

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
EXECUTIVE COMMITTEE MEETING MINUTES
May 3, 2011**

CALL TO ORDER

The meeting was brought to order by the Chair of the Executive Committee, Patrick McConathy* at 9:09 a.m.

ROLL

Board members present: Ed Haselden*, Vice-Chair; Joe Zimlich*, Treasurer; Dorothy Horrell*; Don Elliman; Dennis Flores; Scott Johnson; Mary Lou Makepeace; Penfield Tate III; Dan Turk, CSU-Fort Collins Faculty Representative; Jennifer Mullen, CSU-Pueblo Faculty Representative; and Cooper Anderson, CSU-Fort Collins Student Representative

Administration present: Joe Blake, Chancellor; Tony Frank, CSU-Ft. Collins President; Julio Leon, CSU-Pueblo Interim President; Becky Takeda-Tinker, CSU-Global President; Mike Nosler, CSU System General Counsel; and Rich Schweigert, CSU System CFO

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board

Guests: Kristina Proctor, CSU-Pueblo Faculty Representative starting June 1st; Isaiah Gregory, President-Elect of CSU-Pueblo Associated Student Government starting May 5th; Eric Berlinberg, President-Elect of CSU-Fort Collins Associated Students of CSU starting June 1st.

Chair McConathy asked Mike Nosler, CSU System General Counsel, to update the Board of Governors on the non-discrimination policy that had been discussed during the February Board meeting/retreat. After the February meeting Mike Nosler and Governor Makepeace drafted and reviewed the policy. General Counsel distributed the policy to the Board members, read the policy to the Board and, receiving no feedback, presented a Resolution proposing adoption of said policy. Governor Makepeace moved approval of the resolution, Governor Zimlich seconded, and the Resolution was unanimously passed.

Penfield Tate III and Dennis Flores, two new Governors on the Board, were then introduced and sworn in.

The Chairman asked Governor Horrell for an update on the CSU-Pueblo Presidential Advisory Search. She indicated that one candidate, Dr. David Watts, had been brought onto campus to interview. The Search Advisory Committee had been charged with bringing at least three candidates to the Board, and consequently will continue its search. Dr. Watts decided to withdraw from the search. The search firm will continue to reach out to sitting presidents and provosts, and position postings will continue to run in the

Chronicle of Higher Education. Governor Horrell anticipates a lull in search activity in early June, with anticipated increased activity in mid-June. She said that the Chancellor had an interim plan for the presidency. Chancellor Blake reported the interim plan is to continue with Dr. Julio Leon as Interim CSU-Pueblo President. Dr. Peter Dorhout will also continue in the position of CSU-Pueblo Provost to assist with building a foundation upon which the new president will further expand the growth of CSU-Pueblo.

The Committee thanked Governor Horrell for her dedication and time spent on making sure the search is being conducted thoroughly and properly.

The Chairman asked for further business items and, hearing none, the meeting was adjourned at 9:31 a.m.

*Members of the Executive Committee

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
ACADEMIC AFFAIRS COMMITTEE MEETING MINUTES
MAY 3, 2011**

CALL TO ORDER

The meeting was brought to order at 12:42 p.m. by the Chair of the Academic Affairs Committee, Dorothy Horrell.

ROLL

Committee members present: Vice-Chairman Don Elliman; Joseph Zimlich; Mary Lou Makepeace; Dan Turk, CSU-Fort Collins Faculty Representative; Jennifer Mullen, CSU-Pueblo Faculty Representative.

Board members present: Patrick McConathy, Chair; Ed Haselden, Vice Chair; Dennis Flores; Scott Johnson; Penfield Tate; Cooper Anderson, CSU-Fort Collins Student Representative.

Administration present: Joe Blake, Chancellor; Tony Frank, President CSU-Fort Collins; Julio Leon, Interim President, CSU-Pueblo; Becky Takeda-Tinker, President, CSU-Global; Mike Nosler, CSU System General Counsel; Rich Schweigert, CSU System CFO.

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board.

Guests: Kristina Proctor, CSU-Pueblo Faculty Representative starting June 1st; Isaiah McGregory, President-Elect of CSU-Pueblo Associated Student Government starting May 5th; Eric Berlinberg, President-Elect of CSU-Fort Collins Associated Students of CSU starting June 1st.

Chairman Horrell opened the meeting by introducing Dr. George Dennison, the new System Chief Academic Affairs Officer. Dr. Peter Dorhout, the new Provost for CSU-Pueblo, was also formally introduced.

The Chairman recapped the April 12th Academic Affairs Committee meeting and went through the agenda, noting all items had already been reviewed and approved to be forwarded to the full Board of Governors for approval.

Items pertaining to CSU-Fort Collins were:

- An Executive Summary of the annual changes to the Faculty and Administrative Professional Manual;
- The Emeritus rank designation;

- A posthumous degree to be conferred upon a former student who died one semester prior to completion of his double major in Agriculture Business and Animal Sciences;
- Recommendations of 83 total faculty for promotion and tenure;
- Request by a faculty member for cancellation of his sabbatical;
- The approval of degree candidates who will be graduating May 13th and 14th at CSU-Fort Collins;
- New degree programs including the Master of Agriculture Extension Education, Master of Science in Conservation Leadership and a Ph.D. in Social Work;
- Approval of the CSU-Fort Collins academic calendar from 2012 to 2016.

The Chairman then discussed CSU-Pueblo's items to be moved for Board of Governors approval, those being:

- Faculty Handbook changes;
- Emeritus rank designations for Ronald Darby, Russ Meyer, and Linda Wilkes;
- Approval of degree candidates graduating May 7th;
- Sabbatical leave reports;
- Approval of the CSU-Pueblo academic calendar for 2011-2012.

The final agenda item was approval of the degree candidates from CSU-Global, 160 of whom participated in a graduation ceremony.

There being no further business, at 1:45 p.m., the meeting was adjourned.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
FINANCE COMMITTEE MEETING MINUTES
May 3, 2011**

CALL TO ORDER

Committee Chair Joseph Zimlich brought the meeting to order at 1:46 p.m.

ROLL

Committee Members present: Don Elliman; Dan Turk, Steve Titus.

Board Members Present: Patrick McConathy, Chair; Ed Haselden, Vice Chair; Dennis Flores; Dorothy Horrell; Scott Johnson; Mary Lou Makepeace; Penfield Tate III; Jennifer Mullen, CSU-Pueblo Faculty Representative; Cooper Anderson, CSU-Fort Collins Student Representative.

Administrators present: Joe Blake, Chancellor; Tony Frank, CSU-Fort Collins President; Mike Nosler, General Counsel; Julio Leon, Interim President of CSU-Pueblo; Becky Takeda-Tinker, CSU-Global President.

Board of Governors Staff present: Rich Schweigert, CSU System Chief Financial Officer (CFO); Sheila Trice Bell, Executive Secretary to the Board.

Guests: Zavareh (“Zav”) Dadabhoy, CSU-Pueblo Dean of Student Life and Development; Mike Farley, CSU-Pueblo Interim Vice President for Finance and Administration; Isaiah McGregory, CSU-Pueblo President-Elect, Associated Students’ Government.

AGENDA

The Chair opened the meeting by asking CSU System CFO Rich Schweigert for his report.

CFO Report: Rich Scheigert gave an update on the State budget funding for higher education. The State's quarterly revenue forecast indicates that revenues have gone up almost \$450 million, resulting in a plan by the Joint Budget Committee to not reduce the budgets as much, create a four percent reserve and leave K-12 funding intact. The funding for higher education would thus be reduced from \$550 million to \$519 million next year, a much smaller cut than was originally expected. With this overall reduction of 28 percent in funding since 2009, the CFO's office is starting to consider adding money back into the System budget, starting with the research system. He will begin meetings with the CFOs of the community college system and other major State universities to begin work on increasing State budget funding for higher education over the next few State budget cycles.

The Chairman then asked Rich Schweigert to give the new Board members a high-level overview of the System budget process. Rich Schweigert provided an overview of the year-long budget process and the effort it takes to protect higher education from budget cuts. Governor

Elliman provided an overview of the Futures Phase I report and Governor McConathy asked Sheila Trice Bell to provide a copy to new Board members.

Rich Schweigert then moved on to the financial statements, highlighting the tuition and fee line on the consolidated third quarter financial statement by noting that the actual number exceeded the budgeted numbers by \$13 million, \$3 million of which was generated by Global campus. Overall, the budget ended up where he had originally told the Board that it would.

Rich Schweigert gave an overview of the Global Campus for the new Board members, explaining how it out-performed expectations in the third quarter and would hopefully continue to be a good source of revenue in the future.

CSU-Global President Becky Takeda-Tinker then commented on CSU-Global's revenue exceeding their annual projection and being in line with what was anticipated when the initial idea for Global was first conceived, even despite the downturn in the economy. A discussion ensued about the timing and distribution of the first repayment of \$4 million by Global of the \$12 million institutional loan from the System.

Rich Schweigert then discussed the auxiliary enterprises section of the financial statements which generate revenue for the System. He moved on to the remainder of the revenue-generating items in the report and where those are expended. Rich Schweigert then discussed the Treasury update and the history behind starting the process of removing System reserve funds from the State Treasury. Once the economy took a downturn, it was determined best to leave the funds in the State Treasury, but develop a plan to remove them with the assistance of a financial consultant as advisor. The selection process for the advisor is continues with the search narrowed to two. Rich Schweigert discussed the possibility of starting with allocating \$30 million from the reserves to start with and taking further action regarding investment based on the results of that initial step. The discussion then continued about the pros and cons of private investment of some portion of the reserves, the Foundation corpus, and the value of the System real estate.

Rich Schweigert then moved on to the Pueblo financials and asked Mike Farley, CSU-Pueblo Interim Vice President for Finance and Administration, and Zavareh ("Zav") Dadabhoy, CSU-Pueblo Dean of Student Life and Development, to describe information particular to CSU-Pueblo's housing. Zav presented the information about acquiring the Walking Stick townhome-style student housing units and a discussion ensued about the vacancy of the Belmont residential hall and why CSU-Pueblo would be acquiring new residential housing when there is a hall that is virtually closed. Comment was made by Mike Farley and Isaiah McGregory regarding the fact that Belmont is a less-than-desirable option for housing undergraduates and since there is only the requirement that first-year students live on-campus, it had been determined that more desirable housing is required to retain upper classmen in on-campus housing.

In response to concerns by the Board of the financial feasibility and wisdom of closing Belmont while procuring new housing with Walking Stick, Mike Farley began the presentation of the five-year plan to cover these costs, with the emphasis being on enrollment growth as a critical

factor in sustaining these payments without utilizing the operating budget. The Chair indicated that, based upon this report and discussion with the flavor of this plan, that the details of the plan would be better monitored on an annual or per-semester basis.

CSU-Pueblo Tuition Rates: The next agenda item was CSU-Pueblo tuition rates, presented by CSU-Pueblo Interim President Dr. Julio Leon. He began with some background of the budgeting process changes put in place by Dr. Frank during his temporary presidency. This new process emphasized transparency and input, as well as taking into account a tuition increase exemption which would allow CSU-Pueblo to raise tuitions as much as 18.7 percent, which might potentially allow for a 4 or 5 percent salary increase after some years of frozen salaries. However, growth rates were comprised differently than was expected for resident and non-resident students. The result was a \$1.1 million deficit this fiscal year. It was noted that a portion of this deficit was attributable to the extra expenses associated with the search for a new president, interim president and vice-president and provost. However this deficit has been backfilled with savings in energy expenses and unfilled vacancies on the academic side.

Looking toward the next budget cycle, meetings with the CSU-Pueblo Budget Board have been inclusive to constituencies on campus and it is felt this is a very effective method of determining budget priorities. There is no projected enrollment increase for next year, so budgeting must be very conservative. Dr. Leon emphasized the importance of increasing enrollment and presented the proposed 11.9-percent increase in tuition. The Monday following commencement there will be a task force formed to address how to increase admits into enrollees and, depending on the outcome of that group's efforts, will consider whether to increase the tuition more than 11.9 percent.

Capital Construction List: The final agenda item presented by Rich Scheigert was the capital construction list, which is a requirement of the Department of Higher Education and the CCHE from the campuses at the beginning of the budget cycle to submit a list of the possible capital construction projects from each campus. Although State funds are listed, there is little to no chance that there would be any State funding available to put towards any of the projects listed. Rich Schweigert asked for questions about the list presented, and requested a resolution from the committee to the Board to allow for the submission of the presented documents to the Department of Higher Education and CCHE, which will review the submissions from all State universities, prioritize the lists, and determine which projects will go forward. Those will then be forwarded to the Office of State Planning and Budgeting. The motion was moved by Governor Don Elliman, seconded by Governor Joe Zimlich and unanimously approved.

There being no further business before the committee, the Chairman adjourned the meeting at 3:50 p.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
AUDIT COMMITTEE MEETING MINUTES
MAY 3, 2011**

CALL TO ORDER

The meeting was brought to order at 10:58 a.m. by the Chair of the Audit Committee, Scott Johnson.

ROLL

Committee members present: Mary Lou Makepeace; Cooper Anderson, CSU-Fort Collins Student Representative.

Additional Board members present: Patrick McConathy, Chair; Ed Haselden, Vice Chair; Joe Zimlich, Treasurer; Don Elliman; Dorothy Horrell; Dan Turk, CSU-Fort Collins Faculty Representative; Cooper Anderson, CSU-Fort Collins Student Representative; Jennifer Mullen, CSU-Pueblo Faculty Representative; and Steve Titus, CSU-Pueblo Student Representative.

Administration present: Joe Blake, Chancellor; Tony Frank, President CSU-Fort Collins; Julio Leon, Interim President, CSU-Pueblo; Becky Takeda-Tinker, President, CSU-Global; Mike Nosler, System General Counsel; Rich Schweigert, System Chief Financial Officer.

Assigned Staff: Allison Horn, System Director of Internal Auditing.

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board.

Guests: Kristina Proctor, CSU-Pueblo Faculty Representative starting June 1st; Isaiah Gregory, President-Elect of CSU-Pueblo Associated Student Government starting May 5th; Eric Berlinberg, President-Elect of CSU-Fort Collins Associated Students of CSU starting June 1st.

The Chair began the meeting by introducing Allison Horn, System Director of Internal Auditing. The first item on the agenda was review of the Fiscal Year 2011 Audit Plan. Currently in-process audits are at CSU-Fort Collins in the Athletics Department; in the Information Technology area; the CSU Health Network, a newly formed department which is a combination of the health services and the counseling services; CSU Sports Clubs, a division of Student Recreation; and at CSU-Pueblo there is a review of Accounts Receivable.

Allison Horn reviewed audits completed, which included the NCAA Compliance Report, a requirement of Division 1 in NCAA which must be completed every four years. Areas looked at were investigations and self-reporting of rules violations, extra benefits, playing and practice seasons, student-athlete employment and the academic performance

program. Since the Auditing Office does not offer an opinion on whether these items are in compliance with NCAA rules, there were no findings from this audit.

The next completed audit was the Division of Continuing Education in Fort Collins. The objectives of this audit were to determine whether Continuing Education has a strategic plan in place with measurable goals and objectives, whether adequate internal controls and operating procedures are being implemented and whether the department is operating within university rules and policies and is operating effectively and efficiently. There was no indication of wrongdoing or sloppy work, and the recommendations made related to the relationships between Continuing Ed and the University to make sure that it represents the most efficient operating methods.

The next agenda item was a review of open audit recommendations, a process which has become confusing as the open items are reviewed every 6 months, and also the Audit Office asks for target dates for completion of these open items. Allison Horn developed a database which focuses on the target date for completion of those open items so she can report on those that have passed their originally scheduled implementation date. Open items at CSU-Pueblo are largely the result of changes in administrative personnel, and there were no "red-light items" on that open action items list.

Questions were asked and answered about ranking the importance of the open action items, and possibly developing a method of clearing those action items deemed open due to lack of resources, and the assumption of the risk of not clearing those action items by management. Allison Horn reported that the ranking of risk and the clearing of items from the ongoing open items list are things included in her regular reports to the Audit Committee. However, she indicated she is in the process of rethinking how that is reported and said she is open to recommendations from the committee about how they would like to see these items reported in the future.

Allison Horn is going to recommend that, due to all of the changes at CSU-Pueblo, more time be allotted for completion of management's requested action items. Fort Collins' action items will be added to next years' plan as well CSU-Global's audit, which was not completed this year and will be conducted by the auditor housed in Pueblo.

The Auditing Office is looking for an administrative assistant currently. Allison Horn also reported on her office's completion of some special projects; one at the request of the General Counsel's Office, and one with Club Sports at CSU-Pueblo. She and her IT auditor also participated in a committee looking into ways to consolidate some IT operations in order to save money and improve efficiency. She has removed herself from the operations of that committee to preserve her independence.

The Chairman asked for further business items and, hearing none, the meeting was adjourned at 11:14 a.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
REAL ESTATE/FACILITIES COMMITTEE MEETING MINUTES
MAY 3, 2011**

CALL TO ORDER

Committee Chair Ed Haselden brought the meeting to order at 12:42 p.m.

ROLL

Committee Members present: Joe Zimlich, Vice Chair; Mary Lou Makepeace; Jennifer Mullen, CSU-Pueblo Faculty Representative; Cooper Anderson, CSU-Fort Collins Student Representative.

Other Board Members Present: Patrick McConathy, Chair; Don Elliman; Dennis Flores; Dorothy Horrell; Scott Johnson; Penfield Tate III; Dan Turk, CSU-Ft. Collins Faculty Representative.

Administrators present: Chancellor Joe Blake; CSU-Fort Collins President Tony Frank; CSU System General Counsel Mike Nosler; Interim President of CSU-Pueblo, Julio Leon; CSU-Global President Becky Takeda-Tinker.

Assigned Staff present: Stuart MacMillan, Real Estate Executive, CSU Research Foundation.

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board.

Guests present: Kathleen Henry, President/CEO, Colorado State University Foundation (CSUF)/Colorado State University Research Foundation (CSURF).

The Chair first sought a motion, which was unanimously approved, for the Committee to enter into Executive Session.

The Committee reconvened in open session and the first agenda item was the acquisition of the Washington School property for \$630,000, cash sale to be funded by the System Facilities Fee, such action having been previously approved by the students. The motion was made by Mary Lou Makepeace, seconded by Joe Zimlich and unanimously approved.

The next item on the agenda was discussion of the lease of the Burlington-Northern Santa Fe right-of-way, which Stu MacMillan indicated was an updated report on the ongoing negotiations which are almost complete except for some details about insurance matters. Stu MacMillan gave a brief overview of the project for the benefit of the new Board members and indicated that the current price of the right-of-way is at \$15,000, which is considerably lower than the original figure.

There being no further business, the meeting was adjourned at 1:45 p.m.

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
STUDENT AFFAIRS COMMITTEE* MEETING MINUTES
MAY 3, 2011**

CALL TO ORDER

Committee Chair Patrick McConathy brought the meeting to order at 11:15 a.m.

ROLL

Committee Members present: Don Elliman; Scott Johnson; Cooper Anderson, CSU-Ft. Collins Student Representative.

Other Board Members Present: Dorothy Horrell; Dennis Flores; Scott Johnson; Mary Lou Makepeace; Ed Haselden; Penfield Tate III; Jennifer Mullen, CSU-Pueblo Faculty Representative; Dan Turk, CSU-Fort Collins Faculty Representative.

Administrators present: Chancellor Joe Blake; CSU-Fort Collins President Tony Frank; General Counsel Mike Nosler; Interim President of CSU-Pueblo, Julio Leon; CSU-Global President Becky Takeda-Tinker; CSU System General Counsel Mike Nosler; Blanche Hughes, Vice-President for Student Affairs, CSU-Fort Collins; Zavareh (“Zav”) Dadabhoy, Dean of Student Life and Development, CSU-Pueblo.

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board.

Guests present: ; Kristina Proctor, CSU-Pueblo Faculty Representative (effective June 1st); Isaiah McGregory, President-Elect of CSU-Pueblo Associated Student Government (effective May 5th); Eric Berlinberg, President-Elect of CSU-Fort Collins Associated Students of CSU (effective June 1st).

The Chair first introduced the committee and opened with the first agenda item being the code of student conduct from CSU-Pueblo, presented by Zavareh (“Zav”) Dadabhoy who noted that because of the rapid growth at CSU-Pueblo, there has only recently been an opportunity to methodically develop procedures, policies and system to facilitate student growth and well-being. Specifically, more refined guidelines for assessing and dealing with student behavior, sexual misconduct, and past criminal activity are being developed, with the assistance of General Counsel, as well as suicide prevention, bullying prevention, policies relating to medical marijuana, and involuntary withdrawal policy.

Zavareh (“Zav”) Dadabhoy noted this was the first time a formal code of conduct for CSU-Pueblo has been brought to the Board for approval. The three themes of the new code are civility, working with honor, and good citizenship with the hope that a complete honor system will be developed in the near future. Questions were asked whether this policy was the same across all of the campuses and it was determined that it was not, nor was it completely up-to-date with the nondiscrimination policy the Board passed earlier in this session. However General Counsel indicated that all appropriate changes would be

made to ensure consistency. A motion to recommend approval by the full Board was made by Joe Zimlich, seconded by Scott Johnson, and after a brief discussion about ensuring that the code was consistent with that of the other campuses in the System, unanimously approved.

The Chair reminded the committee of the mission of the Student Affairs Committee and indicated that each Monday prior to the regularly scheduled Board meetings would be an opportunity for the Board to interact with the faculty and students on campus. He also suggested that perhaps the System conduct a survey to determine student needs.

There being no further business, the meeting was adjourned at 11:41 a.m.

*Note: This is the first meeting of the newly established and appointed Student Affairs Committee

**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
BOARD OF GOVERNORS MEETING MINUTES
May 4, 2011**

CALL TO ORDER

Committee Chair Patrick McConathy brought the public meeting to order at 9:10 a.m.

ROLL

Governors present: Ed Haselden, Vice Chair; Joseph Zimlich, Treasurer; Don Elliman; Dennis Flores, Dorothy Horrell; Scott Johnson; Mary Lou Makepeace; Penfield Tate III; CSU-Pueblo Student Representative Steve Titus; CSU-Fort Collins Student Representative Cooper Anderson; CSU-Pueblo Faculty Representative Jennifer Mullen; CSU-Fort Collins Faculty Representative Dan Turk.

Administrators present: Chancellor Joe Blake; CSU System General Counsel Mike Nosler; CSU-Fort Collins President Tony Frank; CSU-Pueblo Interim President Julio Leon; CSU-Global Campus President Becky Takeda-Tinker.

Board of Governors Staff present: Sheila Trice Bell, Executive Secretary to the Board.

Guests present: CSU-Pueblo Faculty Representative Kristina Proctor (effective June 1st); President-Elect CSU-Pueblo Associated Students' Government Isaiah McGregory (effective May 5th); President-Elect CSU-Fort Collins Associated Students of CSU Eric Berlinberg, (effective June 1st).

PUBLIC COMMENT

The Chair opened the public meeting asking if there was public comment, of which none was offered.

BOARD CHAIR AGENDA

The Chair then introduced two new Board of Governor members, Penfield Tate III and Dennis Flores. Governor Flores, from Pueblo, will serve on the CSU-Pueblo Presidential Search Advisory Committee. He then asked Jennifer Mullen to introduce the new CSU-Pueblo student representative, Isaiah McGregory, and the new CSU-Pueblo faculty representative, Kristina Proctor. Also, introduced were the new System Academic Affairs Officer, Dr. George Dennison, and the Interim Provost at CSU-Pueblo, Dr. Peter Dorhout. The Chair then thanked Steve Titus and Jennifer Mullen for their service as the CSU-Pueblo student and faculty representatives to the Board of Governors, respectively.

The Excellence in Undergraduate Teaching Awards were presented to Dr. Janet Barnett of CSU-Pueblo and Dr. Matt Hickey of CSU-Fort Collins.

EXECUTIVE SESSION

The Chair then asked System General Counsel to enter into Executive Session. Topics of discussion are reflected in the notice dated May 1, 2011, incorporated by reference into these minutes.

PUBLIC SESSION

The meeting reconvened in Public Session, with the Chair recognizing Governor Scott Johnson. Governor Johnson recognized Chancellor Blake's receipt of the Volunteer Lifetime Achievement Award in Denver the previous week.

The Chair then recognized Bonifacio Cosyleon's 5-year service as a member of the Board of Governors through February 23, 2011.

The Chair mentioned the recent opportunities he had to interact with the System community and attend the First Generations Dinner at CSU-Fort Collins as well as the first commencement ceremony for CSU-Global Campus. The Chair was very grateful to have attended both events.

The Chair reported the appointment of a Board of Governors ad hoc committee, the Nominating Committee. The committee members are Governor Dorothy Horrell, Governor Ed Haselden, who will chair the committee, and Governor Patrick McConathy. The committee will report at the June meeting a proposed slate of officers going forward for the next two years. The Chair also reported that Sheila Trice Bell and Governor Joe Zimlich are working on the by-laws with changes to be voted on at the June meeting. The Chair also announced that the June meeting would be held at Fort Collins to make sure that the meeting locations were appropriately spread amongst all of the Campus locations.

The Chair made some announcements regarding the June 20th Board retreat and indicated that Dr. Stephen Porch would lead the Board of Governors through a self-assessment, something to be conducted on an annual basis. The Chair then mentioned the Joint Resolution contained in the Board folders, commemorating CSU-Day at the Colorado Capitol. Governor Dan Turk stated that the 2012-2013 Board of Governors proposed calendar conflicts with CSU-Fort Collins Faculty Council meetings scheduled. The Chair said that the calendar will be considered for final approval in June.

The Chair asked for a motion to approve the remaining consent agenda, which was moved by Governor Mary Lou Makepeace, seconded by Governor Dorothy Horrell and unanimously approved.

NAMING OPPORTUNITY

Governor Ed Haselden, Vice Chair, then read the naming opportunity resolution renaming a campus facility to Glen Morris Field House in honor of CSU Alumnus and Olympic Gold Medal winner, Glen Morris. A motion was made, seconded and unanimously approved.

CONSENT AGENDA

As stated above, a motion was moved, seconded and the consent agenda was unanimously approved.

STUDENT AND FACULTY REPORTS

Student Reports: Governor Ed Haselden asked Cooper Anderson, CSU-Fort Collins Student Representative, to present his report. Mr. Anderson's first item was to recap the student fee situation, all of the proposed fees having been passed by the Student Peer Review Board. He then introduced Jennifer Babos, his Vice President, who was instrumental in the passage of the fee that would support sexual assault assistance programs for students. His final item was the effort in lighting the "A" as a symbolic effort in partnership with the community for special occasions on campus, thanked the Board for his wonderful experience on the Board of Governors, and submitted the remainder of his written report in full.

Steve Titus, CSU-Pueblo Student Representative, presented his report beginning with introducing his successor, Isaiah McGregory, and then thanked CSU-Pueblo Interim Vice President Farley for all of his assistance in rewriting the institutional fee plan. The next item mentioned was the continuing debate over the future of the Occhiato Center. He recapped the year and thanked the Board of Governors for its guidance in changes in administration and the opening of the new library. He concluded by indicating the need to lengthen the CSU-Pueblo academic calendar which is currently the shortest university calendar in the State, but recognizes traditional holidays that are normally applicable to public schools. A resolution was passed to add an A-plus to the grading system which would be calculated as a 4.0 to a 4.5. Finally, Steve Titus expressed his gratitude for the learning experience he had enjoyed during his tenure on the Board of Governors.

Faculty Reports: Dan Turk, CSU-Fort Collins Faculty Representative, gave the CSU-Fort Collins Faculty Council report. He thanked the Chair for his openness and indicated that most of his report would be included in the Academic Affairs Report. He stated that Dr. Carol Makala will be the incoming new CSU-Fort Collins Faculty Representative to the Board of Governors; Tim Gallagher would be the new CSU-Fort Collins Faculty Council Chair; and Karrin Anderson would be the new CSU-Fort Collins Vice Chair for the Faculty Council. Dan Turk reported on the modifications made for the CSU-Fort Collins campus to come into compliance with the Family and Medical Leave Act and the Honor Pledge option that has been brought through Faculty Council. Modifications have been made to the student core survey that will realize a savings of about \$100,000 in processing fees, which will be passed along to the students. Add/drop dates have been standardized in the calendar, and a revision of the tuition scholarship program for spouses has now been extended to domestic partners. He also pointed out that if students are a part of the special mentored research and artistry program, their degrees will notate that in the future.

Jennifer Mullen, CSU-Pueblo Faculty Representative, gave the Pueblo report. She thanked Steve Titus for his student leadership, re-introduced the new CSU-Pueblo Student Body President, Isaiah McGregory, and publicly thanked Dr. Katherine Frank for her leadership of the

faculty as she moves on to accept a dean position away from CSU-Pueblo. She then thanked Dr. Julio Leon and Dr. Peter Dorhout for their assistance during the presidential transition period. Professor Mullen mentioned the new Academic Affairs Committee and that she is looking forward to how that committee will best function. Librarianship language has been added to the Faculty Handbook and additional changes will be presented to the Academic Affairs Committee in June. She thanked System General Counsel Mike Nosler and Janet Barnett for all of the revisions to the handbook that have been in progress. Professor Mullen mentioned the progress of the new budgeting process that is currently underway in conjunction with CSU-Pueblo administration. She pointed out that there would be more collaboration in the upcoming year with CSU-Global Campus and then publicly thanked Dr. Julio Leon for personally recruiting top students to the CSU-Pueblo Honors program. The presidential search continues and a replacement is being sought for Dr. Katherine Frank on the Presidential Search Advisory Committee and the provost search. Professor concluded her final report with thanks to the Board of Governors Chair and the Chancellor.

CHANCELLOR AND SYSTEM REPORTS

The Chair then moved to the CSU System Chancellor Report and System Report.

Chancellor Blake began by reviewing handouts generated from the committee on financial modeling and efficiencies and serving the underserved student populations. The Chancellor highlighted the revenue initiatives having been undertaken and the response by the campuses and System office from the February Board of Governors Retreat regarding underserved populations, noting that the System's legislative team meets weekly and there are still two pending items: Senate Bill 204 relating to the doctorate degree for nurse practitioners which has passed both the House and Senate; and Senate Bill 52, which passed the Senate last week regarding altering the master planning process going forward. The final bill under consideration would provide greater flexibilities for all universities in Colorado for the operation of their institutions. The Chancellor highlighted the new financial modeling and eight recommendations from the financial modeling committee regarding approaches to finding additional sources of outside revenue for the University.

The Chancellor then discussed a Statewide poll that was conducted in February by the Denver Metro Chamber of Commerce regarding higher education and Statewide funding issues, negative voter feelings about tax increases, how voters are feeling about the direction of the State in general, and how those feelings relate to the System Strategic Plan and economic recovery. The study noted that in attitudes about higher education in the State, Colorado School of Mines is most highly considered throughout the State. Per the study, a narrow majority of the State wants more funding for higher education, and most citizens think students and their families should pay for higher education, not the State. Most Coloradoans think the State is just about average. Quality of higher education is seen as a positive. Tuition expense and liberal political agenda are seen as negatives among those surveyed. Positives outweighed the negatives. About half of those polled feel the University is not being adequately funded. Compared to polling done in 2004, most people's ideas about increased funding have not moved. Eighty percent of the State feels that more undergraduate degrees will help attract and retain new jobs in the State as more employers will move to this State. Most feel that we need to spend more on colleges versus

Medicaid and healthcare. Overall, there is not enough support for increasing taxes at this point. There was a discussion about how to change that mindset, and Governor Elliman spoke of a coalition being formed to educate and change attitudes regarding the use of tax revenues as it relates to higher education and other public needs.

The Chancellor then moved on to updates on the completion of the first year of the Strategic Plan, which finds the institution on target on the goals.

PRESIDENTIAL REPORTS

CSU-Pueblo: Interim President of CSU-Pueblo, Julio Leon, gave his campus report on CSU-Pueblo and the progress made on the duties outlined for him when he began his service as the Interim President. The first project was to emphasize a sense of pride in the academic accomplishments and the quality of the institution. The second major project completed is the institution of the honors program, for which Dr. Leon personally recruited 23 outstanding high school seniors. Another important milestone has been the implementation of the budget cycle initiated by President Tony Frank, which increases input of faculty and inclusion and transparency through budget summits. Finally, Dr. Leon shared that he has been a strong and active participant in community affairs by attending most events to which he has been invited. He reported on his involvement in the County Economic Development Plan, in which he was able to have CSU-Pueblo included as an economic entity in the county. Also, plans for developing a doctorate in nursing practitioner should be underway and going forward in the next year. Dr. Leon commended Dr. McGettigan who scheduled and pulled together the budget summit meetings and expressed appreciation to Interim Vice-President Mike Farley and his staff for assisting with the budget summits. He also thanked Pueblo's Colorado state legislators for their assistance with passage of the legislation to go forward with the nursing practitioner doctorate program. He concluded his report by thanking all who attended the new library dedication.

Dr. Leon requested the Board's approval for the Pueblo School of Arts and Sciences charter high school to become independent from CSU-Pueblo. Such a motion was made as such by Governor Don Elliman, seconded by Governor Dorothy Horrell and unanimously approved.

CSU-Fort Collins: President Tony Frank gave his report from the CSU-Fort Collins campus. He explained that his perspective would be slightly different from the typical focus of budget cuts that have dominated the past 2.5 years, and instead highlight the progress that has been made on the engagement side during this time of economic downturn, and the campus culture or climate. He pointed out that many of the university's programs are ranked in the top 50 of the U.S. News and World Report's annual college ranking. Colorado State University is ranked fifth in the nation in terms of their environmental research and is climbing in the rankings of those institutions for per faculty research funding. He highlighted a table regarding invention disclosures of infectious disease, cancer research and clean and renewable energy, which is highly competitive on a national level. Dr. Jeffrey McCubbin has been hired as the new Dean of the College of Applied Human Sciences, replacing former Dean April Mason. CSU-Fort Collins has had great success in the President's Leadership Scholars Program in attracting Boettcher scholars to the campus.

In terms of engagement, Colorado State University was involved in developing the Peace Corps original concept paper and is heavily involved with the Colorado State Forest Service, with that Service reporting directly to Colorado State University. Kathay Rennels, CSU Director of Economic Development, has been on loan with the Colorado Office of Economic Development and International Trade. President Frank mentioned the high level of volunteer participation from the University through CSUnity.

CSU-Fort Collins has re-established the President's Multicultural Student Advisory Council which helps with making the university a more inclusive place and assists with recruiting. President Frank also mentioned the positive direction of the Campus Climate Survey.

Relative to finances, President Frank noted that the budget is posted on the President's website, and that it is based on flat enrollment figures. He called upon Brett Anderson, Vice President for Advancement, to discuss the current fundraising campaign which began in July of 2005. Since its inception, 11,000 scholarships have been provided through private giving in the amount of \$50 million, 399 brand-new scholarships, with over 500 participants in the Planned Giving Society and 46 members donating at the million-dollar or more level, 37 new facilities at CSU were either fully or partially funded by private funds, 80,000 donors to the campaign, 50 percent of which were new donors. Overall, the \$500 million campaign is at \$411 million with Foundation invested assets of \$300 million, and the Annual campaign sitting at \$71 million.

National statistics have CSU in the top three ranked for their campaign activity with the possibility that this could be the biggest fundraising year in institution history, leading to more private than State funding of the institution.

Legacy Leaders is assisting in boosting estate planning. The downside to the fundraising story is the low (mid-7 percent) alumni giving, which is an area that needs work.

President Frank then asked Amy Parsons, Vice President for University Operations, to share some of the progress in developing strategic partnerships to generate other sources of revenue for the University. She described a new partnership with Office Max under which not only does the University get the best pricing for their most-used products, but Office Max also has agreed to provide paid internships to students, preferred pricing to friends and alumni, and a rebate system which puts money back into the Alumni Association, among other things. The next company potential strategic partnership is with a beverage company, with Coke and Pepsi competing for the University's business. There being no further questions for President Frank, he concluded his report.

CSU-Global: Chairman McConathy called upon President Becky Takeda-Tinker to present her report on CSU-Global Campus. President Takeda-Tinker reported on progress in the Strategic Plan, noting that retention and enrollment figures were good or exceeded goals and Global will close this fiscal year with about \$5 million in net income. 24.5% of the student population of Global is from underserved populations and she highlighted the strategic initiative with the community colleges to encourage their graduates to come to Global for their four-year degree

after completion of the community college program. President Takeda-Tinker commented that collaboration with sister campuses is much different and improved from over a year ago. She reported on the first commencement ceremony for Global on April 16, 2011. President Takeda-Tinker thanked all Board of Governors members who attended and thanked the Board of Governors for their support during the Higher Learning Commission (HLC) accreditation process, the last step of which was appearing before the HLC Board in January. Becky also announced the new official colors and mascot of Global - burgundy and gold and the Golden Eagle.

ACTION ITEMS

Mike Nosler, the System General Counsel, then asked for motions and voting on the action items from the committees, the first being the non-discrimination policy which was moved by Governor Horrell, seconded by Governor Haselden and unanimously approved. Next was the approval of the student code of conduct from the Academic Affairs Committee which was moved, seconded and unanimously approved. Next was the posthumous conferment of a degree in December of 2011 which was moved by Governor Horrell, seconded and unanimously approved. The next matter was approval of the new Masters of Agricultural Extension program, moved by Governor Horrell, seconded by Governor Haselden and unanimously approved. Then requested was approval of the Masters of Science and Conservation Leadership in the College of Natural Resources which was moved by Governor Haselden, seconded by Governor Horrell and unanimously approved. The next new degree program proposed was the Ph.D. in Social Work, moved by Governor Horrell, seconded by Governor Elliman and unanimously approved.

The retention of the current of permanent and meter parking fees was the next item recommended for Board approval, moved by Governor Zimlich, seconded by Governor Elliman and unanimously approved. The Real Estate Committee's acquisition and renovation of the Washington Elementary School was moved by Governor Elliman, seconded by Governor Horrell and unanimously approved. The next item from the Finance Committee was the recommendation that the FY2012-2013 capital construction prioritization list for CSU-Fort Collins and CSU-Pueblo be approved. It was moved by Governor Zimlich and seconded by Governor Horrell. After a brief discussion, it was unanimously approved. The matter of the Pueblo Charter School having already been voted upon, the final item was presented by President Frank, which was a request to sign letters of thanks to Dr. Apt, who is retiring after over 40 years of University service. This resolution was moved by Governor Horrell, seconded by Governor Haselden and unanimously approved.

COMMITTEE REPORTS

Evaluation Committee: Governor Mary Lou Makepeace gave a presentation on the Evaluation Committee in which she reported that the new appointees were met with individually as a first step in this year's evaluation process.

Academic Affairs Committee: Governor Dorothy Horrell, having no further action items for the Board of Governors, stated the next meeting of the Academic Affairs Committee is scheduled for June 9th.

Finance Committee: Governor Joe Zimlich had nothing further to report.

Real Estate/Facilities Committee: Governor Haselden had no additional items.

There being no further business, the Chair adjourned the meeting at 1:42 p.m.