

BOARD OF GOVERNORS
June 20-22, 2012
Amended June 20, 2012

CSU-Global Campus, 8000 East Maplewood, Bldg. 5, #250, Greenwood Village, Colorado

WEDNESDAY, June 20, 2012

Board Orientation 3:00 p.m. – 5:00 p.m.
Board of Governors Social/Dinner 6:00 p.m.

The Inverness Hotel and Conference Center, 200 Inverness Drive West, Englewood, Colorado

THURSDAY, June 21, 2012

Board of Governors Breakfast 7:30 a.m. – 8:30 a.m.
Board Retreat: CSUS 2020 9:00 a.m. – 5:00 p.m.
Board of Governors Social/Dinner 6:00 p.m.

The Inverness Hotel and Conference Center, 200 Inverness Drive West, Englewood, Colorado

FRIDAY, June 22, 2012

Board of Governors Breakfast 7:30 a.m. – 8:30 a.m.
Board Committee Meetings and Regular Business Meeting 9:00 a.m. – 2:00 p.m.

COMMENCE COMMITTEE MEETINGS - CALL TO ORDER 9:00 a.m. – 10:30 a.m.
Audit Committee (Scott Johnson, Chair) (1 hr.) 9:00 a.m. – 10:00 a.m.
Evaluation Committee (Mary Lou Makepeace, Chair) (30 min.) 10:00 a.m. – 10:30 a.m.

REGULAR BUSINESS MEETING – CALL TO ORDER 11:00 a.m. – 2:00 p.m.
1. PUBLIC COMMENT (5 min.) 11:00 a.m. – 11:05 a.m.
2. BOARD CHAIR’S AGENDA (30 min.) 11:05 a.m. – 11:35 a.m.
3. EXECUTIVE SESSION (1 hr.) 11:35 a.m. – 12:35 p.m.
BREAK/WORKING LUNCH 12:35 p.m. – 12:50 p.m.

4. FACULTY & STUDENT REPRESENTATIVES’ REPORTS

A. Faculty Reports

- CSU-Fort Collins: Faculty Report
- CSU-Pueblo: Faculty Report
- CSU-Global: Faculty Report

B. Student Reports

- CSU-Fort Collins: Student Report
- CSU-Pueblo: Student Report
- CSU-Global: Student Report

5. CHANCELLOR'S REPORT AND STRATEGIC PLAN UPDATES

6. PRESIDENTS' REPORTS and CAMPUS UPDATES

12:50 p.m. – 1:25 p.m.

A. **CSU-Global:** President's Report – Presented by Becky Takeda-Tinker (*10 min.*)

B. **CSU-Pueblo:** President's Report – Presented by Lesley Di Mare (*10 min.*)

C. **CSU-Fort Collins:** President's Report – Presented by Tony Frank (*15 min.*)

7. COMMITTEE REPORTS AND RESOLUTIONS

1:25 p.m. – 1:45 p.m.

A. **Audit Committee** (Scott Johnson, Chair) (*10 min.*)

B. **Evaluation Committee** (Mary Lou Makepeace, Chair) (*10 min.*)

8. CONSENT AGENDA (*5 min.*)

1:45 p.m. – 1:50 p.m.

A. Colorado State University System

- Approval of May 1, 2012 Evaluation Committee Meeting Minutes
- Approval of May 1, 2012 Finance Committee Meeting Minutes
- Approval of May 1, 2012 Audit Committee Meeting Minutes
- Approval of May 1, 2012 Real Estate/Facilities Committee Meeting Minutes
- Approval of May 2, 2012 Board of Governors Meeting Minutes
- Approval of May 10, 2012 Special Board Meeting Minutes
- Approval of May 25, 2012 Special Board Meeting Minutes
- Approval of the Fiscal Year 2012-2013 CSU System Office Budget
- Approval of Degree Candidates: CSU-Global Spring 2012 C Term (ending 06/24/12)

9. INSTITUTIONAL DISCUSSION ITEMS

10. BOARD MEETING EVALUATION

1:50 p.m. – 2:00 p.m.

11. ADJOURNMENT

2:00 p.m.

Next Board of Governors Meeting: August 2-3, 2012, CSU-Pueblo

APPENDIX

PLEASE NOTE in the Appendix you will find:

- Construction Status Reports
- Readings on Higher Education

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
AUDIT COMMITTEE MEETING AGENDA
JUNE 22, 2012**

Board Members: Scott Johnson, Mary Lou Makepeace

Staff: Allison Horn

1. Status of FY 11-12 Audit Plan (5 minutes)
(Allison Horn)
2. Status of past due recommendations (10 minutes)
(Allison Horn)
3. Proposed Audit Plan for FY 2012-2013 (30 minutes)
(Allison Horn)
4. Questions

COLORADO STATE UNIVERSITY SYSTEM
DEPARTMENT OF INTERNAL AUDITING FY 2011-12
AUDIT PLAN AS OF JUNE 5, 2012

Audit	Institution	Status
Carry-forward from FY 10-11		
Athletics Department: Administrative and Financial Review, FY2011	CSU	Report 12-01
CSU Health Network	CSU	Report 12-02
IT Change Controls	CSU	Report 12-03
Accounts Receivable	CSUP	Report 12-04
Sport Clubs	CSU	Report 12-05
CSU Extension	CSU	Report 12-06
Kuali Implementation	CSU	Responses due 6-8-12
College of Veterinary Medicine and Biomedical Sciences (Biomedical Sciences Department)	CSU	Carried over to FY 2012-2013
Athletics - Internal Control Review	CSUP	Carried over to FY 2012-2013
Student Activities/Student Organizations	CSUP	Deleted
Student Financial Services	CSU-GC	Carried over to FY 2012-2013
New for FY 11-12		
Parking Services	CSU	Report 12-07
ASCSU-Internal Controls	CSU	Report 12-08
Property Management (Business and Financial Services self-assessment)	CSU	Report 12-10
College of Applied Human Sciences-Dean's Office Transition	CSU	Exit Conference 6/11/12
Lory Student Center	CSU	Fieldwork
NCAA Compliance Areas	CSU	Fieldwork
IT Disaster Recovery	CSU	Carried over to FY 2012-2013
RamTech	CSU	Carried over to FY 2012-2013
Research Innovation Center	CSU	Deferred until FY 2012-2013
Consultation on Consolidation work	CSU	Ongoing
Special Review		
Allegation of Inappropriate Time Sheets of the Counseling Center	CSUP	Memo to CSUP President 10/14/11
Review of Stonewall FPD and Long Canyon VFD Fire Invoices	CSU	Memo to Management 11/23/11
Cell Phone Use - Dept Head - Human Dimensions in Natural Resources	CSU	Memo to Management 12/30/11
MIP Product Development and Manufacturing Core	CSU	Memo to OGC 1/27/12
Supplemental Pay	CSUP	Report 12-09
Non-student hourly employment	CSUP	Fieldwork



All Overdue Recommendations

Audit Number	Audit Name	Report Date	Institution	Rec No	Recommendation	Audit Report Response	Department	Target Completion Date	Revised Target Completion Date	Current Response
09-11	Sales Tax/UBIT	6/4/2009	CSU-P	1	A. Develop and disseminate guidance to departments on handling and documentation of sales tax.	Director of BFS and AP Technician will develop and disseminate guidelines	Business Financial Services	6/30/2010	6/30/2012	Controller emailed information to campus. The Controller's office will be providing training.
09-11	Sales Tax/UBIT	6/4/2009	CSU-P	2	F. Ensure that CSUP community understands identification and handling of UBIT activities	Director of BFS and AP Technician will develop and disseminate guidelines		6/30/2010	6/30/2012	Controller's office will provide training to the various University units.
10-08	College of Veterinary Medicine and Biomedical Sciences	11/30/2009	CSU	2	Update Strategic Plan to ensure it reflects major achievements and current goals and objectives and includes measurable performance metrics, and ensure a comprehensive assessment is done to evaluate progress in meeting all of the goals in the Plan.	Agree. 2005 Strategic Plan will be updated. Two meetings will occur before July 1, 2010, after which they can update the Strategic Plan. An annual comprehensive assessment will be performed to evaluate progress against the Strategic Plan.	CVMBS, DLAB	6/30/2011	1/1/2014	With the pending hire of a new Dean in early CY12, the DLAB will wait to finalize a strategic plan after a college plan is announced.
10-17	Telecommunications - Cell Phones	6/30/2010	CSU	1	Telecommunications should develop and document procedures for granting blanket exceptions to departments.	Telecommunications plans to revamp the cell phone program in FY11 and blanket exemptions will be clearly addressed in the procedures.	Telecommunications	6/30/2011	8/1/2012	Cell phone RFP has gone out. Vendor presentations in January. On track to have a new plan in place by the next fiscal year.
10-17	Telecommunications - Cell Phones	6/30/2010	CSU	2	Telecommunications should analyze the administrative fee and the personal usage percentage charge to ensure they are in line with actual costs to the program.	These fees and charges will be reevaluated in the new cell phone program.	Telecommunications	6/30/2011	8/1/2012	Cell phone RFP has gone out. Vendor presentations in January. On track to have a new plan in place by the next fiscal year.

Stretch Goal: N/A Strategic Initiative: N/A

MATTER FOR ACTION:

FY 2012-2013 Audit Plan

RECOMMENDED ACTION:

MOVED, that the Board of Governors approve the proposed FY 2012-2013 Audit Plan, as approved by the Audit Committee, for Colorado State University, Colorado State University Pueblo, and Colorado State University Global Campus.

EXPLANATION:

Presented by Allison Horn, Director, Internal Auditing

Each year the Director of Internal Auditing proposes a plan for audits at the three institutions. The plan is based on an assessment of risks considering such criteria as time since last audit, level of activity (financial activity, research activity, and other appropriate measures of activity), and visibility of programs; and is informed by input from administrators at the institutions and the audit staff.

Audit resources available at the CSUS are: Audit Director, Audit Manager, Information Technology Audit Manager, and three Senior Auditors.

The approval of the FY 2012-2013 Audit Plan will provide the authority for the Department of Internal Auditing to address its charge to provide the Board of Governors and the Chancellor with an independent and objective evaluation of the internal controls necessary to accomplish System objectives in compliance with policies and procedures, regulatory requirements, and sound business practices.

Approved

Denied

Secretary

Date

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
EVALUATION COMMITTEE MEETING AGENDA
June 22, 2012**

Committee members: Mary Lou Makepeace, Chair; Ed Haselden,; Dennis Flores; Dorothy Horrell; Russell Johnson; Scott Johnson; Joseph Zimlich; Sheila Trice Bell, Executive Secretary to the Board (assigned staff).

1. Call to Order
2. Update on Evaluation Process for Board Appointees and Presidents

The Colorado State University System

Board of Governors Appointee Evaluation Policy and Procedures

Approved by the Board of Governors August 10, 2010,
amended by the Evaluation Committee October 4, 2011
Approved by the Board of Governors December 7, 2011

Policy:

The CSU Board of Governors has the sole responsibility to evaluate its appointees. The evaluation process shall be conducted annually and for the evaluation period of July 1 to June 30 of each year.

Process:

- A. Annual Goals - The Board, in consultation with each appointee, shall establish annual goals for the appointee. The goals will include items from the System's strategic plan and other items deemed appropriate. These goals shall be set and approved by the Board at its August meeting for the following academic year.
- B. Self-Evaluation - Each appointee shall prepare and submit a self-evaluation to the Board's Evaluation Committee no later than July 1st of each year. The self-evaluation shall include at minimum the following items:

The Appointee's role and accomplishments in:

1. His/her annual goals set for the prior year;
2. Advancing the System Strategic Plan;
3. Fulfilling the responsibilities outlined in his/her job description;
4. Collaborative/cooperative efforts with components of the CSUS;
5. Representing the System to its various publics;
6. Diversity achievements; and
7. Service to the community, region, state and nation;
8. Other.

The self-evaluation should also include (a) an assessment of any key hires, (b) an assessment of the appointee's relationship and effectiveness with relevant stakeholder groups, and (c) an assessment of the appointees' relationship and effectiveness with other key System members including the other Board appointees, students & faculty and the CSUS Board of Governors. The self-evaluation shall also include an analysis of special challenges, opportunities, and identified needs for professional development.

- C. Mid-Year Check-in- At its option, in January the Evaluation Committee may request a mid-year check in with any appointee.
- D. Solicited Input -The Evaluation Committee will determine the extent of input from appropriate campus and/or external individuals/groups in January of each year. For the Chancellor evaluation the Presidents of the respective campuses will be asked for their written input no later than July 1st. In all cases the Chairman of the BOG will be consulted as to his/her interaction with the System Reports and Presidents. The input may be provided through a variety of formats such as personal interviews, written input, 360 degree processes, utilization of outside consultants or other means to inform the evaluation process. The extent and specific format for input may vary for each appointee. In all cases, the Chancellor will be consulted for input. At the expiration of the fourth year of a five year employment agreement for any appointee, the Evaluation Committee will also solicit input from external constituencies served by an appointee.
- E. Meeting with the Evaluation Committee -Appointees will meet individually and face-to-face with the Evaluation Committee in closed personnel session to discuss the evaluation process findings and recommendations to hear the Governors' perspectives, and to agree on the appointee's goals for the upcoming year. This meeting will typically occur at the Board's August meeting. Following that meeting, a final evaluation document incorporating the findings and recommendations and signed by the Chairman of the BOG shall be prepared for official Board action.
- F. Board Action- The Chairman of the BOG shall present the signed evaluation document for each appointee for formal action in open session following its August Board meeting.

The evaluation process will be reviewed and modified as necessary each January by the Evaluation Committee. Appointees will be informed of any modifications.

Ed J. Haselden, Board Secretary

Date

The Colorado State University System

Presidential Evaluation Policy and Procedures

Approved by the Board of Governors August 10, 2010,
amended by the Evaluation Committee October 4, 2011
Approved by the Board of Governors December 7, 2011

Policy:

The evaluation of CSU Presidents is the responsibility of the Chancellor in consultation with the Board of Governors. The evaluation process shall be conducted annually and for the evaluation period of July 1 to June 30 of each year. The individual evaluations/recommendations shall be presented to the BOG for official action in August.

Process:

- A. Annual Goals- The Chancellor, in consultation with each President, shall establish annual goals for each President. The goals shall include items from the System's strategic plan, the individual institution's strategic plan and other items deemed appropriate. These goals shall be presented to and acted on by the Board of Governors at its August meeting for the following academic year.
- B. Self Evaluation – Each President shall prepare a self-evaluation and submit to the Chancellor no later than July 1st of each year. The self-evaluation shall include, minimum, the following items:

The President's role and accomplishments in:

1. His/her annual goals set for the prior year;
2. Advancing the System Strategic Plan and his/her Institution Plan;
3. Fulfilling the responsibilities outlined in his/her job description;
4. Academic Quality;
5. Financial health of the institution;
6. Collaborative/cooperative efforts with components of the CSUS;
7. Representing the Institution to its various publics;
8. Achievement of ethnic, economic & cultural diversity;
9. Service to the community, region, state and nation;
10. Condition and plans for the physical plant;
11. Compliance and risk management;
12. Other.

The self-evaluation should also include an assessment of any key hires, an assessment of the President's relationship and effectiveness with relevant stakeholder groups, an assessment of

the President's relationship and effectiveness with the Chancellor and other key System members including the other Presidents, students & faculty, and the CSUS Board of Governors.

The self-evaluation shall also include an analysis of special challenges, opportunities, and identified needs for professional development.

- C. Solicited Input - The Chancellor will determine the extent of input, utilizing official organizations on the President's campus when appropriate and external individuals/groups as determined by the Chancellor. The input may be provided through a variety of formats such as personal interviews, written input, 360 degree processes, utilization of outside consultants, or other means to inform the evaluation process. At the expiration of the fourth year of a five year employment agreement, the Chancellor will also solicit input from external constituencies served by any President. The Chancellor will then prepare and submit a report to the BOG not later than 6 months prior to the expiration date of the Presidential Employment Agreement.
- D. In-Person conference- The Chancellor shall meet in person with each President to discuss the input, the evaluation recommendation, and listen to the President's perspectives. At this time goals for the subsequent academic year shall be agreed on. This meeting will typically take place prior to the BOG's August meeting.
- E. Faculty & Student Input -Faculty and Students from each institution shall have opportunity to present their respective group's annual review of the President directly to the Board at the May meeting of the Evaluation Committee.
- F. Meeting with the Evaluation Committee - The Chancellor will present evaluations, proposed goals and recommendations for each President at the Board's Evaluation Committee in closed executive session. This meeting will typically occur at the Board's August meeting.
- G. Board Action -The Board will take formal action in open session at its August Board meeting.
- H. Written notification- Following the BOG's formal action, each President shall be informed of the evaluation outcome by letter from the Chancellor.

The evaluation process will be reviewed and modified as necessary each January by the Chancellor in consultation with the BOG Evaluation Committee. The Presidents will be informed of any modifications.

Ed J. Haselden, Secretary

Date

Section

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Public Comment

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Board Chair's Agenda

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Executive Session

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Student and Faculty Representative Reports

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Chancellor's Report and Strategic Plan Updates

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6

Presidents' Reports and
Campus Updates



Student Success and Advancement

- CSU-Global will have graduated 1074 as of June 30, 2012 (713 undergraduates; 361 graduates) since opening its doors to students in September 2008.
- In the last month, CSU-Global has signed articulation letters for select AAS degrees with Front Range and Trinidad Community Colleges. CSU-Global now has MOUs or articulation letters with eight community colleges or systems, four of which are Colorado community colleges for specific AAS degrees.
- CSU-Global Academic Operations Committee and Faculty have approved providing students with three models of course options to enhance their ability to select course type(s) that best fit their learning style while manage their course costs: Competency-based/Self-paced, Full Course Experience, and Prior Learning Assessment.

Academic Excellence

- As of June 2012, over 50% of faculty have completed at least one additional training course beyond their required training during the FY11-12 academic year.
- Effective May 23, 2012, CSU-Global has received Higher Learning Commission approval to offer 7 new degree programs: B.S. in Healthcare Management & Administration, B.S. in Criminal Justice, B.S. in Accounting, B.S. in Communication, B.S. in Diversified Professional Studies, Masters of Healthcare Management & Administration, and Masters of Criminal Justice.

Expand Statewide Presence

- CSU-Global now has data that reflects that over 2000 active students have transferred an average of 34 credits (65% of which are more than 5 years old) from Colorado Community Colleges.
- The university hosted the Board of Governor's student representatives from CSU and CSU-Pueblo. The representatives visited CSU-Global in their effort to understand more about CSU-Global. They met key members of the university, were given a campus tour, a presentation, and a demonstration of its courses.

Opportunities for Building a Stronger Future for Colorado

- CSU-Global is a participant in the Donnell-Kay Foundation's committee to consider alternatives to traditional Pk-12 practices.
- A special task force comprised of curriculum development, faculty, outreach, and student advising members has been created to address innovative ways in ensuring that CSU-Global Campus graduates have appropriate job opportunities upon completion of their degrees.

**COLORADO STATE UNIVERSITY – PUEBLO
PRESIDENT’S REPORT**

I. ACADEMIC EXCELLENCE

A. Nursing Pass Rates

A recent report from the Nursing Department showed that graduates who took the Acute Care Nurse Practitioner exam from the American Nurses Credentialing Center for 2010 and 2011 earned a 100 percent pass rate compared to an overall ANCC pass rate of 93.09 percent during those same two years.

B. Space Across the Curriculum

Educators who want to improve their classroom skills, better motivate their students and earn a master's degree will be participating in the Space Foundation's *Space Across the Curriculum* teacher professional development courses. These intensive week-long graduate-level courses for pre-k - 12 educators provide space-related science, technology, engineering and mathematics (STEM) content that is instantly transferable to the classroom. This year's *Space Across the Curriculum* courses are being held in four different locations, three in Colorado; at the Space Foundation Discovery Institute and at the Space Foundation world headquarters in Colorado Springs, and at CSU-Pueblo. The courses are open to all teachers and cover topics including meteorology, Earth science, astronomy and living and working in space. The CSU-Pueblo course will be held June 25-29 and focus on Rocketry: The Future of Human Space Flight. Participants will build and launch a variety of rockets including Pop! Rockets, water rockets and chemical rockets. Attendees will also learn how to incorporate rocketry into the classroom to teach a multitude of standards across various subjects.

II. STUDENT ACCESS AND SUPPORT

A. University Earns \$1.9 Million Upward Bound Grant

The Department of Education has awarded nearly \$2 million to CSU-Pueblo over the next five years for its Upward Bound (UB) program, which has a long and rich history at the institution for over four decades. It has experienced a renaissance over the past few years as a result of a more rigorous academic year program and capped by an innovative and well executed six week summer program. The purpose of the UB program is to help participants generate the skills and motivation necessary to complete a program of secondary education and to enter and succeed in a program of postsecondary education. The CSU-Pueblo UB program helps eligible secondary school youths develop the skills and motivation necessary to graduate from high school and succeed in college.

Project services focus on year-round rigorous academic support, college preparation, financial literacy, leadership development, and cultural and community service. Eligible program participants who include foster, homeless and otherwise disadvantaged youth are recruited from four target schools located in Pueblo City and Pueblo, a region containing a large percentage of the lowest income and most poorly educated residents in the state.

B. University Receives NCAA Choices Grant for Alcohol Prevention

CSU-Pueblo is one of 15 higher education institutions selected for an NCAA Choices grant to promote its alcohol prevention programs in collaboration with the its athletics program beginning July 1. The Alcohol and Other Drug Prevention Program and the Department of Athletics at CSU-Pueblo collaborated on the Building Champions through CHOICES grant of more than \$25,000 that will recruit, train, mentor, and evaluate student leaders as they implement unique alcohol prevention initiatives of their own design.

C. Thunder Road ThunderBus Tour

The offices of Admissions, Alumni, and External Affairs will hit the road in June to bring the latest campus news to alumni, current and prospective students in two Colorado towns. The ThunderBus Tour kicks off on June 9 at Santa Fe Trail Days in Trinidad. The ThunderBus also will be on site at Colorado Springs Spring Spree in Memorial Park on June 16 and 17. At all locations, CSU-Pueblo representatives will be available to assist prospective and current students as they complete housing contracts, check financial aid status, or answer other enrollment questions. CSU-Pueblo alumni will hear the latest news about new President Lesley Di Mare, ThunderWolf athletics, and plans for the Blast from the Past Homecoming weekend in October.

III. DIVERSITY

A. Campus Climate Survey

The University Board for Diversity and Equality (UBDE) is currently working on a campus climate survey to be implemented in the Fall of 2012 for faculty, administrative professional, and classified staff members. UBDE members recently met to develop questions for the survey. The campus climate survey will be extremely useful as the campus community works to develop effective diversity plans, issues of curriculum, residence life, and student recruitment and retention. The survey results can also be used by President Di Mare and the campus administration to help determine and recommend general campus policies. The results can also be used to help plan and develop specific

diversity programs to continue aiding the campus in being more inclusive and welcoming for all faculty, staff, and students.

IV. IMAGE BUILDING

A. Fraser Named ASEE Fellow

The American Society for Engineering Education (ASEE) has named Engineering Department Chair Jane Fraser as a Fellow Member in recognition of her outstanding contributions to ASEE and her longstanding commitment to engineering education. Her nomination will be conferred at the 2012 ASEE Annual Conference and Exposition on June 13 in San Antonio, Texas. Fraser earned a Lifetime Achievement Award from the Industrial Engineering Division of the American Society of Engineering Education (ASEE) in 2011.

B. International Town Gown Conference

President Lesley Di Mare and Executive Director of External Affairs Cora Zaletel presented a session called “Pueblo’s Team” at the International Town and Gown Association’s 7th Annual University-City Relations Conference in Richmond, Kentucky, June 4-8. The conference highlighted effective, innovative town/gown collaborations while the ITGA organization serves as a common information resource point for issues affecting institutions of higher learning and the communities in which they reside. Di Mare and Zaletel will chronicle the four-year journey of the resurgence of the ThunderWolf football team and highlight both the contributions and the benefits the town-gown collaboration has brought to the campus and community. Di Mare also will participate in a President’s breakfast panel during the conference.

V. COMMUNITY ENGAGEMENT

A. Athletics Programs Bring Significant Economic Impact to Community

The 2012 NCAA Division II National Track and Field Championship at the Neta and Eddie DeRose ThunderBowl concluded a series of three athletic competitions that has brought more than \$3.5 million in economic benefits to the Southern Colorado region. As the host school, CSU-Pueblo and the City of Pueblo played host to student-athletes from NCAA Division II colleges and universities throughout the nation. More than 600 athletes and 200 coaches, administrators, and officials, plus the family and friends who came to cheer, descended on CSU-Pueblo campus May 24-26. The financial impact to the local economy was expected to be in the \$1.7 to \$2 million dollar range.

B. 40th Anniversary of Rocky Mountain PBS Partnership

CSU-Pueblo will host a reception honoring the 40-year partnership with Rocky Mountain PBS on July 18 in the newly renovated Buell Communications Center. Activities include tours of the Buell Communications Center and the studio of Rocky Mountain PBS, comments by CSU-Pueblo President Lesley Di Mare and RMPBS President and CEO Doug Price, as well as food, drink, and networking.

C. 2012 President's Gala

As part of the 2012 President's Gala on May 19, two alumni and one donor received President's Medallions, which recognize individuals who set high standards of ethics and values to serve as examples for CSU-Pueblo students and the campus community as a whole through their profession, exceptional service, and/or contributions to humanity or to their professions. Recipients support the University's continual progress toward future goals and achievements and/or make significant contributions as an advocate of post secondary education. Two individuals received President's Medallions for Distinguished Alumni Achievement – Dr. Dorothy De Niro, visiting assistant professor of nursing, and CSU-Pueblo Head Football Coach John Wristen. A third, Anthony Capps Capozzolo, posthumously received a President's Medallion for Distinguished Service to the University. This year's In the Swing gala, co-chaired by alumnus Michael Salardino, included a Sangre de Cristo Arts Center Swing Dance Performance by notable Pueblo couples, Canon City High School's award-winning show choir Encore, and a Pueblo Symphony ensemble featuring the Changing Times Big Band. Donors underwrote the evening's expenses, guaranteeing that all proceeds directly benefit future generations of CSU-Pueblo students and programs.

VI. RESOURCE MANAGEMENT

A. Raymond Named Dean of Hasan School of Business

Bruce Raymond, associate dean for administration and finance in the Montana State University College of Business, has been named the new dean of the Hasan School of Business (HSB). Dr. Raymond interviewed for the position in March and will begin his duties on July 1. Dr. Sue Hanks has been serving as interim dean since November 2010. Raymond joined Montana State in 1990 and has served as associate dean since 1998 (with a stint as interim dean). Prior to Montana State, he spent four years as an assistant professor at the University of Wisconsin-Oshkosh. He earned a bachelor's degree in physics from Brigham Young University, and a Master of Business Administration and a Ph.D. in production/operations management from the University of Utah.

B. Mullen Named Chief of Staff

President Di Mare has appointed the Chair of the Mass Communications Department and Center for New Media at Colorado State University-Pueblo as her new chief of staff. Jennifer Mullen, a 1983 alumna and 20+ year faculty member at the University, began her duties on June 1. Mullen earned a master's degree in speech communication from the University of Northern Colorado in 1993. She began her full-time teaching career at then-University of Southern Colorado, preceded by part-time teaching at USC and Pueblo Community College. Before she began her teaching career, she served as the first executive director of the Pueblo Child Advocacy Center, which was the first in Colorado and fifth in the nation to focus on the investigation of child sexual abuse. She also was the Public Affairs Director for the 10th Judicial District Attorney's Office.

COLORADO STATE UNIVERSITY PRESIDENT'S REPORT

Board of Governors of the Colorado State University System
June 22, 2012

I. TEACHING AND LEARNING: ASSURE EXCELLENCE IN ACADEMIC PROGRAMS

A. CSU Holds Spring Commencement Ceremonies, Confers 3,947 Degrees

Colorado State University conferred degrees on spring 2012 graduates at commencement ceremonies May 11 and 12. College ceremonies and two ROTC commissionings recognized 2,892 undergraduates, 125 professional veterinary medicine students and 930 graduate students, of whom 71 are doctoral students. Fifty-five students were candidates to graduate summa cum laude, 121 are candidates to graduate magna cum laude and 233 are candidates to graduate cum laude. Commencement ceremonies, with the exception of the ROTC commissionings, were webcast live at commencement.colostate.edu.

B. CSU and Denver Scholarship Foundation Celebrate Successful Partnership

Colorado State University has become the largest and most successful partner with the Denver Scholarship Foundation in promoting student success and achievement—CSU currently has the highest enrollment and completion rate for DSF scholars. Eighty seven percent of CSU students who received a DSF scholarship will persist at CSU from last fall to next. Twenty DSF scholars completed their program during 2011-12. Of 874 total new DSF scholars for 2012-13, 104 plan to attend CSU.

C. International Students Give CSU High Marks for Educational Experience

Colorado State University ranks third nationally and ninth in the world when it comes to international students' overall satisfaction with their educational experience. The survey, released in May by International Student Barometer, showed that CSU ranks first in the nation in 10 categories among universities nationally and among the top 30 around in the world, in such areas as quality of expert lectures, course content, and living experience. Eighteen U.S. universities and 203 foreign universities participated in the survey of 209,422 students in 16 countries in Fall 2011. This was CSU's first time participating in the survey. CSU ranked first in 10 categories in the survey (world ranking is in parentheses): Quality of teachers (8); Expert lecturers (30); Research (28); Safety (27); Campus environment (22); Housing quality (13); Dining services (7); Eco-friendly attitude (30); "Good place to be" (21); and Social activities (14). CSU also ranked No. 2 in the U.S. and No. 10 overall in learning, No. 2 in the U.S. and No. 20 overall in living experience and No. 2 in the U.S. and No. 9 overall in student support. CSU's enrolls about 1,100 international students.

D. Two Colorado State University Students Named Prestigious Scholars

Two Colorado State University students in May were named honorable scholars by the Barry M. Goldwater Foundation and the Morris K. Udall and Stewart L. Udall Foundation. Drew Neavin has been named a 2012 Goldwater Scholar. Neavin, from Saint Paul, Minn., majors in biology in the College of Natural Sciences and minors in both math and Spanish. Neavin was chosen from the competitive field for her outstanding academic achievement and commitment to a career in human genetic diseases research. Goldwater Scholars receive up to \$7,500 toward the final one or two years of undergraduate study. Neavin's work in cardiac morphological research earned her highest honors at CSU's Celebrate Undergraduate Research and Creativity Showcase, and she was also one of three students chosen to present her research at CSU Day at the Capitol in Denver. CSU junior Kyle Christianson has been named a 2012 Udall Scholar. Christianson, from Fargo, N.D., is a Fish, Wildlife, and Conservation Biology major in the Warner College of Natural Resources. He plans to pursue a doctorate in fisheries biology and work to address the dire issues facing freshwater ecosystems today. Christianson was chosen from a field of 585 applicants as a future leader on environmental issues. Christianson has led community service projects in the Fort Collins area as a student officer in the American Fisheries Society.

E. CSU's Warner College of Natural Resources Launches Nine-Month Master's Degree Program in Tourism Management

The Department of Human Dimensions of Natural Resources in Colorado State University's Warner College of Natural Resources has launched a new, nine-month master's degree in tourism management to help meet demand for qualified professionals in this evolving industry. This cohort-based program begins fall 2012 and features innovative course work in sustainable tourism practices, strategic management and quantitative analysis, communications and conflict management, eco-tourism and tourism marketing. Tourism courses are offered through online content delivery and condensed classroom learning experiences that emphasize interactive discussion with fellow cohort members, faculty and industry professionals from around the world.

F. CSU Expands Online Master of Music Offerings with Two New Degrees

Colorado State University OnlinePlus announced two new music master's degrees designed for teachers - a Conducting specialization and a Kodaly emphasis. Both programs combine an online curriculum with exclusive on-campus summer sessions taught by CSU faculty and some of the most prestigious music educators from around the country to give students a well-rounded, practically applicable education. Especially valuable for secondary teachers, the new Conducting Specialization Master of Music covers band, orchestra, and choir and allows students to use their own school programs as a conducting laboratory throughout the degree's coursework.

II. TEACHING AND LEARNING: INTEGRATE ACADEMIC AND CO-CURRICULAR EXPERIENCES

A. Colorado State University Addressing Needs of Students with Autism Spectrum Disorders from Kindergarten through College

Colorado State faculty and students in two colleges – Natural Sciences and Applied Human Sciences - offer social skills group therapy for children and college students with autism spectrum and other social disorders. Led by Psychology Professor Lee Rosen, the Counseling Psychology program in the College of Natural Sciences offers three social groups for elementary-aged children, adolescents and young adults, teaching them everything from basic human interaction to “politeness” skills. The psychology center has helped more than 300 children and families over the years and completed more than 500 assessments for children with autism disorders in the last 16 years. This spring, Rosen’s doctoral students received a \$25,000 grant from Autism Speaks to train health care workers in northern Colorado to create similar programs.

B. Colorado State University Students Produce Internationally Recognized Undergraduate Research Journal

Colorado State University students produce one of the few student-run undergraduate research journals in the country. The Journal of Undergraduate Research and Scholarly Excellence, now on its fourth issue with a May 4 release, receives international submissions as well as research articles from students at other universities throughout the country. More than half of the submissions are from outside CSU - from out-of-state universities and from England, Canada, and Chile. The journal also sponsors a design contest for the front cover to entice students to display their artwork in the magazine.

C. Natural Clothing with Solar-Power Chargers Developed by CSU Students, Faculty

Colorado State University apparel design and production researchers and students worked to develop natural-fiber outdoor clothing that can charge MP3 devices, tablets, computers, GPS units and cell phones with built-in -- but comfortable to wear -- solar panels. The project was selected to compete in a sustainability design competition in Washington, D.C., from April 21-23. The project, funded by a \$15,000 grant from the Environmental Protection Agency, intended to also reduce pollution on two fronts. First, the clothing used the most recent research and technology to make natural fibers such as cotton and linen as outdoor savvy as other petroleum-based textiles that are heralded by outdoor enthusiasts for warmth, UV ray protection, comfort, and moisture-wicking. Second, the clothing will provide a solar source of energy for electronic devices, reducing alkaline battery use. Eulanda Sanders and Ajoy Sarkar, associate professors in the Department of Design and Merchandising, along with four students, developed natural-fiber outdoor clothing prototypes that harvest energy while the wearer participates in outdoor activities.

D. Colorado State University Sorority Earns Greek Vision Award

Sigma Alpha, a sorority focused on career-building and leadership among young women entering agriculture, hosted its first Agricultural Advocacy Barbecue April 25 on the Lory Student Center Plaza. The sorority has about 30 members pursuing careers in agriculture. The Sigma Alpha barbecue was funded largely with a Presidential Greek Vision Award totaling \$1,500. The grant, awarded by the CSU President's Office to a single fraternity and sorority every year, is meant to encourage and showcase the positive contributions of Greek organizations at CSU. Sigma Alpha received the award for its plan to host the barbecue as a way to help educate campus about the importance of consumer support for agriculture to continue providing safe, nutritious, and affordable food and to advance as a sustainable industry.

III. RESEARCH AND DISCOVERY: FOSTER EXCELLENCE IN RESEARCH, SCHOLARSHIP, AND CREATIVE ARTISTRY/FOCUS IN AREAS OF INSTITUTIONAL STRENGTH AND SOCIETAL NEED

A. Professors Create Low-Cost, Effective Way to Measure Exposure to Toxic Metals

Two Colorado State University professors have developed a simple, low-cost method of determining levels of heavy metals in contaminated air. A device built by Chuck Henry, a chemistry professor, working in tandem with John Volckens, associate professor in Environmental and Radiological Health Sciences, takes only minutes to determine whether someone has been exposed to high levels of airborne metals. A new paper on the research appeared in the journal *Analytical Chemistry* in May. How it works: The researchers first collect an air sample onto a filter and then, using a hole punch, remove a small portion of the sample for analysis. This sample is placed onto their new technology, called a Paper-based Analytical Device (PAD), which tells them how much of a certain heavy metal was present. The PAD is roughly the size of a quarter and made using wax printed onto filter paper. The wax is patterned into a "circuit" that directs the collected sample through a series of channels and into various "reaction zones." Each reaction zone contains a tiny amount of chemical reagent that changes color when specific metals are present. These color changes are detectable to the naked eye and can be quantified using a digital camera or a simple desktop scanner. Initial studies in industrial areas have focused on copper, nickel and iron, which can be toxic when inhaled or ingested at high levels. Next up are tests with lead and cadmium, Henry said.

B. Study Shows Trees Absorb Less Carbon than Earlier Thought

Tree leaves, responding to shorter days, simply do not fix the planet's fast-rising carbon dioxide levels to the extent that scientists earlier assumed, according to a recent CSU study. That is true even when warm temperatures delay signs of aging in tree leaves. Photoperiod, rather than temperature, is a primary driver of leaf activity, according to research findings published May 14 in the *Proceedings of the National Academy of Sciences*. William L. Bauerle, an ecophysiologicalist at Colorado State University, was the study's lead author. In fact, photosynthetic activity wanes long before autumn's chill, the study found. Correctly accounting for the impact of photoperiod on tree leaf activity adjusts global estimates of carbon sequestration downward by more than 3 percent, according to the study.

IV. RESEARCH AND DISCOVERY: IMPROVE DISCOVERY CAPABILITIES

A. CSU Volunteer Precipitation Network Honored with National Land-Grant Award

The Community Collaborative Rain, Hail and Snow Network, also known as CoCoRaHS, now boasting 15,000 volunteers in all 50 states and Canada, has been honored with a major national award from the Association of Public and Land-Grant Universities, winning the APLU's West region award. CoCoRaHS will now compete for a national title at the APLU annual meeting in Denver in November. In its news release announcing the winners, APLU officials said of CoCoRaHS, "Its unique approach to data collection and research has made it one of the most innovative citizen science programs in the nation." Nolan Doesken, founder of the program and state climatologist based in Colorado State's Department of Atmospheric Science, created the program in 1997 after a devastating flood hit the Fort Collins region and scientists struggled to get accurate precipitation levels across town. Doesken and his team have built the program from a Colorado program into a massive national and international network of volunteers. The CoCoRaHS website draws an average of 17,000 unique visitors per day, and data collected by the volunteers has helped predict flooding on the Missouri River, track the movement of West Nile Virus across the country, and verify satellite data on crop health, among other things.

B. CSU, National Accelerator Laboratory at Stanford Sign MOU to Collaborate

Electrical engineering Professors Stephen Milton and Sandra Biedron will assist the SLAC National Accelerator Facility at Stanford University with the conceptual design of compact light sources driven by high-energy electrons, according to a new agreement announced May 22. CSU and SLAC have signed a Memorandum of Understanding to conduct the research over the next two years. The SLAC National Accelerator Laboratory is home to a two-mile linear accelerator – the longest in the world – and is a multipurpose laboratory at Stanford. Biedron and Milton have been at CSU for more than a year. They are part of ongoing laser, light source, high-energy physics, radiation physics and plasma/propulsion research activities at CSU.

C. CSU Signs International Memorandum with Ethiopia's Hawassa University

Colorado State University announced in April an international Memorandum of Understanding with Ethiopia's Hawassa University to provide collaborative research and teaching opportunities for faculty and graduate students at the two universities.

D. Fruit Orchard Specialist Joins CSU's Western Colorado Research Center

A specialist in fruit orchard management will join Colorado State University's Western Colorado Research Center in Grand Junction in June to conduct research and work closely with fruit growers in the Western Slope region. Amaya Atucha will join CSU as an assistant professor in the Department of Horticulture and Landscape Architecture. Based at the Western Colorado Research Center, she will develop a research program in orchard systems and will work with local growers to improve production and sustainability by addressing issues such as variety evaluation, cultural practices, irrigation, pest control, and mitigation of environmental stresses.

E. CSU Veterinarians Offer Specialized Equine Sports Medicine Service

Colorado State University veterinarians are offering a new, mobile service that provides unique, holistic and tailored veterinary care to equine athletes from birth through retirement. The new Equine Sports Medicine program at CSU, a pioneer in this new veterinary field, offers clients state-of-the-art diagnostics and treatment for musculoskeletal, respiratory, cardiovascular, endocrine and medical issues. In addition to providing comprehensive services to equine athlete clients, the new program offers CSU veterinary students exciting learning opportunities. Equine Sports Medicine brings digital radiography, digital ultrasound, extracorporeal shockwave therapy, laser therapy, and the latest advancements in repairing joint injuries, including bone marrow-derived stem cells, to the client's doorstep. The sports medicine specialty was only recently recognized by the American Board of Veterinary Specialties, and CSU's program is one of only a few founding programs to be accepted into the American College of Veterinary Sports Medicine and Rehabilitation. The Equine Sports Medicine program is a collaboration between veterinarians in the Orthopaedic Research Center and the Veterinary Teaching Hospital

V. SERVICE AND OUTREACH: PREPARE AND EMPOWER LEARNERS OUTSIDE THE CAMPUS ENVIRONMENT

A. Convention and Visitors Bureau Partners with Students on Tourism Audit

To help identify opportunities for tourism growth, the Fort Collins Convention and Visitors Bureau worked with students from Colorado State University's Warner College of Natural Resources during the past four months to conduct a destination audit covering Fort Collins and its periphery, Loveland, and Estes Park. The tourism planning senior students presented their research findings and recommendations April 26 to the Convention and Visitors Bureau board and representatives from the business and tourism community. One of the presentation themes included the opportunity for improved transportation such as regional driving tours and improved transportation to Poudre Canyon, from the Harmony Corridor to Old Town, and from Fort Collins to Estes Park. Other themes included social media and mobile application integration, leveraging the region's unparalleled natural resources, improving meeting and convention space, and the need for a large music venue in Fort Collins. The semester-long service learning project was funded by The Institute for Learning and Teaching at CSU and the CVB and implemented as a central component of a tourism planning course, taught in the Department of Human Dimensions of Natural Resources at Warner College.

B. Republic of Tatarstan Government Officials Receive CSU MBA Degrees

Nine high-ranking government officials from the Republic of Tatarstan in the Russian Federation traveled to Colorado in May to participate in final exams and receive MBA degrees from Colorado State University. The students, who live in the capitol city of Kazan, participated in a unique, three-year program that combined online course delivery with live classes from College of Business faculty. Tatarstan President Rustam Minnikhanov selected the students from his staff, who hold Cabinet level and economic development positions, to participate in the customized MBA program, which focused on public sector issues and leadership.

VI. SERVICE AND OUTREACH: ENGAGE CITIZENS THROUGH COMMUNITY INVOLVEMENT

A. Thousands of Volunteers Participate in CSUnity in April

Colorado State University students, alumni and friends joined April 21 to participate in CSUnity, a day-long service event that involves volunteers participating in service projects such as planting trees, painting houses, visiting with senior citizens, sorting food and much more. These services are provided to neighbors in the community; the city of Fort Collins; state, county and federal agencies; and local non-profits. CSUnity extends its efforts out to Colorado State University alumni and friends both in Colorado and nationwide. This marked the sixth year that CSUnity will have alumni participation. CSUnity brought alumni together nationwide in Phoenix, the San Francisco Bay Area, Santa Monica, San Diego, Washington, D.C., New York, Houston, Seattle, and Boston.

B. CSU Offers Assessment for Adolescents Struggling with Alcohol and Other Drugs

The Center for Family and Couple Therapy is now offering specialized assessments for youth who are struggling with substance use or abuse. The new service is unique and has not been available within the Fort Collins and Northern Colorado communities. Trained therapists will conduct an assessment for adolescents who are 12-19 years old. The center will take requests or referrals for assessments from schools, parents, guardians, or government or legal agencies. A two-session, four-hour assessment includes a clinical interview and questionnaire with the adolescent and at least one parent or guardian. A written report is provided to the referring agency and the clients. The center also provides a list of appropriate treatments and interventions based on the assessment findings. In addition, intervention strategies, including motivational interviewing techniques, are available for adolescents who complete the assessment and who are deemed to have low-level misuse of alcohol and other drugs. The Center for Family and Couple Therapy is in the Department of Human Development and Family Studies, College of Applied Human Sciences.

VII. RESOURCES AND SUPPORT: EXPAND FUNDRAISING, MARKETING

A. CSU Sees Best Year Ever for Private Support

With record annual private support of \$104M raised through May 25, and gifts expected to exceed \$115M by the end of the fiscal year, CSU has already marked its best fund-raising year in University history. This tops the previous record of \$94.9M raised in a single year and already represents an increase of more than 23 percent over FY11 (\$85.1M). The \$500M goal for the Campaign for Colorado State was achieved six months early, and the University is anticipating the final total for the year may exceed \$540M. A trend of declining alumni participation over the last five year has also reversed, with an increase of 20% in alumni participation over last year, bucking national trends. Final numbers will be available after the close of the fiscal year.

B. Fund-Raising Direct Mail Piece Most Successful in CSU History

A direct-mail fund-raising letter from President Frank to donors last August was the most successful single direct mail piece in CSU Advancement history, resulting in 1,498 gifts totaling \$257,820.

C. Report on Private Support

Major Gifts – (\$100,000 +) Not Previously Reported

	April 2012		FY12 (July - April)		FY11 (July - April)	
	Amount	Count	Amount	Count	Amount	Count
Contributions	\$3,269,340	3,822	\$89,830,417	28,557	\$50,807,527	24,391
Irrevocable Planned Gifts	-	-	\$353,252	3	\$44,831	2
Revocable Gifts and Conditional Pledges	\$1,213,942	5	\$7,145,812	29	\$13,024,671	53
Payments to Commitments Prior to Period	(\$133,628)	719	(\$8,475,091)	1,009	(\$6,130,759)	801
Total Philanthropic Support	\$4,349,654	3,154	\$88,854,390	27,834	\$57,746,270	23,854
Private Research	\$620,850	10	\$11,380,394	116	\$10,455,468	111
Net Private Support	\$4,970,504	3,164	\$100,234,784	27,931	\$68,201,738	23,946

MG John H. Bell III (Deceased) and Mrs. Racia J. Bell

\$913,941 revocable commitment to support the *Animal Cancer Center*, College of Veterinary Medicine and Biomedical Sciences.

Collins Johnson Family Foundation

\$400,000 pledge to support the *Animal Sciences Building Renovation*, College of Agricultural Sciences.

Loren J Dilsaver Living Trust

\$400,000 paid bequest to support *Large Animals at the James L. Voss Veterinary Teaching Hospital*, College of Veterinary Medicine and Biomedical Sciences.

Pinkard Construction Company (Mr. Jim Pinkard, Jr.)

\$312,660 gift to support *Athletics*, Department of Athletics.

Anonymous Donor

\$250,000 revocable commitment to support the *Gustafson Gallery in the Avenir Museum*, College of Applied Human Sciences.

Daniels Fund

\$200,000 gift to support *Partnership Initiatives*, Office of the President.

Mr. Harold Roozen and Mrs. Cathy M. Roozen

\$200,000 gift to support the *Stephen J. Withrow Presidential Chair in Oncology*, College of Veterinary Medicine and Biomedical Sciences.

The Energy Foundation

\$180,000 gift to support the *Center for New Energy Economy*, Office of the President.

Mr. William R. Robertson and Mrs. Bennita M. Robertson

\$150,000 revocable commitment to support the *John Russell Robertson Horticulture Scholarship*, College of Agricultural Sciences.

Mr. Rodney R. Oldehoeft

\$150,000 revocable commitment to support the *Computer Science Graduate Fellowship*, College of Natural Sciences.

The Piton Foundation

\$150,000 gift to support *Partnership Initiatives*, Office of the President.

VIII. RESOURCES AND SUPPORT: NURTURING HUMAN CAPITAL

A. Art, Atmospheric Science Professors Named University Distinguished Professors

Colorado State University this spring named two new University Distinguished Professors: David Randall, atmospheric science, who is largely responsible for bringing a \$40 million National Science Foundation center to CSU; and Phil Risbeck, art, who created the world-renowned Colorado International Invitational Poster Exhibition. Only 1 percent of CSU faculty are honored with the rank of University Distinguished Professor. A lifetime award, the designation carries into retirement as an emeritus professor. To obtain the rank, faculty members are nominated through an extensive review process and must be approved by the current University Distinguished Professors. Randall is principal investigator and director of the multi-institutional NSF Science and Technology Center for Multi-Scale Modeling of Atmospheric Processes, which is based at Colorado State, and is among his department's top researchers. Risbeck, who has been teaching at CSU for nearly 50 years, is the founding co-director of CIPE, which was launched as a biennial show in 1979 and has become one of the world's most important poster shows.

B. Health and Exercise Science Professor Named Distinguished Teaching Scholar

Matthew Hickey, a professor in the Department of Health and Exercise Science, has been named a University Distinguished Teaching Scholar in recognition of his exceptional teaching skills, his ability to make connections with students as a mentor, and his leadership in ethics in research and teaching. Hickey is director of the Human Performance Clinical/Research Laboratory, a research and outreach program that the university has designated as a Program of Research and Scholarly Excellence since 2008. The laboratory serves as a center for research and outreach to educate the public about major chronic disease etiology, prevention, intervention and treatment.

C. New Colorado State Monfort Professors Named

Cardiovascular researcher Scott Earley and John McKay, a plant biologist, have been named the newest Colorado State University Monfort Professors. The Monfort Professor Award was established in 2002 through a gift from the Monfort Family Foundation. Those selected embody the philosophies of Colorado State and have made an impact at the university and in their discipline. Earley is a professor in the Department of Biomedical Sciences whose studies have significant importance for understanding blood flow regulation and how to treat cardiovascular-related diseases, the leading cause of death in the United States. McKay is an associate professor of Bioagricultural Sciences in CSU's College of Agricultural Sciences. His research focuses on plant biology and uniquely integrates his expertise in fundamentals of plant ecology, physiology and evolution to address plant adaptation to climate.

D. Electrical and Computer Engineering Professor Honored with Colorado State University's 2012 Scholarship Impact Award

Colorado State University's Carmen Menoni, internationally recognized for her research in optics and laser science, received the University's 2012 Scholarship Impact Award, one of the university's most prestigious honors. A professor in Electrical and Computer Engineering, Chemistry and the School of Biomedical Engineering, Menoni has established a vibrant research program in two important areas of optical and laser science. She is a leader in the use of bright beams of extreme ultraviolet laser light that are used to demonstrate novel nanoscale table-top microscopies. She has also established world-leading research in optical materials. Her contributions either as the principal investigator or co-principal investigator have resulted in more than \$45 million in federal funding to Colorado State. The Scholarship Impact Award, bestowed by the Office of the Vice President for Research, recognizes outstanding faculty whose scholarship has had a major impact nationally and/or internationally. The award includes \$10,000 and a plaque of recognition.

IX. RESOURCES AND SUPPORT: GUARANTEE FINANCIAL STABILITY

A. CSU Ventures, Innovation Center Enter Commercialization Partnership

The Innovation Center of the Rockies has entered into a commercialization partnership with CSU Ventures to accelerate the creation of new businesses based on Colorado State University faculty research. The ICR will work with CSU Ventures staff to develop the intellectual properties holding the most promise for commercialization within a variety of markets supported by ICR, including Bioscience, Cleantech, Engineering, Aerospace and IT/Software. Patterned after the relationships already in place with the University of Colorado and the Colorado School of Mines, the ICR will expand its advisor network in Northern Colorado and within CSU's nationally known areas of expertise in Agriculture, Veterinary Sciences, Water and Cleantech. The partnership will also encompass a national network of organizations within the Clean Energy Alliance helping to commercialize technologies funded by Department of Energy Small Business Innovation Research grants.

B. Colorado State University's Legends of Ranching Sale Most Successful Yet

Colorado State University's Legends of Ranching Performance Horse Sale on April 28 was the most successful in the program's seven years, generating more than \$330,000 in sale proceeds, organizers said. A total of 63 American Quarter Horses were auctioned at the B.W. Pickett Equine Center. Of these, 34 young horses – ages 2 and 3 – were consigned by CSU's industry partners and were started by equine students with faculty guidance; students trained the young horses for seven months. An additional 29 older horses were directly consigned to the sale. The Legends of Ranching Performance Horse Sale annually caps a trademark educational program in CSU Equine Sciences. In the program, CSU students have the unique opportunity to train well-bred young horses, taking the animals from barely halter-broken to working calmly under saddle.

X. RESOURCES AND SUPPORT: INCREASING AWARENESS

A. CSU holds Arbor Day Tree Planting Event on the Historic Oval

Colorado State University and the Arbor Day Foundation held a tree planting event on the historic Oval April 20 to celebrate the university's recognition as an official Tree Campus USA. Following the ceremony, more than 100 CSU student volunteers planted 27 Valley Forge elms throughout the Oval in an effort to extend its legacy. This is only the second supplemental planting in the Oval's history. The previous supplemental planting of 16 American elms occurred in 1996. The last mass planting on the Oval took place in the 1920s. The Arbor Day Foundation and Toyota granted the 27 Valley Forge elms to CSU and teamed up with students to plant the trees during the ceremonial recognition of the university being named a Tree Campus USA. In April, the Arbor Day Foundation awarded Colorado State University the title of 2011 Tree Campus USA sponsored by Toyota Motors North America Inc. CSU received this award for its excellent forestry practices and engagement of students and the community about urban tree care. Colorado State University currently has more than 7,000 trees on campus, and some are 130 years old.

B. Dick Monfort Receives Honorary Degree at Commencement Ceremony May 11

Colorado State University conferred an honorary doctorate on Richard "Dick" Monfort at the Graduate School commencement ceremony May 11 at Moby Arena. CSU President Tony Frank awarded the degree of Doctor of Humane Letters, Honoris Causa, to Monfort in recognition of his significant contributions to Colorado, industry, and higher education. A Colorado native, Monfort is owner/chairman and chief executive officer for the Colorado Rockies and a longtime supporter of Colorado higher education and CSU.

C. Colorado State University Spuds Gain Ground in White House Garden

When First Lady Michelle Obama and a passel of schoolchildren recently planted vegetables in the White House kitchen garden, three of five potato varieties plunked into the soil were developed by Colorado State University. The types of Colorado spuds planted were: Sangre, a flavorful red-skinned potato with good boiling and baking qualities that's known to store well and is named for the Sangre de Cristo Mountains; Canela Russet, a popular russet that's great for

baking and whose name, in Spanish, means “cinnamon,” a reference to its warm skin color; and Mountain Rose, a specialty potato with red skin and pigmented, light-red flesh that’s high in healthful antioxidants. All of the potato varieties are available to home gardeners during the spring planting season. Planting in the White House vegetable garden was part of Let’s Move!, the First Lady’s campaign to encourage exercise and healthful eating among children.

D. CSU and NBC News Donate NBC Learn Subscriptions to 25 Colorado High Schools

Colorado State University announced that it is partnering with NBC News to provide 25 high schools across the state with free, two-year subscriptions to the network’s online educational resource, NBC Learn. The gift gives students, teachers and parents online access to more than 12,000 NBC News archival videos – one of the largest digital video archives in the world – as well as documents, images and other resources specifically designed for use in K-12 classrooms. The 25 subscriptions – with a total value of \$50,000 – will cover the 2012-13 and 2013-14 school years and are free to all participating schools. Teachers, students, and parents will have access to the resource at school and at home, including 24-hour customer support. In addition, CSU will host a training opportunity for teachers at the university’s Fort Collins campus, and subscribers will also be offered free, unlimited training via Webinar.

E. Statewide Organization Honors CSU with Public Relations Awards

Colorado State University’s Division of External Relations won two Gold Pick Awards from the Colorado chapter of the Public Relations Society of America for the unit’s work promoting ground-breaking professors at the research university. Colorado State was the only university honored in the statewide competition, which featured some of the largest public relations firms and campaigns in Colorado. The Gold Pick Awards signify the best work in the industry in specific categories. CSU’s winning Gold Pick Awards were: “Temple Grandin – The World Needs All Kinds of Minds,” a campaign to promote Grandin, an animal sciences professor in the College of Agricultural Sciences, and other CSU experts as part of Autism Awareness Month; and “Biologist Builds Explosive-Sniffing Plants,” a campaign to promote the unique, cutting-edge research of June Medford, a biology professor in the College of Natural Sciences. Both entries were honored for using multi-media, social media, news releases and other print outlets to tell important research stories at the university.

Section

8

Consent Agenda

Colorado State University System

- Approval of May 1, 2012 Evaluation Committee Meeting Minutes
- Approval of May 1, 2012 Finance Committee Meeting Minutes
- Approval of May 1, 2012 Audit Committee Meeting Minutes
- Approval of May 1, 2012 Real Estate/Facilities Committee Meeting Minutes
- Approval of May 2, 2012 Board of Governors Meeting Minutes
- Approval of May 10, 2012 Special Board Meeting Minutes
- Approval of May 25, 2012 Special Board Meeting Minutes
- Approval of the Fiscal Year 2012-2013 CSU System Office Budget

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
EVALUATION COMMITTEE MEETING MINUTES
Lory Student Center, CSU-Fort Collins
May 1, 2012**

CALL TO ORDER

Board Chair Zimlich called the Board Committees Meetings Day to order at 8:32 a.m.

ROLL

Committee Members present: Mary Lou Makepeace, Chair; Dennis Flores; Ed Haselden; Dorothy Horrell; Scott Johnson; Joseph Zimlich.

Governors present: Carole Makela, Faculty Representative, CSU-Fort Collins; Kristina Proctor, Faculty Representative, CSU-Pueblo; Eric Berlinberg, Student Representative, CSU-Fort Collins; Isaiah McGregory, Student Representative, CSU-Pueblo.

Administrators present: Lesley Di Mare, President, CSU-Pueblo; Tony Frank, President, CSU-Fort Collins; Becky Takeda-Tinker, President, CSU-Global; Allison Horn, CSUS Auditor; Michael Nosler, CSUS General Counsel; Rich Schweigert, CSUS Chief Financial Officer.

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board of Governors; Sharon Teufel, Executive Assistant.

System Staff present: Adam Fedrid; Allen Sneesby

Guests: Zavareh Dadabhoj, Dean of Student Life and Development, CSU-Pueblo; Bob Dolph, Fort Collins; Johnna Doyle, Deputy General Counsel, CSU-Pueblo; Logan Gogarty, President-Elect, Associated Students' Government, CSU-Pueblo; Nancy Hurt, Interim Director, Real Estate, CSU Research Foundation; Delores Sanford, Finance and Administration, CSU-Pueblo; Kyle Henley, Director of Denver Public Relations, CSU; Kathleen Henry, President/CEO, CSU Research Foundation; Blanche Hughes, Vice President, Student Affairs, CSU-Fort Collins; Steven Hultin, Director, Facilities Management, CSU-Fort Collins; Jason Johnson, Deputy General Counsel, CSU-Fort Collins; Lynn Johnson, Associate Vice President, Finance, CSU-Fort Collins; Richard Kreminski, Interim Provost, CSU-Pueblo; Tom Linnell, SOSH, Fort Collins; Tom Milligan, Vice President, External Relations, CSU-Fort Collins; Rick Miranda, Provost and Executive Vice President, CSU-Fort Collins; Robert Osika, CSUS Treasurer; Amy Parsons, Vice President, University Operations, CSU-Fort Collins; Gus Skinner, Vice President of Finance, CSU-Global.

Chair Zimlich reported that the Evaluation Committee, comprised of only the voting Board members, would be meeting in Executive Session. He reviewed the schedule of committee meetings and then turned the meeting over the Governor Makepeace, the Chair for the Evaluation Committee.

Governor Makepeace explained that the Board of Governors in 2010 developed and approved policies and procedures to evaluate the appointees, the Chancellor and the presidents. The evaluation process is underway and the presidents and appointees have been asked to complete their self-evaluations by July 1st. There will be no Chancellor evaluation this year since the position is vacant. Last year there was

no evaluation for the president at CSU-Pueblo due to the transition period. An evaluation will be completed this year for President Di Mare, CSU-Pueblo, who has been in the leadership position for less than a year.

Governor Makepeace reported that the faculty and student representatives were asked to solicit campus input for their respective presidents and will be sharing this information with the Evaluation Committee during the Executive Session. She noted the timing for soliciting the campus input in the future will need to be moved up earlier in the school term. Governor Horrell inquired about the process for student and faculty representatives to gather campus input, e.g. format, questions, how information is received, oversight of the process, and what support the students and faculty need, to ensure uniformity on the information received. Governor Makepeace indicated that the policy and procedures were provided as guidelines and the process will need to be revisited.

Governor Makepeace reported that the student and faculty representatives would be called in individually during the Executive Session to share the information received. Governor S. Johnson made the motion to convene in Executive Session, Governor Flores seconded, and the motion was unanimously carried. General Counsel Nosler read the Evaluation Committee meeting into Executive Session at 8:52 a.m. and all staff and guests exited the meeting.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
FINANCE COMMITTEE MEETING MINUTES
Lory Student Center, CSU-Fort Collins
May 1, 2012**

CALL TO ORDER

Board Chair Joseph Zimlich called the meeting to order at 10:25 a.m.

ROLL

Governors present: Dennis Flores; Ed Haselden, Dorothy Horrell; Scott Johnson; Mary Lou Makepeace Joseph Zimlich; Carole Makela, Faculty Representative, CSU-Fort Collins; Kristina Proctor, Faculty Representative, CSU-Pueblo; Eric Berlinberg, Student Representative, CSU-Fort Collins; Isaiah McGregory, Student Representative, CSU-Pueblo.

Administrators present: Lesley Di Mare, President, CSU-Pueblo; Tony Frank, President, CSU-Fort Collins; Becky Takeda-Tinker, President, CSU-Global; Michael Nosler, CSUS General Counsel; Rich Schweigert, CSUS Chief Financial Officer.

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board of Governors; Sharon Teufel, Executive Assistant.

System Staff present: Adam Fedrid; Allen Sneesby

Guests: Zavareh Dadabhoj, Dean of Student Life and Development, CSU-Pueblo; Bob Dolph, Fort Collins; Johnna Doyle, Deputy General Counsel, CSU-Pueblo; Logan Gogarty, President-Elect, Associated Students' Government, CSU-Pueblo; Nancy Hurt, Interim Director, Real Estate, CSU Research Foundation; Delores Sanford, Finance and Administration, CSU-Pueblo; Kyle Henley, Director of Denver Public Relations, CSU; Kathleen Henry, President/CEO, CSU Research Foundation (CSURF); Blanche Hughes, Vice President, Student Affairs, CSU-Fort Collins; Steven Hultin, Director, Facilities Management, CSU-Fort Collins; Jason Johnson, Deputy General Counsel, CSU-Fort Collins; Lynn Johnson, Associate Vice President, Finance, CSU-Fort Collins; Richard Kreminski, Interim Provost, CSU-Pueblo; Tom Linnell, SOSH, Fort Collins; Tom Milligan, Vice President, External Relations, CSU-Fort Collins; Rick Miranda, Provost and Executive Vice President, CSU-Fort Collins; Robert Osika, CSUS Treasurer; Amy Parsons, Vice President, University Operations, CSU-Fort Collins; Gus Skinner, Vice President of Finance, CSU-Global.

Chair Zimlich explained that Governor Elliman, the Chair of the Finance Committee, was unable to attend the meeting. Since the Bylaws require the committee chair be present, the Board would act as the Committee of the Whole to convene as the Finance Committee. Chair Zimlich asked Rich Schweigert, CSUS Chief Financial Officer, to begin his report with the review of the third quarter financial results.

Mr. Schweigert reported that definitions for each of the line items by categories were included with the quarterly financial statements and will be included with future reports. He explained the CSU System Office is funded from general fund revenues through the campuses to pay for expenses. Mr. Schweigert reviewed the CSUS third quarter results and reported there was a one-time expenditure from leftover

funds for up to \$500,000 that was previously authorized and was largely for legal expenses. The CSU System Office budget is on track to end the fiscal year as planned.

Mr. Schweigert asked Lynn Johnson, Associate Vice President of Finance, CSU-Fort Collins, to review the quarterly report for her campus. Ms. Johnson reported that CSU-Fort Collins is on track with the current fiscal year budget and noted President Frank had reported at previous meetings on the additional revenue from tuition related to unbudgeted enrollment growth. She explained the increase in capital gifts from \$4.8 million to \$48 million was largely due to a software gift from the Siemens Corporation that benefits the Engineering program.

Mr. Schweigert asked Delores Sanford, Interim CFO, CSU-Pueblo, for her report. Ms. Sanford reported that finances are being tracked against the original budget but, if revenues hold for the remainder of the term and for summer, tuition and fee revenues should exceed the budget by approximately \$600,000 and financial projections for the full year should be met. She commented that, with respect to the audit, most of the corrected actions were against prior years. When asked about the turnaround from a projected deficit to a positive balance, Ms. Sanford explained the change is largely due to depreciation and expenditures have also been reduced through the efforts of the staff and faculty.

Mr. Schweigert asked Gus Skinner, Vice President, Finance, CSU-Global, to report for his campus. Mr. Skinner reported tuition revenue is 5% ahead of target and CSU-Global is on track with expenses. Net income is \$7 million through the third quarter of fiscal year 2012 with a cash balance at approximately \$7.3 million which will cover the \$5 million loan balance. Projected revenue for the end of the fiscal year is approximately \$24 million and will exceed projections. Net income for the fiscal year end is projected to be \$9 million and ahead of target. He noted collection activity is tracked daily with the collection rate at 95% to 96% with a target of 97%. In response to a question from Governor Makepeace, President Takeda-Tinker clarified that the loan debt payment has been banked but not yet paid.

Mr. Schweigert explained that the Board is required by law to approve tuition and fees annually. By statute, the Colorado Commission on Higher Education (CCHE) develops policies for approval of student fees and capitol construction and, to meet those requirements, the Board approves these items. By tradition, the Board historically has approved the Education and General (E&G) operating budget since the Board has authority over all funds. The Board has also historically approved the housing and dining rates.

Mr. Schweigert reported that the proposed Fiscal Year 2012-13 budget included campus funding for salary increases to be done in various ways along and additional funds for retention efforts and financial aid. The budget summaries were included in the Board book for CSU-Fort Collins and CSU-Pueblo with more detailed actual schedules in the appendix section of the Finance Committee report. For CSU-Global, the Board would be approving the tuition schedules and a more in-depth financial report will be made in either August or October. There was not a budget submitted for the CSU System office.

Mr. Schweigert detailed the year-long budget planning process that begins with an initial draft in August with updates through the year based on the state budgeting process, the campus processes to get feedback, and culminating with presentation to the Board of Governors for review and approval. He commented that, since 2009, state support for higher education has been reduced by 27% to 28%.

Mr. Schweigert reviewed the resolution to approve the Fiscal Year 2012-2013 budget and noted that one last budget item still ongoing is final action has not yet been taken on student fees at CSU-Fort Collins.

Accordingly, the budget resolution included an exception that the fees and related schedules at CSU-Fort Collins would not to be implemented for 30 days.

The Board discussed tuition and tuition differential schedules, increases in expenditures and enrollment, market comparisons, cost of attendance, increased student loan debt and debt default nationally, and ways to ensure affordability and access for low income students. President Frank commented that CSU continues to be one of the most affordable public institutions in Colorado for low income students. He provided an overview of the process to estimate expenses with assumptions on fixed costs, projected needs and quality enhancements, and anticipated revenues. He remarked that comparisons are made with peer institutions and opportunities for student financing are evaluated in order to not overburden students.

President Di Mare commented that CSU-Pueblo utilizes a similar approach. President Takeda-Tinker noted that tuition for CSU-Global is market-driven with an understanding of costs and further efficiencies, if needed. Mr. Schweigert explained that starting last year institutions of higher education were able to submit a financial accountability plan to the CCHE to set maximum tuition rates, thereby providing greater flexibility in establishing tuition rates as long as the rates are within the established parameters. President Frank commented that tuition increases are communicated with a breakdown by both percentage and dollar amount and with comparisons to peer institutions.

When asked about numbers of students enrolled under the Western Universities Exchange (WUE) agreement vs. other non-residents, President Di Mare explained the logic of two classifications of non-residents and that the WUE agreement is a cooperative agreement between 19 western states that provides a lower nonresident rate. Ms. Sanford reported there were about 400 WUE students at CSU-Pueblo and 150 other non-residents. President Frank explained that the intent of WUE was to provide access to programs in other states so institutions would not have to provide all programs, but the intent was often eroded by exceptions. He noted CSU-Fort Collins opted out of the program for two years but opted back in although, in his opinion, this is not the best recruitment tool for non-residents.

Mr. Schweigert reviewed the general tuition and tuition differential rates for the campuses and indicated the fee schedules were included with the report. He asked the presidents to comment on new revenues and expenses in their respective budgets.

President Frank, CSU-Fort Collins, reported that the tuition assumptions originally developed held and the only change is an institutional incremental change. He noted a 3% salary increase for faculty and professional administrative staff has been included and there would be a compensation pool for a non-base-building one-time 3% salary adjustment for state classified staff for those receiving a 2 or 3 rating on evaluations. The budget includes \$4.5 million in quality enhancements; an increase in the Commitment to Colorado to assist low income students; and use of enrollment reserves for controlled maintenance and improvements, largely lighting upgrades, to assist with increased utility rates. President Frank remarked that efforts were made to ensure the access and affordability for low income students without sacrificing quality and that, while progress has been made, there continues to be a need to address salaries and working conditions for adjunct faculty.

President Di Mare, CSU-Pueblo, reviewed the projected new revenues and tuition rate increases. She outlined the projected new expenses that include faculty and staff salary increases and a one-time non-base-building compensation for state classified staff. The budget was developed on flat enrollment and efficiencies are being examined including restructuring and class sizes as well as working with the other campuses, e.g. software needs. President Di Mare commended the CSU-Pueblo faculty, staff, students

and Pueblo community for their efforts to work together to address the budget concerns. She also thanked President Frank and President Takeda-Tinker for their assistance.

Governor Horrell inquired about the obligation of the Board if a deficit budget is approved for CSU-Pueblo. Mr. Schweigert pointed out President Di Mare is examining options and there was a proposed resolution on utilizing reserves in the Walking Stick quasi-endowment. General Counsel Nosler and Deputy General Counsel Doyle explained how research was conducted and summarized in a resolution to establish the use and restrictions of the quasi-endowment that was established for CSU-Pueblo by the Board of Agriculture in 1988 as the result of proceeds on the sale of land on the west side of the campus. The Board discussed whether the terms outlined in the resolution were consistent with the real estate policies on the disposition of fixed assets. Concerns were also expressed on using the funds as outlined in a second resolution to cover the CSU-Pueblo deficit for this coming year with a deficit also projected for two more years.

When asked about the necessity for passing the budget in May rather than June, Mr. Schweigert explained that approval of the budget begins the process of putting into place tuition schedules and staffing. The budget could be passed with the addition of a line item on reserves and the decision on the revenues to be used could be re-addressed in June. He reiterated that, if the budget is approved, the CSU-Fort Collins fees would not go into effect for 30 days. The consensus was to move forward with approving the Fiscal Year 2012-2013 budget with the addition of a \$2.1 million line item showing the deficit to be made up from reserves. An analysis of options to fund the line item will be developed over the next 30 days and presented to the Board in June for a decision. The resolutions on the Walking Stick quasi-endowment and the proposed withdrawal of funds from the quasi-endowment were tabled with no action taken.

Mr. Schweigert reported that a budget for the CSU System Office would be presented in June as he did not have sufficient information on the costs associated with a new Chancellor to bring a budget to the May meeting.

Mr. Schweigert reported that the CCHE requires the Board to approve the capital construction list of projects on the most pressing projects for the two physical campuses. He explained that the Board is approving only the list, not the project plans, and the presidents would be required to bring the plans to the Board for approval. When asked about amending the list for any additional capital construction project, Mr. Schweigert explained the process for receiving such approval. Chair Zimlich indicated that the capital construction list would be presented to the Board for approval on May 2, 2012.

Mr. Schweigert reported the resolution on indemnification for Disney Destinations LLC would be discussed in the Executive Session at the May 2nd Board meeting.

Mr. Schweigert asked Robert Osika, CSUS Treasurer, to review the highlights of the Series 2012A bond issuance and the Series 2012 B and C bond refunding. Mr. Osika reported that the bond market was good, with the lowest interest rates other than with the 2010 bond sale and the deal closed with a 3.9% rate on 30 years. He reviewed the conditions outlined in February for moving forward with the refunding and reported the refunding of \$60 million of the current outstanding portfolio resulted in \$350,000 annual savings that will be directed to the campus projects in the original bond sales. He noted that, during the Real Estate/Facilities Committee meeting, there will be discussion on approval of internal loans from the level debt service account.

With no further business to conduct, the Finance Committee meeting adjourned at 12:36 p.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
AUDIT COMMITTEE MEETING MINUTES
Lory Student Center, CSU-Fort Collins
May 1, 2012**

CALL TO ORDER

Committee Chair Scott Johnson called the meeting to order at 12:49 p.m.

ROLL

Committee Members present: Governor Scott Johnson, Chair; Governor Mary Lou Makepeace; Eric Berlinberg, Student Representative, CSU-Fort Collins; and Allison Horn, CSUS Auditor, assigned staff.

Governors present: Dennis Flores; Ed Haselden; Dorothy Horrell; Joseph Zimlich; Carole Makela, Faculty Representative, CSU-Fort Collins; Kristina Proctor, Faculty Representative, CSU-Pueblo; Isaiah McGregory, Student Representative, CSU-Pueblo.

Administrators present: Lesley Di Mare, President, CSU-Pueblo; Tony Frank, President, CSU-Fort Collins; Becky Takeda-Tinker, President, CSU-Global; Michael Nosler, CSUS General Counsel; Rich Schweigert, CSUS Chief Financial Officer.

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board of Governors; Sharon Teufel, Executive Assistant.

System Staff present: Adam Fedrid; Allen Sneesby

Guests: Zavareh Dadabhoj, Dean of Student Life and Development, CSU-Pueblo; Bob Dolph, Fort Collins; Johnna Doyle, Deputy General Counsel, CSU-Pueblo; Logan Gogarty, President-Elect, Associated Students' Government, CSU-Pueblo; Nancy Hurt, Interim Director, Real Estate, CSU Research Foundation; Delores Sanford, Finance and Administration, CSU-Pueblo; Kyle Henley, Director of Denver Public Relations, CSU; Kathleen Henry, President/CEO, CSU Research Foundation; Blanche Hughes, Vice President, Student Affairs, CSU-Fort Collins; Steven Hultin, Director, Facilities Management, CSU-Fort Collins; Jason Johnson, Deputy General Counsel, CSU-Fort Collins; Lynn Johnson, Associate Vice President, Finance, CSU-Fort Collins; Richard Kreminski, Interim Provost, CSU-Pueblo; Tom Linnell, SOSH, Fort Collins; Tom Milligan, Vice President, External Relations, CSU-Fort Collins; Rick Miranda, Provost and Executive Vice President, CSU-Fort Collins; Robert Osika, CSUS Treasurer; Amy Parsons, Vice President, University Operations, CSU-Fort Collins; Gus Skinner, Vice President of Finance, CSU-Global.

Committee Chair Scott Johnson asked Allison Horn, CSUS Auditor, for her report. Ms. Horn provided an update on the fiscal year audit plan with nine reports issued.

Ms. Horn reviewed the objectives of the Associated Students of CSU (ASCSU) audit that is a regularly scheduled audit to ensure internal controls are in place as the leadership transitions yearly. She reported that there was also an underlying review due to the arrest and resignation of an officer within the ASCSU last year that would have been a special audit but, due to the timing of the audit, was incorporated into the review. The conclusion was there was no reason to believe there was any wrongdoing or that the ASCSU

was in any jeopardy largely due to the controls that are in place. Results of that part of the review were communicated to administration and to student government. Since no further review was needed, there is not a specific part in the audit report for that issue. Ms. Horn reviewed the recommendations from the ASCSU audit and reported the recommendations were also addressed to a permanent member of the staff in addition to the leadership to ensure continuity. The students and the management agreed with all of the recommendations

Ms. Horn reviewed the objectives of a special review of CSU-Pueblo supplemental pay and explained that the audit was done to ensure that supplemental pay was for supplemental duties and not just salary augmentation. She reviewed the recommendations from the audit and reported that management was in agreement with the recommendations.

Ms. Horn reported there was one correction to the overdue recommendations report. An email was received indicating the action for the time and effort certification audit has been completed and therefore that recommendation will be closed. She noted there are three past due recommendations at CSU-Pueblo and three past due recommendations at CSU-Fort Collins.

An update on the CSU-Pueblo accounts receivable audit was provided and Ms. Horne reported that 21 of the 35 recommendations have been implemented with no due dates missed. She is reporting quarterly to the State Controller on the implementation of the recommendations. The external auditor from BKD is also being kept apprised of the progress. This is the fifth year BKD will be doing the external audit and the expectation is the external auditor will meet with the Audit Committee in August to talk about the scope and objectives of the of audit.

Through a PowerPoint presentation on the Internal Audit Department, Ms. Horn reviewed the mission, the professional staff, and the functions of the department. She defined “risks” and the division of the responsibilities for risk management between management and Internal Audit. Ms. Horn provided a breakdown on the annual audit process and explained the types of audits. She explained the triage procedure utilized with the CSU hotline with reports coming to Internal Audit and the Office of the General Counsel. At CSU-Pueblo, problems currently are being directly communicated to the auditor on that campus. Working with the Office of the General Counsel, there are plans to extend the hotline to CSU-Pueblo. Ms. Horn explained the allocation of audit resources between the campuses and expressed the potential need for another auditor to assist with CSU-Global.

In a response to questions on the risk management process at CSU-Fort Collins, Amy Parsons, Vice President of Operations, CSU-Fort Collins, explained that Sally Alexander, the Director of Risk Management and Insurance, works with the insurance adjuster in all areas including liability and property, and there is also a Director of Policy and Compliance. A new model, similar in concept to the corporate model of enterprise risk management but unique for higher education, is being developed to ensure coordination and communication between all the areas including Internal Audit and the Office of the General Counsel. The groups are planning to work together to identify 10 to 20 risks to the institution and tie those to the strategic planning and budgeting processes. On IT risks and exposures, Ms. Horn explained the IT staff person for Internal Audit works at CSU-Fort Collins, but efforts are being made to make resources available to CSU-Pueblo.

With no further business, the Audit Committee meeting was adjourned at 1:36 p.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
REAL ESTATE/FACILITIES COMMITTEE MEETING MINUTES
Lory Student Center, CSU-Fort Collins
May 1, 2012**

CALL TO ORDER

Committee Chair Ed Haselden called the meeting to order at 1:38 p.m.

ROLL

Committee Members present: Governor Ed Haselden, Chair; Governor Scott Johnson; Kristina Proctor, Faculty Representative, CSU-Pueblo; Eric Berlinberg, Student Representative, CSU-Fort Collins; Kathleen Henry, President/CEO, CSU Research Foundation (CSURF), assigned staff.

Governors present: Dennis Flores; Dorothy Horrell; Mary Lou Makepeace; Joseph Zimlich; Carole Makela, Faculty Representative, CSU-Fort Collins; Isaiah Gregory, Student Representative, CSU-Pueblo.

Administrators present: Lesley Di Mare, President, CSU-Pueblo; Tony Frank, President, CSU-Fort Collins; Becky Takeda-Tinker, President, CSU-Global; Michael Nosler, CSUS General Counsel; Rich Schweigert, CSUS Chief Financial Officer; Allison Horn, CSUS Auditor.

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board of Governors; Sharon Teufel, Executive Assistant.

System Staff present: Adam Fedrid; Allen Sneesby

Guests: Zavareh Dadabhoj, Dean of Student Life and Development, CSU-Pueblo; Bob Dolph, Fort Collins; Johnna Doyle, Deputy General Counsel, CSU-Pueblo; Logan Gogarty, President-Elect, Associated Students' Government, CSU-Pueblo; Nancy Hurt, Interim Director, Real Estate, CSU Research Foundation; Delores Sanford, Finance and Administration, CSU-Pueblo; Kyle Henley, Director of Denver Public Relations, CSU; Blanche Hughes, Vice President, Student Affairs, CSU-Fort Collins; Steven Hultin, Director, Facilities Management, CSU-Fort Collins; Jason Johnson, Deputy General Counsel, CSU-Fort Collins; Lynn Johnson, Associate Vice President, Finance, CSU-Fort Collins; Richard Kreminski, Interim Provost, CSU-Pueblo; Tom Linnell, SOSH, Fort Collins; Tom Milligan, Vice President, External Relations, CSU-Fort Collins; Rick Miranda, Provost and Executive Vice President, CSU-Fort Collins; Robert Osika, CSUS Treasurer; Amy Parsons, Vice President, University Operations, CSU-Fort Collins; Gus Skinner, Vice President of Finance, CSU-Global.

Committee Chair Haselden asked for a motion to convene in Executive Session. Governor Makepeace made the motion; the motion was seconded and unanimously carried. General Counsel Nosler read the meeting into Executive Session. The Real Estate Committee meeting reconvened in Open Session at 2:11 p.m.

Kathleen Henry, President, CSU Research Foundation (CSURF), provided an overview of the proposed sale of one acre of land in Fort Morgan, Colorado, with the terms and conditions discussed in Executive

Session. **Motion/Action:** The motion to recommend to the Board of Governors approval of the sale was made, seconded, and unanimously carried.

Ms. Henry explained how the University Village at Walking Stick on the CSU-Pueblo campus was acquired by CSURF and, with the completion of the bond issuance, there is a proposed acquisition of the leasehold interest by the Colorado State University System. **Motion/Action:** Governor Makepeace moved to recommend to the Board of Governors approval of the acquisition of University Village at Walking Stick. The motion was seconded and unanimously carried.

Ms. Henry described the location, size and value of the proposed permanent water easement to the East Larimer County and North Weld County water districts. **Motion/Action:** Governor Scott Johnson moved to forward the recommendation for approval to the Board of Governors. The motion was seconded by Governor Flores and unanimously carried.

President Tony Frank, CSU-Fort Collins, provided an overview of strategic direction, including funding and loan repayment considerations, and the prioritization process for three program projects. He asked Amy Parsons, Vice President, Operations, CSU-Fort Collins, to provide details on the three projects.

Ms. Parsons reviewed the location, current structure and usage of the William O. Eddy Hall. The renewal project was originally approved by the state in 2008, but not funded. Ms. Parsons summarized the components of the project that is primarily focused on interior improvements to address controlled maintenance issues, and explained the funding of the project would be through an internal loan from the level debt service account.

Ms. Parsons described the plans to replace and expand the Equine Reproduction Laboratory that was destroyed by fire in July, 2011. The funding would be through insurance proceeds, of which the first check for \$1 million has been received, and through an internal loan until donor funds have been received. President Frank explained the new facility would have improved accessibility and functionality.

Ms. Parsons explained how a new large lecture hall has been identified as the highest need on campus and the priority is supported by students and the Student Facility Fee Advisory Board. She described the structure of the current Behavioral Sciences building that would support the addition. In addition to the lecture hall, the construction would add much needed office space for faculty and graduate students. Funding for the project would be through remaining funds in the 2007 bond accounts plus Student Facility Fee funds approved by the students.

Lynn Johnson, Assistant Vice President, Finance, CSU-Fort Collins, reviewed the financing summary provided in the Board book for the William O. Eddy Hall, the Equine Reproduction Laboratory, and the Behavioral Sciences Building. President Frank explained how budgeting is done on the basis of flat enrollment growth; any revenues for increased enrollment in the fall of 2013 would be deployed as part of the Fiscal Year 2014 budget base model as one-time resources; and the Fiscal Year 2012 unbudgeted tuition revenue has already been received.

Ms. Johnson explained how there would be no increase in student fees for the project plans and how 80% of student fees were approved for the debt service. The remainder is used at the discretion of the Student Facility Fee Advisory Board that makes determinations based on the submission and review of annual proposals. These are ongoing student fees generated on an annual basis.

Ms. Johnson explained the expansion of the Engines and Energy Conversions Laboratory facility to be built and owned by CSURF. She provided a breakdown on the funding through donations received, New

Market Tax Credits, and a level debt service loan, noting that the projected numbers for the project have not yet been finalized, but are good approximations. President Frank explained that an action item is not needed for this project since the program plan has already been approved and the presentation is informational for the Board to understand the project.

Motion/Action: Governor Makepeace made the motion to recommend approval by the Board of Governors the addition to the Behavior Sciences building. Governor Scott Johnson seconded and the motion was unanimously carried.

Motion/Action: Governor Scott Johnson moved to recommend approval to the Board of Governors for the renovation of the William O. Eddy Hall. The motion was seconded and unanimously carried.

Motion/Action: Governor Scott Johnson moved to recommend approval by the Board of Governors the project plan for the Equine Reproduction Laboratory. The motion was seconded and unanimously carried.

At the request of Committee Chair Haselden, Ms. Johnson explained that Enterprise Economic Zones are state level recovery zones. The New Market Tax Credits are at a federal level to invest resources in similarly economically struggling or blighted areas and are based on location, not the specific building.

With no further business to be completed, the motion to adjourn was made, seconded and carried. The Real Estate Committee adjourned at 2:44 p.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
BOARD OF GOVERNORS MEETING MINUTES
Lory Student Center, CSU Fort Collins
May 2, 2012**

CALL TO ORDER

Committee Chair Joseph Zimlich brought the public meeting to order at 8:02 a.m.

ROLL

Governors present: Joseph Zimlich, Chair; Dorothy Horrell, Vice Chair; Ed Haselden, Secretary; Dennis Flores; Russell Johnson; Scott Johnson; Mary Lou Makepeace; Carole Makela, Faculty Representative, CSU-Fort Collins; Kristina Proctor, Faculty Representative, CSU-Pueblo; Eric Berlinberg, Student Representative, CSU-Fort Collins; Isaiah McGregor, Student Representative, CSU-Pueblo.

Administrators present: Tony Frank, President, CSU-Fort Collins; Lesley Di Mare, President, CSU-Pueblo; Becky Takeda-Tinker, President, CSU-Global; Michael Nosler, CSUS General Counsel; Rich Schweigert, CSUS Chief Financial Officer; Allison Horn, CSUS Auditor.

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board of Governors; Sharon Teufel, Executive Assistant.

System Staff present: Adam Fedrid; Allen Sneesby

Guests: Doug Brobst; Chris Carr, Student, CSU-Fort Collins; Zavareh Dadabhoj, Dean of Student Life and Development, CSU-Pueblo; Kathleen Delehoy, Senior Associate Vice President for Research; Johnna Doyle, Deputy General Counsel, CSU-Pueblo; William H. Farland, Vice President for Research, CSU-Fort Collins; Fred Haberecht, Assistant Director, Facilities Management, CSU-Fort Collins; Kyle Henley, Director of Denver Public Relations, CSU; Kathleen Henry, President/CEO, CSU Research Foundation; Barbara Hoehn; Blanche Hughes, Vice President, Student Affairs, CSU-Fort Collins; Steven Hultin, Director, Facilities Management, CSU-Fort Collins; Jason Johnson, Deputy General Counsel, CSU-Fort Collins; Kaylyn Kardaroni, Associated Student Government, CSU-Fort Collins; Richard Kreminski, Interim Provost, CSU-Pueblo; Tom Linnell; Regina Martell; ASCSU President-Elect, CSU-Fort Collins; Chester McQueary; Rick Miranda, Provost and Executive Vice President, CSU-Fort Collins; Branislav Notaros, Professor, Dept. of Electrical and Computer Engineering, CSU-Fort Collins; John O'Connor, Assistant Professor of Philosophy, CSU-Pueblo; Bob Overbeck; Amy Parsons, Vice President, University Operations-CSU Fort Collins; Carl Patton; Delores Sanford, consultant acting as Vice President for Finance and Administration, CSU-Pueblo; Kate Simmons, Reporter, *The Collegian*; Karen Snider, Garden Coordinator, CSU-Fort Collins; Bob Vangermeersch; Carl Wangsvick; Anita Wright; Jean Yule

Chair Joseph Zimlich called the meeting to order and introduced Governor Russell N. Johnson whose appointment to the Board of Governors was confirmed by the Colorado State Senate on April 20, 2012. General Counsel Nosler administered the Oath of Office to Governor R. Johnson and Governor R. Johnson confirmed his acceptance.

Public Comment

Chair Zimlich explained that there would be 20 minutes for public comment and each person would have three minutes to address the Board of Governors. Doug Brobst and Chester McQueary asked that their names be removed from the public comment list. Tom Linnell, Carl Patton, Karen Snider, Carl Wangsvick, Anita Wright and Bob Vangermeersch commented on their opposition to building a new football stadium. The public comment portion of the meeting concluded at 8:26 a.m.

Board Chair's Agenda

Chair Zimlich provided an overview on the history, purpose and selection process of the Excellence in Undergraduate Teaching Awards. Provost Miranda described the accomplishments of Dr. Branislav Notaros, Professor, Dept. of Electrical and Computer Engineering, CSU-Fort Collins, and presented Dr. Notaros the Excellence in Undergraduate Teaching Award for CSU-Fort Collins. Interim Provost Kreminski reviewed the accomplishments of Dr. John O'Connor, Assistant Professor of Philosophy, CSU-Pueblo, and presented Dr. O'Connor the Excellence in Undergraduate Teaching Award for CSU-Pueblo.

Chair Zimlich reported over 2,300 graduates, family members and friends attended the April 28th CSU-Global Campus commencement. On May 5th, 516 Baccalaureate and 54 Master's degrees will be conferred at CSU-Pueblo. On May 11th and 12th, 2,892 Baccalaureate, 859 Masters, and 71 Ph.D degrees will be conferred at CSU-Fort Collins.

Chair Zimlich announced that Governor Penfield Tate resigned from the Board of Governors due to personal reasons. Governor Don Elliman will be resigning from the Board after completion of the search for a new CSUS Chancellor. Chair Zimlich commented that he is working with Romaine Pacheco, the Director of Boards and Commissions for Colorado, and Lt. Governor Garcia on candidates to fill these vacancies.

Chair Zimlich reported that the new committee structure outlined at the February Board Retreat and Board Meeting will require changes to the Bylaws. The Bylaws will also be updated to meet the governance requirements stipulated in the new statute that defines CSU-Global as a new university in the CSU System. A redline copy of the proposed changes in the Bylaws will be circulated to the Board by Executive Secretary Bell and comments will be due to General Counsel Nosler by May 15, 2012. After a second reading, the Bylaws will be advanced for approval by the Board at the June meeting. Committee assignments based upon the revised committee structure will be made after the revised Bylaws are adopted.

Chair Zimlich reported that the new Board Advisory Members will be in attendance at the June Board meeting. He congratulated Dr. Carole Makela on her re-appointment as the faculty representative for CSU-Fort Collins and announced Dr. Frank Zizza, CSU-Pueblo, and Dr. Richard Weinberger, CSU-Global, will be the Faculty Advisory Members for their respective campuses. Regina Martel, CSU-Fort Collins, Logan Gogarty, CSU-Pueblo, and Kandi Brown, CSU-Global, will be the Student Advisory Members for their respective campuses.

Chair Zimlich explained that the Board and institutional leaders are working with the faculty and student leaders on acceptable changes to align the terms of faculty and student Advisory Members with the intent that all new Advisory Members would attend their first meeting at the annual June Board Retreat. He noted there may be an overlap with the outgoing advisory member and introduction of the new advisory members.

Chair Zimlich announced that the upcoming Board retreat will be held June 21st-22nd at Pingree Park. At the February retreat, the Board focused on new committee structure, the Board's annual work plan, and the committee work plans, and there will be follow-up to those items at the June retreat. Chair Zimlich noted that exact times have not yet been set for the June retreat. There will be time allotted for a regular June business meeting, but most normal business items, e.g. budget, are being addressed at either the May or August meeting since the focus of the June meeting will be primarily the Retreat.

Chair Zimlich asked for a motion to move into Executive Session. **Motion/Action:** Governor S. Johnson made the motion, Governor Horrell seconded, and the motion was unanimously carried. General Counsel Nosler read the meeting into Executive Session at 8:45 a.m. The Executive Session concluded at 10:25 a.m. and the Public Meeting reconvened at 10:40 a.m. Chair Zimlich indicated that the agenda would be modified with the student and faculty reports to be followed by action on the resolutions.

Student and Faculty Reports

Governor Eric Berlinberg, Student Representative, CSU-Fort Collins, explained that the Associated Students of Colorado State University (ASCSU) Ram Leadership Team program is a group of first and second-year students that exists to foster success, develop leadership skills, and assist other students with campus integration. The program was significantly expanded this year with 25 students in the Vision Project that provides the opportunity for these students to envision desired programs for their time at CSU.

Governor Berlinberg reported two of the students from the Vision Project were in attendance to make presentations. He introduced Terrence Harris, a first-year student majoring in communications with a business minor, who made a presentation on the Believers Project to assist low income, foster or orphaned children transition and succeed at CSU. As an orphan from Wisconsin who is currently in the Fostering Success Program, Mr. Harris expressed his desire to reach out to others with similar backgrounds by either expanding what currently exists or creating his own project.

Governor Berlinberg introduced Tim Medearis, a first-year engineering student, who spoke of how the desire to raise university spirit became a reality through the creation of Phi Kappa Theta, the only active Catholic fraternity on campus. Through Phi Kappa Theta, he envisions his brothers becoming better men and role models. Governor Berlinberg concluded the presentations by remarking that the Ram Leadership Team strives to improve student retention by empowering students and keeping students involved.

Governor Berlinberg reported that the student general election had a 20.7% turnout and introduced the ASCSU President-Elect, Regina Martel. He reported that on March 5th more than 55 students met with representatives during the Advocacy Day at the Capitol. He noted that there was CSU student presence at the State Capitol five days per week during the legislative term. Governor Berlinberg provided an update on the Ram Ride Program that is 100% student run and student managed. He shared a news article on the new late-night bus route implemented this past year that transported 3,734 people during 18 months of operation.

An ASCSU Accountability Report for June 1, 2011-May 31, 2012, was distributed and Governor Berlinberg reported that 37 of 44 initiatives and 55 of 55 new initiatives were completed for an overall completion rate of 92.93%. He commended the ASCSU leadership team and thanked the CSU System staff, the Board of Governors, Vice President of Student Affairs Hughes, and Chair Zimlich for their support during this past year.

Governor Isaiah Gregory, Student Representative, CSU-Pueblo, reported that the student fee process had been completed and the stipulations and requests were included in Appendix A of his written report. He explained the concept of the proposed Wolfe's List project that is being developed and would provide a place for students to post items and information such as services, rides, and books. A proposal for a new Women's Resource Center was included in Appendix B of his report. A new student slogan, "Stronger As A Pack," was chosen through an ASG-sponsored competition to help develop school spirit and to create a connection between the students and the university. A *CSU Pueblo Points of Pride* brochure with the new slogan was distributed. Governor Gregory reported a new digital signage project is being explored to make the campus go greener with 24-hour streaming of campus events without wasting paper.

Governor Gregory announced that student elections were held and he introduced ASG President-Elect Logan Gogarty. He concluded his report by thanking CSU-Pueblo President Di Mare, Dean Dadabhoj, and the Board of Governors for their support.

Governor Carole Makela, Faculty Representative, CSU-Fort Collins, thanked the Board for hosting the faculty dinner on April 30th and thanked the CSU President's office for coordination of the event. She reported that the annual Celebrate Colorado State! Awards reception was held on April 24th. Teaching, research and service awards were given to faculty, administrative professionals, classified personnel and students, and reflect the high level of performance and productivity at the university. Students in the Presidential Leadership Group exceeded the evening's impressive program.

Governor Makela commented that first part of her written report was an update on the Faculty Council activities, e.g. strategic planning, the budget efforts and open forums. She described a presentation made to the faculty by the Admissions Office on the review process for incoming students to ensure that applicants fit with CSU and are given the benefit of being able to succeed. Governor Makela reported that the second part of her written report was the Faculty Council's Annual Report on actions and activities for July 2011-May 2012.

Governor Kristina Proctor, Faculty Representative, CSU-Pueblo, reported that the Faculty Senate is addressing a number of items in referendum and, if passed, the items will be brought to the Academic Affairs Committee prior to the August Board meeting. Proposed changes to the Faculty Handbook include addressing the rationale for and reaffirming academic freedom with language similar to the revised CSU-Fort Collins Faculty Handbook; changes in retired faculty privileges; and changes to the faculty Grievance and Mediation policy. Proposals by an ad hoc committee on alternative governance structures were discussed, but met with opposition and were not passed.

Governor Proctor reported that the 2012-2013 Faculty Senate will examine linking the current academic program review through the Curriculum and Academic and Programs Board (CAPB) to strategic planning and to budgeting through the Budget Board. She commented that the faculty is appreciative of the new temporary Chief of Staff position President Di Mare will be filling with a faculty member and outlined the duties of the position. Governor Proctor reported faculty elections were held and there will be two co-presidents for the Faculty Senate. The new CSU-Pueblo Board of Governors Faculty Advisory Member will be Dr. Frank Zizza. Governor Proctor concluded her report by thanking the Board of Governors for embracing CSU-Pueblo as an equal partner.

Matters for Action: Resolutions

At the direction of Chair Zimlich, General Counsel Nosler presented the resolutions for action, as follows:

- Approval of a long-term lease of land with the Colorado Department of Public Safety, Division of Fire Safety, for certain real property that is owned by the Board and, as of June 30, 2012, is used principally by the Colorado State Forest Service for fire and wildfire mitigation, response, suppression and coordination. Resolution was presented in Executive Session by President Frank. **Motion/Action:** Governor Horrell moved, Governor Makepeace seconded and the motion was unanimously carried.
- Waive the bond requirements set forth in C.R.S. 23-30-105 (1) for the offices of the Secretary and Treasurer of the Board and in lieu thereof the Board will utilize all applicable governmental insurance coverage. The resolution was discussed in Executive Session. **Motion/Action:** Governor S. Johnson moved, Governor Flores seconded, and the motion was unanimously carried.
- Approval of the Fiscal Year 2012-13 operating budget and related items including tuition, except all fees related to the CSU-Fort Collins fee schedules that shall not be effective for 30 days to allow students to conclude the fee process. The resolution was discussed and recommended for approval by the Finance Committee. **Motion:** Governor Horrell moved and Governor Flores seconded. Governor Makepeace noted that there was extensive discussion on approving the budget during the Finance Committee meeting. **Action:** Chair Zimlich summarized the vote of four votes in favor, Governor R. Johnson abstained, and Governor S. Johnson opposed. There was discussion on the impacts of not approving the budget at the May meeting with the budget assumptions, e.g., publication of tuition and fees, and how to respond to parents pending Board approval. Chair Zimlich tabled the resolution until later in the meeting.
- Approval of the CSU System Fiscal Year 2013-2014 Capital Construction Priority List as presented in the Real Estate/Facilities Committee meeting. **Motion/Action:** Governor S. Johnson moved, Governor Horrell seconded, and the motion was unanimously carried.
- Indemnification of Disney Destinations, LLC in its agreement with Colorado State University for Colorado State University Alumni events to be held at Disneyland Resort Hotels in December 2012 as discussed in Executive Session. **Motion/Action:** Governor Makepeace moved, Governor Flores seconded, and the motion was unanimously carried.
- Indemnification of the Karolinska Institute in its agreement with Colorado State University pursuant to which Karolinska Institute will make available to CSU specialized transgenic mice which are only available from the Karolinska Institute as discussed in Executive Session. **Motion/Action:** Governor Makepeace moved, Governor Flores seconded, and the motion was unanimously carried.
- Indemnification of the Seattle Children's Research Institute in its Material Transfer Agreement with Colorado State University as discussed in Executive Session. **Motion/Action:** Governor Makepeace moved, Governor Scott Johnson seconded, and the motion was unanimously carried.
- Acceptance of gifts and the naming in recognition of gifts relating to the Assistive Technology Room in the Morgan Library as presented by President Frank in Executive Session. **Motion/Action:** Governor Makepeace moved, Governor S. Johnson seconded, and the motion was unanimously carried.

- Acceptance of gifts and the naming in recognition of gifts relating to the Group Study Room in the Morgan Library as presented by President Frank in Executive Session. **Motion/Action:** Governor Flores moved, Governor Horrell seconded, and the motion was unanimously carried.
- Acceptance of gifts and the naming in recognition of gifts relating to the conference room in the Pre-Construction Center in the college of Applied Human Sciences within the College of Applied Human Sciences as presented by President Frank in Executive Session. **Motion/Action:** Governor Horrell moved, Governor Makepeace seconded, and the motion was unanimously carried.
- Approve the naming of a center for Business and Economic Research and Services at CSU-Pueblo as presented by President Di Mare in Executive Session. **Motion/Action:** Governor Makepeace moved, Governor Horrell seconded, and the motion was unanimously carried.
- Approve the sale of approximately 1 acre of vacant land adjacent to the Colorado State Forest Service District Office in Fort Morgan, Colorado, on the terms and conditions discussed and approved in Executive Session. The matter was discussed and brought forward by the Real Estate/Facilities Committee. **Motion/Action:** Governor Makepeace moved, Governor Flores seconded, and the motion was unanimously carried.
- Approve the acquisition of the leasehold interest in the University Village at Walking Stick student apartments from the Colorado State University Research Foundation. Matter was discussed by the Real Estate/Facilities Committee. **Motion/Action:** Governor Makepeace moved, Governor Horrell seconded, and the motion was unanimously carried.
- Approve the grant of a non-exclusive permanent water easement to East Larimer County Water District and North Weld County Water District for installation and operation of a 42” underground water line. Matter was discussed in the Real Estate/Facilities Committee meeting. **Motion/Action:** Governor Makepeace moved, Governor S. Johnson seconded, and the motion was unanimously carried.
- Approve the construction of an addition to the Behavioral Sciences Building consisting of a large lecture hall and offices for faculty and graduate students. Matter was discussed in the Real Estate/Facilities Committee meeting. **Motion/Action:** Governor Horrell moved, Governor Flores seconded, and the motion was unanimously carried.
- Approve the revitalization of the William O. Eddy Hall at Colorado State University. Matter was discussed in the Real Estate/Facilities Committee meeting. **Motion/Action:** Governor Flores moved, Governor Makepeace seconded, and the motion unanimously carried.
- Approve the reconstruction of the Equine Reproduction Laboratory at Colorado State University. Matter was discussed in the Real Estate/Facilities Committee meeting. **Motion/Action:** Governor Makepeace moved, Governor Flores seconded, and the motion unanimously carried.
- Approval of the Consent Agenda: **Motion/Action:** Governor Horrell moved, Governor Makepeace seconded, and the motion was unanimously carried.

- Approve the naming of a center for Creative and Performing Arts at CSU-Pueblo as presented by President Di Mare in Executive Session. **Motion/Action:** Governor Horrell moved, Governor Makepeace seconded, and the motion was unanimously approved.

Chancellor's Report and Strategic Plan Updates

Chair Zimlich reported that there were no strategic plan updates and the updates will continue to be presented at future meetings. Until a Chancellor is hired, biweekly review meetings with the CSU System staff and the campus presidents will continue. There will continue to be weekly CSU System staff meetings and weekly legislative meetings while the legislature is in session. Communications through phone calls, email and in-person meetings will also continue. Any challenges with the interim process should be addressed to Chair Zimlich.

Presidents Reports and Campus Updates

Becky Takeda-Tinker, President, CSU-Global, thanked Governor Horrell, Governor Makela, Governor Berlinberg, General Counsel Nosler and Ms. Trice Bell for attending the CSU-Global Commencement and reported that over 1,000 students graduated since CSU-Global's inception. She thanked General Counsel Nosler and Rich Schweigert, CSUS Chief Financial Officer, for their assistance with the passage of House Bill 12-1220 that adds the CSU-Global student and faculty representatives to the Board of Governors. The Higher Learning Commission (HLC) report on the seven new degree programs has been returned and there was full support for the approval to move forward. The HLC Board will vote in May and the degree programs will be offered beginning in June. An update will be provided to the Board at the June meeting.

President Takeda-Tinker reported that CSU-Global has won the national 2012 Blackboard Catalyst Exemplary Course Award. The CSU-Global presentation on nontraditional students has been accepted by the American Association of Collegiate Registrars and Admissions Officers and will be presented at their national conference this summer.

President Takeda-Tinker reported that CSU-Global currently has 5,700 active students and is on track to end the fiscal year with \$25 million in tuition revenue which exceeds the projected \$22 million, with over \$24 million already booked. Classes started April 30th and another session will begin in June. Net income for the end of the fiscal year should be \$9 million, which exceeds the projected \$8 million. She commented on how diligent the staff and faculty have been in the efforts to repay the loan to CSU-Global for its formation. Through a PowerPoint presentation, President Takeda-Tinker reviewed the dynamic and highly competitive world of online learning by defining the governing bodies, analyzing the marketplace, and examining ways to adapt.

Governor Horrell congratulated President Takeda-Tinker for being recognized by *The Denver Post* as one of Colorado's most influential, up and coming women. President Di Mare and President Takeda-Tinker responded to questions on whether CSU-Pueblo could offer online classes and potential collaboration with CSU-Global. With respect to comparisons of online learning institutions, President Takeda-Tinker reported there are similar campuses, but CSU-Global is unique with its level of standards, outcome measurements, and high value, quality education. In response to software opportunities and outsourcing questions, President Takeda-Tinker reported a new Vice President of Technology has been hired. President Di Mare pointed out the infrastructure challenges at CSU-Pueblo that would need to be addressed before moving forward with online classes.

Fiscal Year 2012-2013 Budget Resolution

Chair Zimlich explained that the Board would at this time return to the matter of the Fiscal Year 2012-2013 budget resolution that was tabled earlier in the meeting. He reported General Counsel Nosler had clarified that matters coming before the board are determined by a majority of the voting members present and therefore the resolution would have passed during the initial vote. Chair Zimlich commented that Governor Haselden, who had participated in Finance Committee discussion to move forward approval of the Fiscal Year 2012-2013 budget, had to leave the Board meeting due to a personal matter but was now connected by telephone. General Counsel Nosler verified that Governor Haselden was on the conference call to vote on the motion to approve the FY 2012-2013 operating budget. **Motion:** Governor Makepeace moved to approve and Governor Horrell seconded. **Action:** Chair Zimlich confirmed that Governor Haselden voted in favor of approval and the motion carried. Governor S. Johnson opposed and Governor R. Johnson abstained. Governor Haselden disconnected from the meeting after the vote.

Presidents' Reports and Campus Updates (continued)

Lesley Di Mare, President, CSU-Pueblo, reported that the CSU-Pueblo Teacher Education Award Program was the recipient of the Frank B. Murray Award for Excellence & Innovation in Program from the Teacher Education Accreditation Council (TEAC) and has been accredited by TEAC through 2021. Dr. Margie Massey, Assistant Professor of Education, was honored for excellence in teaching by the state organization Alpha Delta Kappa. Professor Joanne Crownover, Assistant Professor of Nursing, was one of four finalists for the State Florence Nightingale Award as a 2012 Luminary Award recipient by the Southeastern Colorado Area Health Education Center.

President Di Mare reported that "REV89," the CSU-Pueblo radio station, is now ranked second in the nation among public radio stations based on local market size with more than 20% of the Pueblo market. The CSU-Pueblo College of Education, Engineering, and Professional Studies hosted its 18th annual design contest on March 17th with over 340 students from 10 high schools and 6 middle schools from throughout the state participating. CSU-Pueblo was identified by a report in the *Durango Herald* as one of the safest campuses in the state based on a compilation of 10 years of crime statistics.

President Di Mare stated that currently searches are being conducted for the positions of Vice President, Finance and Administration, and Vice President for Academic Affairs/Provost. Of the five search firms responding to the request for proposals, three firms were interviewed. The Search Firm Task Force is in the process of hiring one firm.

President Di Mare reported over 600 students will graduate on May 5th. She expressed her appreciation for the students by commenting on attending the Battle of the Bands and the student awards banquet where Governor Gregory was recognized with a spirit award. President Di Mare remarked that there have been several town hall and budget meetings and she thanked Governor Proctor, Interim Provost Kreminski, and Ms. Sanford for their contributions to the budget process.

President Di Mare invited the Board to attend the President's Gala on May 19th. Governor Horrell, on behalf of the Board, commended President Di Mare on her leadership during the first five months of her presidency and reported on the positive internal and external community feedback that has been received.

The Public Meeting was recessed for a lunch break 12:10 p.m. The Public Meeting resumed at 12:24 p.m.

Presidents' Reports and Campus Updates (continued)

Tony Frank, President, CSU-Pueblo, commented on the rankings of programs and the awards received as outlined in his written report. He provided an update on the partner relationships with China including strategic partnerships with Chinese universities, funding for a joint research institute, and China awarding CSU an agreement to establish a new Confucius Institute to study Chinese culture and language.

President Frank reported that CSU-Fort Collins hosted the first statewide Veterans Education Summit. CSU remains one of the top universities for Peace Corps volunteers, demonstrating the service orientation of the students.

President Frank explained that the Stadium Advisory Committee originally planned to complete its report by the end of the semester, but the revised projection is the report will not be completed until after the semester has concluded. Based on the revised timeline, President Frank indicated a recommendation would be postponed to the fall and an update will be provided at the August meeting. He reviewed the four subcommittees and explained the public input that is being managed through the Center for Public Deliberation. Funds will be raised specifically to hire a consultant for the concept plan, should the recommendation be made to move forward. The Board would approve the program plan, namings, and bond issuances.

President Frank highlighted CSU's efforts on technology transfer and reported that the university's Engine and Energy Conversion Laboratory and Envirofit have received an award for excellence for cookstove technology. He commented on the importance of the university's research and the success of moving the discoveries out of the university into the community. President Frank asked William Farland, Vice President for Research, to comment on technology transfer.

Dr. Farland explained how the university's \$330 million per year in research expenditures has a real impact on faculty jobs, the student research experience, and economic development. CSU is actively engaged in the enterprise side of moving intellectual property from the laboratory to the market through inventions, patent applications, license agreements and start-up companies. CSU Ventures activities have more than doubled in the past five years. In evaluating data from the Association of University Technology Managers (AUTM), CSU is considered one of the top universities, and the CSURF has been very active in promoting technology out of the university.

President Frank reported that the third annual Founders Day Medal was awarded to Patricia Stryker for having a transformational impact on the university. Mike Hooker has been hired as the new CSU Public Information Officer. Governor Horrell commented on the successful Green & Gold Gala and suggested sharing with the Board at a future meeting a "What Do You Love About CSU" video prepared by a 2011 CSU graduate.

President Frank concluded his report by thanking Governor Makela and Governor Berlinberg for their active and effective participation in shared governance.

Committee Reports

Evaluation Committee: Governor Makepeace explained that the Evaluation Committee is composed of the voting Board members. The Evaluation Committee met to begin the annual evaluation process and received input from the student and faculty representatives for their respective presidents. With the school terms ending, in the future the student and faculty input process will begin earlier in April. The Board

evaluates the Board appointees and, in collaboration with the Chancellor, evaluates the presidents. Self-evaluations for the appointees and presidents are due by July 1st and the self-evaluations will be distributed to the committee. In August, the Evaluation Committee will meet with the appointees and set goals for the coming year. The processes and procedures for evaluation were adopted by the Board in 2010 and updated in 2011.

Finance Committee: Chair Zimlich reported Governor Elliman, the Chair of the Finance Committee, was unable to attend the committee meeting and the Board met as a Committee of the Whole. The Finance Committee reviewed and discussed the quarterly financial statement; the 2013 E&G budget; a quasi-endowment for CSU Pueblo; and the capital construction priority list. There was an update on the most recent bond issuance and a bond refinance with the bonds refinanced at a lower rate resulting in significant savings to the CSU System. Chair Zimlich and the Board thanked Delores Sanford for her financial and administrative assistance to CSU-Pueblo on an interim basis.

Audit Committee: Governor S. Johnson reported Allison Horn, the CSUS Director of Internal Auditing, reviewed the current year's audit plan; the status of past due recommendations; and an update on current audits. Through a PowerPoint presentation, Ms. Horn reviewed the staff and procedures of the Internal Auditing Department. There was an update on current events including the hot line at CSU-Fort Collins and the steps being considered to provide the same service at the other two campuses. Ms. Horn reviewed the outside audits that are completed and there was a discussion on risk management and assessment. Ms. Horn added that there was an update on the CSU-Pueblo accounts receivable audit with 21 of the 35 recommendations implemented on schedule. Governor S. Johnson remarked that a future discussion may need to be held on expanding the Internal Auditing Department.

Real Estate/Facilities Committee: In the absence of the Real Estate/Facilities Committee Chair, Governor S. Johnson provided the report. Governor S. Johnson reported that Kathleen Henry, President and CEO, CSURF, provided updates on the sale of 1 acre of land in Fort Morgan; the acquisition of the University Village Walking Stick at CSU-Pueblo; and a water line easement at the Foothills Campus. Amy Parson, Vice President, Operations, CSU-Fort Collins, reported on program plans for an addition at the Behavioral Sciences Building; a renovation of the William O. Eddy Hall; and replacement of the Equine Reproduction Laboratory. Lynn Johnson, Assistant Vice President, Finance, CSU-Fort Collins, provided a financing report for expansion of the Engine and Energy Conversion Laboratory.

Academic Affairs Committee: Governor Horrell reported that the committee met on April 10th. She detailed the items, including conferral of degrees at the three campuses, recommended by the committee to move forward to the Board for approval on the consent agenda. Governor Horrell explained the rigorous review process for new degrees. The Provosts from CSU-Fort Collins and CSU-Pueblo shared information at the committee meeting on the selection process for the Excellence in Undergraduate Teaching Awards. The award is going to be extended to CSU-Global next year. Dr. George Dennison, CSUS Academic Affairs Officer, drafted a proposed policy to establish a graduate teaching award for future consideration.

Governor Horrell reported that the committee also approved the CSU-Global guidebook that is not part of the employment contract but does define the university's expectations including the grievance review process. The committee received reports from all three campuses on learning outcome assessment instruments. Dr. Dennison worked with the three provosts to begin developing a format that will be easier to understand, amalgamate the data with a more precise report, and provide consistency across the institutions. The committee anticipates reviewing the new format at its August meeting.

Governor Horrell reported that Provost Miranda provided a report on program review process in which CSU had participated along with several other universities from across the country. Governor Horrell congratulated CSU for being highlighted as one of the universities doing best practice in their program review process.

Governor Horrell reported that the committee reviewed the accreditation schedules and received a promotion and tenure report from CSU-Fort Collins. The committee reviewed a draft meeting schedule and Board calendar for all Board activities prepared by Dr. Dennison and other CSU System staff that will be discussed at the June Board retreat.

Governor Horrell recounted that, at the February Board meeting, Dr. Dennison explained the Postsecondary and Workforce Readiness (PWR) Endorsed Diploma program required by Colorado statute to ensure students are college-ready. She reported that all governing boards of higher education are required to review and approve those provisions. The CSUS Board of Governors gave approval at the February Board meeting. Numerous other institutions have also already taken action and other boards will act in early May. More information will be forthcoming.

Governor Horrell explained how performance contract metrics with the Department of Higher Education are part of the strategic plan for higher education. She shared the four targeted goals: (1) increase degree attainment in Colorado by 60% by 2025; (2) reduce the need for and change the delivery of remedial education; (3) eliminate or reduce the degree gap between the majority and minority populations, with the latter focused on economically disadvantaged, geographically isolated, and ethnically or racially distinct with the gap in Colorado the second to the worst in the country; (4) reduce tuition dependence to 50% of the cost while increasing budgets to address increased enrollments. Negotiations will begin with the boards and institutions to set the individual institution targets in September and the new contracts must be signed by December 2012.

Governor Horrell reported that, as part of the discussion on overall Board responsibilities at June retreat, there will be suggested amendments in practices. The Academic Affairs Committee endorsed the delegation of authority to the presidents to approve sabbatical leaves and revisions, the emeritus appointments, and leave without pay requests as is currently done for other personnel matters. The presidents would approve the action and then report to the Board of Governors. Dr. Dennison drafted a sabbatical leave policy to address this change of authority that will be presented for discussion at the retreat.

Governor Horrell concluded her report by commenting on the great benefit to the CSU System provided by Dr. Dennison during his one year contract. She acknowledged Dr. Dennison's work with the Academic Affairs Committee to put in place processes and policies. Prior to his departure, Dr. Dennison prepared policies and procedures manuals for the System and institutions.

Chancellor Search Advisory Committee: Chair Zimlich reported that the search process continues. The committee was charged with hiring an external recruiter to conduct a widespread search for applicants; review resumes; perform interviews; conduct reference checks; and determine a slate of candidates to move forward for the Board's consideration. If the Board decides to then name a finalist, after a 14 day time period, an offer can be made. Chair Zimlich has been in communication with Patrick McConathy, the Chair of the Chancellor Search Advisory Committee, and the next committee meeting will be scheduled within the next week to ten days. Depending on whether the committee is ready to advance any candidates, a Board meeting will be convened shortly thereafter.

Institutional Discussion Items

President Tony Frank asked Amy Parsons, Vice President, Operations, CSU-Fort Collins, to present a report on the CSU-Fort Collins master plan. Ms. Parsons provided an overview of the master plan and reported the master plan is continually updated with a focus on growth rather than time. Each year there is a particular focus area with transportation as the current focal point. She reported there are 15 members of the Master Plan Committee. Joint meetings are held with the Stadium Advisory Committee and Student Housing, and the master plan is presented publicly to solicit input. The master plan is submitted to the Colorado Department of Higher Education every ten years, with the next submission due in 2014. Information on the master plan including character of the campus, the CSU history, and guidelines is available on the CSU-Fort Collins Facilities Management website.

Mr. Fred Haberecht, Assistant Director, Facilities Management, CSU-Fort Collins, reviewed the different aspects and views of the main campus master sub-plan including the core campus dominated by pedestrian life with cars excluded, perimeter parking, preservation of the oval, and the community park. He commented on incorporating the positive aspects of the campus to plan future growth with consideration of views, the academic core, green space, flood plains, and transportation.

Governor Horrell commended CSU on maintaining the sense of legacy and the value of tradition as the planning has evolved. At the request of Governor S. Johnson, Mr. Haberecht explained the exhibit outside the student center that is a best fit exercise utilizing a cutout of Hughes Stadium as a footprint for a new stadium to consider feasibility of locations. Five potential sites have been identified that take into consideration factors such as neighborhoods, views, green space, flood plains, and parking.

President Di Mare reported that at this time there were no updates to the CSU-Pueblo master plan. Faculty and students need the opportunity to review the CSU-Pueblo master plan and the updated plan will be brought to the Board.

Board Meeting Evaluation

Chair Zimlich reported that the Board in February implemented the process of verbal feedback instead of written reviews and asked for comments from Board members. Governor Horrell commented that it was a great experience to meet with the faculty and students and suggested moving future faculty dinners to the evening following the committee meetings to allow more Board members to attend.

Closing Comments

Chair Zimlich announced that Chancellor Emeritus Joseph Blake is being honored by the Public Education Business Coalition (PEBC) with the Cal Frazier Investing in Education Award on May 4th.

Chair Zimlich acknowledged Adam Fedrid, Allen Sneesby, Sharon Teufel and Sheila Trice Bell for the work done in the background to ensure a successful Board meeting. Chair Zimlich thanked outgoing advisory members Kristina Proctor, Isaiah McGregory, and Eric Berlinberg for their service on the Board of Governors.

With no further business to conduct, Chair Zimlich asked for a motion to adjourn. Governor S. Johnson made the motion, Governor Flores seconded, and the motion was carried. The meeting was adjourned at 1:47 p.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM**
Minutes of the Board of Governors Special Meeting (Via Conference Call)
May 10, 2012

CSUS Board Conference Room
410 17th Street, #2440
Denver, Colorado

CALL TO ORDER

Board Chair Joseph Zimlich called the public meeting via conference call to order at 8:47 a.m. Sheila Trice Bell, Executive Secretary to the Board of Governors, read roll call which confirmed that two-thirds of the sitting voting members were present.

ROLL

Governors present: Joseph Zimlich, Chair; Dorothy Horrell, Vice Chair; Dennis Flores; Russell Johnson; Scott Johnson; Mary Lou Makepeace; Carole Makela, Faculty Representative, CSU-Fort Collins; Kristina Proctor, Faculty Representative, CSU-Pueblo; Eric Berlinberg, Student Representative, CSU-Fort Collins; Logan Gogarty, Student Representative, CSU-Pueblo

Governors excused: Don Elliman; Ed Haselden

Administrators present: Michael Nosler, CSUS General Counsel

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board of Governors; Sharon Teufel, Executive Assistant

System Staff present: Adam Fedrid, IT

Guests: Patrick McConathy, Chair, CSUS Chancellor Advisory Search Committee; Alberto Pimentel, search consultant, Storbeck/Pimentel; Kyle Henley, CSU Director of Denver Public Relations; Madeline Novey, *Fort Collins Coloradoan*; Anthony Cotton, *The Denver Post*

Chair Zimlich thanked the Board for convening the Special Meeting and reviewed the agenda. He listed the Chancellor Search Advisory Committee membership and reviewed the search process timeline, beginning with the June 2011 Board retreat, and the first search committee meeting convening in October 2011. Chair Zimlich explained the charge of the search committee was to present a pool of candidates for the Board's consideration. He thanked Patrick McConathy, Chair of the Chancellor Search Committee, for his leadership. Chair Zimlich thanked the committee for its work and asked Committee Chair McConathy to convey the Board's gratitude to the committee. Chair Zimlich also thanked the CSU System staff and Alberto Pimentel, the search consultant.

Governor Flores made the motion to convene in Executive Session. Governor Makepeace seconded and the motion was unanimously carried. General Counsel Nosler read the meeting into Executive Session to discuss confidential applicant information and to consider the appointment or employment of a public official, or for purposes of receiving legal advice on specific questions from the Board of Governors. General Counsel Nosler confirmed that all public guests had exited the conference room and the meeting convened in Executive Session.

The Public Session resumed at 9:28 a.m. and the public guests rejoined the meeting. Chair Zimlich reported that during the Executive Session the Board of Governors received a Chancellor Search Advisory Committee report from Committee Chair McConathy and Alberto Pimentel, search consultant. Based upon that discussion, Chair Zimlich asked if there was any action to be brought before the Board.

Governor Horrell made the motion to accept the report of the Chancellor Search Advisory Committee and that Dr. Michael V. Martin be designated as a finalist for the position of CSUS Chancellor. She reported the search committee had conducted a very robust process over several months and identified an extraordinary individual who meets the qualifications specified by the Board and the search committee. Dr. Martin is a recognized leader with experience at land grant institutions. He has had significant success in his career; is very knowledgeable; will be able to move the individual campuses and the system forward; and will be a passionate advocate and spokesperson for the CSU System and higher education.

Governor Makepeace seconded the motion and concurred with Governor Horrell on her comments on Dr. Martin. She commented on the honor of serving on the search committee and thanked Committee Chair McConathy. Governor Makepeace remarked on the committee's in-depth search process and noted that the committee has identified the right leader for the CSU System.

Governor Flores explained how the search process began with the Board identifying desired traits for the new Chancellor. He remarked on Dr. Martin's impressive experience and that Dr. Martin personifies those traits identified by the Board. Governor Flores commended the search committee for conducting the search in a professional manner and expressed that he is happy to support this candidate.

Governor Proctor also congratulated the search committee and remarked that Dr. Martin is a very highly and uniquely qualified candidate whose background matches with the CSU System. She remarked that Dr. Martin would be an informed leader who has experience with Hispanic Serving Institutions (HIS) and understands diversity. She noted that he will be able to serve as a mentor for faculty and administration.

Chair Zimlich reported that he had numerous opportunities to interact with and to observe Dr. Martin during the thorough search process. Dr. Martin is a nationally recognized leader with both land grant and HIS experience and he meets all the key criteria for the Chancellor position with his experience and attributes.

Chair Zimlich asked Ms. Trice Bell to conduct a roll call vote on the motion to name Dr. Michael V. Martin as a finalist for the Chancellor position. Ms. Trice Bell conducted the roll call and the motion was unanimously carried.

Chair Zimlich reported that the primary business of the meeting was concluded and directed the Executive Secretary to post an announcement. He again thanked the Committee Chair Patrick McConathy and the search committee. Committee Chair McConathy thanked the search committee, Mr. Pimentel, and the CSU System staff.

With no further business to conduct, Governor Horrell made the motion to adjourn the Special Meeting. Governor Flores seconded and the meeting was adjourned at 9:41 a.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
Minutes of the Board of Governors Special Meeting (Via Conference Call)
May 25, 2012**

**CSUS Board Conference Room
410 17th Street, #2440
Denver, Colorado**

CALL TO ORDER

Board Chair Joseph Zimlich called the public meeting via conference call to order at 11:00 a.m. Sheila Trice Bell, Executive Secretary to the Board of Governors, read roll call which confirmed that 100% of the sitting voting members were present.

ROLL

Governors present: Joseph Zimlich, Chair; Dorothy Horrell, Vice Chair; Ed Haselden, Secretary; Dennis Flores; Russell Johnson; Scott Johnson; Mary Lou Makepeace; Carole Makela, Faculty Representative, CSU-Fort Collins; Kristina Proctor, Faculty Representative, CSU-Pueblo; Eric Berlinberg, Student Representative, CSU-Fort Collins; Logan Gogarty, Student Representative, CSU-Pueblo

Administrators present: Michael Nosler, CSUS General Counsel

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board of Governors; Sharon Teufel, Executive Assistant

System Staff present: Adam Fedrid, IT

Guests: Kyle Henley, CSU Director of Denver Public Relations; Felisa Cardona, *The Denver Post*

Chair Zimlich thanked the Board for convening the Special meeting and reported the agenda was to determine the next steps with regards to Dr. Michael Martin who was named as a finalist for the CSUS Chancellor position on May 10, 2012. Chair Zimlich asked for a motion to convene in Executive Session to discuss employment and compensation for Dr. Martin. Governor Flores made the motion, Governor Scott Johnson seconded, and the motion was carried unanimously. General Counsel Nosler read the meeting into Executive Session at 11:08 a.m. to discuss confidential applicant information and to consider the appointment, compensation and employment of a public official, or for purposes of receiving legal advice on specific questions from the Board of Governors, all confidential pursuant to Sec. C.R.S. 24-6-402(3)(a)(II); and (3)(b)(I). Chair Zimlich confirmed that all members of the public left the conference room.

The Open Public Session resumed at 11:23 a.m. and Ms. Cardona rejoined the meeting. Chair Zimlich reported that during the Executive Session the Board of Governors discussed the terms of an employment contract and compensation for Dr. Michael Martin. He asked if there was a motion to appoint Dr. Michael V. Martin as the CSUS Chancellor and to authorize the Board Chair and General Counsel to execute an employment contract with Dr. Martin under the terms and conditions as stipulated by the Board of Governors during the Executive Session in a form approved by the General Counsel. Governor Haselden made the motion and Governor Flores seconded.

Chair Zimlich summarized the terms of the five-year employment contract that includes an annual compensation package with a \$375,000 base salary, \$75,000 in deferred compensation, an option for up to \$50,000 in incentive payments, and a \$60,000 vehicle and housing allowance. The compensation package is approximately equivalent to Dr. Martin's current compensation package at Louisiana State University. Chair Zimlich reported that two weeks ago there were no concerns about naming Dr. Martin as a finalist for the Chancellor position. Accordingly, Chair Zimlich and Alberto Pimentel, the Chancellor search consultant, began initial discussions with Dr. Martin on compensation. A market analysis was conducted and the compensation package outlined falls within the middle range of salaries for the nation's top universities.

Chair Zimlich asked if there was any discussion on the motion. Governor Horrell commented that Dr. Martin is a national leader with a proven track record at land grant universities. He was the number 1 choice of the Chancellor Search Advisory Committee and the Board of Governors and is a good fit with the CSU System. Governor Horrell expressed that she is very pleased and excited about Dr. Martin who has the skills to solidify the CSU System. She reported feedback from the presidents has been very positive and Dr. Martin will be a wonderful mentor for the presidents, creating an environment to retain such high quality individuals. Governor Horrell noted that the compensation, while a sizeable Board investment, is basically a lateral move for Dr. Martin for which she is grateful. As noted by Chair Zimlich, the compensation is at the midpoint in the market analysis and Governor Horrell indicated the compensation to be offered is appropriate. She concluded by remarking how positive she feels about Dr. Martin and that she is eager for the Board to move forward to the next step in the appointment process.

Governor Makepeace commented that the CSU System has been fortunate with its leadership. During the past couple of years, efforts have been focused on aligning the institutions and, with Dr. Martin's leadership and experience, the next logical steps to solidify the CSU System can be made. She commented that Dr. Martin understands the challenges in higher education and his appointment is a benefit not only to the CSU System, but also to Colorado.

General Counsel Nosler reported a motion had been made and seconded. He read the formal resolution to appoint Dr. Martin as the CSU System Chancellor and to authorize the Board Chair and General Counsel to negotiate the employment contract under the terms approved by the Board. Sheila Trice Bell conducted a roll call vote and Chair Zimlich confirmed that there was a unanimous vote of approval.

Chair Zimlich reported, as an informational issue, Governor Elliman had previously indicated that he would be resigning from the Board of Governors to avoid any perceived conflict of interest, but he would remain on the Board until the completion of the Chancellor search. With the conclusion of the search process, a letter of resignation has been received from Governor Elliman.

With no further business to conduct, Governor Flores moved to adjourn, Governor Scott Johnson seconded and the motion was unanimously carried. The meeting was adjourned at 11:34 a.m.

Colorado State University System
Board of Governors Meeting – June 22, 2012
Action Item – Consent

CSU System Strategic Plan Goal(s): CSU System Strategic Plan Goals 1 and 3

MATTERS FOR ACTION:

Approval of the FY2012-2013 CSU System Office budget as attached.

RECOMMENDED ACTION:

MOVED, that the Board of Governors approves the attached budget schedule for the CSU System office for Fiscal year 2012-2013 and all related expenses.

EXPLANATION:

Presented by Richard Schweigert, Chief Financial Officer, Board of Governors Officer of the Colorado State University System.

The board is asked to approve the Fiscal Year 2012-2013 budget for the CSU System office which includes the Office of the Board of Governors, Office of the Chancellor, Office of the General Counsel, and Department of Internal Audit as listed in the attached summary. The budget provides a 3% salary increase in-line with the campuses. It also provides new funding for various issues within the system office including a new Chancellor.

Approved

Denied

Chair

Date



COLORADO STATE UNIVERSITY

SYSTEM

Colorado State University • Colorado State University - Pueblo • CSU - Global Campus

CSU SYSTEM BUDGET

FY 2013

Office of the Chancellor

Salaries and benefits	\$	1,863,465
Operating	\$	436,000
Travel	\$	10,000
Total	\$	2,309,465

Office of the Executive Secretary to the Board of Governors

Salaries and benefits	\$	301,459
Operating	\$	179,200
Travel	\$	65,000
Total	\$	545,659

Office of General Counsel

Salaries and benefits	\$	1,653,555
Operating	\$	144,000
Travel	\$	35,000
Attorney General Office Payment	\$	90,000
Total	\$	1,922,555

Department of Internal Auditing

Salaries and benefits	\$	746,535
Operating	\$	21,500
Travel	\$	8,000
Total	\$	776,035

CSU System Office Total	\$	5,553,714
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Campus cost distribution formula to be presented at a later date
by the new Chancellor

MATTERS FOR ACTION:

Approval of Degree Candidates

RECOMMENDED ACTION:

MOVED, that the Board of Governors approve the granting of specified degrees to those candidates fulfilling the requirement for their respective degrees at the end of the Spring 2012 C Term (ending 06/24/12).

EXPLANATION:

Presented by Dr. Becky Takeda-Tinker, President of CSU-Global Campus

The Faculty of Colorado State University – Global Campus recommends the conferral of degrees on those candidates who satisfy their requirements at the end of the Spring 2012 C Term as part of the term-based degree conferral. The Office of the Registrar has processed the applications for graduation; only those individuals who have completed all requirements will receive their degree.

Approved _____ Denied _____ _____

Ed J. Haselden, Board Secretary

Date

Appendix

Construction Status Reports

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Higher Education Readings

Section

9

Institutional Discussion Items

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intentionally left blank