions and reserves revenues.

Governor Johnson asked if there was any possibility that the State may attempt to take the System reserves and it was generally concluded that, although a possibility, it was not likely that this would happen, particularly as some of the reserves are privately held.

Mr. Schweigert then called upon Lynn Johnson to present requests from CSU to the Board. Ms. Johnson presented the items to be that would be presented to the full Board, the first being a request for CSU to opt out of the State's collection system and for the University to take over its own receivables so as to handle alumni relations more effectively during the collections process. Governor Elliman moved that the committee recommend the Board adopt the resolution, which was seconded by Governor McConathy.

The second item for the Board was a request to allow the School of Agriculture to open a new bank account. The draft resolution was reviewed, Governor Elliman moved and Governor Haselden seconded the motion.

There being no further business before the committee, the Chair adjourned the meeting at 11:00 a.m.

BOARD OF GOVERNORS OF THE COLORADO STATE UNIVERSITY SYSTEM AUDIT COMMITTEE MEETING MINUTES FEBRUARY 15, 2011

CALL TO ORDER

The meeting was brought to order at 2:56 p.m. by the Chair of the Audit Committee, Scott Johnson.

ROLL

Committee members present: Bonifacio "Boney" Cosyleon, Vice Chair; Mary Lou Makepeace; Cooper Anderson, CSU-Fort Collins Student Representative.

Board members present: Pat McConathy; Joe Zimlich; Don Elliman; Ed Haselden; Dorothy Horrell; Dan Turk, CSU-Fort Collins Faculty Representative; Cooper Anderson, CSU-Fort Collins Student Representative (by phone); Jennifer Mullen, CSU-Pueblo Faculty Representative; and Steve Titus, CSU-Pueblo Student Representative.

Administration present: Joe Blake, Chancellor; Tony Frank, President CSU-Fort Collins; Julio Leon, Interim President, CSU-Pueblo; Becky Takeda-Tinker, President, CSU-Global; Mike Nosler, General Counsel; Rich Schweigert, CFO.

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board.

Guests: Lynn Johnson, Associate Vice President for Finance at CSU-Fort Collins; Joanne Bennett, External Auditor for CSU-Fort Collins; and Dennis Yockley, partner with BKD firm; and George Currie, Auditor for CSU-Pueblo.

The Chair called the meeting to order at 2:56 p.m. with the announcement that Allison Horn was ill and would not be present. He asked Lynn Johnson if she had any opening remarks and she declined and introduced Joanne Bennett, External Auditor for CSU-Fort Collins, who reviewed the three audit reports recently completed and would be presented in the meeting.

Joanne Bennett discussed the reports issued, namely the Fiscal Year 2010 Financial Statement Audit for the CSU System with unqualified opinion, the NCAA Agreed-Upon Procedures for the Athletics Departments at CSU-Ft. Collins and CSU-Pueblo.

Ms. Bennett noted her presentation would focus mainly on the Financial Statement Audit as the athletic activities would be included in the underlying information in the main report.

Included in the financial statement audit were audits of the student financial aid and research and development. The statement of net assets of the System included the main

Audit Committee Meeting February 15, 2011 Page 1 transactions in the year 2009-2010 relating to construction projects and utilizing the bond proceeds as a result of that. As of June 30, 2010, total assets were at \$1.4 billion, an increase of just under \$50 million from the prior year. Total liabilities for the System remained relatively stable at about \$648 million and resulted in net assets of about \$45 million.

The largest decrease in revenues was that of \$48 million represented by a cut in government funding. This was separated out between operating and non-operating expenses and some of the \$130 million overall deficit was cut by a State backfill of monies to help offset that loss.

There were four recommendations put forth as a result of thisin the audit report., tThe first was dealing with financial reporting, making sure that thethat CSU should improve controls over the identification and recording of transactions relating to the automated journal entry process. capitalized capital expense entries are reviewed when they are entered into an automated coding system. The second recommendation dealt with improving IT security procedureswas that CSU and CSU-P should improve information system security. The final two recommendations resulted from a single audit and related to student financial aid and third recommendation was that the System should ensurieng that when students' withdrawn refunds are calculated accurately and the Federal funds are returned timely. The final single audit recommendation dealt with the FSAPP report insofar as there were some inconsistencies in the numbers reported by CSU-Global, and the recommendation was made to put some reviews in place to oversee those entrieswas that the System should implement procedures to assure consistency in its FISAP reporting so that all required information is reported accurately.

There being no questions, Ms. Bennett concluded her report. The Chairman then called on George Currie, Auditor for CSU-Pueblo, for his report. Mr. Currie walked the committee through the handout that he had distributed at Allison's request, first noting the status of the internal audit plan for this fiscal year. Of the 21 audits scheduled for the year, 6 have been completed and 5 are in process, additionally four "special reviews" were conducted outside of the planned audits.

The next item was a review of open recommendations, with George highlighting the remaining open items. George noted that now that he is down in Pueblo, that several items relating to that campus will be taken care of as soon as resources allow.

The Chair asked for further business items and, hearing none, the meeting was adjourned at 3:07 p.m.

BOARD OF GOVERNORS OF THE COLORADO STATE UNIVERSITY SYSTEM REAL ESTATE/FACILITIES COMMITTEE MEETING MINUTES FEBRUARY 15, 2011

CALL TO ORDER

Committee Chair Ed Haselden brought the meeting to order at 3:09 p.m.

ROLL

Committee Members present: Vice Chair Joe Zimlich; Mary Lou Makepeace; Bonifacio Cosyleon; Jennifer Mullen, CSU-Pueblo Faculty Representative; Cooper Anderson, CSU-Fort Collins Student Representative (by phone)

Board members present: Patrick McConathy; Don Elliman; Scott Johnson; Dorothy Horrell; Dan Turk, CSU-Fort Collins Faculty Representative; Steve Titus, CSU-Pueblo Student Representative.

Administration present: Chancellor Joe Blake; Tony Frank, President CSU-Fort Collins; Julio Leon, CSU-Pueblo Interim President; Becky Takeda-Tinker, CSU-Global President; Mike Nosler, General Counsel; Richard Schweigert, CFO.

Assigned Staff present: Stu MacMillan, Real Estate Executive

Board of Governors Staff: Sheila Trice Bell, Executive Secretary to the Board

Guests present: Kathleen Henry, President/CEO, CSU Foundation/CSU Research Foundation; Amy Parsons, Vice President for University Operations, CSU-Ft. Collins

The Chair first sought from Stu MacMillan a determination of whether the initial items required the Committee to enter into Executive Session. A motion was made, seconded, and unanimously approved to enter into Executive Session at 3:09 p.m.

The public session of the Committee meeting resumed at 3:38 p.m. The first agenda item presented by Stu MacMillan was the discussion of the acquisition of approximately seven (7) acres of land in Jefferson County from the State of Colorado for use by the Colorado State Forest Service (CSFS) Golden District Headquarters. Governor Makepeace moved that the item be brought to the Board, Joe Zimlich seconded and it was unanimously approved to forward this Resolution to the Board for action.

The second item was the acquisition of a 3,000-acre conservation easement at the Boy Scout Ranch near Red Feather. It was explained that CSU will be solely a steward of this land and will bear no responsibility other than to maintain conservation practices. Governor Makepeace moved that item be brought to the Board, Governor Zimlich

seconded and it was unanimously approved to forward this Resolution to the Board for action.

The third item presented was the Lease of Burlington-Northern Right-of-Way. The request was that the committee forward to the Board an action item allowing the Board to enter into negotiations and sign documents with the railroad for that right-of-way. The committee proposed the Board of Governors approve an indefinite term lease for the western 35 feet of the Burlington-Northern Santa Fe right-of-way from Lake Street on the South to Laurel Street on the north. Governor Zimlich moved that item be brought to the Board, Governor Makepeace seconded and it was unanimously approved to forward this Resolution to the Board for action.

The fourth item to be forwarded to the Board for action was the long-term lease to the City of Fort Collins for the Frisbee golf course at Hughes Stadium. Prior to explanation of the resolution, Amy Parsons, VP for University Operations at CSU-Fort Collins, was called upon to review with the committee the capital improvements that have been made to Hughes Stadium that were voted on by the Board in June, including a Wall of Fame and additional parking. Governor Makepeace moved that item be brought to the Board, Governor Zimlich seconded and it was unanimously approved to forward this Resolution to the Board for action.

There being no further business, the meeting was adjourned at 4:05 p.m.

BOARD OF GOVERNORS OF THE COLORADO STATE UNIVERSITY SYSTEM BOARD OF GOVERNORS RETREAT/MEETING MINUTES February 1 & 2, 2011

Tuesday, February 1, 2011

CALL TO ORDER

Committee Chair Patrick McConathy brought the meeting to order.

ROLL

Other Governors present: Ed Haselden, Bonifacio Cosyleon, Mary Lou Makepeace, Dorothy Horrell, Joe Zimlich, Scott Johnson, Don Elliman; CSU-Pueblo Student Representative Steven Titus and CSU-Fort Collins Student Representative Cooper Anderson; CSU-Pueblo Faculty Representative Jennifer Mullen and CSU-Fort Collins Faculty Representative Dan Turk

Administrators present: Chancellor Joe Blake; General Counsel Mike Nosler, CFO Rich Schweigert; CSU-Fort Collins President Tony Frank; Interim President of CSU-Pueblo Julio Leon; CSU-Global President Becky Takeda-Tinker

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board

Chair Pat McConathy began the retreat with introduction of guests: Kati Haycock, President of the Education Trust; Lt. Governor Joe Garcia, and Len Gregory, Board of Governors appointee.

Chair McConathy gave an overview of the two-day agenda with the title "Owning Colorado" and stated that the retreat focus and challenge should be access and success for all prospective and enrolled students and especially on Hispanic students because of the increase in enrollment of Hispanic students throughout the System and in Colorado. The retreat should be a decision making tool for the Board and that the goal would be focused on the System and the System Universities collaboration.

Katie Haycock, President of the Education Trust, gave a presentation that discussed access to higher education (national research; policy and practice data-driven presentation) which included discussions of the best and emerging practices across the country for increasing access, i.e. admission to, retention in, and graduation from higher education generally in Colorado, and especially for Hispanic populations.

Joe Blake, Chancellor of the CSU System, discussed the status of the CSU System Strategic Planning (S/P) initiatives especially pertaining to access generally and access specifically for Hispanic students.

A CSU-Fort Collins panel consisting of Blanche Hughes, Vice President for Student Affairs; Peter Dorhout, Vice Provost for Graduate Studies and Assistant Vice President for Research;

Paul Thayer, Associate Vice President for Student Affairs and Special Advisor to the Provost for Retention; Mary Ontiveros, Vice President for Diversity/Associate Vice President for Enrollment and Access; and Robin Brown, Vice President for Enrollment and Access discussed access and completion rates. They discussed access issues (admission, retention, and graduation), especially Hispanic access. They discussed their successes and challenges; short-term and long-term steps to fulfill the System Strategic Plan; "Owning Colorado" to improve student access and success; and what the three institutions can do to collaborate more. A question and answer session followed.

Lieutenant Governor Joe Garcia and immediate past President of CSU-Pueblo was the lunch speaker. He spoke about higher education access and success issues in Colorado, especially relative to Hispanic students as well as in the context of proposed Colorado legislative reform of higher education.

A CSU-Pueblo panel consisting of Dr. Zav Dadabhoy, Dean of Student Affairs; Joe Marshall, Assistant Vice President for Enrollment Management; and Michael Farley, Interim Vice President of Finance and Administration was the second institutional panel to discuss access issues (admission, retention, and graduation), especially Hispanic access. They too discussed their successes and challenges; short-term and long-term steps to fulfill the System Strategic Plan; "Owning Colorado" to improve student access and success; and what the three institutions can do to collaborate more. A question and answer session followed.

A CSU-Global panel consisting of Dr. Jett Conner, Dean of Academic Affairs; Wendy Wibbens, Associated Dean of Student Success; and Jennifer Nace, Registrar and Compliance was the third and final institutional panel to discuss access issues. They too discussed their successes and challenges; short-term and long-term steps to fulfill the System Strategic Plan; "Owning Colorado" to improve student access and success; and what the three institutions can do to collaborate more. A question and answer session followed

A President's Panel Discussion followed with a panel consisting of the three presidents from the three institutions: President Tony Frank, CSU-Ft. Collins; Interim President Julio Leon, CSU-Pueblo; and President Becky Takeda-Tinker, CSU-Global. The panel focused on the system-wide collaboration to advance strategic goals regarding access, especially for Hispanic students.

Chair Pat McConathy ended the first day of the retreat with thanks to the institutional administrators for their participation in the panels and for their recommendations for the System about improving access and success, especially for Hispanic students.

Wednesday, February 2, 2011

BOARD CHAIR AGENDA

The Chair opened the meeting by asking Mary Lou Makepeace to facilitate a recap of the prior day's speakers, panels and discussions.

The Chair then asked Governor Horrell, Chair of the CSU-Pueblo Presidential Search Advisory Committee to give an update on the Committee. Chair Horrell explained the process by which the Advisory Committee has been performing and reported that on January 21 the committee, along with Chancellor Blake and Sheila Trice Bell, Executive Secretary to the Board of Governors, spent the day in Pueblo meeting with the following constituent groups: students, faculty, administrators, classified staff, alumni, and retired professors. The day included a community luncheon with community and business leaders and elected officials.

These meetings were followed by a debriefing session where the constituency input was assimilated and, with the guidance of Search Consultant Alberto Pimentel, a draft document was constructed with the skills, experience and personal traits being sought from the individual to fill the Pueblo Presidency vacancy.

Once the prospectus is approved by the full Board, Mr. Pimentel will then undertake the process of amassing a diverse candidate pool from which the Advisory Committee will review and rank candidates based on the prospectus created. This will lead to interviews and ultimately the hiring of the next President of CSU-Pueblo.

The Board was presented with the prospectus document and asked to approve it for use by Mr. Pimentel in the search process. There was some discussion about the academic qualifications aspect of the prospectus and it was ultimately determined that the document should contain wording that strongly favors a strong higher education background and a Master's or Ph.D.-level degree without making that a requirement so as not to limit the candidate pool. With the addition of that language, a motion was made by General Counsel, Mike Nosler to accept the document, seconded by Governor Elliman and unanimously approved.

Governor Horrell then sought approval of a resolution from the Board approving some minor appropriate editorial changes necessary before the document could be released. Governor Zimlich so moved, Governor Makepeace seconded and this motion was also unanimously approved.

A motion was made by Governor Elliman and seconded by Governor Zimlich to move into Executive Session for the purpose of receiving legal advice from General Counsel regarding the conduct of the Presidential Search Advisory Committee, and the public meeting was adjourned.

The public meeting resumed with announcements from Chair McConathy regarding the First Generation Dinner at CSU-Ft. Collins, the AGB Conference, the June Retreat topic and location.

Governor Makepeace read the document regarding System Collaboration to increase access and success for students and the goals. It was moved and approved unanimously by the full Board.

Vice Chair Ed Haselden took over presiding at the meeting in order to adjourn the meeting with a motion, 2^{nd} and unanimously approval at approximately 12:00 noon.

BOARD OF GOVERNORS OF THE COLORADO STATE UNIVERSITY SYSTEM BOARD OF GOVERNORS MEETING MINUTES February 16, 2011

CALL TO ORDER

Committee Chair Patrick McConathy brought the public meeting to order at 9:00 a.m.

ROLL

Governors present: Patrick McConathy, Ed Haselden, Mary Lou Makepeace, Dorothy Horrell, Joe Zimlich, Scott Johnson; Don Elliman; CSU-Pueblo Student Representative Steven Titus and CSU-Fort Collins Student Representative Cooper Anderson (via telephone); CSU-Pueblo Faculty Representative Jennifer Mullen and CSU-Fort Collins Faculty Representative Dan Turk.

Administrators present: Chancellor Joe Blake; General Counsel Mike Nosler, CFO Rich Schweigert; CSU-Fort Collins President Tony Frank; Interim President of CSU-Pueblo Julio Leon; CSU-Global President Becky Takeda-Tinker;

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board.

PUBLIC COMMENT

The Chair opened the public meeting seeking public comment, of which there was none offered.

EXECUTIVE SESSION

The Chair then asked for a motion to enter into Executive Session, a motion was made and unanimously approved.

PUBLIC SESSION

The meeting reconvened in Public Session.

CONSENT AGENDA

The next item covered was the Consent Agenda. A motion was moved, seconded and the consent agenda was unanimously approved.

STUDENT AND FACULTY REPORTS

Student Reports

Student Reports were next on the agenda and the Chair asked Cooper Anderson, CSU-Fort Collins Student Representative, to present his report. Mr. Anderson's first item was the student-initiated fee to benefit the Women & Gender Advocacy Center to combat interpersonal violence. The first piece of this fee is to be applied to campus education and services for victims, and the second part dealt; with the process of a student-initiated fee through the Student Fee Review Board.

Steve Titus, CSU-Pueblo Student Representative, presented his report next and the first item reported was the reiteration of the students' emphasis on the qualifications for the next university President. He reported the Student Senate would be meeting to endorse the prospectus outlining the future CSU-Pueblo President's qualifications and that he personally has endorsed this document. The next item was the Academic Calendar Form, and the report of a meeting of students regarding the academic calendar which is the shortest, at 14 weeks, in the State of Colorado and threatens compliance with minimum credit hours requirements for CCHE. The proposed course of action is to gather with key constituencies to look into extending the academic year by one or two additional weeks. Steve's next item was a public expression of gratitude to Interim President Leon. He then moved on to recap the Distinguished Speaker Series, noting the Mayor of New Orleans during the Katrina catastrophe was the previous speaker, with Ms. Brown, the plaintiff in Brown v. Board of Education being the next featured speaker, followed by Meghan McCain. Steve invited Board Members to participate in these events at any time. Steve was asked and agreed to forward that upcoming schedule to the Board. Steve's next item was to seek Board endorsement of Senate Bill 126 which seeks inclusion of Colorado students regardless of nationality. Steve pointed out that support of this bill would demonstrate CSU's commitment to Colorado students, particularly of Hispanic origin. Finally, Steve thanked President Frank for his leadership in undertaking a safety inspection on campus, the results of which will be reported back to the Board at the May meeting.

Faculty Reports

Dan Turk, CSU-Fort Collins Faculty Representative, gave the CSU-Fort Collins Faculty Council report. He reported on the Faculty Council's handbook updates and discussed the timing of when those revisions would come before the Board for final approval, which was requested to be at the May meeting, to be considered by the full Board at the June meeting. He reported that Senate Bill 11 (regarding making student and faculty representatives to the Board of Governors voting members of the Board) did not make it out of committee and finally that the students brought a request to the faculty that they consider implementing an honor pledge on campus.

Jennifer Mullen, CSU-Pueblo Faculty Representative, gave the CSU-Pueblo report. She reported on the pizza party hosted by the Board for students and faculty during which they expressed their concerns about academics and pricing. Then she discussed the Presidential Search process, thanking Dorothy Horrell for chairing the Search Advisory Committee and discussed the meetings in January held with faculty and other constituency groups.

CHANCELLOR AND SYSTEM REPORTS

The Chair then moved to the CSU System Chancellor Report and System Report.

Chancellor Blake began by highlighting the State legislative report, noting that the System legislative team was monitoring 60 of the 400 bills introduced thus far in the session. Senate Bill 11 did not pass and House Joint Resolution 1010 was adopted to recognize the 141st Anniversary of the founding of Colorado State University. The Chancellor noted that there may be upcoming hearing regarding faculty tenure and workloads and that the preparation

for those hearings is already underway, as well as potential hearings on student fees, in which the Speaker of the House holds an interest. Also of interest in the upcoming session would be the expansion of CSU-Pueblo's role and mission, as the expansion of this will be necessary to add the Doctorate of Nursing Program at CSU-Pueblo. The other legislation of particular interest is the re-introduction of the concealed weapons legislation which could potentially allow students to legally carry concealed weapons on campus. He next previewed the State budget legislative items which would potentially include an increase in the State income tax for funding to higher education. He then explained the comprehensive System response to the legislative concerns; being one that involves and takes into account all relevant constituencies and System administrative leaders. The Chancellor continued with a report of his trip to Washington, D.C. with CSU-Global President Becky Takeda-Tinker, CSU-Pueblo Interim President Julio Leon, CSU-Fort Collins President Tony Frank and CSU-Ft. Collins Vice President for Research Bill Farland to meet with legislators there and reported on the meetings with lobbyists and the Colorado delegation and the good discussions which took place. He was working to staff the newly created Academic Affairs Committee and reviewed his involvement with the Presidential Search Advisory Committee. He concluded his report.

PRESIDENTIAL REPORTS

CSU-Pueblo

Interim President of CSU-Pueblo, Julio Leon, gave his campus report on CSU-Pueblo. He began with a presentation of a plaque to Dr. Frank in appreciation for his performing presidential duties at CSU-Pueblo in Joe Garcia's absence. He then turned to the first item for CSU-Pueblo - image building and how it is being undertaken by a series of activities such as ads in the paper highlighting faculty and student achievement. He presented the Board with the address given by John Mansfield which was also given to faculty. The address highlighted and reflected the importance of universities in our culture. Next he discussed the initiatives for improving student success and satisfaction and retention including developing a Central Coordinating Council for encompassing all of the different and various existing student support services under one umbrella for greater efficiency.

CSU-Fort Collins

During the CSU-Fort Collins report Chair McConathy left the meeting and Vice Chancellor Haselden presided. President Tony Frank gave his report for CSU-Fort Collins. He reviewed the distribution of need-based versus merit-based financial aid, as had been requested at the Board retreat. Of the \$17 million in financial aid distributed, it has been split equally between need-based and merit-based, with the need-based scholarships distributed almost exclusively to residents and merit-based going mostly to discount out-of-State tuition for non-residents, with a small portion set aside for merit-based resident scholarships. The capital campaign currently stands at \$391 million, with the ultimate goal of \$500 million. The money raised thus far represents the following: 383 new scholarships, 13 new faculty positions, 46 new members of the Lorie Society, which is cumulative giving of more than \$1 million; 54 percent of donors have never contributed to Colorado State University before; during the campaign, 35 new facilities have been built or renovated and for 15 of those 35 facilities funding was completely private and the other 20 had at least

partial private funding through the campaign. He then distributed a Founder's Day DVD, financial reports, and noted that there was not an update on the stretch goals as some have expired and they need to be updated, but they are still working on them. Dr. Frank finalized his report with mention of the ceremony held in which a CSU Alumnus, who is now the Finance Minister of Saudi Arabia, was presented with the Statesman Award.

CSU-Global

Chairman McConathy then re-joined the meeting and, presiding, called upon President Becky Takeda-Tinker to present her report on CSU-Global Campus. Dr. Takeda-Tinker thanked the Chancellor and Dr. Frank for inviting her to accompany them to Washington, D.C. She highlighted that new legislation would affect online universities concerning financial aid offerings by admissions personnel; guidelines for credit hours; and that the Federal government will be scrutinizing financial aid programs much more closely. However, she reported that these legislative changes either do not apply to Global, or that CSU-Global was already compliant or working towards compliance. She will have Retreat follow-up information on retention prepared for the May meeting, and has an upcoming meeting scheduled with the Faculty Council. She also reported that Global is looking into outsourcing some enrollment and student advising activities and that General Counsel Mike Nosler would be consulted regarding any contracts of that nature. She concluded by announcing that graduation would be April 16th at the Denver Performing Arts Center and that all Board of Governors members are invited and encouraged to attend. There are currently 100 graduates with over 800 people planning to attend Global's first official graduation ceremony.

COMMITTEE REPORTS

Academic Affairs Committee

Governor Dorothy Horrell gave the Academic Affairs Committee report. She listed the action items brought forward by the committee as degree name changes, Emeritus rank designations, the definition of non-traditional students at CSU-Global, and legal counsel's recommendation of an amendment to the role and mission of CSU-Pueblo. She reported the next meeting of the Academic Affairs Committee is scheduled for April 12th and that the committee is still trying to determine the best way to proactively evaluate academic matters to maximize the efficacy of the committee, moreover the Committee is looking more closely at Industry Advisory Committees to ensure the academic programs are supporting the needs of the businesses they will serve. The next topic for further review will be the processes surrounding faculty evaluation.

Finance Committee

Governor Joe Zimlich gave his report from the Finance Committee. The four issues discussed in the committee were: an update on the State budget; second quarter financial statements; the action item of CSU-Fort Collins opting out of the State's accounts receivables rules; and the need for a Board resolution to be passed in order to open any new bank accounts.

Audit Committee

Governor Scott Johnson was then called upon to give the Audit Committee's report. He noted that in Allison Horn's absence, Lynn Johnson and Scott Curry would give the internal report. The external auditors BKD, represented by Joanne Bennett and Dennis Yockey were also in attendance. Governor Johnson remarked how impressed he was with Ms. Bennett and the outside auditing firm.

Real Estate/Facilities Committee

Governor Haselden presented the report from the Real Estate Committee, in which four items were discussed: the acquisition of the property in Golden on behalf of the Colorado State Forest Service; the creation of a conservation easement for the Boy Scouts of America; the lease of a right-of-way from the Burlington-Northern Santa Fe Railroad for the Mason Street Corridor on the Fort Collins campus; and the creation of a long-term lease with the City of Fort Collins for the purpose of establishing a Frisbee golf course for student and public use.

ACTION ITEMS

General Counsel Mike Nosler was then called upon to present all of the action items put before the Board by the individual Board committees as resolutions for Board of Governors votes:

- 1. The first resolution pertained to the Chancellor seeking an amendment of CSU-Pueblo's statutory role and mission to comply with new nursing degree requirements in expanding doctoral programs, presented by Dr. Leon. The resolution was moved by Governor Elliman, seconded by Governor Makepeace and unanimously approved.
- 2. The following resolution was a motion from Fort Collins for the Board of Governors to approve the request from the College of Applied Human Sciences Department of Food Science and Human Nutrition to rename the B.S. degree program in Restaurant and Resort Management to Hospitality Management, presented by Dr. Frank. Governor Horrell moved, Governor Elliman seconded and the motion was unanimously approved.
- 3. The next resolution was that the Board of Governors approve the request from the College of Natural Sciences Department of Mathematics to drop a Master's of Arts and Teachers of Mathematics degree program and approve this degree program drop will be effective summer session 2011, presented by Dr. Frank. Governor Horrell moved and Governor Zimlich seconded the motion which was unanimously approved.
- 4. The next resolution was that the Board to authorize the Colorado State University System, Colorado State University, Colorado State University Pueblo and Colorado State University Global Campus to each promulgate rules and regulations relating to procedures for collecting any loans or any other outstanding obligations owed to their respective institutions, presented by Rich Schweigert, CFO. Resolution moved by Governor Makepeace, seconded by Governor Haselden, and unanimously approved.

- 5. The next resolution was moved by Governor Haselden that the Board approves the opening of a new bank account at the American National Bank in Grand Junction, Colorado to allow for the operating expenses of the Western Colorado Research Center, presented by Rich Schweigert, CFO. It was seconded by Governor Makepeace and unanimously approved.
- 6. The next resolution moved by Governor Elliman was that the Board of Governors approve the acceptance of gifts and the naming and recognition of gifts to formally remove the current Kewitt named room from the Guggenheim Classroom to the Sol Laboratory in the Industrial Sciences Lab Building in the College of Applied Human Sciences as presented by Dr. Frank. Governor Horrell seconded and the motion was unanimously approved.
- 7. Governor Elliman moved and Governor Horrell seconded a resolution presented by Dr. Frank that the Board of Governors approve the acceptance of gifts and the naming and recognition of gifts relating to the Heart Disease Prevention remodel in the Department of Health and Exercise Science in the College of Applied Human Sciences. The resolution was unanimously approved.
- 8. The next action item was that the Board of Governors approves a long-term lease, not to exceed 20 years, for up to 32 acres of land in and around the detention pond near Hughes Stadium for the Frisbee golf course. Governor Elliman moved, Governor Horrell seconded and the item was unanimously approved.
- 9. The resolution for the acquisition of approximately 7 acres in Jefferson County for the benefit of the Colorado State Forest service at no cost to the System, presented by Dr. Frank, moved by Governor Elliman, seconded by Governor Horrell and unanimously approved.
- 10. Next was a resolution for the Board of Governors to approve an indefinite term lease for the western-most 35 feet for the BNSF right-of-way from the Lake Street on the South Laurel Street on the north, as discussed by the Board in its Executive session in accordance with the parameters outlined in such discussion. Moved by Governor Zimlich, and seconded by Governor Haselden and unanimously approved.
- 11. A resolution moved by Governor Horrell and seconded by Governor Zimlich sought the approval of a conservation easement totaling 3,201 acres of land on the Ben Delattor Scout Ranch in Larimer County under the Forest Legacy Program for the benefit of the Colorado State Forest Service. This was unanimously approved.
- 12. The Honorary Degrees resolution recommended that the Board of Governors approve the awarding of a Doctor of Humane Letters, Honoris Causa, to Pat Stryker at the May 2011 commencement, presented by Dr. Frank, moved by Governor Makepeace and seconded by Governor Horrell. Governor Zimlich abstained from the vote. All other voting members approved the resolution.

- 13. The next item pertained to approval of a motion made by Governor Horrell, seconded by Governor Makepeace for the award of a Doctor of Humane Letters, Honoris Causa, to Peter Coors at the May 2011 commencement, presented by Dr. Frank, and unanimously approved.
- 14. A resolution to award the Honorary Degree of Doctor of Humane Letters, Honoris Causa, to Edward Wallace at the May 2011 commencement, presented by Dr. Frank, was moved by Governor Horrell, seconded by Governor Makepeace and was unanimously approved.
- 15. A resolution to award the Honorary Degree of Doctor of Humane Letters, Honoris Causa, to Alice Dodge Wallace at the May 2011 commencement, presented by Dr. Frank, was moved by Governor Johnson, seconded by Governor Makepeace and was unanimously approved.
- 16. The next resolution requested that the Board of Governors approve the request from CSU-Global Campus to adopt the definition of non-traditional students, expanded beyond what is currently found in the CSU-Global Vision Statement established August 24, 2007. The resolution was presented by President Becky Takeda-Tinker, moved by Governor Horrell, seconded by Governor Makepeace and unanimously approved.

That being the final action item requiring a Board of Governors vote, General Counsel Mike Nosler concluded the action items.

GENERAL DISCUSSION ITEMS

Governor Makepeace requested the floor to commence a discussion regarding the System nondiscrimination policy. She suggested that General Counsel create a draft and offered to work on it that would be included on the System website and on all materials. It was determined that Counsel would produce a draft to submit to Governor Makepeace and she and the Chair would work on that draft and present it to the Board at the May meeting.

PRESIDENTIAL SEARCH ADVISORY COMMITTEE REPORT

Governor Horrell reported that the CSU-Pueblo Presidential Search Advisory Committee would be having a phone consultation with the search consultant, Alberto Pimentel, in a few days. With the Board-approved prospectus provided to him, he was identifying sitting Presidents and Provosts of other universities to begin the search process and was requesting names of opinion leaders from the State of Colorado to be provided by the Board to continue narrowing the search to regional candidates who are most familiar with CSU-Pueblo. Alberto Pimentel had told her and the committee that in his experience geographically distant candidates do not have familiarity with the particular issues of CSU-Pueblo. Mr. Pimentel has been questioned by some potential candidates about the traditional versus nontraditional candidate debate within Colorado, but has assured those interested in the position that the Search Committee is looking for a broad array of candidates. The next issue thus far has been of administrative turnover at CSU-Pueblo. However the departure of the immediate

past President is a positive story that castes the institution favorably. With the current progress of the search, Governor Horrell did not feel there would be a need for a meeting in February, but that at the March 25th meeting the group may begin the process of reviewing resumes.

CHAIRMAN'S AGENDA

Chairman McConathy asked Board members to fill out their meeting evaluation forms and to return Conflict of Interest paperwork to General Counsel. The Chairman also asked that the Board self-assessments are sent to the Board before the May meeting, they be completed and returned prior to the May meeting so those can be discussed. The Chairman thanked Steve Titus and Jennifer Mullen for setting up the social gathering for the Board earlier in the week, and called upon Dan Turk to replicate that event in Fort Collins. He then went on to discuss the formation and anticipated mission of the newly created Student Affairs Committee, to be comprised of himself as Chair, Governors Makepeace, Elliman, Johnson, student representatives Steve Titus and Cooper Anderson, a student representative from Global Campus and staffed by Sheila Trice Bell. There may be some additional representation from the three campuses including a graduate student. The intention is that the committee will provide policy guidance to promote a safe and healthy environment that encourages academic success and ensures that students enjoy a high quality of life on the campus. The meeting was concluded by wishing Kathleen Henry, President/CEO of the CSU Foundation/CSU Research Foundation, a happy birthday.

There being no further business, the Chair adjourned the meeting at 11:44 a.m.

BOARD OF GOVERNORS OF THE COLORADO STATE UNIVERSITY SYSTEM ACADEMIC AFFAIRS COMMITTEE MEETING MINUTES April 12, 2011

CALL TO ORDER

The meeting was brought to order by the Chair Dorothy Horrell at 10:30 a.m.

ROLL

Committee members present: Dorothy Horrell, Chair; Don Elliman, Vice Chair; Joseph Zimlich; Dan Turk, CSU-Fort Collins Faculty Representative; Jennifer Mullen, CSU-Pueblo Faculty Representative (via phone) **Absent:** Mary Lou Makepeace

Administrators present: Joe Blake, Chancellor; George Dennison, System Academic Affairs Officer; Rick Miranda, Provost and Executive Vice President, CSU-Fort Collins; Peter Dorhout, Provost and Vice President for Academic Affairs, CSU-Pueblo; Jett Conner, Dean of Academic Affairs, CSU-Global

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board

The first item on the agenda was the Chair's welcome and introduction of the new Academic Affairs Officer George Dennison.

Provost Rick Miranda then gave his report from CSU-Fort Collins. The following items were discussed, moved, 2nd and unanimously approved to recommend for approval by the full Board at the May Board meeting.

- a. Academic Faculty and Administrative Professional Manual Revisions
- b. Emeritus Rank Designation
- c. Posthumous Degree
- d. Promotion and Tenure
- e. Revisions to Sabbatical Leave
- f. Approval of Degree Candidates
- g. Three New Degree Programs (please add names of specific programs)
- h. Academic calendar for 2012-2016

Provost Peter Dorhout gave his report from CSU-Pueblo.

- a. Faculty Handbook Changes. A motion was made to table the handbook changes until the next Academic Affairs Committee meeting, except for Section 2.3.1.2 and Section 2.10.1.1.a as specified in the document "Senate-Referendum Handbook Section Librarian Qualifications.pdf." This item was moved, 2nd and unanimously approved to recommend for approval by the full Board at the May Board meeting.
- b. Emeritus Rank Designations were discussed, moved, 2nd and unanimously approved to recommend for approval by the full Board at the May Board meeting.
- c. Promotion and tenure. Postponed until the May 3rd Committee meeting.
- d. Approval of Degree Candidates was discussed, moved, 2nd and unanimously approved to

- recommend for approval by the full l Board at the May Board meeting.
- e. Sabbatical Leave Reports no action was taken since this is a report item.
- f. Approval of the Academic Calendar for 2011-2012 was discussed, moved, 2nd and unanimously approved to recommend for approval by the full Board at the May Board meeting.

Dean Jett Conner gave his report for CSU-Global.

a. Approval of Degree Candidates was discussed, moved, 2nd and unanimously approved to move forward to the full Board at the May Board meeting.

President Takeda-Tinker discussed her recent trip to the HLC (Higher Learning Commission) Conference.

There being no further business, the meeting adjourned at approximately 12:30 p.m.