

BOARD OF GOVERNORS
June 12-14, 2019
Gaylord of the Rockies
6700 North Gaylord Rockies Boulevard
Aurora, CO 80019

WEDNESDAY, JUNE 12, 2019

COMMENCE BOARD RETREAT– CALL TO ORDER	2:00 p.m. – 5:00 p.m.
RETREAT – Red Rock 7, Gaylord of the Rockies, 3 rd Floor	
RETREAT OVERVIEW – Tony Frank	2:00 p.m. – 2:15 p.m.
FINANCIAL CONTEXT FOR THE CSU SYSTEM University Budgets: Big Picture, Big Drivers – Henry Sobanet Board Training – HB19-1198 Compliance – Jason Johnson	2:15 p.m. – 3:15 p.m.
COLORADO AND DENVER METRO ECONOMY: Current State of the Economic Outlook for Colorado – JJ Ament and Henry Sobanet	3:30 p.m. – 4:45 p.m.
WRAP-UP DISCUSSION	4:45 p.m. – 5:00 p.m.
BOARD OF GOVERNORS DINNER – Old Hickory, Gaylord of the Rockies (<i>social event</i>)	6:00 p.m.

THURSDAY, JUNE 13, 2019

BOARD OF GOVERNORS BREAKFAST , Red Rock II & III, 3 rd floor, foyer	8:30 – 9:00 a.m.
RECONVENE BOARD RETREAT , Red Rock II & III, 3 rd floor	9:00 a.m.
NATIONAL LANDSCAPE FOR HIGHER EDUCATION Discussion of hot topics on the higher ed landscape Matt Pellish, EAB (Education Advisory Board)	9:00 a.m. – 11:30 a.m.
WORKING LUNCH – CSU SYSTEM INITIATIVES Overview of System Initiatives Deep Dive on CSU Campus at National Western Center (NWC)	11:30 a.m. – 1:30 p.m.
BUS DEPARTS GAYLORD OF THE ROCKIES FOR NWC	1:30 p.m.
TOUR NATIONAL WESTERN CENTER SITE	2:00 p.m. – 3:00 p.m.
RETURN TO GAYLORD OF THE ROCKIES	3:00 p.m. – 3:30 p.m.
DISCUSSION	3:45 p.m. – 5:00 p.m.
BOARD OF GOVERNORS DINNER , Vista Montagne, Gaylord of the Rockies (<i>social event</i>)	6:00 p.m.

FRIDAY, JUNE 14, 2019

- BOARD OF GOVERNORS BREAKFAST**, Red Rock II & III, 3rd floor, foyer 8:30 a.m. – 9:00 a.m.
- CONVENE BOARD OF GOVERNORS MEETING**, Red Rock II & III, 3rd floor 9:00 a.m. – 9:50 a.m.
1. **PUBLIC COMMENT 3** 9:00 a.m. – 9:15 a.m.
 2. **ACTION ON CSU VENTURES 4** 9:15 a.m. – 9:25 a.m.
 3. **ACTION ON CSUS FOUNDATION BOARD MEMBER RE-APPOINTMENTS 6** 9:25 a.m. – 9:30 a.m.
 4. **ACADEMIC AND STUDENT AFFAIRS COMMITTEE 8** 9:30 a.m. – 9:40 a.m.
 - Name change for the Department of Anthropology to Anthropology and Geography 10
 - Establishment of the Department of Systems Engineering in the College of Engineering 14
 5. **AUDIT AND FINANCE COMMITTEE 18** 9:40 a.m. – 9:50 a.m.
 - Housing Reports/Requests for new residence halls
 6. **APPROVAL OF CONSENT AGENDA 20** 9:50 a.m. – 9:50 a.m.
 - A. Colorado State University
 - Name change for the Department of Anthropology to Anthropology and Geography 21
 - Establishment of the Department of Systems Engineering in the College of Engineering 25
- RECONVENE RETREAT** 9:50 a.m.
- BOARD STRATEGIC PLANNING** 9:50 a.m. – 12:00 noon
 - Current and future demographics – Henry Sobanet
 - Strategic Priorities for FY 20 and Beyond – Amy Parsons and Tony Frank
- ADJOURNMENT** 12:00 noon
- NEXT BOARD OF GOVERNORS BOARD MEETING**, August 8-9, 2019 CSU Global, Aurora
- APPENDICES 29**
 - I. Correspondence 30
 - II. Higher Ed Readings 41

Section 1

Public Comment

This Section intentionally left blank

Section 2

Action on: CSU Ventures

The Board of Governors of the
 Colorado State University System
 Meeting Date: June 14, 2019
 Action Item

MATTER FOR ACTION:

The Board of Governors of the Colorado State University System (the “Board”) Approval of the
 Dissolution of Colorado State University Ventures, Inc.

RECOMMENDED ACTION:

MOVED, that the Board hereby approves the dissolution of Colorado State University Ventures, Inc. as a corporate entity.

EXPLANATION

Presented by Tony Frank, CSU System Chancellor and President of CSU.

Colorado State University Ventures, Inc. (“Ventures”) is a Colorado nonprofit corporation that was created to assist in the promotion, development, improvement and expansion of the Colorado State University System and its institutions. In particular, its mission is to develop, manage, and commercialize discoveries, technologies, and inventions arising from research at Colorado State University. The Colorado State University Research Foundation (“CSURF”) is the sole member of Ventures. Although Ventures is a separate corporation, it functions much like an entity of CSURF. For efficiency purposes, CSURF desires to dissolve Ventures as a separate corporate entity and have the Ventures operations function as a unit of CSURF.

Under the Ventures Bylaws and Articles of Incorporation, the Board of Governors needs to approve the dissolution of Ventures as a corporate entity. Upon approval by the Board of Governors, the Ventures Board of Directors would meet and adopt a plan to dissolve the corporation and distribute the assets to CSURF. The Ventures corporate entity would technically wind up its business; however, the unit would continue to function within CSURF.

 Approved

 Denied

 Dean Singleton, Board Secretary

 Date

Section 3

*Action on: CSUS Foundation
Board Re-appointments*

The Board of Governors of the
 Colorado State University System
 Meeting Date: June 14, 2019
 Action Item

MATTER FOR ACTION:

The Board of Governors of the Colorado State University System (the “Board”) Re-appointment of the CSU System Directors to the CSU System Foundation Board.

RECOMMENDED ACTION:

MOVED, that the Board hereby reappoints the following persons to serve as the CSU Directors to the CSU System Foundation Board of Directors for the staggered terms set forth below:

1. Mr. Pat McConathy: term expiring June 1, 2022;
2. Mr. John Ikard: term expiring June 1, 2021; and
3. Mr. David Edwards: term expiring June 1, 2020.

EXPLANATION

Presented by Tony Frank, CSU System Chancellor, and Jason L. Johnson, CSU System General Counsel

By resolution of this Board dated June 8, 2015, the above-named persons were appointed to serve as the CSU Directors of the CSU System Foundation Board. The bylaws of the CSU System Foundation call for a seven (7) member board of directors made up of three (3) directors appointed by the Board of Governors and four (4) independent directors selected by the Chair of the Foundation Board. The above-named persons have served on the CSU System Foundation Board since its inception in 2015 and they are willing to continue serving in this capacity.

 Approved

 Denied

 Dean Singleton, Board Secretary

 Date

Section 4

*Academic and Student Affairs
Committee*

BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
ACADEMIC AND STUDENT AFFAIRS COMMITTEE MEETING AGENDA
June 14, 2019, 2019

Committee Chair: Dean Singleton

Assigned Staff: Dr. Rick Miranda, Chief Academic Officer

I. Miscellaneous Items

Colorado State University

- Name change for the Department of Anthropology to Anthropology and Geography
- Establishment of the Department of Systems Engineering in the College of Engineering

Board of Governors of the Colorado State University System
Meeting Date: June 14, 2019
Consent Item

MATTERS FOR ACTION:

2018-19 Academic Faculty and Administrative Professional Manual Revisions:
Section C.2.1.3.1.e Colleges and Academic Departments – College of Liberal
Arts

RECOMMENDED ACTION:

MOVED, that the Board of Governors approve the proposed revisions to
the Colorado State University Academic Faculty and Administrative
Professional Manual, Section C.2.3.1.e Colleges and Academic
Departments – College of Liberal Arts

EXPLANATION:

Presented by Rick Miranda, Provost and Executive Vice President.

The name change will more accurately reflect the role of geography in the existing department. The new B.S. in Geography now has in excess of 35 majors. The new Ph.D. in Anthropology has emphases on space, place, and adaptation. Space and place figure prominently in geographical thinking, and these geographical insights will complement the work done by Anthropology Ph.D. students. The name change will provide a foundation for expansion of the geography program to the graduate level by giving prior institutional visibility to the importance of geography in the larger university curriculum. As of this year, one-third of the department's faculty consists of geographers.

The name change will help with both student and faculty recruitment in geography, as the more inclusive department name will give recruiting prospects an immediate sense of the curricular breadth of the department. We are especially optimistic about the impact on the recruitment of majors.

The name change will align with departments elsewhere that offer a combination of geography and anthropology programs. Louisiana State University, for example, a CSU "peer" university, has a Department of Geography and Anthropology.

Board of Governors of the Colorado State University System

Meeting Date: June 14, 2019

Consent Item

The name change should enhance the research mission of the department, especially in terms of successful grant production, by communicating to funding agencies the growing importance of the geographical component in the overall research profile of the University.

Board of Governors of the Colorado State University System
 Meeting Date: June 14, 2019
 Consent Item

NOTE: Revisions are noted in the following manner:
 Additions - underlined Deletions - ~~overseored~~

ACADEMIC FACULTY AND ADMINISTRATIVE PROFESSIONAL MANUAL
 REVISIONS AND ADDITIONS – 2018-2019

C.2.3.1 Colleges and Academic Departments

The colleges, each organized under their respective academic dean, have general charge over their respective undergraduate and/or professional degree programs. These are:

a. College of Agricultural Sciences

Comprising the Departments of Agricultural and Resource Economics; Animal Sciences; Bioagricultural Sciences and Pest Management; Horticulture and Landscape Architecture; and Soil and Crop Sciences.

b. College of Health and Human Sciences (*last revised February 6, 2013*)

Comprising the Departments of Construction Management; Design and Merchandising; Health and Exercise Science; Food Science and Human Nutrition; Human Development and Family Studies; Occupational Therapy; the School of Education; and the School of Social Work.

c. College of Business

Comprising the Departments of Accounting; Computer Information Systems; Finance and Real Estate; Management; and Marketing.

d. College of Engineering (*last revised January 27, 2006*)

Comprising the Departments of Atmospheric Science; Chemical and Biological Engineering; Civil and Environmental Engineering; Electrical and Computer Engineering; and Mechanical Engineering; and Systems Engineering.

e. College of Liberal Arts (*last revised March 31, 2019*)

Comprising the Departments of Anthropology and Geography; Art and Art History; Communication Studies; Economics; English; Ethnic Studies; History; Journalism and Media Communication; Languages, Literatures and Cultures; Philosophy; Political Science; Sociology; and School of Music, Theatre, and Dance.

f. College of Natural Resources (*last revised June 21, 2011*)

Comprising the Departments of Ecosystem Science and Sustainability; Fish, Wildlife, and Conservation Biology; Forest and Rangeland Stewardship; Geosciences; and Human Dimensions of Natural Resources

Board of Governors of the Colorado State University System

Meeting Date: June 14, 2019

Consent Item

g. College of Natural Sciences

Comprising the Departments of Biochemistry and Molecular Biology; Biology; Chemistry; Computer Science; Mathematics; Physics; Psychology; and Statistics.

h. College of Veterinary Medicine and Biomedical Sciences

Comprising the Departments of Biomedical Sciences; Clinical Sciences; Environmental and Radiological Health Sciences; and Microbiology, Immunology and Pathology.

Board of Governors of the Colorado State University System
Meeting Date: June 14, 2019
Consent Item

MATTERS FOR ACTION:

2018-19 Academic Faculty and Administrative Professional Manual Revisions:
Section C.2.1.3.1.d Colleges and Academic Departments – College of
Engineering

RECOMMENDED ACTION:

MOVED, that the Board of Governors approve the proposed revisions to
the Colorado State University Academic Faculty and Administrative
Professional Manual, Section C.2.3.1.d Colleges and Academic
Departments – College of Engineering

EXPLANATION:

Presented by Rick Miranda, Provost and Executive Vice President.

The Systems Engineering Program in the College of Engineering was created in 2008 to offer graduate degrees and certificates in Systems Engineering for both resident and online students. The courses are offered under the general ENGR designation. Since its creation, it has granted 143 certificates, 102 Masters degrees and 11 Ph.D. degrees. The College of Engineering proposes to create a Department of Systems Engineering to become the home of the program.

The reasons this is a timely move include:

- Systems Engineering is well recognized discipline with associated departments in over 45 universities in the United States. For 2019, the CSU Ph.D. in Systems Engineering was ranked #1 for Engineering Ph.D. programs available online (<https://www.online-phdprograms.org/best-online-engineering-doctoral-programs/>).
- The number of students has increased steadily so that currently more than 200 students are enrolled.
- Establishing a separate code (SYSE) for courses in a Department of Systems Engineering will provide students in the program with transcripts that clearly identify their systems engineering specific coursework, make systems-engineering coursework more identifiable to students on campus, and provide a stronger basis for recruiting students to the program.

CSU-Fort Collins – Academic Faculty and Administrative Professional Manual Revision
Section C.2.3.1 Colleges and Academic Departments

Board of Governors of the Colorado State University System

Meeting Date: June 14, 2019

Consent Item

- There are currently five tenure track faculty associated with Systems Engineering that have their tenure home in Engineering Departments. The College of Engineering will hire two more tenure track faculty in Systems Engineering. All of these faculty members have been or will be hired with the agreement that their tenure home would be transferred to a Department of Systems Engineering when it is created. A Department of Systems Engineering will strengthen the ability of the systems-engineering faculty to coordinate educational activities and pursue research opportunities and funding.

Board of Governors of the Colorado State University System
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Board of Governors of the Colorado State University System

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h. College of Veterinary Medicine and Biomedical Sciences

Comprising the Departments of Biomedical Sciences; Clinical Sciences; Environmental and Radiological Health Sciences; and Microbiology, Immunology and Pathology.

Section 5

Audit and Finance Committee

BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
AUDIT AND FINANCE COMMITTEE MEETING
AGENDA
June 14, 2019

Committee Chair: Kim Jordan

Assigned Staff: Henry Sobanet, Chief Financial Officer, Susy Serrano, Director of Internal Audit

I. Housing Reports/Requests for new residence halls

Section 6

Consent Agenda

Colorado State University

- Name change for the Department of Anthropology to Anthropology and Geography
- Establishment of the Department of Systems Engineering in the College of Engineering

Board of Governors of the Colorado State University System
Meeting Date: June 14, 2019
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Board of Governors of the Colorado State University System

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Board of Governors of the Colorado State University System
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Board of Governors of the Colorado State University System

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Consent Item

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h. College of Veterinary Medicine and Biomedical Sciences

Comprising the Departments of Biomedical Sciences; Clinical Sciences; Environmental and Radiological Health Sciences; and Microbiology, Immunology and Pathology.

APPENDICES

- Appendix I: Correspondence
- Appendix II: Higher Ed Readings

APPENDIX I

Correspondence

CSUS Board of Governors Correspondence Received				
<u>Date Received</u>	<u>Email/Letter</u>	<u>From</u>	<u>Subject</u>	<u>Response</u>
5-25-19	Email	Megan Dyer	Hughes Property	5-30-19
5-26-19	Email	Tina Vernon	Hughes Property	5-30-19
5-27-19	Email	Mary Grant	Hughes Property	5-30-19
5-27-19	Email	Howard Nornes	Hughes Property	5-30-19
5-30-19	Email	Nick Francis	Hughes Property	6-2-19

From: [Geary, Melanie](#)
To: [Megan Dyer](#)
Subject: RE: Please read
Date: Thursday, May 30, 2019 4:41:00 PM
Attachments: [image001.png](#)

Thank you for your interest in the CSU System. Your correspondence will be shared with the Board of Governors at their next meeting.

Best regards,
Melanie

Office of the Board of Governors



COLORADO STATE UNIVERSITY
SYSTEM

Colorado State University • Colorado State University - Pueblo • CSU - Global Campus

From: Megan Dyer <meggster@comcast.net>
Sent: Saturday, May 25, 2019 8:28 AM
To: CSUS Board <csus_board@mail.colostate.edu>
Subject: Please read

Hello,

I am contacting you to oppose the sale of the Hughes property to Lennar or any other bidder at this time. My home backs up to the property and the thought of 600 - 700 homes here is, in my opinion, not a good use of this land, there already is too much noise and traffic on Overland, the city's infrastructure cannot support this population increase (despite what they have said) and other developments are being constructed in the area.

Use it as a co-op, open space, have the citizens be involved and help you decide its future. Please don't let money blind you to potential.

Please vote against this, it's not the right time.

Regards,

M. Dyer

From: [Geary, Melanie](#)
To: "[Tina Vernon](#)"
Subject: RE: CSU Hughes stadium property
Date: Thursday, May 30, 2019 4:42:00 PM
Attachments: [image001.png](#)

Thank you for your interest in the CSU System. Your correspondence will be shared with the Board of Governors at their next meeting.

Best regards,
Melanie

Office of the Board of Governors



COLORADO STATE UNIVERSITY
SYSTEM

Colorado State University • Colorado State University - Pueblo • CSU - Global Campus

From: Tina Vernon <tinaleevernon@gmail.com>
Sent: Sunday, May 26, 2019 9:48 AM
To: CSUS Board <csus_board@Mail.Colostate.edu>
Subject: CSU Hughes stadium property

Has there been studies on what it would do to the traffic? These roads are already congested. Is the frisbee golf course going to be gone too, I agree that this area should be more a green space type area. Many people have used it for that type of thing when it was Hughes stadium. It is sad to lose it for that. Housing is everywhere but natural land near the foothills is getting used up quickly.

Please listen to what the community is saying.

Tina Vernon

--

Tina Vernon NCTM

From: [Geary, Melanie](#)
To: [Mary Grant](#)
Subject: RE: Hughes Redevelopment
Date: Thursday, May 30, 2019 4:42:00 PM
Attachments: [image001.png](#)

Thank you for your interest in the CSU System. Your correspondence will be shared with the Board of Governors at their next meeting.

Best regards,
Melanie

Office of the Board of Governors



COLORADO STATE UNIVERSITY
SYSTEM

Colorado State University • Colorado State University - Pueblo • CSU - Global Campus

-----Original Message-----

From: Mary Grant <msgrant026@gmail.com>
Sent: Monday, May 27, 2019 2:31 PM
To: CSUS Board <csus_board@Mail.Colostate.edu>
Subject: Hughes Redevelopment

Dear Board Members,

As you review the proposal for the Hughes Stadium site please consider:

Lennar is light-years behind what other, similar scale developers achieve when it comes to energy efficiency, solar, storage, and grid inter-connectivity. In fact, Lennar tried to turn back the clock. They went to the city of Fort Collins to propose building to 2009 energy efficiency standards simply because their houses will include solar. Thankfully, the City declined their proposal. But Lennar was not through. They attempted to push a bill at the CO state legislature that would lower the standards for all builders if they include solar.

Lennar is simply not an innovator. Per the outcomes of the Fort Collins City Master Plan, innovation is key. Fort Collins deserves much better than Lennar.

In keeping with CSU's ecological standards, and as a partner in the community with equal stake in the integrity of the Master Plan, a more innovative vision for the Former Hughes Stadium must be sought.

At your upcoming June 12th meeting, I implore you to vote against the sale and purchase agreement with Lennar for the Former Hughes Stadium site.

Regards,
Mary Grant
Fort Collins Citizen

From: [Geary, Melanie](#)
To: [Howard Nornes](#)
Subject: RE: Hughes project
Date: Thursday, May 30, 2019 4:42:00 PM
Attachments: [image001.png](#)

Thank you for your interest in the CSU System. Your correspondence will be shared with the Board of Governors at their next meeting.

Best regards,
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COLORADO STATE UNIVERSITY
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From: Howard Nornes <hnornes@gmail.com>
Sent: Monday, May 27, 2019 3:58 PM
To: CSUS Board <csus_board@Mail.Colostate.edu>
Subject: Hughes project

Dear CSU Board:

After attending the city of FC public meeting regarding the Hughes redevelopment, it is obvious from several perspectives that the current preproposal with Lennar homes is incompatible with this special site.

It is time to stop this development nonsense, and put some “legacy” thinking in the process! It is time to put together a consortium of people and public entities and dedicate this special place to our children for Open space! All we need to ask ourselves is -in 20 years into future, would you rather see a cluster of typical urban housing units, or a natural area for romping deer, coyotes, children and parents?

Sincerely,
Howard Nornes
hnornes@gmail.com

Geary, Melanie

From: Geary, Melanie
Sent: Sunday, June 2, 2019 9:24 AM
To: Nick Francis; CSUS Board
Cc: Renee Walkup; Mary Grant
Subject: RE: Letter to CSU Board of Governors and to CSU President Tony Frank

Thank you for your interest in the Colorado State University System. Your correspondence has been shared with Dr. Frank and the Board of Governors.

Best regards,

Melanie
 Board of Governors Office



COLORADO STATE UNIVERSITY
SYSTEM

475 17th Street, Suite 1550
 Denver, CO 80202
 (303) 376-2606 / (970) 297-3606 (direct)
melanie.geary@colostate.edu

From: Nick Francis <mtglutton@gmail.com>
Sent: Thursday, May 30, 2019 1:23 PM
To: CSUS Board <csus_board@Mail.Colostate.edu>
Cc: Renee Walkup <walkup@salespeak.com>; Mary Grant <mgrant@rudderassociates.com>
Subject: Letter to CSU Board of Governors and to CSU President Tony Frank

Attached and appended below is a letter we would like sent to each member of the CSU Board of Governors and CSU President Tony Frank.

If there are any questions, please give me a call.

Sincerely,

Nick Francis
 Fort Collins
 970.426.6359

CSU Board of Governors & CSU President Tony Frank:

PATHS - Planning Actions to Transform Hughes Sustainably is a group of Fort Collins residents who care about our community and seek to ensure that the Hughes redevelopment meets the needs of the community, the City, and CSU.

We want to express our dissatisfaction with the development plan proposed by Lennar, the Master Developer CSU selected for the former Hughes Stadium site. We believe that Lennar is not the right developer for this project.

We hereby request that the CSU Board of Governors decline to move forward with the Lennar plan. We ask that CSU reissue an RFP for the project and select a better development plan for the Hughes Stadium site.

The Hughes Stadium property is an important part of this community that is adjacent to the natural area often called “The Crown Jewel” of Fort Collins. There are so many ways this property could be developed that would encompass the goals of the community; including residents, CSU faculty and staff and students, if we could just be creative and see past a development and developer that do not have the best interest of Fort Collins in mind.

We believe the following facts should weigh heavily in any decision regarding Lennar, and should compel you to withdraw from CSU's development contract with them:

1. **Lennar is not the original bidder:** The RFP was won by CalAtlantic, a company Lennar bought just after the bidding process ended. Lennar became the Master Developer after this transaction. Lennar was not the original applicant and did not win the RFP bid.
2. **Lennar has failed to have any community outreach:** CSU diligently collected a vast quantity of community input during two lengthy neighborhood meetings held in September and October 2018. These comments were cataloged and made available online. Lennar has summarily ignored this valuable resource. Lennar has never contacted community members living near the former Hughes Stadium site. Their preliminary design shows no sign of responding to the concerns expressed by the community at CSU's neighborhood meetings.
3. **Lennar's plan provides no affordable housing:** The City's goal is that 10% of all housing in the City will be affordable by 2040. To reach that level, more than 10% of the units in large new construction projects must be made affordable. The City of Fort Collins defines affordable units as those set at a price families making 80% of the Area Median Income (AMI) can afford. Multi-family rental apartments should be priced at 60% AMI or below to be considered affordable in Fort Collins. The Lennar proposal has no units targeted at those price points. None. This is an especially egregious oversight given that many CSU graduates and the current workforce could benefit from more affordable housing within City limits. Affordable housing was clearly identified as the primary concern of Fort Collins residents in the recently completed Fort Collins City Plan and has been identified by our City Council as a crisis needing immediate attention now and throughout the next decade. Fort Collins needs developers that understand this concern, that take the time to listen to the community's voice, and develop innovative solutions responsive to frequently expressed shared values.
4. **Lennar's plan offers no solutions to the transportation problems created by the Hughes redevelopment:** The Lennar preliminary plan submitted to the City states that Hughes residents will leave their cars at home and ride bicycles. This unrealistic expectation reveals the extent to which Lennar has ignored the transportation problems that this development would create. Building a project on the far edge of town necessitates planning for current and future transportation linkages to the rest of the City. The street layout of Lennar's preliminary plan has no extra provisions for present or future transit connections.
5. **Lennar's plan has no integration with the Maxwell Natural Area:** Fort Collins has an extensive number of outdoor enthusiasts, and the Maxwell Natural Area is the single most heavily used natural area in Fort Collins. Proximity to this natural area is a reason many residents have chosen to live near Hughes Stadium. Its trails are easily accessible and, after a short hike, offer rewarding views. Connections can also be made to an extensive network of nearby mountain biking trails. Lennar has ignored the importance of this treasured natural area, providing little meaningful transition between densely developed single-family tract homes and a heavily used and extremely popular natural area.

6. **Lennar's plan lacks any innovative strategy for energy efficiency and carbon emissions reductions:** The City has ambitious goals for energy efficiency and reduction of greenhouse gases, some of the strongest in the nation. When Lennar first approached the City about its development plans, it requested to be allowed to build to 2009 building code standards. Turning back the clock to 2009 was justified, they claimed, because they intend to install solar panels on most homes. When the City denied that request, Lennar then tried—without success—to persuade the state legislature to pass a bill permitting builders to build to 2009 energy efficiency standards if solar is offered. Now, with its preliminary plan submitted, we see that Lennar has failed to apply basic standards of solar orientation in the design of its homes. By comparison, elsewhere in Fort Collins, residential projects at the scale of the Hughes Stadium proposal are being built to the Department of Energy's Zero Energy Ready Home standard, with innovative solar, behind-the-meter storage, and Distributed Energy Resources Management Systems (DERMS) solutions included. One project, Waterfield, is partnering with the National Renewable Energy Lab (NREL) while another, Montava, is incorporating an innovative solar+storage+demand side management system that has been field-tested in Arizona and is market ready for deployment in Colorado. Lennar has no such examples to point to from their entire inventory of projects across the nation. A review of Lennar's national portfolio shows that this developer lacks the vision and innovation that Fort Collins residents expect and that other builders are already applying in our city.

7. **No Relief for Neighborhood Burdens:** For CSU Governors that do not live in Fort Collins, it may be difficult to understand that the local community regards the Hughes Stadium development plan through the lens of the Canvas Stadium project and the impact it has had on surrounding neighborhoods. Events at Canvas Stadium significantly impact surrounding residential neighborhoods today with noise, excess parking, greater foot-traffic and congestion. CSU and the City have done an admirable job to lessen those impacts to the greatest extent possible. However, significant neighborhood burdens remain. It is not lost on community members throughout Fort Collins that the Hughes Stadium project is meant to earn top-dollar revenue for CSU so that it can retire as much of the Canvas Stadium debt as possible. After inconveniencing surrounding neighborhoods during the construction process of Canvas Stadium, then imposing additional burdens on the same neighborhoods during event days, it is difficult for residents to understand how the CSU Board of Governors could select a Master Developer that unapologetically ignores extensive community input already collected for them, maintains no communication or contact with local residents, and fails to respond in their designs to long-term City development goals and clearly stated shared values. By its actions and its actions alone, Lennar has proven to be not up to this task. The CSU Board of Governors can and should do better.

The deficiencies in Lennar's plan are not simple errors or omissions that can be corrected by submitting a new plan. These deficiencies reveal that Lennar is not responsive to community concerns, Lennar is not willing to work creatively to help the city meet its long-range affordable housing, energy efficiency, and carbon reduction goals, and Lennar is philosophically and operationally incapable of producing the quality project that the Hughes Stadium site deserves.

We respectfully request that the CSU Board of Governors end its contract with Lennar, reissue an RFP for a community friendly plan that is creative, innovative, and economically viable: truly a plan that CSU can be proud to be part of.

The PATHS Leadership Team

Renee Walkup

Mary Grant

Nick Francis

Melissa Rosas

Nathalie Rachline

Patricia Ann Baron

Shirley Kendrick

Susan Taylor

APPENDIX II

Higher Ed Readings

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The Colorado State University System is proud to be one of the key partners in the reimagining of the National Western Center (NWC). Read on for updates about CSU's activities within the NWC, as well as stories spotlighting neighbors, partners, and collaborators of this landmark project.



The [Colorado State University Campus at the National Western Center](#) is not only a place, it's a network – a hub. It will be comprised of three buildings focused on water, food, human and animal health, and sustainability.

Within these buildings, CSU will conduct world-class research and convene experts from around the globe; students of all ages will engage with science and have opportunities for exploratory learning; partners will join in programming the space and bring evolving content to the year-round campus. CSU has 30+ community, business, and industry partners already engaged and in conversations to be involved with the future campus.

View the above video in Spanish [here](#).

Project updates

- The CSU System [has awarded](#) its Construction Management/General Contractor procurement contract to [JE Dunn](#) for construction of the three CSU buildings.
- The NWC [Triangle Project RFQ](#) is open through May 23.

CSU System and Bruce Randolph School formalize partnership



The [CSU System has partnered with Bruce Randolph School](#) (BRS) in north Denver on a variety of programs and opportunities in recent years to prepare students for life beyond high school, inspire early

Upcoming events

[Clínica Tepeyac Tortillas for Tepeyac](#)

May 10
11 a.m.-1 p.m.
National Western Complex

[Extreme Community Makeover: Swansea](#)

May 18
9 a.m.-4 p.m.
Focus Points Family Resource Center

[CSU Master Gardener Plant Sale](#)

May 18-19
CSU Denver Extension

[Extreme Community Makeover: Elyria](#)

June 15
9 a.m.-4 p.m.
Valdez-Perry Branch Library

[Laradon Annual Carnival](#)

June 21
10 a.m.-2 p.m.
Laradon Hall

[Bike to Work Day](#)

June 26

[NWC Citizens Advisory Committee](#)

June 27
5:30-7:30 p.m.
National Western Complex,

interest in science careers and education, and provide physical and emotional support through equine-assisted activities and therapies at the CSU Temple Grandin Equine Center. On April 26, the two signed a memorandum of understanding (MOU) to formalize the partnership and strengthen both institutions' commitment for future efforts, collaboration, and shared impact.

Centennial Room

[WaterShed Summit](#)

June 27

Denver Botanic Gardens

[CSU System Water in the West Symposium](#)

November 6-7

Gaylord Rockies Resort & Convention Center

Ana Campos, a sophomore, was one of several students who shared her stories about CSU during the public MOU signing. "CSU has shown us there are still people who believe we can make it and have a great impact in our growing community," Campos said.

[Read more stories](#) about the CSU Campus at the National Western Center.



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This quarterly newsletter is sent to CSU partners and to individuals who have expressed interest in CSU's role in the National Western Center redevelopment and the university's activities in Denver.

The intent of the publication is to share news and updates about the NWC, showcase local and national stories related to the redevelopment, and to spotlight partners, residents and professionals active within the project.

Our mailing address is:

475 17th Street, Suite 1550
Denver, CO 80202

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