

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM  
ELECTRONIC BOARD BOOK TRAINING  
Colorado State University  
May 8, 2014**

**CALL TO ORDER**

Chair Dorothy Horrell called the meeting to order at 8:13 a.m.

**ROLL**

**Governors present:** Dorothy Horrell, Chair; William Mosher, Vice Chair; Dennis Flores, Treasurer; Scott Johnson, Secretary; Mark Gustafson; Demetri “Rico” Munn; Jane Robbe Rhodes; Nancy Tuor; Joseph Zimlich; Alexandra Bernasek, Faculty Representative, CSU; Nigel Daniels, Student Representative, CSU; Brad Schiffelbein, Student Representative, CSU-Global Campus; Michael Weiner, Student Representative, CSU-Pueblo; Frank Zizza, Faculty Representative, CSU-Pueblo.

**Administrators present:** Michael Martin, CSUS Chancellor; Tony Frank, President, CSU; Lesley Di Mare, President, CSU-Pueblo; Becky Takeda-Tinker, President, CSU-Global Campus; Allison Horn, CSUS Director of Internal Auditing; Rick Miranda, CSUS Chief Academic Officer and Provost and Executive Vice President, CSU; Michael Nosler, CSUS General Counsel; Rich Schweigert, CSUS Chief Financial Officer.

**System Staff present:** Adam Fedrid, IT Manager; Melanie Geary, Executive Assistant to the Chancellor; Allen Sneesby, IT Technician; Sharon Teufel, Executive Assistant to the Board of Governors.

**Guests:** Johnna Doyle, Deputy General Counsel, CSU-Pueblo; Jason Johnson, Deputy General Counsel, CSU; Brick Thompson, Blue Margin; Brannon Peterkin, Blue Margin; Timothy Zercher, ASG President-Elect, CSU-Pueblo.

Chair Horrell convened the meeting and explained there would be a parallel rollout of the electronic board books with the paper books. After the training, the intent is to go “green” for the June meeting. Chair Horrell explained she, Chancellor Martin and General Counsel Nosler tested the new electronic iPad solution that is the result of several months of exploring different options. She asked General Counsel Nosler to comment on the electronic board book solution.

General Counsel Nosler explained that he, Adam Fedrid and Sharon Teufel undertook the electronic board book project. The solution should save resources and provide flexibility for updates and modifications to the meeting materials as needed. The system design should incorporate a public portal because public governmental boards have certain obligations to make official board documents available to the public. New board policies were developed to address issuance of the iPads, appropriate usage of the iPads, and security provisions. Several existing electronic board book solutions designed for private industry and public companies were explored. These solutions contained numerous options that would not be used by this Board but were contained in the cost. Costs ranged from \$19,000 to \$21,000 annually.

Blue Margin was asked to design a very basic, unique system for the Board utilizing SharePoint which is also used by the CSU College of Business. The solution provides for a public portal and allows for annotations by the Board members in preparation for the meetings. Annual savings with the solution are estimated to be \$15,000. In addition to the books, other materials such as bylaws and policies will be loaded to the system in the future. General Counsel Nosler cautioned that the confidential litigation

report will be loaded and is for Board members only. Once meetings are over, there will be a systematic process for deletions and the official book will be published for public access. He commented that the solution is a good system and acknowledged the work of the team.

Adam Fedrid, CSU IT Manager, introduced Brick Thompson of Blue Margin. Brick indicated he and Brannon Peterkin will be assisting with the training and are available along with Adam for ongoing support. He explained the solution is a Microsoft Cloud-based system with the synchronization occurring in the background and works either online or offline. The solution has been kept simple and features can be added as needed. Feedback for improvements would be requested.

Trainers were assigned to groups. General Counsel Nosler stated for the record that the meeting would be going off public record and not recorded for the purposes of electronic board book training. At 9:13 a.m. the meeting went back on public record to discuss the electronic board book solution. Feedback was positive and there will be further discussion on the amount of time individual board books are retained. The meeting was recessed at 9:20 a.m.

Chair Horrell reconvened the meeting at 9:30 a.m. and explained committee assignments would be made in June. For the purposes of the May meetings, Jane Robbe Rhodes was temporarily assigned to the Academic and Student Affairs Committee and Nancy Tuor was assigned to the Real Estate/Facilities Committee. Chair Horrell then asked Governor Flores to convene the Audit and Finance Committee meeting.

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM  
BOARD OF GOVERNORS MEETING  
Colorado State University  
May 8, 2014**

**CALL TO ORDER**

Chair Horrell called to order the Board of Governors meeting at 3:03 p.m.

**ROLL**

**Governors present:** Dorothy Horrell, Chair; William Mosher, Vice Chair; Dennis Flores, Treasurer; Scott Johnson, Secretary; Mark Gustafson; Jane Robbe Rhodes; Nancy Tuor; Joseph Zimlich; Alexandra Bernasek, Faculty Representative, CSU; Nigel Daniels, Student Representative, CSU; Brad Schiffelbein, Student Representative, CSU-Global Campus; Michael Weiner, Student Representative, CSU-Pueblo; Frank Zizza, Faculty Representative, CSU-Pueblo.

**Administrators present:** Michael Martin, CSUS Chancellor; Tony Frank, President, CSU; Lesley Di Mare, President, CSU-Pueblo; Becky Takeda-Tinker, President, CSU-Global Campus; Allison Horn, CSUS Director of Internal Auditing; Rick Miranda, CSUS Chief Academic Officer and Provost and Executive Vice President, CSU; Michael Nosler, CSUS General Counsel; Rich Schweigert, CSUS Chief Financial Officer.

**System Staff present:** Adam Fedrid, IT Manager; Melanie Geary, Executive Assistant to the Chancellor; Allen Sneesby, IT Technician; Sharon Teufel, Executive Assistant to the Board of Governors.

**Guests:** Jon Bellum, Provost, CSU-Global Campus; Derrick Dobbin, Controller, CSU-Global Campus; Johnna Doyle, CSUS Deputy General Counsel, CSU-Pueblo; Mark Gill, Chief of Staff, CSU; Kyle Henley, Public Relations Director, CSU; Kathleen Henry, President/CEO, CSURF; Blanche Hughes, Vice President of Student Affairs, CSU; Nancy Hurt, Colorado State University Research Foundation; Jason Johnson, CSUS Deputy General Counsel, CSU; Rick Kreminski, Acting Director of Institutional Research, CSU-Pueblo; Ellie Mulder, *Collegian*, CSU; Janice Nerger, Dean, College of Natural Sciences, CSU; Paul Orscheln, Vice President of Academic and Student Affairs, CSU-Pueblo; Amy Parsons, Vice President of Operations, CSU; Kate Simmons, Editor, *Collegian*, CSU; Karl Spiecker, Vice President of Finance and Administration, CSU-Pueblo; Carl Wright, Provost and Vice President, Academic Affairs, CSU- Pueblo; Timothy Zercher, ASG President-elect, CSU Pueblo.

Following the Academic and Student Affairs Committee meeting, Chair Horrell indicated the Board would move forward with regular Board meeting agenda by convening the executive session that was slated for the next day. She asked General Counsel Nosler to read the meeting into executive session.

**Motion/Action:** The motion to convene in executive session was made, seconded and passed.

General Counsel Nosler read the meeting into executive session at 3:04 p.m. for the purpose of receiving the Litigation Report from General Counsel relating to pending or imminent litigation, specific claims or grievances; or to receive legal advice on specific legal questions, all confidential pursuant to C.R.S. § 24-6-402 (3) (a) (II) (2013), as set forth in the meeting notice. A short recess was taken while the room was cleared and the meeting convened in executive session at 3:13 p.m. At 4:03 p.m., the meeting convened in open public session.

Chair Horrell asked President Frank to provide a preview of the evening's events. President Frank provided an overview of the origin of the Engines and Energy Conversion Laboratory that the Board would be touring and the research that has occurred under the leadership of Dr. Bryan Willson. The Board would also have the opportunity to engage during dinner with former Colorado Governor Bill Ritter who started the CSU Center for New Energy Economy. After a reminder of the breakfast meeting with Governor Daniels and the ASCSU leadership to be held the following morning, the meeting adjourned for the day at 4:08 p.m.

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM  
AUDIT AND FINANCE COMMITTEE MEETING  
Colorado State University  
May 8, 2014**

**CALL TO ORDER**

Committee Chair Dennis Flores called the meeting to order at 9:30 a.m.

**ROLL**

**Committee members present:** Dennis Flores, Chair; Joseph Zimlich, Vice Chair; Alexandra Bernasek, Faculty Representative, CSU; Nigel Daniels, Student Representative, CSU; Brad Schiffelbein, Student Representative, CSU-Global Campus; Allison Horn, CSUS Director of Internal Auditing (assigned staff); Rich Schweigert, CSUS Chief Financial Officer (assigned staff).

**Governors present:**; Mark Gustafson; Dorothy Horrell; Scott Johnson; William Mosher; Demetri "Rico" Munn; Jane Robbe Rhodes; Nancy Tuor; Michael Weiner, Student Representative, CSU-Pueblo; Frank Zizza, Faculty Representative, CSU-Pueblo.

**Administrators present:** Michael Martin, CSUS Chancellor; Tony Frank, President, CSU; Lesley Di Mare, President, CSU-Pueblo; Becky Takeda-Tinker, President, CSU-Global Campus; Rick Miranda, CSUS Chief Academic Officer and Provost and Executive Vice President, CSU; Michael Nosler, CSUS General Counsel;

**System Staff present:** Adam Fedrid, IT Manager; Melanie Geary, Executive Assistant to the Chancellor; Allen Sneesby, IT Technician; Sharon Teufel, Executive Assistant to the Board of Governors.

**Guests:** Jon Bellum, Provost, CSU-Global Campus; Derrick Dobbin, Controller, CSU-Global Campus; Johnna Doyle, CSUS Deputy General Counsel, CSU-Pueblo; Mark Gill, Chief of Staff, CSU; Kyle Henley, Public Relations Director, CSU; Kathleen Henry, President/CEO, CSURF; Blanche Hughes, Vice President of Student Affairs, CSU; Nancy Hurt, CSURF; Jason Johnson, CSUS Deputy General Counsel, CSU; Rick Kreminski, Acting Director of Institutional Research, CSU-Pueblo; Ellie Mulder, *Collegian*, CSU; Janice Nerger, Dean, College of Natural Sciences, CSU; Paul Orscheln, Vice President of Academic and Student Affairs, CSU-Pueblo; Amy Parsons, Vice President of Operations, CSU; Kate Simmons, Editor, *Collegian*, CSU; Karl Spiecker, Vice President of Finance and Administration, CSU-Pueblo; Carl Wright, Provost and Vice President, Academic Affairs, CSU- Pueblo; Timothy Zercher, ASG President-elect, CSU Pueblo.

Audit/Finance Committee

Committee Chair Flores asked for a motion to convene the committee meeting. **Motion/Action:** The motion was made, seconded and carried. He reported the financial report for CSU-Pueblo would be made at the June meeting and outlined the five action items to be presented.

**AUDIT REPORT**

Committee Chair Flores asked Allison Horn, Director of Internal Auditing (IA), for her report.

*Status of FY 13-14 Audit Plan:* Ms. Horn reviewed the six reports issued since the last meeting. A total of 30 recommendations in a variety of categories were made for the reports and management agreed with all

recommendations. A summary of the recommendations will be presented in the IA annual report that will be submitted in July. Ms. Horn listed the six audits that are currently in progress.

*Past Due Recommendations:* All seven past due recommendations are related to the Continuing Education Audit at CSU-Pueblo with the target dates missed due to different reasons. Ms. Horn indicated there was not concern that the recommendations would not be implemented and the items would continue to be reflected on the report until implementation.

*Fiscal Year 2014-15 Audit Plan:* Ms. Horn reported there were six audits at CSU and one at CSU-Pueblo currently in progress that would be carried forward to the next fiscal year. The auditor at CSU-Pueblo has been engaged in ad hoc work to assist with ensuring resources are being effectively utilized and internal control are in place as changes are made at the campus. There is an obligation to the Board for IA to maintain independent and objective status including in areas that IA has independently assessed as high risk. IA is also available for special projects that will be brought to the committee. No audit work for CSU-Global Campus was completed for the current fiscal year. The Financial Aid/Accounts Receivable audit for CSU-Global Campus is being carried forward to FY 2014-15.

Ms. Horn reviewed the new projects proposed for the FY 2014-15 audit plan. The risk assessment has been expanded to include activities related to the achievement of strategic objectives, particularly in the areas of recruitment, retention and graduation, with admissions identified for the upcoming fiscal year audit plan.

IA will be conducting continuous auditing through data analytics and the monitoring of the data warehouse to identify items or transactions that warrant further review or testing. Time has also been reserved for special projects at all locations that will be brought to the Audit and Finance Committee. Suggestions for items in the audit plan come from a variety of sources including management, the Board, the hotline, and as an outgrowth of a current project. A request was made to provide the executive summary for the audit reports in the committee meeting materials.

**Motion/Action:** Governor Zimlich moved to forward the Fiscal Year 2014-14 Plan for Board approval. Governor Daniels seconded and the motion was carried.

## **FINANCE REPORT**

*FY 2014 E&G Budget:* Committee Chair Flores indicated the first finance action item for the committee's consideration would be the adoption of the FY 2014 E&G incremental budget for CSU including tuition rates, fees, program fees and schedules, parking rates and all other schedules as required by policy or statute; the tuition rates and total budget for CSU-Global Campus; and the CSU System Office budget. He asked Rich Schweigert, CSUS Chief Financial Officer, for his report.

Mr. Schweigert explained that SB14-001 provides \$100 million in new funds for higher education in FY 2015 through separate legislation and is the most significant increase for any state agency. The funds are split with \$60 million for operations and \$40 million for need-based financial aid. The CSU System will receive \$12.1 million of the total amount. Mr. Schweigert explained mandatory funding requirements in HB14-1319 with a new funding model to be developed by CCHE.

Other legislation impacting the FY 2014-15 E&G budget include HB14-1342 with \$15 million designated in state capital construction funding for the chemistry building at CSU, and HB14-13841 that creates the Colorado opportunity scholarship initiative within the Department of Higher Education. A Joint Technology Committee has been created to make recommendations with a large portion of FY 2016 capital construction funds directed towards IT projects.

Mr. Schweigert reviewed the statutory requirements and historical perspectives on why the Board would be taking action on the different elements contained within and related to the E&G budget. In response to questions, Mr. Schweigert explained the increase in state funding is broken down with 11% for operations and 40% for financial aid. The CSU System receives approximately 20% of the state appropriation and the exact internal allocation formula has not yet been confirmed since the CSU-Pueblo budget has not been completed. He confirmed that the increase in funding is ongoing revenue.

Governor Zimlich noted the internal budget process is a year-long process that generally begins in August with updates throughout the year and culminates with the adoption of the budget. Chancellor Martin added that the additional \$100 million in state funding stipulates a 6% cap on tuition increases for the next two years. The determination was made that the 6% cap was relative to tuition and did not include fees. Mr. Schweigert noted a table on the proposed CSU tuition increases was provided in the meeting materials with a 5% increase for resident, undergraduate students and 3% increase for resident, graduate students. The appendix to the committee report provided more detailed information on the budgets.

The committee discussed the national trend of transferring a significant portion of the cost for higher education from public funding to families; the reduction in state support by 32% during the recession; the financial accountability plan that allowed for flexibility in setting tuition at CSU; comparisons with peer institutions with CSU slightly below the peer average; the Colorado conundrum of efficiently producing graduates for significantly less while ranking 49<sup>th</sup> in state funding; and the impact of retention with Colorado ranking 29<sup>th</sup> in the nation or 10-11% below the national average.

Other discussion topics included the impact of inflation with tuition at CSU remaining relatively flat over a 20-year period adjusted for inflation; the true cost of attendance, including room and board that is calculated through market comparisons, and mandatory fees; and the policy of 12 credit hours instead of 15 for full-time enrollment with potential savings for students through increased credits per term. Chancellor Martin described through examples the emerging national trend of hybrid or blended programs with traditional and online teaching.

Mr. Schweigert explained how the funding for capital construction is determined through a different process with oversight by different committees and is one-time funding. President Di Mare commented on the general public not understanding the different funding sources and the perception of eliminating positions while completing a new academic building. The new academic facility will be more in-line with technology and there are maintenance costs that will need to be included in the CSU-Pueblo budget. President Frank remarked on how investments in new dormitories at CSU have had a positive impact on non-resident enrollment.

Mr. Schweigert reported the proposed maximum tuition rates for CSU-Global Campus for FY 2014-15 reflect no increase. President Takeda-Tinker pointed out the actual rates will remain at \$350 per undergraduate credit hour and \$500 per graduate credit hour. When asked about accommodating for inflation, she explained how CSU-Global Campus operates efficiently and does not have the building and other infrastructure costs, other than business space, of the two physical campuses.

Mr. Schweigert commented on downsizing that has occurred over time at the CSU System office and potential upcoming changes during the next year including the process for legislative review and lobbying efforts. Based on questions relevant to policy issues, further discussion on the CSU System budget was tabled until the June meeting. Committee Chair Flores confirmed that the resolution on the FY 2014-15 E&G budgets would be amended to exclude approval of the CSU System budget.

*CSU Parking Fees:* Mr. Schweigert asked Amy Parsons, CSU Vice President of Operations, to explain the parking fee action item. Ms. Parsons reported a large comprehensive parking and transportation plan was being developed as a component of the overall Master Plan and would be presented at this time next year. Input has been received from the different campus constituency groups, and the comprehensive 10-year plan will contain numerous components including alternative transportation, a multi-tiered rate system, use of technology, and leveraging public transportation.

Comparisons have been made with peer institutions and the first step as the plan is refined is to seek approval to implement parking increases in FY 2014-15. President Frank added that the decision was made not to pursuing privatizing or monetizing parking assets as had been previously discussed. In response to a question on different peer groups, he explained the academic peer group is based on a different series of common factors from the parking peer group which is based upon the size of the physical campus and community.

Committee Chair Flores clarified that the action was for an incremental increase this year and the Parking and Transportation Plan as part of the overall Master Plan would not be completed until next May. Ms. Parsons explained the incremental increase would provide revenue to make improvements. The increase approved last year was for parking citations and not permit increases.

*FY 2015-16 CSU Capital Construction List:* Mr. Schweigert explained the capital construction list reflects the projects the campus would like to fund if state funding should become available. Governor Horrell inquired as to whether the program plans have been approved and are still active. President Frank noted a report was presented at the December meeting. Ms. Parsons indicated she would confirm that the program plans are up-to-date.

*Loan to CSU-Pueblo:* Mr. Schweigert explained the fourth finance action item for consideration was a \$500,000 loan to CSU-Pueblo to fund the faculty buyouts that would be completed in May. After discussion, the decision was made to amend the resolution to reflect the funds would be an advance instead of a loan and the characterization of the funding would be re-addressed as part of the discussion of the CSU-Pueblo budget at the June meeting.

Committee Chair Flores asked for a motion to move forward the four finance action items with the two modifications. **Motion/Action:** Governor Zimlich made the motion; Governor Daniels seconded; and the motion was carried.

With no further business to come before the committee, the meeting was adjourned at 11:45 a.m.



**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM  
REAL ESTATE/FACILITIES COMMITTEE MEETING  
Colorado State University  
May 8, 2014**

**CALL TO ORDER**

Committee Chair Scott Johnson called the meeting to order at 11:45 a.m.

**ROLL**

**Committee members present:** Scott Johnson, Chair; William Mosher, Vice Chair; Nancy Tuor; Michael Weiner, Student Representative, CSU-Pueblo; Frank Zizza, Faculty Representative, CSU-Pueblo.

**Governors present:** Dennis Flores; Mark Gustafson; Dorothy Horrell; Demitri "Rico" Munn; Jane Robbe Rhodes; Joseph Zimlich; Alexandra Bernasek, Faculty Representative, CSU; Nigel Daniels, Student Representative, CSU; Brad Schiffelbein, Student Representative, CSU-Global Campus; Kathleen Henry, President/CEO, CSURF (assigned staff).

**Administrators present:** Michael Martin, CSUS Chancellor; Tony Frank, President, CSU; Lesley Di Mare, President, CSU-Pueblo; Becky Takeda-Tinker, President, CSU-Global Campus; Allison Horn, CSUS Director of Internal Auditing; Rick Miranda, CSUS Chief Academic Officer and Provost and Executive Vice President, CSU; Michael Nosler, CSUS General Counsel; Rich Schweigert, CSUS Chief Financial Officer.

**System Staff present:** Adam Fedrid, IT Manager; Melanie Geary, Executive Assistant to the Chancellor; Allen Sneesby, IT Technician; Sharon Teufel, Executive Assistant to the Board of Governors.

**Guests:** Jon Bellum, Provost, CSU-Global Campus; Derrick Dobbin, Controller, CSU-Global Campus; Johnna Doyle, CSUS Deputy General Counsel, CSU-Pueblo; Mark Gill, Chief of Staff, CSU; Kyle Henley, Public Relations Director, CSU; Blanche Hughes, Vice President of Student Affairs, CSU; Nancy Hurt, Colorado State University Research Foundation; Jason Johnson, CSUS Deputy General Counsel, CSU; Rick Kreminski, Acting Director of Institutional Research, CSU-Pueblo; Ellie Mulder, *Collegian*, CSU; Janice Nerger, Dean, College of Natural Sciences, CSU; Paul Orscheln, Vice President of Academic and Student Affairs, CSU-Pueblo; Amy Parsons, Vice President of Operations, CSU; Kate Simmons, Editor, *Collegian*, CSU; Karl Spiecker, Vice President of Finance and Administration, CSU-Pueblo; Carl Wright, Provost and Vice President, Academic Affairs, CSU-Pueblo; Timothy Zercher, ASG President-elect, CSU Pueblo.

Committee Chair Johnson convened the meeting and asked for a motion to move into executive session.

**Motion/Action:** Motion was made, seconded and passed. CSUS General Counsel Nosler read the meeting into executive session as set forth in the meeting notice for the purpose of discussions relating to the purchase of property for public purpose or sale of property at competitive bidding if premature disclosure of such transaction would give a competitive advantage to the other party, confidential pursuant to C.R.S. § 24-6-402 (3) (a) (I) (2013).

The meeting recessed for lunch at 12:30 p.m.; reconvened in executive session at 1:33 p.m.; and then convened in open session at 1:38 p.m.

**Todos Santos:** Ms. Amy Parsons, CSU Vice President of Operations, was asked to present the Todos Santos status report. Ms. Parsons provided background information on the project and reviewed programs that are already in process with additional programming to be developed. Groundbreaking for the CSU Todos Santos Center is scheduled for this month and the center should be open next year. President Frank and Ms. Parsons will be part of the Biennial of the Americas conference in Mexico City as part of the Governor Hickenlooper's trade delegation at which the Todos Santos campus will be showcased as a premier project. A video on the veterinary program that is already operational was shared.

**Program Plans:** Ms. Parsons reviewed the program plans for the chemistry and biology buildings that have been refreshed and will provide state-of-the art teaching and laboratory space. \$15 million of the anticipated \$55 million construction cost of the chemistry building has been designated in state capital construction funds. The students have supported an increase in the Student Facility Fee in order to fund a majority of the new biology building. The Board was asked to support the concept of a combining the two buildings for a BioChem building that would leverage the resources with simultaneous construction. A BioChem building program plan has not yet been developed. Ms. Parsons introduced Dr. Janice Nerger, the Dean of the College of Natural Sciences, and Mike Rush, the CSU campus architect.

Dr. Nerger explained the BioChem concept would provide opportunities for multi-disciplinary programs, such as in synthetic biology, materials sciences, biofuels research and drug discovery. With a 33% increase in the past five years, biology is the largest major on campus and life sciences continue to rapidly increase. There is concern that students will not be able to complete their degree plans in four years if classes and laboratory facilities are not available. New faculty hired would also have a substantial portion of time directed towards research.

At the request of Governor Horrell, Dr. Nerger described the "Little Shop of Physics" outreach program, primarily for K-8 students. With over 13,000 students participating in an hour-long physics lesson that the Colorado Rockies and Channel 9 recently hosted before a Rockies game, the Guinness record for the largest physics lesson was broken. Two hundred undergraduate students volunteered to assist and it was a great event to promote CSU. Dr. Nerger thanked Governor Horrell and Chancellor Martin for their participation.

**Water Rights:** President Frank reviewed the action item to transfer two units of the Colorado Big Thompson (CBT) to the Longs Peak Water District for the benefit of the Colorado State Forest Service Boulder County Office. Nancy Hurt, CSURF, added that the water varies year-to-year based on the allocation from the Water District. The minimum amount available every year is 58 acre feet that is leased to third parties with most exchanged to get water to the ARDEC facilities north of campus.

**Lease-Purchase of Engines and Energy Conversion Laboratory (EECL) Expansion Facility:** President Frank explained there have been several funding options for the EECL. The action item is a refinancing option CSURF has proposed that would save the university \$100,000 annually.

**Roof Top Leases:** President Frank reported the action item is to approve long-term roof top leases for solar power generation facilities at Braiden Hall and the Powerhouse Expansion.

Committee Chair Johnson asked for a motion to recommend the six action items for approval at the Board meeting. **Motion/Action:** Governor Tuor made the motion, Governor Mosher seconded, and the motion was passed unanimously.

With no further business to come before the committee, the meeting was adjourned at 2:07 p.m.

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM  
ACADEMIC AND STUDENT AFFAIRS COMMITTEE MEETING  
Colorado State University  
May 8, 2014**

**CALL TO ORDER**

In the absence of Committee Chair Munn, Vice Committee Chair Mark Gustafson called the meeting to order at 2:08 p.m.

**ROLL**

**Committee members present:** Mark Gustafson, Vice Chair; Jane Robbe Rhodes; Alexandra Bernasek, Faculty Representative, CSU; Nigel Daniels, Student Representative, CSU; Brad Schiffelbein, Student Representative, CSU-Global Campus; Michael Weiner, Student Representative, CSU-Pueblo; Frank Zizza, Faculty Representative, CSU-Pueblo; Rick Miranda, CSUS Chief Academic Officer and Provost and Executive Vice President, CSU (assigned staff).

**Governors present:** Dennis Flores; Dorothy Horrell; Scott Johnson; Nancy Tuor; Joseph Zimlich.

**Administrators present:** Michael Martin, CSUS Chancellor; Tony Frank, President, CSU; Lesley Di Mare, President, CSU-Pueblo; Becky Takeda-Tinker, President, CSU-Global Campus; Allison Horn, CSUS Director of Internal Auditing; Michael Nosler, CSUS General Counsel; Rich Schweigert, CSUS Chief Financial Officer.

**System Staff present:** Adam Fedrid, IT Manager; Melanie Geary, Executive Assistant to the Chancellor; Allen Sneesby, IT Technician; Sharon Teufel, Executive Assistant to the Board of Governors.

**Guests:** Jon Bellum, Provost, CSU-Global Campus; Derrick Dobbin, Controller, CSU-Global Campus; Johnna Doyle, CSUS Deputy General Counsel, CSU-Pueblo; Mark Gill, Chief of Staff, CSU; Kyle Henley, Public Relations Director, CSU; Kathleen Henry, President/CEO, CSURF; Blanche Hughes, Vice President of Student Affairs, CSU; Nancy Hurt, Colorado State University Research Foundation; Jason Johnson, CSUS Deputy General Counsel, CSU; Rick Kreminski, Acting Director of Institutional Research, CSU-Pueblo; Ellie Mulder, *Collegian*, CSU; Janice Nerger, Dean, College of Natural Sciences, CSU; Paul Orscheln, Vice President of Academic and Student Affairs, CSU-Pueblo; Amy Parsons, Vice President of Operations, CSU; Kate Simmons, Editor, *Collegian*, CSU; Karl Spiecker, Vice President of Finance and Administration, CSU-Pueblo; Carl Wright, Provost and Vice President, Academic Affairs, CSU- Pueblo; Timothy Zercher, ASG President-elect, CSU Pueblo.

Committee Vice Chair Gustafson asked for a motion to convene the meeting. **Motion/Action:** Governor Robbe Rhodes moved; Governor Zizza seconded; and the motion was carried. Committee Chair Gustafson reported the agenda included several action and consent agenda items.

**New Degree Programs**

Committee Vice Chair Gustafson asked Dr. Rick Miranda, CSUS Chief Academic Officer, and CSU Executive Vice President and Provost, to review the two proposed new degree programs for CSU.

*B.S. Early Childhood Education, CSU:* Dr. Miranda explained there has been for several years an Early Childhood Education concentration in the Department of Human Development and Families Studies.

Legislative action in 2012 allows Colorado public universities to now offer a stand-alone degree. The major will prepare students to work with young children ages birth to grade three and will provide for licensure.

*M.S. Degree in Greenhouse Gas Management and Accounting, CSU:* Dr. Miranda explained this would be a new Master's Plan C that is not constructed from an existing degree program and is intended to train students to work in the emerging field of measuring greenhouse gas emissions for a variety of governmental agencies and industries. The program would be one of the first in the country and there are faculty in the Department of Ecosystem Science and Sustainability who are world experts in the field. The degree would be coursework only and not research-based.

*Master of Professional Accounting (MPAcc), CSU-Global Campus:* Dr. Jon Bellum, Provost, CSU-Global Campus, explained an undergraduate program has been offered since 2010 and currently there are approximately 700+ students in the program. Students who would like to prepare for the CPA examination have been a major driver for the MPAcc degree. In 2015, accounting rules will require 160 credits of which 30 need to be graduate level.

### **Miscellaneous Items**

*Excellence in Undergraduate Teaching Award, CSU:* Dr. Miranda reported the presentation of the award will be postponed until August when the recipient has returned from sabbatical.

*Approval of Spring and Summer Degree Candidates, CSU:* Dr. Miranda noted there have been discussions with General Counsel on the possibility of approving degrees once a year which will be re-addressed at a future meeting.

*Special Academic Unit – Graduate Degree Program in Ecology, CSU:* Dr. Miranda explained a new construct of a special academic unit was created a few years ago to provide infrastructure for interdisciplinary degree programs. The Graduate Degree Program in Ecology has been offered for over 20 years with oversight by the Deans of the Colleges of Natural Sciences and Natural Resources. Application has been made this year to create the special academic unit and all elements for the special academic construct are in-place as required by the faculty manual. The degree will not be changing; the change will be in the administration of the degree program.

*Faculty Manual Changes, CSU:*

Section D.7.10: Dr. Miranda explained a change in state law now permits overtime pay to be given to certain classes of employees who were formerly exempt for overtime pay. The proposed change impacts employees who have been reclassified from state classified to administrative professional and the appropriateness will be managed on an individual case-by-case basis. The revision has been passed by the Faculty Council and reviewed by the Office of General Counsel.

Section E.6: The proposed change is a clean-up of language to incorporate the ability to use the multi-year contract construct and is not a substantive change.

Section I.7: The proposed change was brought forward by the Committee on Teaching and Learning to provide more clarity on procedures used for grade appeals.

*Excellence in Undergraduate Teaching Award, CSU-Pueblo:* Dr. Carl Wright, Provost, CSU-Pueblo, reported the recipient was unable to attend the May Board meeting and the presentation will be made in August.

*Approval of Spring Degree Candidates, CSU-Pueblo:* Dr. Wright requested the Board approve the 70 Masters and 576 Baccalaureate degrees that were conferred on May 3<sup>rd</sup>.

*Excellence in Undergraduate Teaching Award, CSU-Global Campus:* Dr. Bellum provided background information on Robert Deemer, this year's award recipient, who has over 18 years of teaching experience and whose service embodies the mission of CSU-Global Campus. The award will be presented to Mr. Deemer during the Board meeting the next day. In response to an inquiry, the Provosts were directed to examine the issue of a Board of Governors' Excellence in Graduate Teaching Award.

*Approval of Degree Candidates – Spring A Term, CSU-Global Campus:* Dr. Bellum reported the term ended on May 4 and the degree candidates will be eligible to participate in the June 7<sup>th</sup> commencement. There were 247 degree candidates of which 28% are graduate and 72% are undergraduate.

*CSU System Board Policy 313 – Approval of Academic Calendars and Suspension of Academic Terms:* Dr. Miranda explained the policy was developed by General Counsel in consultation with the three campuses at the recommendation of the Academic and Student Affairs Committee to clarify the Board's role to approve academic calendars. General Counsel Nosler indicated the policy would be approved by the Board as part of a resolution to approve several new policies.

Committee Vice Chair Gustafson asked for a motion to move forward for Board approval the three new degree programs and the CSUS Board Policy 313. **Motion/Action:** Governor Robbe Rhodes moved; Governor Schiffelbein seconded; and the motion unanimously carried.

Committee Vice Chair Gustafson asked for a motion to move forward for Board approval the special academic unit, the three CSU faculty manual changes, and the degree candidates for all three campuses. **Motion/Action:** Governor Schiffelbein made the motion; Governor Bernasek seconded, and the motion unanimously carried.

### **Campus Reports**

*Accreditation Schedule for 2014-15, CSU:* Dr. Miranda explained various programs regularly undergo specialized accreditations that are separate and distinct from the overall university accreditation process governed by the Higher Learning Commission (HLC). CSU had the HLC accreditation site visit earlier this year and was fully accredited for the next ten years. Four separate programs will be reviewed during the next year for special accreditation by either professional societies or other accrediting bodies.

*Promotion and Tenure Report, CSU:* Dr. Miranda explained the promotion and tenure process is completed annually and this year there were 89 candidates with one denial which is consistent with an institution of CSU's size. The awarding of promotion and tenure is delegated to the campus Presidents with reports to the Board. Annually there are approximately 30 to 40 replacement faculty hired and, depending upon budget lines, approximately 8 to 12 new faculty members are hired. Faculty retention metrics are tracked and compensation comparisons are made with peer institutions. A regularly scheduled report on faculty activities including metrics is made annually to the Board at the August meeting.

*2014-15 Accreditation Schedule, CSU-Pueblo:* Dr. Wright reported there would be one special reaccreditation that includes a self-study and campus visit for the Department of Music.

*Emeritus Rank Designation, CSU-Pueblo:* Dr. Wright reported five individuals have met all the requirements as defined in the faculty handbook. Biographical data on each candidate was included in the written report.

*Status of Educational Leadership Licensure Program, CSU-Global Campus:* Dr. Bellum reported the Board was informed at the October 2013 meeting that approval was being sought from the State of Colorado for the licensure program. The process started in December and approval was confirmed two weeks ago by the Colorado Department of Higher Education. Open enrollment will begin for September 2014 and the program is for licensing of educational administrators. CSU-Global Campus will be the only public institution in the state that will have a fully online educational leadership program and there is only one other private non-profit institution in the state that offers the program online. There are two program options: 1) in conjunction with a MS in Teaching and Learning, and 2) on a non-degree basis for those who already hold a Master's degree with courses strictly for licensure.

*Update on Accreditation (Regional and ACBSP), CSU-Global Campus:* Dr. Bellum reported CSU-Global Campus is in the process of data collection for the HLC accreditation site visit that will occur in 2015-16. A steering committee with a charter has been established and there are teams of onsite staff, program coordinators and faculty. Approximately every three months the full group convenes. The initial steps for the Accreditation Council for Business Schools and Programs have been completed and the self-study is anticipated to begin in July.

**Motion/Action:** The motion to adjourn was made by Governor Robbe Rhodes, seconded by Governor Zizza, and carried. The meeting adjourned at 3:02 p.m.

**BOARD OF GOVERNORS OF THE  
COLORADO STATE UNIVERSITY SYSTEM  
BOARD OF GOVERNORS MEETING  
Colorado State University  
May 9, 2014**

**CALL TO ORDER**

Chair Dorothy Horrell called the meeting to order at 9:02 a.m.

**ROLL**

**Governors present:** Dorothy Horrell, Chair; Dennis Flores, Treasurer; Scott Johnson, Secretary; Mark Gustafson; Demitri “Rico” Munn; Jane Robbe Rhodes; Nancy Tuor; Joseph Zimlich; Alexandra Bernasek, Faculty Representative, CSU; Nigel Daniels, Student Representative, CSU; Brad Schiffelbein, Student Representative, CSU-Global Campus; Michael Weiner, Student Representative, CSU-Pueblo; Frank Zizza, Faculty Representative, CSU-Pueblo.

**Administrators present:** Michael Martin, CSUS Chancellor; Tony Frank, President, CSU; Lesley Di Mare, President, CSU-Pueblo; Becky Takeda-Tinker, President, CSU-Global Campus; Rick Miranda, CSUS Chief Academic Officer and Provost and Executive Vice President, CSU; Allison Horn, CSUS Director of Internal Auditing; Michael Nosler, CSUS General Counsel; Rich Schweigert, CSUS Chief Financial Officer.

**System Staff present:** Adam Fedrid, IT Manager; Melanie Geary, Executive Assistant to the Chancellor; Allen Sneesby, IT Technician; Sharon Teufel, Executive Assistant to the Board of Governors.

**Guests:** David R. Anderson; Jon Bellum, Provost, CSU-Global Campus; Doug Brobst; Susan Calhoun-Stuber, Co-President, Faculty Senate, CSU-Pueblo; Helen Caprioglio, faculty member, CSU-Pueblo; Mary Carlson; Emily Chavez; William Clem; Robert Deemer, faculty member, CSU-Global Campus; Johnna Doyle, CSUS Deputy General Counsel, CSU-Pueblo; Donna Fairbank; Mark Gill, Chief of Staff, CSU; Kathleen Henry, President/CEO, CSURF; Blanche Hughes, Vice President of Student Affairs, CSU; Jason Johnson, CSUS Deputy General Counsel, CSU; Lynn Johnson, CFO, CSU; Kim (no last name given); Rick Kreminski, Acting Director of Institutional Research, CSU-Pueblo; Leticia Maldonado; Marge Massey, Co-President, Faculty Senate, CSU-Pueblo; Amy Parsons, Vice President of Operations, CSU; Ashley Reid, student-athlete, CSU Athletic Dept.; Richard Livingston, SOSH; Kelly Lyell, reporter, *Fort Collins Coloradoan*; Jeremy Podany, Director, CSU Career Center; Mike Pruzynk; Tyler Shannon; Ki Shih; Karl Spiecker, Vice President of Finance and Administration, CSU-Pueblo; Bob Vangermeersch, SOSH; Carl Wright, Provost and Vice President, Academic Affairs, CSU- Pueblo; Jean Yule; Timothy Zercher, ASG President-elect, CSU Pueblo; Robert L. Zimdahl.

Chair Horrell convened the meeting and introduced Governor Jane Robbe Rhodes and Governor Nancy Tuor who have been confirmed. General Counsel Nosler administered the oath of office that was affirmed by Governors Robbe Rhodes and Tuor. At the request of Chair Horrell, Governor Daniels introduced Samantha Guinn, the ASCSU President-Elect, and Governor Weiner introduced Timothy Zercher, the ASG President-Elect.

Chair Horrell recapped the previous day’s activities including lunch with a Supplemental Nutrition Assistance Program (SNAP) presentation, a tour of the Engines and Energy Conversion Laboratory, and a dinner presentation by former Governor Bill Ritter on the CSU Center for the New Energy Economy. She

reviewed the Board meeting agenda and reported the Board had a breakfast meeting with Governor Daniels and the ASCSU officers to discuss challenges and issues for students and higher education.

### **PUBLIC COMMENT**

Chair Horrell indicated the time allotted for public comment was expanded to 20 minutes and each speaker had two minutes to address the Board. Robert Zimdahl read a letter on faculty surveys on the proposed new CSU stadium. Tyler Shannon expressed positive support for the stadium. Leticia Maldonado requested that an in-depth community assessment of the Todos Santos project be conducted. Mike Pruzynk commented on retention and graduation rates and asked the community stadium meetings be recorded. Donna Fairbanks, William Clem, Mary Carlson, David Anderson, Kim (no last name provided), Emily Chavez and Ki Shih opposed the new stadium.

### **BOARD CHAIR'S AGENDA**

*Excellence in Undergraduate Teaching Award:* Chair Horrell explained the award was established to recognize excellence in serving the core mission of teaching and learning. The recipients for the CSU and CSU-Pueblo campuses were unable to attend and will be recognized in August. Dr. Jon Bellum, Provost for CSU-Global, introduced Robert Deemer, the CSU-Global Campus recipient and Chair Horrell presented the award. Mr. Deemer expressed his appreciation for the opportunity to teach at CSU-Global Campus and thanked the Board for the award.

*Board Membership:* Chair Horrell announced Governor Nella Bea Anderson resigned from the Board effective as of the May meeting. Mr. Deemer has been appointed as the new CSU-Global Campus Faculty Representative to the Board.

*Association for Governing Boards (AGB) Conference:* Chair Horrell reported Governors Johnson, Robbe Rhodes and Tuor joined her and Chancellor Martin for the AGB's annual conference in April. Each of the attendees shared observations from the conference that included issues such as remediation; unionization of college athletes; whether college graduates were prepared for the work force; declining enrollments; increasing costs for higher education; innovation and partnerships; the teaching and learning experience; and governance. Board members were encouraged to attend future conferences.

*Colorado Summit for Board Trustees:* Chair Horrell reported the Department of Higher Education in cooperation with the CCHE hosted an evening reception and one-day meeting for trustees of higher education in Colorado. Governors Gustafson, Robbe Rhodes, Tuor and Flores shared highlights that included dialogue on competition and finding common ground to work cooperatively with other state institutions; improved student success including a Lumina Foundation presentation on what Georgia State has accomplished with its guided pathways program; enhanced access for postsecondary education to reflect changing demographics; and developing resources.

*June Board Retreat:* Chair Horrell reported she and Chancellor Martin would be having a conference call with Dr. Tom Meredith, the facilitator for the retreat, who will also conduct individual phone conversations with Board members to prepare for the retreat. The June retreat will be focused on good governance to ensure the Board is addressing the correct overall strategic priorities through best practices. The Presidents will be asked to address issues for their campuses and how the Board can provide assistance. A brief business meeting will also be held to receive the report from the land grant task force and to approve the budgets for CSU-Pueblo and the CSU System Office. The retreat will be held at the CSU Pingree Park campus beginning with a dinner on June 18<sup>th</sup> and ending in the early afternoon of June 20<sup>th</sup>.



*Senate Bill 114:* Chair Horrell attended the signing in the Governor's office of the SB 114 that expands the mission of the CSU-Global Campus to offer full degrees. She thanked President Takeda-Tinker and her team for their visionary leadership and work.

*Upcoming Events:* Chair Horrell reported over 700 graduates crossed the stage during the May 3<sup>rd</sup> CSU-Pueblo commencement. She acknowledged Governor Weiner for delivering an inspirational message. The CSU commencements will be held May 16-17<sup>th</sup> and the CSU-Global Campus commencement will be June 7<sup>th</sup>. President Takeda-Tinker remarked there will be 495 graduates participating with 5,000 guests. Other upcoming events include the CSU Green & Gold gala on May 10<sup>th</sup> and the CSU-Pueblo President's Gala on May 16<sup>th</sup>.

The meeting recessed at 10:23 a.m. and reconvened at 10:38 a.m.

## **COMMITTEE REPORTS**

***Audit and Finance Committee:*** Committee Chair Flores reported there were five action items brought forward. The first resolution was to approve the FY 2014-15 Audit Plan. Allison Horn, CSUS Director of Internal Auditing, provided a synopsis of the plan including the projects carried forward and the proposed new projects that reflect risk assessment in various categories throughout the organization. **Motion/Action:** Governor Zizza made the motion, Governor Daniels seconded, and the motion was unanimously carried.

Committee Chair Flores reported four finance resolutions discussed at the committee meeting were brought forward with two modifications. Rich Schweigert, CSUS Chief Financial Officer, reported the first finance resolution was to adopt the FY 2014-15 incremental E&G operating budgets for CSU which includes approval of tuition, tuition differentials, fees, fee policies and manuals including technology fees and manuals, room and board rates, dining rates, and other rates and charges for CSU; and tuition rates and total budget for CSU-Global Campus. For the upcoming year, there will be no tuition increase for CSU-Global Campus with the tuition rates of \$350 per undergraduate credit hour and \$500 per graduate credit hour. For CSU, there will be a 5% increase in resident undergraduate tuition and 3% increase in non-resident undergraduate tuition. The mandatory student fees on average will be increasing from \$1,729 to \$1,939 that, combined with the resident undergraduate tuition, is an average increase of 6.3%. For graduate students, there will be a 3% tuition increase for both resident and non-resident students.

Committee Chair Flores noted the resolution does not include the CSU-Pueblo budget or the CSU System budget; both of these budgets will be brought forward in June. He asked for additional comments from the Board.

Governor Zimlich summarized that the committee discussed the importance of the additional state funding for the CSU System. The CSU tuition increase is an amount that is deemed necessary to support full mandatory cost increases, and to support necessary salary and benefits adjustments following the reductions made during the financial downturn. There was an acknowledgement of the need to maintain quality and high level faculty instruction. With the additional incremental increase in state funding, the 5% increase is an amount that balances the increased costs.

Mr. Schweigert pointed out CSU's financial accountability report that is produced annually and available to the public. When adjusted for inflation, the tuition over the past 20 years has remained relatively flat and, as state funding has decreased, there has been an increased burden on students and their families.

Mr. Schweigert reported the second finance resolution was to approve the CSU FY 2015-16 capital construction priority list for proposed state-funded projects. A similar list will be presented in June for CSU-Pueblo and the two lists will be combined.

Mr. Schweigert reported the third finance resolution was to approve anticipated parking rates for the next fiscal year. Committee Chair Flores added this is an incremental increase and a more comprehensive parking plan will be presented next year.

Mr. Schweigert reported the fourth finance resolution was to approve \$500,000 to fund the early buyouts at CSU-Pueblo. After vetting the issue, the resolution was amended to remove the loan provision and to identify the funds as an advance. The characterization of the funds would be readdressed at the June meeting as part of the CSU-Pueblo budget discussion. The \$500,000 is in addition to the \$5 million already approved for CSU-Pueblo for FY 2013-14.

Committee Chair Flores asked for a motion to adopt all four finance resolutions in one motion. Governor Johnson requested the fourth resolution be considered separately. **Motion/Action:** Governor Tuor made the motion to adopt the first three finance resolutions. The motion was seconded and passed unanimously. **Motion/Action:** Governor Zizza made the motion to approve the advance to CSU-Pueblo and Governor Daniels seconded. The motion carried with one vote of opposition.

**Academic and Student Affairs:** Committee Chair Munn thanked Governor Gustafson for chairing the committee in his absence. Five resolutions were brought forward for approval: 1) a new CSU Early Childhood Education degree program; 2) a new CSU Master of Greenhouse Gas Management and Accounting degree program; 3) a new CSU-Global Campus Master of Professional Accounting; 4) a new CSU Special Academic Unit – Graduate Degree Program in Ecology; and 5) the CSUS Board of Governors Policy 313 which sets forth the responsibility and process of the Board to approve academic calendars for the institutions of the Colorado State University System and the circumstances under which the Board may temporarily suspend or modify an academic terms.

After discussion by the Board on specific language in Policy 313, an amendment to the policy was suggested. **Motion/Action:** Governor Robbe Rhodes made the motion to approve the amendment to the proposed language. Governor Daniels seconded and the motion passed unanimously. **Motion/Action:** Governor Gustafson moved to adopt all five resolutions. Governor Tuor seconded and the motion passed unanimously.

**Real Estate/Facilities Committee:** Committee Chair Johnson reported the committee met in executive session for an hour. In the open public session the committee received a report on the CSU Todos Santo Center. Action items discussed were the Biology and Chemistry program plans and a BioChem building concept; transfer of water rights for the benefit of the Colorado State Forest Service Boulder County Office; a lease-purchase for the Engines and Energy Conversion Laboratory expansion that would result in an annual savings of \$100,000 or \$1 million over 10 years; and long-term roof top leases for solar power generation facilities. Committee Chair Johnson asked for a motion to approve all six resolutions. **Motion/Action:** Governor Munn made the motion; Governor Zimlich seconded; and the motion passed unanimously.

**New CSUS Board Policies:** Chair Horrell explained General Counsel Nosler prepared three new policies in anticipation of moving to electronic board books. General Counsel Nosler explained the policies were distributed in advance of the meeting to receive feedback. Based on a recommendation, Policy 126 on iPads usage was amended to include the loading of information and security of information on personal iPads to maintain the integrity and, where necessary, the confidentiality of records. The policy describes requirements, permissible usages and liability. Policy 127 on use of digital resources was developed by

looking at best practices and in collaboration with the CSU and CSU-Pueblo campuses with the intent to have campus policies align with the CSUS Board policies. Policy 128 defines the policy and procedures for public record retention. Chair Horrell asked for a motion to approve the three policies.

**Motion/Action:** Governor Flores moved; Governor Robbe Rhodes seconded; and the motion was unanimously carried.

**Approval of Consent Agenda:** Chair Horrell reviewed the items brought forward for approval on the consent agenda. **Motion/Action:** Governor Tuor moved to approve the consent agenda. Governor Daniels seconded and the motion carried unanimously.

## **FACULTY AND STUDENT REPORTS**

**CSU Faculty Report:** Governor Bernasek remarked her written report provided information on the work of the Faculty Council. She reported there was a meeting to discuss issues and concerns for senior women faculty. Of the 120 faculty invited, there were over 40 in attendance. President Frank and Provost Miranda also participated and were very receptive and understanding of the issues. President Frank followed up the meeting with a message that was well-received.

Governor Bernasek reported she would be leaving the next day to teach in Vietnam for four weeks as part of an economic development project. She clarified, in response to a letter to the editor that was read during the public comment session, that the Faculty Council has never taken a vote against the proposed new stadium.

**CSU-Pueblo Faculty Report:** Governor Zizza commented on the wonderful experience of participating in commencement. There were 12 graduates from the Math and Physics program of which 7 have completed the secondary certification and who will be teaching in the Pueblo schools this coming fall. One of the two physics faculty members has accepted the faculty buyout which will have an impact on the program. Governor Zizza reported Dr. Marge Massey and Dr. Susan Calhoun-Stuber have been re-elected as the Co-Presidents of the CSU-Pueblo Faculty Senate and were in attendance. Dr. Helen Caprioglio was elected as the Chair of the University Budget Board and has assisted with addressing the budgetary issues.

Governor Zizza pointed out the academic program review report from the Curriculum and Academic Programs Board that was included with his written report. Reviews were completed for all programs scheduled to be reviewed. The review process includes an external campus evaluator and culminates with approval by the Faculty Senate of a written report based on the findings of the Deans and external reviewer.

Referring to discussions on pathways to success, Governor Zizza explained how academic planning sheets in every major at CSU-Pueblo are utilized. There is continuous monitoring of the progress students are making towards their degrees.

**CSU-Global Campus Faculty Report:** Chair Horrell indicated Governor Anderson's report was included in the meeting book and primarily focused on the Freshmen Taskforce for Online Education. President Takeda-Tinker added that the taskforce has been meeting for quite some time in preparation for the access bill. There is a program for immediate career coaches for students. Students must complete a required introductory course before enrolling in upper division coursework and students cannot overlap or overload their schedules until at least 24 credit hours have been completed to ensure degree completion success. Students are also encouraged to take advantage of alternative credits, prior learning assessments and credit competency-based exams.

**CSU Student Report:** Governor Daniels provided an update on an ASCSU Washington DC trip to develop relationships and to meet with Colorado congressional contingent to discuss issues and concerns on student debt, college affordability and public safety. ASCSU accomplishments during the past year included negotiations to finalize agreements to provide access for all students, both full and part-time, for the bus system, Transfort and Max System. There has been support for an initiative to move forward with a campus shuttle.

Efforts have been made to hear student concerns on the CSU Todos Santos Center to make sure the due diligence is done with input from the local community to ensure a positive affiliation. The new ASCSU website has been launched which is the first update in ten years. Marketing is being conducted to focus on ways to connect students with student governance and to engage students on issues. Governor Daniels concluded his remarks by thanking the board for the honor and opportunity to serve.

**CSU-Pueblo Student Report:** Governor Weiner reviewed ASG accomplishments including efforts to move student organizations back under the student government's administration; establishing Dean's Advisory Councils for each of the four colleges; and conversations held with the Provost to encourage more outreach in classrooms for ASG student engagement. An initiative through IT has been started to evaluate transferring services to Google. To encourage school spirit, conversations have been held to bring the pep band back to basketball games. The Student Facility Fee Committee voted unanimously to approve a Wolfie Clock Tower and the project will move into the design phase.

The Judicial Branch has revised the ASG's constitution for first time in several years. A new Spirit Fund to increase campus pride has funded four different events. Participation in this year's ASG election doubled which demonstrates an increased presence on campus. Governor Weiner worked with Governor Daniels and other student body presidents to draft a constitution that will hopefully be ratified in the fall for a Colorado student government coalition to meet on a regular basis to better advocate for students.

**CSU-Global Campus Student Report:** As part of the effort to change the mission for CSU-Global Campus through SB 14-114, Governor Schifflbein and two other students testified before the Senate Education Committee and the House Education Committee. Governor Schifflbein reported he has completed his first course for his Master's degree; has applied to serve a second term as the student representative on the Board; and will be participating in the June 7<sup>th</sup> commencement.

## **PRESIDENT'S REPORTS**

**CSU-Global Campus:** President Takeda-Tinker recounted how tuition is kept low by focusing on student retention and graduation to provide an ROI based on workplace skills for adult learners; there are no costs for sports programs and building maintenance; and the cost and delivery model is focused on flexibility and variable costs based on student headcount that provides for scalability. She also shared that the CSU-Global culture embraces the importance of student retention and the role that technology and outsourced services play to optimize efficiency and effectiveness.

President Takeda-Tinker thanked the Board of Governors and individually acknowledged Chancellor Martin, Chair Horrell and CSUS CEO Schweigert for their support and assistance in the passage of SB 14-114 to expand access for first-time, first-year freshman. She also reviewed the provisions and limitations of SB 14-114.

President Takeda-Tinker reported that, in response to an average rating for the 2013 results of the Noel-Levitz Priorities Survey for Online Students, the Student Advising Department was reconstructed; additional technology-based systems were added; and departments of Tuition Planning and Student Support were implemented. The 2014 survey results reflect that CSU-Global Campus is now above the

national mean in 23 categories and meets the national mean in 4 categories. Student retention has also improved to 85% for 1<sup>st</sup> to 3<sup>rd</sup> term, and CSU-Global Campus is back on-track to be a leader in online higher education.

The meeting was recessed 11:59 a.m. for a luncheon to recognize Dean Ajay Menon, College of Business, and Dean Joyce Berry, Warner College of Natural Resources, who will be retiring. Drs. Menon and Berry reflected upon their combined 50+ years of service, and the trends and issues that will continue to challenge higher education. The meeting reconvened at 1:05 p.m.

### **PRESIDENTS' REPORTS** (*continued*)

***CSU-Pueblo:*** President Di Mare reported a favorable recommendation was received for the reaccreditation of the Hassan School of Business. The Department of Nursing is celebrating its 50<sup>th</sup> anniversary and has received reaccreditation through 2019. There is excitement for the online RN to BSN program of the Department of Nursing that already has 17 new students for the fall. Faculty continues to be published and Dr. Iver Arnegard's book, What Rises, was selected as the winner of the Gold Line Press fiction contest. The REV89 radio station has received the Broadcast Education Association's highest award. Matchwits, a form of jeopardy for students sponsored by Rocky Mountain PBS in Pueblo, has been expanded statewide. President Di Mare thanked Governors Flores and Robbe Rhodes for their attendance at an April 15<sup>th</sup> Scholars Reception.

Groundbreaking ceremonies were held for the new soccer and lacrosse facilities and the new general academic building. The Army ROTC program was one of eight to receive the McArthur Award for 2012-13, and the MBA program ranked Best for Vets in 2014 by *Military Times*. The President's Gala to be held on May 16<sup>th</sup> is an important fundraiser for student scholarships. President Di Mare thanked staff at CSU for their assistance with the CSU-Pueblo transition to Quali for financial services.

***Colorado State University:*** President Frank reported CSU was ranked No. 1 nationally in the Sustainability Tracking, Assessment and Report System (STARS) with the highest ranking ever awarded. *BusinessWeek* ranked the College of Business as one of the top undergraduate business programs in the country. Faculty awards included Dr. Wayne McIlwraith was the first veterinarian to receive the Urist award; Dr. Ed Hoover was selected to the National Academy of Medicine; and Dr. Diana Wall was selected to the American Academy of Arts and Sciences.

President Frank commented on the university's key role in the Colorado agribusiness study. He noted two recent major philanthropic gifts for veterans programs. The Office of Advancement reported over \$120 million has been raised to-date which breaks the previous year's record of \$113 million with no major in-kind gifts during the past two years. Over the past five years, there has been a 35% increase in donors, a 46% increase in alumni donors, and a 107% increase in annual giving.

President Frank announced that John Hayes will be the new Dean of the Warner College of Natural Resources and Mike Palmquist has been named the new Associate Provost for Continuing Education. In addition to a new campus shuttle system, the parking rate increase approved is a one-year incremental. A broader transportation and parking plan with a focus on mass and alternative transportation will be brought forward next year that does not include privatization or monetization of parking. Tom and Jean Sutherland were honored as this year's Founders Day recipient. A bar graph depicting declines in state funding per student over the past decade, which is not a unique phenomenon for Colorado, was included with the written report and represents the greatest challenge facing higher education.

President Frank reported the National Western Center (NWC) discussions continue to proceed positively. At the request of President Frank, Amy Parsons, CSU Vice President of Operations, reported a NWC

master plan is in process and CSU is one of five MOU partners on the National Western redevelopment for a 365 day/year facility. President Frank highlighted other opportunities that have emerged including redevelopment of the I-70, Platte River and Brighton Blvd. corridors; light rail projects; and reconnections with surrounding neighborhoods. CSU's biggest role will be development of an indoor agricultural facility with a goal of improving K-12 performance, college readiness and agricultural literacy.

President Frank reported, based on deposits, the fall enrollment may be the 5<sup>th</sup> consecutive year of record enrollment with the prospect of the university maintaining its position of receiving more Colorado high school graduates than any other state institution. Good progress has been made in retention.

### **CHANCELLOR'S REPORT**

Chancellor Martin reported upcoming activities include a state tour in June, and visits to a Navajo agricultural production facility in Farmington, NM, and Diné, the Navajo national college, to explore partnerships and possible student recruitment. He explained the Venture Capital Fund (VCF) that was launched last year to inspire innovation. The projects were reviewed by blind reviewers with the awards based on meritorious submissions. Ms. Parsons was asked to explain the Enterprise Partnership program that received the largest VCF award.

Ms. Parsons reported the inspiration for the program came from the successful, comprehensive strategic partnerships that have developed over the past several years. The program proposal was based on the concept of enrolling entities as students of the university and their tuition would provide them a suite of tailored services and access in specific areas including interns for future workforces. The program also has the potential to develop philanthropic relationships. An initial cohort of companies has been identified and pricing points are being developed. The program is being refined based on feedback from community partners. Jeremy Podany, the Director of the CSU Career Center, is the program director.

Mr. Podany expressed his appreciation to be part of a higher education start-up and explained the program is in the phase of moving out of the initial assessments to contracting with pilot partners. The intent is to have the program be sustainable long-term and to expand beyond a limited number of partners with a holistic approach. The target market is generally small to midsize companies. Additional niche services can be provided to larger global companies.

Ms. Parsons reported the Food Bank of Larimer County has signed on to be in the initial class. Jason Johnson, as a board member for the food bank, explained how the model fits well with nonprofit organizations. Chancellor Martin remarked the VCF is a 21<sup>st</sup> Century manifestation of the outreach mission for a land grant university.

### **SYSTEM WIDE DISCUSSION ITEMS**

**Legislative Update:** Mr. Schweigert highlighted specific bills within a written report including HB 1048 on religious freedom in higher education that failed; HB 1124 for in-state tuition for American Indian tribes with ties to Colorado which CSU already provides; HB 1154 on employment of community college faculty; HB 1193 pertaining to the Colorado Open Records Act (CORA); HB 1294 pertaining to student data privacy that became a K-12 bill; and HB 1319 pertaining to fees-for-service funding for higher education.

Other legislation cited were SB 004 granting community colleges the right to offer 4-year programs that are technical, career and workforce related; SB 011 pertaining to the Colorado Energy Research Authority; and SB 155 that reflects the growing interest in marijuana and hemp research. The message

has been clearly communicated that any research conducted by CSU would be done under the DEA schedule on research licensing and no research would be done on any Colorado-grown product. Mr. Schweigert reported there were 670 bills introduced. CSU was able to obtain the initial funding for the CSU chemistry building and the state supported additional funding for higher education. (Note: See CSU-Global Campus report related to SB 14-114 relating to the expansion of CSU-Global Campus' mission.)

***Efficiency Committee Report:*** Chancellor Martin reported that the Board had empowered a committee to look at ways to collectively reduce necessary operating costs not directly related to academic delivery. Karl Spiecker, Vice President for Finance and Administration at CSU-Pueblo, has been leading the committee's efforts.

Mr. Spiecker explained how a group has convened with representatives from the CSU System office and the three campuses to begin the process of identifying opportunities to consolidate centralized services for back office functions to be more efficient with resources. The process is in the beginning stages; will involve multiple steps; and may require a financial investment to improve efficiencies. There is also the potential to partner with other Colorado universities to leverage commonalities. A preliminary draft document on potential ideas developed through brainstorming at CSU was shared with the Board.

Chancellor Martin noted three other universities expressed an interest in sharing efficiencies through service centers. A new model could be developed for collaboration, rather than redundancy, to generate mutual savings.

## **CONCLUSION AND EVALUATION**

Chair Horrell congratulated Governor Bernasek for her re-appointment as the CSU Faculty Representative. Governors Anderson, Daniels, Schifflbein, Weiner and Zizza were recognized for their service.

Chair Horrell reiterated that the next meeting will be the retreat at Pingree Park. The Presidents will be included in the outreach calls.

The Board utilized a parallel rollout of the electronic books at this meeting and was asked for feedback. The consensus was to move forward with going "green" at the June meeting. Suggestions included presenters referencing page numbers; easily identifiable page numbering throughout the book; and to provide initially paper copies of the agenda.

Feedback on the meeting included appreciation for the initial outline of the retreat agenda with process and committee structure to be addressed. The tours and specialized presentations were also appreciated. Chair Horrell thanked President Frank and his staff for hosting the meeting and thanked CSU System staff for their work.

With no further business to come before the Board, the meeting was adjourned at 2:11 p.m.